COMMISSIONER Jared S. Chicoine

DEPUTY COMMISSIONER Christopher J. Ellms, Jr.



DEPARTMENT OF ENERGY 21 S. Fruit St., Suite 10 Concord, N.H. 03301-2429 40

SOR

TDD Access: Relay NH 1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website: www.energy.nh.gov

December 20, 2021

His Excellency, Governor Christopher T. Sununu, and the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the N.H. Department of Energy (ENERGY), to enter into a sole source contract with the Community Action Partnership of Strafford County, (VC #177200), Dover, NH, in the amount of \$2,796,206.00 in American Rescue Plan Act (ARPA) funds, from the U.S. Department of Health and Human Services, Administration for Children and Families for the Low-Income Home Energy Assistance Program (LIHEAP) as supplemental funding effective upon Governor and Executive Council approval through September 30, 2022.

100% Federal Funds.

Funds are to be budgeted in FY2022 in the following account, contingent upon the availability and continued appropriation of funds in the operating budget, as follows:

Department of Energy, Fuel Assistance 02-052-052-520010-24490000 LIHEAP FUEL ASST SUPPL ARP 074-500587 Grants for Pub Assist & Relief

<u>FY2022</u> \$2,795,206,00

EXPLANATION

This contract is **sole source** based on the historical performance for the Community Action Agencies (CAA) in the New Hampshire Fuel Assistance Program (FAP), their outreach and client service capabilities, the synergies that benefit the FAP as a result of the five statewide CAA's implementation of several other federal assistance programs, and the infrastructure that is already in place to deliver FAP services. ENERGY proposes to continue to subcontract with the five CAA's who have successfully provided FAP services at the local level for more than three decades. The CAAs work closely with the ENERGY FAP Administrator if the implementation of the program.

This request is being made to administer the American Rescue Plan Act funds (ARPA) to assist the New Hampshire fuel assistance households in paying their energy bills. These funds are intended to supplement the annual fuel assistance grant award providing additional funding for many N.H. residents working to navigate through the COVID-19 Pandemic. ENERGY is requesting to expend these additional funds by entering into

contracts with the five N.H. Community Action Agencies who will work with energy providers to better assist fuel assistance clients.

The Department of Energy will be tracking these funds independently from the annual block grant, but will be following the normal terms and conditions applicable to the annual block grant.

In the event that these Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

Jared Chicoine Commissioner

JC/JEL

Enclosures

Notice: This a greement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS

1.1 State Agency Name	1.2 State Agency Address
New Hampshire Department of Energy	21 So. Fruit Street, Ste. 10
,	Concord, New Hampshire 03301
1.3 Contractor Name	1.4 Contractor Address
Community Action Partnership of Strafford County	577 Central Avenue, Suite 10, PO Box 160, Dover, NH 03820
Community Action Farthership of Strationa County	577 Central Processing, Butto 10, 10 Box 100, Box 11, 121
1.5 Contractor Phone 1.6 Account Number	1.7 Completion Date 1.8 Price Limitation
Number 02-52-52-520010-24490000-	September 30, 2022 \$2,796,206.00
(603) 516-8130	
l ` ´	
1.9 Contracting Officer for State Agency	1.10 State Agency Telephone Number
Eileen Smiglowski, Fuel Assistance Program Administrator	(603) 271-3607
1.11 Contractor Signature	1.12 Name and Title of Contractor Signatory
1 /st + / /st. as what	Betsey Andrews Parker, Executive Director
Duty Charle land Date: 12/21/21	
1.13 State Agency Signature	1.14 Name and Title of State Agency Signatory
	- 1 · · · · · · · · · · · · · · · · · ·
med - Date: day d	(The AChica) a Commissioner
1 miles - in late	Jared Chicoine, Commissioner
1.15 Approval by the N.H. Department of Administration, Div	ision of Personnel (if applicable)
	Director, On:
/ By:	Director, On.
1.16 Approval by the Attorney General (Form, Substance and	Execution) (if applicable)
	•
By: Otto line	On: (2/28/21
1.17 Approval by the Governor and Executive Council (if ap)	plicable)
one v	CRC Martin Date:
G&C Item number:	G&C Meeting Date:

2. SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT B which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.17, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.13 ("Effective Date"). 3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds affected by any state or federal legislative or executive action that reduces, eliminates or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope for Services provided in EXHIBIT B, in whole or in part. In no event shall the State be liable for any payments hereunder in excess of such a vailable appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to reduce or terminate the Services under this Agreement immediately upon giving the Contractor notice of such reduction or termination. The State shall not be required to transfer funds from any other account or source to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/ PAYMENT.

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT C which is incorporated herein by reference.

5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all applicable statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal employment opportunity laws. In addition, if this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all federal executive orders, rules, regulations and statutes, and with any rules, regulations and guidelines as the State or the United States issue to implement these regulations. The Contractor shall also comply with all applicable intellectual property laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to

prevent such discrimination.

6.3. The Contractor agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

8. EVENT OF DEFAULT/REMEDIES.

- 8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):
- 8.1.1 failure to perform the Service's satisfactorily or on schedule;
- 8.1.2 failure to submit any report required hereunder; and/or
- 8.1.3 failure to perform any other covenant, term or condition of this Agreement.
- 8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
- 8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely cured, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination:
- 8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
- 8.2.3 give the Contractor a written notice specifying the Event of Default and set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
- 8.2.4 give the Contractor a written notice specifying the Event of Default, treat the Agreement as breached, terminate the Agreement and pursue any of its remedies at law or in equity, or both.
- 8.3. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.

9. TERMINATION.

- 9.1 Notwithstanding paragraph 8, the State may, at its sole discretion, terminate the Agreement for any reason, in whole or in part, by thirty (30) days written notice to the Contractor that the State is exercising its option to terminate the Agreement.
- 9.2 In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall, at the State's discretion, deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT B. In addition, at the State's discretion, the Contractor shall, within 15 days of notice of early termination, develop and submit to the State a Transition Plan for services under the Agreement.

10. DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.

- 10.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
- 10.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
- 10.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.
- 11. CONTRACTOR'S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

- 12.1 The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice, which shall be provided to the State at least fifteen (15) days prior to the assignment, and a written consent of the State. For purposes of this paragraph, a Change of Control shall constitute assignment. "Change of Control" means (a) merger, consolidation, or a transaction or series of related transactions in which a third party, together with its affiliates, becomes the direct or indirect owner of fifty percent (50%) or more of the voting shares or similar equity interests, or combined voting power of the Contractor, or (b) the sale of all or substantially all of the assets of the Contractor.
- 12.2 None of the Services shall be subcontracted by the Contractor without prior written notice and consent of the State. The State is entitled to copies of all subcontracts and assignment agreements and shall not be bound by any provisions contained in a subcontract or an assignment agreement to which it is not a party.
- 13. INDEMNIFICATION. Unless otherwise exempted by law, the Contractor shall indemnify and hold harmless the State, its officers and employees, from and against any and all claims, liabilities and costs for any personal injury or property damages, patent or copyright infringement, or other claims asserted against the State, its officers or employees, which arise out of (or which may be claimed to arise out of) the acts or omission of the Contractor, or subcontractors, including but not limited to the negligence, reckless or intentional conduct. The State shall not be liable for any costs incurred by the Contractor arising under this paragraph 13. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the

State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.

- 14.1 The Contractor shall, at its sole expense, obtain and continuously maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:
- 14.1.1 commercial general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000 per occurrence and \$2,000,000 aggregate or excess; and
- 14.1.2 special cause of loss coverage form covering all property subject to subparagraph 10.2 herein, in an amount not less than 80% of the whole replacement value of the property.
- 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.
- 14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than ten (10) days prior to the expiration date of each insurance policy. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference.

15. WORKERS' COMPENSATION.

- 15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").
- 15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. The Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.
- 16. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time

- of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.
- 17. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.
- 18. CHOICE OF LAW AND FORUM. This Agreement shall be governed, interpreted and construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party. Any actions arising out of this Agreement shall be brought and maintained in New Hampshire Superior Court which shall have exclusive jurisdiction thereof.
- 19. CONFLICTING TERMS. In the event of a conflict between the terms of this P-37 form (as modified in EXHIBIT A) and/or attachments and amendment thereof, the terms of the P-37 (as modified in EXHIBIT A) shall control.
- 20. THIRD PARTIES. The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to conferany such benefit.
- 21. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.
- 22. SPECIAL PROVISIONS. Additional or modifying provisions set forth in the attached EXHIBIT A are incorporated herein by reference.
- 23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.
- 24. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire agreement and understanding between the parties, and supersedes all prior agreements and understandings with respect to the subject matter hereof.

EXHIBIT A

SPECIAL PROVISIONS

- 1. On or before the date set forth in Block 1.7 of the General Provisions, the Contractor shall deliver to the State an independent audit of the Contractor's entire agency by a qualified independent auditor in good standing with the state and federal government.
- 2. This audit shall be conducted in accordance with the audit requirements of Office of Management and Budget (OMB) Circular 2 CFR 200, Subpart F- Audit Requirements. The Fuel Assistance Program shall be considered a "major program" for purposes of this audit.
- 3. This audit report shall include a schedule of revenues and expenditures by contract or grant number of all expenditures during the Contractor's fiscal year. The Contractor shall utilize a competitive bidding process to choose a qualified financial auditor at least every four years.
- 4. The audit report shall include a schedule of prior years' questioned costs along with an Agency response to the current status of the prior years' questioned costs. Copies of all OMB letters written as a result of audits shall be forwarded to NH DOE. The audit shall be forwarded to NH DOE within one month of the time of receipt by the Agency, accompanied by an action plan for each finding or questioned cost.
- 5. Delete the following from paragraph 9 of the General Provisions: "The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in Exhibit A."
- 6. The costs charged under this contract shall be determined as allowable under the cost principles detailed in 2 CFR 200 Subpart E Cost Principles.
- 7. Program and financial records pertaining to this contract shall be retained by the Agency for 3 (three) years from the date of submission of the final expenditure report per 2 CFR 200.333 Retention Requirements for Records and until all audit findings have been resolved.
- 8. In accordance with Public Law 103-333, the "Departments of Labor, Health and Human Services, and Education, and Related Agencies Appropriations Act of 1995", the following provisions are applicable to this grant award:
 - a) Section 507: "Purchase of American --Made Equipment and Products It is the sense of the Congress that, to the greatest extent practicable, all equipment and products purchased with funds made available in this Act should be American-made."
 - b) Section 508: "When issuing statements, press releases, requests for proposals, bid solicitations and other documents describing projects or programs funded in whole or in part with federal money, all states receiving federal funds, including but not limited to state and local governments and recipients of federal research grants, shall clearly state (1) the percentage of the total costs of the program or project which will be financed with federal money, (2) the dollar amount of federal funds for the project or program,

Exhibits A, B & G
Contractor Initials

Date 3-121 2-1
Page 1 of 4

EXHIBIT B

SCOPE OF SERVICES

The Contractor agrees to provide Fuel Assistance Program services to qualified low income individuals, and agrees to perform all such services and other work necessary to operate the Program in accordance with the requirements of this contract, the principles and objectives set forth in the Fuel Assistance Program Procedures Manual, Information Memoranda, and other guidance as determined by NH DOE.

Fuel Assistance Program (FAP) services will be defined to include the following categories:

- 1. Outreach, eligibility, determination and certification of FAP applicants.
- 2. Payments directly to energy vendors:
 - a. Reimbursement for goods and services delivered
 - b. Lines of credit
 - c. Budget plan payments
- 3. Payments directly to landlords via vouchers for renters who pay their energy costs as undefined portions of their rent.
- 4. Payments directly to clients only when deemed appropriate and necessary as defined in the Fuel Assistance Procedures Manual.
- 5. Emergency Assistance in the form of reimbursements for goods or services delivered in accordance with paragraphs 3 and 4 above.

Exhibits A, B&E
Contractor Initials

Date 122 2

CAPSC LIHEAPARP22 CFDA#93.568 EXHIBIT C

PAYMENT TERMS

In consideration of the satisfactory performance of the services as determined by the State, the State

agrees to pay over to the Contractor the sum of \$2,796,206.00 (which hereinafter is referred to as the

"Grant"). "

Upon the State's receipt of the 2022 Low Income Home Energy Assistance Program grant from the

US Department of Health and Human Services, and Governor and Executive Council approval, the

following funds will be authorized:

\$284,471.00 for administration costs and \$2,511,735.00 for program costs.

The dates for this contract are January 12, 2022 through September 30, 2022.

Approval to obligate (Exhibit I) the above-awarded funds will be provided in writing by the NH

Department of Energy to the Contractor as the Federal funds become available. Drawdowns from the

balance of funds will be made to the Contractor only after written documentation of cash need is

submitted to the State. Disbursement of the Grant shall be in accordance with procedures established

by the State as detailed in the Fuel Assistance Program Procedures Manual.

CFDA Title:

Low Income Home Energy Assistance Program

CFDA No:

93.568

Award Name:

Low Income Home Energy Assistance Program

Federal Agency:

Health & Human Services

Administration for Children and Families

Office of Community Services

CAPSC LIHEAPARP22 CFDA#93.568

Exhibits A, B & Contractor Initials

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT D

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions, execute the following Certification:

CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS ALTERNATIVE I - FOR GRANTEES OTHER THAN INDIVIDUALS

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS US DEPARTMENT OF LABOR US DEPARTMENT OF ENERGY

This certification is required by the regulations implementing Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.). The January 31, 1989 regulations were amended and published as Part II of the May 25, 1990 Federal Register (pages 21681-21691), and require certification by grantees (and by inference sub-grantees and sub-contractors) prior to award that they will maintain a drug-free workplace. Section 3017.630(c) of the regulation provides that a grantee (and by inference sub-grantees and sub-contractors) that is a state may elect to make one certification to the Department in each federal fiscal year in lieu of certificates for each grant during the federal fiscal year covered by the certification. The certificate set out below is a material representation of fact upon which reliance is placed when the Agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government-wide suspension or debarment. Contractors using this form should send it to:

New Hampshire Department of Energy, 21 So. Fruit St., Ste. 10, Concord, NH 03301

- (A) The grantee certifies that it will or will continue to provide a drug-free workplace by:
 - (a) Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession of or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
 - (b) Establishing an ongoing drug-free awareness program to inform employees about
 - (1) the dangers of drug abuse in the workplace:
 - (2) the grantee's policy of maintaining a drug-free workplace;
 - (3) any available drug counseling, rehabilitation, and employee assistance programs; and
 - (4) the penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.
 - (c) Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (a);
 - (d) Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the grant, the employee will
 - (1) abide by the terms of the statement; and CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS ALTERNATIVE I FOR GRANTEES OTHER THAN INDIVIDUALS, cont'd

P37 Exhibits D thru H

Initials Cup Date 12/21

LIHEAPARP22 CFDA#93.568

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS US DEPARTMENT OF LABOR US DEPARTMENT OF ENERGY

- notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction.
- (e) Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph (d)(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer on whose grant activity the convicted employee was working, unless the federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
- (f) Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph (d)(2), with respect to any employee who is so convicted:
 - (1) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a federal, state, or local health, law enforcement, or other appropriate agency.
- (g) Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).
- (B) The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant.

 Place of Performance (street address, city, county, state, zip code) (list each location)

Trace of retroffiance (succe address, erry, county, succe, sip	bodo) (not outs. to the no)
Check if there are workplaces on file that are not identi	fied here.
Community Action Partnership of Stratford Contractor Name	Period covered by this Certification
Betsey Andrews Parker (Name and Title of Authorized Contractor Representative	C'Ed
Contractor Representative Signature)2/21/11 Date

P37 Exhibits D thru H

Initials Page 2 of 7

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT E

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions, execute the following Certification:

CERTIFICATION REGARDING LOBBYING

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS US DEPARTMENT OF LABOR US DEPARTMENT OF ENERGY

Programs (indicate applicable program covered): LIHEAP

Contract Period:	January 12, 2022 to September 30, 2022	

The undersigned certifies to the best of his or her knowledge and belief that:

- (1) No federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any federal contract, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor).
- (2) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor), the undersigned shall complete and submit Standard Form LLL, "Disclosure Form to Report Lobbying", in accordance with its instructions, attached and identified as Standard Exhibit E-1.
- The undersigned shall require that the language of this certification be included in the award document for sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Contractor Representative Signature

Contractor's Representative Title

Contractor Name

CGO

Contractor Representative Title

Contractor Representative Title

Contractor Name

CGO

Contractor Representative Title

Contractor Name

CGO

Contractor Representative Title

P37 Exhibits D thru H

Initials Up Date 2012

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT F

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Executive Office of the President, Executive Order 12549 and 45 CFR Part 76 regarding Debarment, Suspension, and Other Responsibility Matters, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions, execute the following Certification:

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, AND OTHER RESPONSIBILITY MATTERS - PRIMARY COVERED TRANSACTIONS

Instructions for Certification

- (1) By signing and submitting this proposal (contract), the prospective primary participant is providing the certification set out below.
- (2) The inability of a person to provide the certification required below will not necessarily result in denial of participation in this covered transaction. If necessary, the prospective participant shall submit an explanation of why it cannot provide the certification. The certification or explanation will be considered in connection with the NH Department of Energy's determination whether to enter into this transaction. However, failure of the prospective primary participant to furnish a certification or an explanation shall disqualify such person from participation in this transaction.
- (3) The certification in this clause is a material representation of fact upon which reliance was placed when NH DOE determined to enter into this transaction. If it is later determined that the prospective primary participant knowingly rendered an erroneous certification, in addition to other remedies available to the federal government, NH DOE may terminate this transaction for cause or default.
- (4) The prospective primary participant shall provide immediate written notice to the NH DOE agency to whom this proposal (contract) is submitted if at any time the prospective primary participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- (5) The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549: 45 CFR Part 76. See the attached definitions.
- (6) The prospective primary participant agrees by submitting this proposal (contract) that should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by NH DOE.
- (7) The prospective primary participant further agrees by submitting this proposal that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions," provided by NHDOE, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
- (8) A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or involuntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Non-procurement List (of excluded parties).
- (9) Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- (10) Except for transactions authorized under paragraph 6 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the federal government, NH DOE may terminate this transaction for cause or default.

P37 Exhibits D thru H

Initials Eur Page 4 of 7 121

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, AND OTHER RESPONSIBILITY MATTERS - PRIMARY COVERED TRANSACTIONS, cont'd

Certification Regarding Debarment, Suspension, and Other Responsibility Matters - Primary Covered Transactions

- (1) The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
 - (a) are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any federal department or agency;
 - (b) have not within a three-year period preceding this proposal (contract) been convicted of or had a civil judgment rendered against them for commission of fraud or for a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state or local) transaction or a contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - (c) are not presently indicted for otherwise criminally or civilly charged by a governmental entity (federal, state or local) with commission of any of the offenses enumerated in paragraph (l) (b) of this certification; and
 - (d) have not within a three-year period preceding this application/proposal had one or more public (federal, state or local) transactions terminated for cause or default.
- Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal (contract).

Certification Regarding Debarment, Suspension, Ineligibility and
Voluntary Exclusion - Lower Tier Covered Transactions
(To Be Supplied to Lower Tier Participants)

By signing and submitting this lower tier proposal (contract), the prospective lower tier participant, as defined in 45 CFR Part 76, certifies to the best of its knowledge and belief that it and its principals:

- (a) are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency.
- (b) where the prospective lower tier participant is unable to certify to any of the above, such prospective participant shall attach an explanation to this proposal (contract).

The prospective lower tier participant further agrees by submitting this proposal (contract) that it will include this clause entitled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion - Lower Tier Covered Transactions," without modification in all lower tier-covered transactions and in all solicitations for lower tier-covered transactions.

Contractor Representative Signature

Contractor's Representative Title

Contractor Name

Date

P37 Exhibits D thru H

Initial Lip Page 5 of 7 Date 12 21

LIHEAPARP22 CFDA#93.568

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT G

CERTIFICATION REGARDING THE AMERICANS WITH DISABILITIES ACT COMPLIANCE

The Contractor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor's representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

By signing and submitting this proposal (contract), the Contractor agrees to make reasonable efforts to comply with all applicable provisions of the Americans with Disabilities Act of 1990.

Contractor Representative Signature

Contractor's Representative Title

Community Action Partnership of Strafford Country 12/11/21

Contractor Name

Date

P37 Exhibits D thru H

Initials Page 6 of 7 | Date [2/21/2]

LIHEAPARP22 CFDA#93.568

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT H

CERTIFICATION Public Law 103-227, Part C ENVIRONMENTAL TOBACCO SMOKE

In accordance with Part C of Public Law 103-227, the "Pro-Children Act of 1994", smoking may not be permitted in any portion of any indoor facility owned or regularly used for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by federal programs either directly or through state or local governments. Federal programs include grants, cooperative agreements, loans and loan guarantees, and contracts. The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions or facilities used for inpatient drug or alcohol treatment.

The above language must be included in any sub-awards that contain provisions for children's services and that all sub-grantees shall certify compliance accordingly. Failure to comply with the provisions of this law may result in the imposition of a civil monetary penalty of up to \$1,000 per day.

Contractor Representative Signature

Contractor's Representative Title

Community Action Partnership of Strafford County 12/21

ractor Name

Date

P37 Exhibits D thru H

Initials Uf Date 12/14/2/

Exhibit I

EXAMPLE ONLY APPROVAL TO OBLIGATE FUEL ASSISTANCE PROGRAM

01	ГΑ	T	_

First 7/1/2019 Wood and SEAS Only	ADMIN.	FA PROGRAM	SEAS	ASSURANCE 16	TOTAL
CONTRACTED BUDGET	538,220.00	5,646,370.00	4,582.60	357,200.00	6,546,372.60
EXPECTED BUDGET	0.00	0.00	0.00	0.00	0.00
PREVIOUSLY OBLIGATED	0.00	0.00	0.00	0.00	0.00
THIS APPROVAL TO OBLIGATE	0.00	0.00	0.00	0.00	1,165,551.00
TOTAL AVAILABLE TO OBLIGATE	0.00	1,165,551.00	0.00	0.00	1,165,551.00
NOT AUTHORIZED TO OBLIGATE	538,220.00	4,480,819.00	4,582.60	357,200.00	5,380,821.60
BMCA					
First 7/1/2019	ADMIN.	FA PROGRAM	SEAS	ASSURANCE16	TOTAL
CONTRACTED BUDGET	95,663.00	1,003,586.00	1,000.00	69,960.00	1,170,209.00
EXPECTED BUDGET	·	·			0.00
PREVIOUSLY OBLIGATED	0.00	0.00	0.00	0.00	0.00
THIS APPROVAL TO OBLIGATE	0.00	207,112.00	0.00	0.00	207,112.00
TOTAL AVAILABLE TO OBLIGATE	0.00	207,112.00	0.00	0.00	207,112.00
NOT AUTHORIZED TO OBLIGATE	95,663.00	796,474.00	1,000.00	69,960.00	963,097.00
SNHS					
First 7/1/2019	ADMIN.	FA PROGRAM	SEAS	ASSURANCE 16	TOTAL
CONTRACTED BUDGET	163,777.00	1,718,152.00	1,000.00	84,220.00	.1,967,149.00
EXPECTED BUDGET					0.00
PREVIOUSLY OBLIGATED	0.00	0.00	0.00	0.00	· 0.00
THIS APPROVAL TO OBLIGATE	0.00	354,578.00	0.00	0.00	354,578.00
TOTAL AVAILABLE TO OBLIGATE	0.00	354,578.00	0.00	0.00	354,578.00
NOT AUTHORIZED TO OBLIGATE	163,777.00	1,363,574.00	1,000.00	84,220.00	1,612,571.00
SCS	•	· · .			
First 7/1/2019	ADMIN.	FA PROGRAM	SEAS	ASSURANCE 16	TOTAL
First 7/1/2019 CONTRACTED BUDGET	ADMIN. 83,835.00	FA PROGRAM 879,501.00	SEAS 825.00	ASSURANCE 16 64,960.00	TOTAL 1,029,121.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET					
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED		879,501.00 0.00			1,029,121.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00	879,501.00	825.00	64,960.00	1,029,121.00 0.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE	0.00 0.00 0.00	879,501.00 0.00	825.00 0.00	0.00 0.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00	879,501.00 0.00 181,504.00	0.00 0.00	0.00 0.00	1,029,121.00 0.00 0.00 181,504.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE	0.00 0.00 0.00	0.00 181,504.00 181,504.00	0.00 0.00 0.00	0.00 0.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC	0.00 0.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00	0.00 0.00 0.00	0.00 0.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019	0.00 0.00 0.00	0.00 181,504.00 181,504.00	0.00 0.00 0.00 0.00 825.00	0.00 0.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET	0.00 0.00 0.00 0.00 83,835.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00	0.00 0.00 0.00 0.00 825.00	0.00 0.00 0.00 0.00 64,960.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET	0.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM	0.00 0.00 0.00 825.00 SEAS 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00
First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED	0.00 0.00 0.00 0.00 83,835.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00	0.00 0.00 0.00 0.00 825.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE	0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE	0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA	0.00 0.00 0.00 0.00 83,835.00 ADMIN 54,676.00 0.00 0.00 54,676.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA First 7/1/2019	0.00 0.00 0.00 0.00 83,835.00 ADMIN 54,676.00 0.00 0.00 54,676.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 118,373.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET	0.00 0.00 0.00 0.00 83,835.00 ADMIN 54,676.00 0.00 0.00 54,676.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 118,373.00 455,220.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 0.00 55,110.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET	0.00 0.00 0.00 0.00 83,835.00 ADMIN 54,676.00 0.00 0.00 54,676.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 455,220.00 FA PROGRAM	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED	83,835.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00 0.00 54,676.00 ADMIN. 140,269.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 455,220.00 FA PROGRAM	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60 TOTAL 1,695,757.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00 0.00 54,676.00 ADMIN. 140,269.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 455,220.00 FA PROGRAM 1,471,538.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60 SEAS 1,000.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00 ASSURANCE 16 82,950.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60 TOTAL 1,695,757.00 0.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATE TOTAL AVAILABLE TO OBLIGATE EXPECTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE	0.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00 0.00 54,676.00 ADMIN. 140,269.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 455,220.00 FA PROGRAM 1,471,538.00 0.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60 SEAS 1,000.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00 ASSURANCE 16 82,950.00 0.00 0.00 0.00	1,029,121.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60 TOTAL 1,695,757.00 0.00 0.00
CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE CAPSC First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE NOT AUTHORIZED TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TOTAL AVAILABLE TO OBLIGATE NOT AUTHORIZED TO OBLIGATE TCCA First 7/1/2019 CONTRACTED BUDGET EXPECTED BUDGET EXPECTED BUDGET PREVIOUSLY OBLIGATED THIS APPROVAL TO OBLIGATE	83,835.00 0.00 0.00 0.00 83,835.00 ADMIN. 54,676.00 0.00 0.00 54,676.00 ADMIN. 140,269.00 0.00 0.00	879,501.00 0.00 181,504.00 181,504.00 697,997.00 FA PROGRAM 573,593.00 0.00 118,373.00 455,220.00 FA PROGRAM 1,471,538.00 0.00 303,984.00	0.00 0.00 0.00 825.00 SEAS 757.60 0.00 0.00 757.60 SEAS 1,000.00	0.00 0.00 0.00 0.00 64,960.00 ASSURANCE 16 55,110.00 0.00 0.00 55,110.00 ASSURANCE 16 82,950.00 0.00 0.00	1,029,121.00 0.00 0.00 181,504.00 181,504.00 847,617.00 TOTAL 684,136.60 0.00 0.00 118,373.00 118,373.00 565,763.60 TOTAL 1,695,757.00 0.00 0.00 303,984.00

P37 Exhibit I
Contractor Initials
Date | 2 2 2

LIHEAPARP22 CFDA#93.568

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT J

CERTIFICATION REGARDING THE FEDERAL FUNDING ACCOUNTABILITY AND TRANSPARENCY ACT (FFATA) COMPLIANCE

The Federal Funding Accountability and Transparency Act (FFATA) requires prime awardees of individual federal grants equal to or greater than \$25,000 and awarded on or after October 1, 2010, to report on data related to executive compensation and associated first-tier sub-grants of \$25,000 or more. If the initial award is below \$25,000 but subsequent grant modifications result in a total award equal to or over \$25,000, the award is subject to the FFATA reporting requirements as of the date of the award.

In accordance with 2 CFR Part 170 (Reporting Sub-award and Executive Compensation Information), the New Hampshire Department of Energy must report the following information for any sub-award or contract award subject to the FFATA reporting requirements:

- 1) Name of entity
- 2) Amount of award
- 3) Funding agency
- 4) NAICS code for contracts / CFDA program number for grants
- 5) Program source
- 6) Award title descriptive of the purpose of the funding action
- 7) Location of the entity
- 8) Principal place of performance
- 9) Unique identifier of the entity (DUNS#)
- 10) Total compensation and names of the top five executives if:
 - a. More than 80% of annual gross revenues are from the Federal government and those revenues are greater than \$25M annually, and
 - b. Compensation information is not already available through reporting to the SEC.

Prime grant recipients must submit FFATA-required data by the end of the month plus 30 days in which the award or award amendment is made.

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of The Federal Funding Accountability and Transparency Act, Public Law 109-282 and Public Law 110-252, and 2 CFR Part 170 (Reporting Sub-award and Executive Compensation Information), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions, execute the following Certification:

Hampshire Department of Energy and to comply with all applicable provisions of the Federal Financial Accountability and Transparency Act.

Contractor Representative Signature)

(Authorized Contractor Representative Name & Title)

(Authorized Contractor Representative Name & Title)

(Contractor Name & Title)

(Contractor Name & Title)

The below named Contractor agrees to provide needed information as outlined above to the New

Contractor Initials

Date 12 11 21

Page 1 of 2LIHEAPARP22

CFDA#93.568

NEW HAMPSHIRE DEPARTMENT OF ENERGY

STANDARD EXHIBIT J FORM A

As the Contractor identified in Section 1.3 of the General Provisions, I certify that the responses to the below listed questions are true and accurate. 099 356586 1. The DUNS number for your entity is: 2. In your business or organization's preceding completed fiscal year, did your business or organization receive (1) 80 percent or more of your annual gross revenue in U.S. federal contracts, subcontracts, loans, grants, sub-grants, and/or cooperative agreements; and (2) \$25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, sub-grants, and/or cooperative agreements? YES If the answer to #2 above is NO, stop here. If the answer to #2 above is YES, please answer the following: 3. Does the public have access to information about the compensation of the executives in your business or organization through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C.78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986? NO YES If the answer to #3 above is YES, stop here. If the answer to #3 above is NO, please answer the following: 4. The names and compensation of the five most highly compensated officers in your business or organization are as follows: Name: Amount: Name: Amount: Name: Amount: Name: Amount: Name: Amount: ___

Contractor Initial

LIHEAPARP22 CFDA#93.568

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that COMMUNITY ACTION

PARTNERSHIP OF STRAFFORD COUNTY is a New Hampshire Nonprofit Corporation registered to transact business in New

Hampshire on May 25, 1965. I further certify that all fees and documents required by the Secretary of State's office have been

received and is in good standing as far as this office is concerned.

Business ID: 65583

Certificate Number: 0005337935



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 2nd day of April A.D. 2021.

William M. Gardner

Secretary of State

CERTIFICATE OF VOTE

(Corporate Authority)

I, Alan Brown, Board Chair of Community Action Partnership of Strafford County

(hereinafter the "Corporation"), a New Hampshire corporation, hereby certify that: (1) I am the duly

elected and acting Board of Directors Chair of the Corporation;(2) I maintain and have custody and am familiar with the minute books of the Corporation; (3) I am duly authorized to issue certificates with respect to the contents of such books;(4) that the Board of Directors of the Corporation have authorized, on October 20, 2021 such authority to be in force and effect unti! September 30, 2022.

The person(s) holding the below listed position(s) are	authorized to execute and deliver on behalf of the
Corporation any contract or other instrument for the	sale of products and services:
Betsey Andrews Parker	CEO
(name)	(position)
(name)	(position)
(5) the meeting of the Board of Directors was held in	accordance with <u>New Hampshire</u>
IN WITNESS WHEREOF, I have hereunto set my h	and as the Board Chair of the corporation this
day of December, 2021.	
<u> </u>	143
	Alan Brown/Board Chair
STATE OF <u>New Hampshire</u>	

On this Aladay of December, 2021, before me, Kathleen Morrison the Undersigned Officer, personally appeared Alan Brown who acknowledged her/himself

To be the Board Chair of Community Action Partnership of Strafford County, a corporation and that She/he as such Board Chair being authorized to do so, executed the foregoing instrument for the Purposes therein contained.

IN WITNESS WHEREOF, I hereunto serville hard and official seal.

Notary Public/Kathleen Morrison

Commission Expiration Date: July 15th 2025



DATE IMM/DUVYYYY 12/15/2021

CERTIFICATE OF LIABILITY INSURANCE THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND. EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: Teri Davis PHONE (A/C, No. Ext): E-MAIL ADDRESS: FAX (AIC, No): (886) 574-2443 CGI Insurance, Inc. (866) 841-4600 TDavis@CGIBusinessInsurance.com 5 Dartmouth Drive NAIC # INSURER(S) AFFORDING COVERAGE NH 03032 22292 Hanover Insurance Company Aubum INSURER A: 10724 **INSURED** Eastern Alliance INSURER B: Community Action Partnership of Strafford County Philadelphia indemnity INSURER C: **DBA: Strafford CAP** INSURER D 577 Central St, Ste 10 INSURER E : Dover NH 03820 INSURER F: 21-22 Master COVERAGES **CERTIFICATE NUMBER: REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. POLICY EFF POLICY EXP ADDL SUBR TYPE OF INSURANCE POLICY NUMBER INSD WVD COMMERCIAL GENERAL LIABILITY 1.000,000 EACH OCCURRENCE DAMAGE TO RENTED 100,000 CLAIMS-MADE X OCCUR PREMISES (Ea occurrence) Abuse & Molestation Liab \$1M 10,000 MED EXP (Any one person) 07/01/2021 07/01/2022 1,000,000 7HVA192135 PERSONAL & ADV INJURY 3,000,000 GENTLAGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE Included PRO-JECT POLICY PRODUCTS - COMPIOP AGG Professional Liability \$ 1,000,000 OTHER: COMBINED SINGLE LIMIT \$ 1,000,000 AUTOMOBILE LIABILITY (En accident) ANY AUTO **BODILY INJURY (Per person)** OWNED AUTOS ONLY HIRED AUTOS ONLY SCHEDULED AUTOS NON-OWNED AUTOS ONLY AWVA156930 07/01/2021 07/01/2022 BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) Medical Payments \$ 5,000 UMBRELLALIAR 4 000 000 OCCUR **EACH OCCURRENCE** EXCESS LIAB 07/01/2021 07/01/2022 4,000,000 UHVA 192136 CLAIMS-MADE AGGREGATE DED RETENTION S 0 WORKERS COMPENSATION STATUTE AND EMPLOYERS' LIABILITY 1,000,000 ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) E.L. EACH ACCIDENT R 03-0000113794-04 07/01/2021 07/01/2022 M/A 1,000,000 E.L. DISEASE - EA EMPLOYEE 1,000,000 if yes, describe under DESCRIPTION OF OPERATIONS below E.L. DISEASE - POLICY LIMIT Per Occurence \$3,000,000 Directors & Officers Aggregate Limit \$8,000,000 C PSD1638786 07/01/2021 07/01/2022 EPLI and Crime Included **Employee Dishonesty** 1,0001,000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 181, Additional Remarks Schedule, may be attached if more space is required) Workers Comp 3A State: NH **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. State of NH; NH Dept of Energy 21 South Fruit St. Ste 10 AUTHORIZED REPRESENTATIVE NH 03301 $\sum_{i} f_{ij}$

Concord

Financial Statements

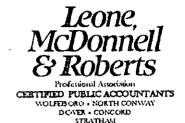
RETIREMENT PLAN OF COMMUNITY ACTION PARTNERSHIP OF STRAFFORD COUNTY

FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
AND
INDEPENDENT AUDITORS' REPORT

FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

TABLE OF CONTENTS

	Page(s)
Independent Auditors' Report	1 - 2
Financial Statements:	
Statements of Net Assets Available for Benefits	3
Statements of Changes in Net Assets Available for Benefits	4
Notes to Financial Statements	5 -13
Supplemental Schedule of Assets (Held at End of Year)	14



To the Trustee of Retirement Plan of Community Action Partnership of Strafford County Dover, New Hampshire

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We were engaged to audit the accompanying financial statements of Retirement Plan of Community Action Partnership of Strafford County (the Plan), which comprise the statements of net assets available for benefits as of December 31, 2020 and 2019, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Plan management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on conducting the audit in accordance with auditing standards generally accepted in the United States of America. Because of the matters described in the Basis for Disclaimer of Opinion paragraphs, however, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion.

Basis for Disclaimer of Opinion

As permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, the Plan Administrator instructed us not to perform, and we did not perform, any auditing procedures with respect to the information summarized in **Note 5**, which was certified by American United Life Insurance Company, the custodian of the Plan, except for comparing the information with the related information included in the financial statements. We have been informed by the Plan Administrator that the custodian holds the Plan's investment assets and executes investment transactions. The Plan Administrator has obtained a certification from the custodian as of and for the years ended December 31, 2020 and 2019, that the information provided to the Plan Administrator by the custodian is complete and accurate.

As described in **Note 2**, the Plan has not maintained sufficient accounting records and supporting documents relating to certain custodial accounts issued to current and former employees prior to January 1, 2009. Accordingly, we were unable to apply auditing procedures sufficient to determine the extent to which the financial statements may have been affected by these conditions.

Disclaimer of Opinion

Because of the significance of the matters described in the Basis for Disclaimer of Opinion paragraphs, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on these financial statements.

Other Matter

The supplemental schedules of assets (held at end of year) as of December 31, 2020, is required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 and are presented for the purpose of additional analysis and are not a required part of the financial statements. Because of the significance of the matters described in the Basis for Disclaimer of Opinion paragraphs, we do not express an opinion on the supplemental schedule referred to above.

Report on Form and Content in Compliance with DOL Rules and Regulations

The form and content of the information included in the financial statements and supplemental schedule, other than that derived from the information certified by the custodian, have been audited by us in accordance with auditing standards generally accepted in the United States of America and, in our opinion, are presented in compliance with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974.

Leone McDonnedd & Roberts

Department of Labor's Reporting and Disclosure under the Employee Retirement Income Security Act of 1974.

October 15, 2021

Dover, New Hampshire

STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS DECEMBER 31, 2020 AND 2019

	<u> 2020</u>	<u> 2019</u>
ASSETS	·	•
Investments at fair value	\$ 1,169,599	\$ 1,031,012
Investments at contract value	218,062	208,029
Notes receivable from participants	 8,072	13,061
Total assets	 1,395,733	 1,252,102
NET ASSETS AVAILABLE FOR BENEFITS	\$ 1,395,733	\$ 1,252,102

STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

	<u>2020</u>	<u> 2019</u>
ADDITIONS TO NET ASSETS ATTRIBUTED TO:		
Investment income:		·
Net appreciation in fair value of investments	\$ 167,042	\$ 188,434
Interest income	2,629	3,981
Total investment income	169,671	192,415
Contributions:		
Participants	97,039	100,959
Employer	23,016	22,882
Rollovers		2,902
Total contributions	120,055	126,743
Total additions to net assets	289,726	319,158
DEDUCTIONS FROM NET ASSETS ATTRIBUTED TO:		
Distributions	139,236	121,481
Deemed distributions	3,055	1,804
Administrative expenses	3,804	4,228
Total deductions from net assets	146,095	127,513
NET INCREASE	143,631	191,645
NET ASSETS AVAILABLE FOR BENEFITS, BEGINNING OF YEAR	1,252,102	1,060,457
NET ASSETS AVAILABLE FOR BENEFITS, END OF YEAR	\$ 1,395,733	\$ 1,252,102

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 1. DESCRIPTION OF PLAN

The following description of the Retirement Plan of Community Action Partnership of Strafford County ("the Plan") provides only general information. Participants should refer to the Plan adoption agreement for a more complete description of the Plan's provisions.

General

The Plan, which became effective January 1, 1995, is a defined contribution plan covering all eligible employees of Community Action Partnership of Strafford County ("the Company"). The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA). The Trustee oversees the governance of the Plan, the appropriateness of the Plan's investment offerings and monitors the Plan's investment performance.

Contributions

Each year, participants may contribute 100% of pretax or after-tax annual compensation up to the maximum annual limit provided by the Internal Revenue Service, as defined in the Plan. Participants who have attained the age of 50 before the end of the Plan year are eligible to make catch-up contributions. Participants may also contribute amounts representing distributions from other qualified plans. The Plan features an auto enrollment feature mandating a minimum of 1% employee contribution; however, employees reserve the right to decline the auto enrollment. The Plan also provides an employer discretionary contribution equal to 25% of each dollar a participant defers up to 5% of a participant's compensation. For 2020 and 2019 the Company made discretionary contributions of \$23,016 and \$22,882, respectively to the Plan. Contributions are subject to certain additional limitations.

Participant Accounts

Each participant's account is credited with the participant's contribution and, when applicable, allocations of (a) the Company's contributions and, (b) Plan earnings (losses) and is charged with an allocation of administrative expenses, depending on the participant's choice of investments. Allocations are based on participant earnings or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 1. DESCRIPTION OF PLAN (CONTINUED)

Vesting

Participants are immediately vested in their contributions, plus actual earnings thereon. Prior to October 1, 2012, participants were immediately vested in employer contributions, plus actual earnings thereon. Subsequent to that date, all new hires vest in the employer contributions, plus earnings after three years of credited service, as defined in the Plan, or upon death, or disability.

Forfeited Accounts

Forfeited balances of terminated participants' non-vested accounts may be used to offset plan expenses or employer contributions. For the year ended December 31, 2020 and 2019 there was \$21 and \$0, respectively, in the forfeiture account. For the year ended December 31, 2020 and 2019, \$1,242 and \$942 in forfeitures were used to reduce employer matching contributions.

Investment Options

Upon enrollment in the Plan, a participant may direct contributions in whole unit increments in a variety of mutual funds and interest-bearing accounts. Participants may change their investment options and make transfers between investments at any time via an automated request. All investments of the Plan are self-directed.

Notes Receivable from Participants

A participant may borrow from his or her 403(b) account for any purpose. The maximum loan is 50% of a participant's vested account balance up to \$50,000. The loans are secured by the remaining balance in the participant's account. Principal and interest are paid ratably through payroll deductions over the allowed terms as provided by the Plan.

Payment of Benefits

On termination of service due to death, disability, termination, or retirement, a participant may elect to receive either a lump sum amount, a direct transfer to another qualified retirement account, or a combination of the two, equal to the participant's vested interest in his or her account; or periodic installments over a designated period. For termination of service due to other reasons, a participant may receive the value of the vested interest in their account as a lump sum distribution or through installments.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 1. DESCRIPTION OF PLAN (CONTINUED)

Participants with a balance of \$5,000 or greater have the right to keep their retirement account in the Plan or elect to have the benefits paid in a lump sum, through installment payments or by purchase of an annuity. Participants with a balance of less than \$5,000 but greater than \$1,000 have the option to transfer their funds to an IRA without penalty or receive a lump sum payment. All others with a balance of less than \$1,000 receive a lump sum payment.

In-Service Withdrawal

A participant is permitted to take a distribution while being an active participant in the Plan at the age of 59 and a half. Such a distribution will not be subject to a 10% excise tax but may be subject to income taxes.

Hardship Withdrawal

A participant may take a distribution from the Plan if a heavy financial burden can be demonstrated to the Plan Trustee. The Trustee shall grant a hardship withdrawal only if it is determined the withdrawal is necessary to meet an immediate and heavy financial need of the participant, as defined by the Plan. Hardship withdrawals may only be taken from fully vested pre-tax accounts and maybe subject to a 10% excise tax and income taxes.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of the Plan are prepared under the accrual method of accounting in accordance with accounting principles generally accepted in the United States of America.

Plan Records

The Plan may have excluded from the accompanying statements of net assets available for benefits certain annuity and custodial accounts issued to former and current employees prior to 2009. As permitted by the Department of Labor's Field Assistance Bulletin No. 2009-02, Annual Reporting Requirements 403(b) Plans, the investment income and distributions related to such accounts may also be excluded from the accompanying statements of changes in net assets available for benefits. Under accounting principles generally accepted in the United States of America, these accounts and related income and distributions should be included in the accompanying financial statements. The amount of these excluded annuity and custodial accounts and the related income and distributions are not determinable.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of additions and deductions to net assets during the reporting period. Actual results could differ from those estimates. See **Note 3** for discussion of fair value measurements.

Notes Receivable from Participants

Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Related fees are recorded as administrative expenses and are expensed when incurred. No allowance for credit losses has been recorded as of December 31, 2020 and 2019. If a participant ceases to make loan repayments and the Plan Administrator deems the participant loan to be in default, the participant loan balance is reduced and a benefit payment is recorded.

Payment of Benefits

Benefits are recorded when paid.

Investment Valuation and Income Recognition

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Plan's investment committee determines the Plan's valuation policies utilizing information provided by the custodian. See **Note 3** for discussion of fair value of investments.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the exdividend date. Net appreciation (depreciation) includes the Plan's gains and losses on the investments bought and sold, as well as, held during the year.

Risks and Uncertainties

The Plan invests in a variety of investment funds. Investments in general are exposed to various risks, such as interest rate, credit, and overall volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the participants' account balances and amounts reported in the statements of net assets available for benefits.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Other Events

The impact of the novel coronavirus ("COVID-19") and measures to prevent its spread had significant impacts on the markets in which the Plan invests. Through the date of this report the significance of the impact of these disruptions, including the extent of their adverse impact on the Plan's financial results, will be dictated by the length of time that such disruptions continue. The Plan Trustee is unable to estimate the total impact COVID-19 will have on the Plan, nor can the Trustee determine the length of impact. Accordingly, the statements of net assets, and changes in net assets have not been adjusted for this impact.

NOTE 3. FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements), and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - quoted prices for similar assets or liabilities in active markets;
 - quoted prices for identical or similar assets or liabilities in inactive markets;
 - inputs other than quoted prices that are observable for the asset or liability; and,
 - inputs that are derived principally from or corroborated by observable market data by correlation or other means.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

FAIR VALUE MEASUREMENTS (CONTINUED) NOTE 3.

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Inputs to the valuation methodology are unobservable and Level 3 significant to the fair value measurement.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Mutual Funds: Valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds held by the Plan are deemed to be actively traded.

The following tables set forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31:

2020 Level 2 Level 1

at fair value

at fair value

Total Level 3

\$ 1.031.012

Mutual funds **\$ 1,169,599** Total investments

\$ 1.169.599 **\$**

		<u>2019</u>		
	Level 1	Level 2	Level 3	Total
Mutual funds	\$ 1,031,012	<u>\$</u>	\$ -	\$ 1,031,012
Total investments				

\$ 1.031.012 **\$**

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 4. INVESTMENTS MEASURED AT CONTRACT VALUE

The Plan invests in a fixed account held by American United Life Insurance Company which is valued at contract value. The fund invests in investment contracts or similar investments offered by insurance companies, banks or similar financial institutions. Certain events limit the ability of the Plan to transact at contract value with the issuer. Such events include (1) amendments to the Plan document (including complete or partial Plan termination or merger with another plan), (2) changes to the Plan's prohibition on competing investment options or deletion of equity wash provisions, (3) bankruptcy of the Plan sponsor or other Plan sponsor events that cause a significant withdrawal from the Plan, or (4) failure of the Trust to qualify for exemption from federal income taxes or any required prohibited transaction exemption under ERISA. The Plan Administrator believes that the events that would limit the Plan's ability to transact at contract value with participants are not probable of occurring as of the report date. Interest on the fixed accounts for the years ended December 31, 2020 and 2019, was approximately 1.04% and 1.75%, respectively.

NOTE 5. INFORMATION CERTIFIED BY THE PLAN'S ASSET CUSTODIAN

The Plan Administrator has elected the method of annual reporting compliance permitted by 29 CFR 2520.103-8 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under ERISA. Accordingly, the asset custodian, American United Life Insurance Company, has certified that the following data included in the accompanying financial statements and supplemental schedule of assets (held at end of year), is complete and accurate:

- Investments, as shown in the statements of net assets available for benefits as of December 31, 2020 and 2019.
- Investment activity, as shown in the statements of changes in net assets available for benefits for the years ended December 31, 2020 and 2019.
- The schedule of assets (held at end of year) as of December 31, 2020.

The Plan's independent auditors did not perform auditing procedures with respect to this information, except for comparing such information to the related information included in the financial statements and the schedule of assets (held at end of year).

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 6. ADMINISTRATIVE EXPENSES

The Company provides certain administrative and accounting services to the Plan at no cost. The audit expense is paid directly by the Sponsor. Administrative expenses in the statements of changes in net assets available for benefits consist of loan processing fees, withdrawal fees and other investment expenses charged by the asset custodian. All other investment fees are included in the net appreciation (depreciation) in fair value of investments.

NOTE 7. RELATED PARTY AND PARTY IN INTEREST TRANSACTIONS

Certain Plan investments are managed by American United Life Insurance Company. American United Life Insurance Company is also the asset custodian, as defined by the Plan, and, therefore, these transactions qualify as party in interest transactions. The Third-Party administrator OneAmerica Financial Partners, Inc. performs certain administrative services for the Plan and receives compensation in exchange for these services directly from the Plan. Additionally, the Plan sponsor utilizes additional outside consulting in the assistance and operation of the Plan. In exchange for these services a fee is paid by the Plan to the consultant. The Trustee of the Plan is also a participant in the Plan.

NOTE 8. TAX STATUS

The Plan Administrator believes the Plan, which has adopted the OneAmerica 403(b) Prototype Plan Document, is designed and is currently being operated in compliance with the applicable requirements of the Internal Revenue Code. Therefore, the Plan Administrator believes that the Plan was qualified and the related trust was tax exempt as of the financial statement date.

Accounting principles generally accepted in the United States of America require Plan management to evaluate tax positions taken by the Plan and recognize a tax liability (or asset) if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service. The Plan Administrator has analyzed the tax positions taken by the Plan, and has concluded that as of December 31, 2020, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

NOTE 9. PLAN TERMINATION

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA, the Internal Revenue Code governing termination of employee benefit plans, and with a 60-day written notification to the Plan Trustee. In the event of plan termination, participants will become 100% vested in their accounts.

NOTE 10. SUBSEQUENT EVENTS

The Plan has evaluated subsequent events through October 15, 2021 the date the financial statements were available for be issued.

SCHEDULE OF ASSETS (HELD AT END OF YEAR) <u>DECEMBER 31, 2020</u>

Form 5500: Schedule H, Part IV, Line 4i - Schedule of Assets (Held At End of Year) Employer Identification Number: 02-0268636

Plan Number: 001

(a)	(b)	(c) Description of investment including maturity data, rate	(d)		(e)
	Identity of issue, borrower, lessor	of interest, collateral, par or			
	or similar party	maturity value	Cost	Cun	rent Value
•	American United Life Insurance Company	American United Life Insurance Company Fixed Account	n/a	\$	218,062
٠	American United Life Insurance Company	American Funds Balanced	n/a		216,046
٠	American United Life Insurance Company	T. Rowe Price Retirement 2035	n/a		206,035
•	American United Life Insurance Company	T. Rowe Price Retirement 2030	n/a		179,411
•	American United Life Insurance Company	T. Rowe Price Growth Stock	n/a		129,805
•	American United Life Insurance Company	T. Rowe Price Retirement 2040	n/a		90,064
•	American United Life Insurance Company	AB Small Cap Growth	n/a		62,622
٠	American United Life Insurance Company	Thomburg LTD Term Income	n/a		53,857
•	American United Life Insurance Company	T. Rowe Price Retirement 2055	n/a		33,465
•	American United Life Insurance Company	T. Rowe Price Retire 2025	n/a		29,795
•	American United Life Insurance Company	T. Rowe Price Retirement 2045	n/a		28,758
•	American United Life Insurance Company	Columbia Select Large Cap Value	n/a .		28,154
•	American United Life Insurance Company	T. Rowe Price Retirement 2050	· n/a		25,546
٠	American United Life Insurance Company	American Century Small Cap Value A	n/a		21,247
•	American United Life Insurance Company	Goldman Sachs US Equity Insight	n/a		14,589
•	American United Life Insurance Company	American Century Mid Cap Value	n/a		10,063
•	American United Life Insurance Company	Pioneer Select Mid Cap Growth	n/a		9,143
•	American United Life Insurance Company	T. Rowe Price Retire 2060	n/a		7,877
•	American United Life Insurance Company	Prudential Total Return Bond	n/a		5,399
•	American United Life Insurance Company	American Funds Europacific	n/a		4,021
•	American United Life Insurance Company	T. Rowe Price Retire Balance R	n/a		4,003
•	American United Life Insurance Company	Prudential High Yleid	n/a		2,937
	American United Life Insurance Company	Pax Global Environmental Markets	n/a		2,731
•	American United Life Insurance Company	T. Rowe Price Retire 2020	n/a		1,595
•	American United Life Insurance Company	Oppenheimer Developing Markets	n/a		1,566
•	American United Life Insurance Company	Oppenheimer Main Street Mid Cap	n/a		870
	Participant loans	Interest rates of 4.25%, with the loans maturing from October 2021 to August 2023. The loans are secured by individual accounts.	-0-	\$	8,072

Represents a party in interest



2021 Board of Directors

Alan Brown, Chair Kristen Collins, Vice Chair Terry Jarvis, Treasurer Jean Miccolo, Secretary Hope Morrow Flynn Alison Dorow Petros Lazos Thomas Levasseur Don Chick Cindy Brown Jason Thomas Maureen Staples Tori Bird Kathleen Sarles Jessica Pertiello-Bull Mark Brave Leah Crouser Nicki Gearwar

Community Action Partnership of Strafford County
Administrative & Weatherization Office, 642 Central Avenue, Dover, NH 603-435-2500
Mailing address: P.O. Box 160, Dover, NH 03821-0160

Outreach Offices:

61 Locust Street, Dover 603-460-4237 527 Main Street, Farmington 603-460-4313

Head Start Centers:

62A Whittier Street, Dover 603-285-9460 120 Main Street, Farmington 603-755-2883 55 Industrial Drive, Milton 603-652-0990 150 Wakefield Street, Rochester 603-285-9461 184 Maple St. Ext., Somersworth 603-817-5458

Community Action Partnership of Strafford County State of New Hampshire – CAPSC LIHEAP22 Key Personnel

Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Fuel & Electric Manager	\$54,080.00	50%	\$27,040.00
Director of Strategic Initives	\$94,993.60	-0-	-0-
	ļ ·		
		 	ļ
	Fuel & Electric Manager	Fuel & Electric Manager \$54,080.00	Fuel & Electric Manager \$54,080.00 50%





Heidi Clough

Summary of Qualifications A self-motivated individual with a strong work ethic, attention to detail, time management, communication, interpersonal, and organizational skills. Experience working in a fast-paced office environment and possesses the ability to work collaboratively with others as well as independently. Proficient in Microsoft Office, Office365- Outlook, OneDrive, SharePoint, also familiar with Teams and Zoom.

Professional Experience

November 2020 - Present- Community Action Partnership of Strafford County - Fuel and Electric Assistance Manger

- Plan, direct and coordinates Community Action Partnership of Strafford County Fuel and Electric Assistance programs, including Fuel and Electric assistance, and other related programs.
- Manage, full time and seasonal Outreach staff, providing direction and guidance on the content of work and
 overseeing the quality and scope of programs. As well as employee's individual performance.
- Oversee policies regarding participant involvement, program requirements and benefit determinations.
- Preparing and submitting weekly Reimbursement request for the Fuel Assistance.
- · Review monthly Fuel and Electric Assistance reports.

July 2020- Nov 2020-Community Action Partnership of Strafford County- Fuel and Electric Assistance Interim Manger

- Plan, direct and coordinates Community Action Partnership of Strafford County Fuel and Electric Assistance programs, including fuel and electric assistance, food pantries and other related programs.
- Manage, full time and seasonal Outreach staff, providing direction and guidance on the content of work and overseeing the quality and scope of programs.
- · Oversee policies regarding participant involvement, program requirements and benefit determinations.
- Preparing and submitting weekly and monthly reports for the Fuel and Electric programs.

November 2003 - July 2020 - Community Action Partnership of Strafford County-Outreach Specialist/USDA Coordinator Dover, NH

- Strives to provide effective, efficient, and compassionate customer service.
- Provides education and referral for programs in and outside of CAP.
- Finalizes accurate applications, ensuring they are complete with supporting documents
- · Certifies eligibility for various programs
- Partners closely with fuel companies, firewood vendors, and utilities companies...
- · Ability to index and retrieve data on paper and/or electronically.
- · Maintained security for private and confidential information.
- Gathers inventory from USDA food pantries, kitchens, and homeless shelter monthly.
- Executes a quarterly report for USDA review.
- · Conducted a monthly review of USDA allocations to determine bimonthly food allotments agency.
- Coordinated agencies of pickup times and place for their bimonthly allotments.
- · Work within the FAP database inputting bills and printing checks.
- Began as a receptionist and promoted through positions of increasing responsibility (Receptionist, Intake Specialist, Billing, Certifier/USDA coordinator. Outreach Specialist

Education: Associate degree in Business Science/Computer Applications (Mcintosh College - Dover, NH) Certificates: Motivational interviewing Basic, Safe Food Hand ling, updated MS Office applications, Workplace Violence: Prevention, Safety & Survival, Connecting through communication Basics







PROFESSIONAL POSITIONS:

Director of Strategic Initiatives; Strafford County Community Action Program, Dover, New Hampshire

Responsible for the operational success of the agency by ensuring seamless team management and development, program delivery, and quality control and evaluation. Implement strategies that maximize the interactions and collaborations among program areas. Supervise program managers working to implement a 2 Gen approach to service delivery. Provide consistent, objective program performance standards of accountability.

Responsible for special projects and strategic initiatives, delivering project management, strategic planning and implementation support for organizational initiatives as assigned by the Executive Director. Work in conjunction with senior management to pursue and achieve tactical or strategic objectives, working on long term strategic goals and short term initiatives as well. Long-term initiatives include the development of a care coordination system that assesses the needs of clients and works with them to set measurable goals that address issues impeding them from achieving their highest level of self-sufficiency.

Provide support to the Executive Director by convening meetings, providing research, tracking trends and preparing presentations as requested. Program management includes all activities needed to align projects with the agencies mission, procedures and practices. (2013 to present)

Community Health Lead; Strafford County Community Action Program, Dover, New Hampshire

Responsibilities: Identify and develop working relationships with key agencies and organizations within the community to facilitate the education and enrollment of consumers into Qualified Health Plans. Conduct group presentations and organize meetings to promote positive relationships among all groups working with the Affordable Care Act. Working with Cognosante, CMS and other partners identify and arrange for locations throughout the County where In-person assisters can be located to support consumers seeking help with the Marketplace web-based service. Develop news articles, PSAs and other promotional materials to and promote activities in local newspapers and media. Complete certification course for navigators and attend training required or suggested by CMS. (2013 to 2014)

Executive Director; SeaCare Health Services, Exeter, New Hampshire

Responsible for all operations of a non-profit agency providing health care access to uninsured residents in twenty-one towns in Rockingham County. SeaCare's mission was devoted to ensuring that all underserved members of the community had access to optimal health care and care coordination to address the wide variety of health care needs encountered by individuals and families as they grew and changed in the life cycle. Through a volunteer network of over 350 health professionals, pro bono or low cost medical and mental health services were available. The program built a comprehensive range of preventive and social services, with an emphasis on respectful care coordination, multifaceted health education, home-based education and parenting activities for families of children referred by local pediatricians. The program generated over \$3,500,000 in donated medical care and services for uninsured adults and children.

Worked closely with the SeaCare Board of Trustees to ensure compliance with the agency Mission Statement; sound fiscal practices; secure funding; program planning and compliance; program development; grant writing and management; budget preparation; staff supervision; liaison with health professionals, community members, other agencies and policy makers; public relations; database management and community outreach. (1994 to 2013)

Nutritionist and Health Education; Portsmouth Prenatal Clinic, Portsmouth, New Hampshire

Member of a multi-disciplinary team, serving low-income pregnant women. Coordinated with physicians, nurses, social workers and nurse practitioners to develop individualized care plans. Served as the coordinator and instructor of the American Lung Association Smoking Cessation in Pregnancy Program administered through the Clinic. Served as a



contributing writer for the Clinic's Families First Program newsletter. Responsible for nutrition education for families in the Families First Program. Provided assistance to clients in obtaining related services. (1989 to 1994)

Nutrition Instructor; The Family Center, Exeter Hospital, Exeter, New Hampshire

Conducted nutrition education programs during the Early Pregnancy Series offered to all women and their partners delivering at Exeter Hospital. (1993 to 1994)

Consulting Nutritionist; Rockingham County Community Action Program, Women, Infants and Children Program, Exeter, New Hampshire (1982 to 1989)

Assisted in the development of an innovative breastfeeding support program for participants in the RCCAP WIC Program. Developed and conducted outreach and support activities designed to encourage the initiation of breastfeeding and to expand the duration of breastfeeding among low-income women.

Served as a consulting nutritionist to the Program, which encompassed several communities in southeastern New Hampshire. Duties included nutrition education and certification for women, infants and children.

Director; Women, Infants and Children Program, Greater Lawrence Community Action Council, Lawrence, Massachusetts.

Served as the administrator of an urban nutrition education and supplemental food program. (1980 to 1982).

Nutritionist; South Carolina Head Start Training Office, Humanics Associates, Columbia, SC . (1977 - 1980)

Nutritionist; Lawrence Housing Authority, Greater Lawrence Community Action Council, Lawrence, MA. (1975 to 1977)

Volunteer Activities

Board of Directors; Healthy New Hampshire Foundation, Concord, New Hampshire (2013 to present)

Community Assister Task Force; NH Voices for Health, Concord, New Hampshire (2013 to present)

Board of Directors, Squamscott Community Commons, Exeter, NH (2013 to present)

Board of Directors; United Way of the Greater Seacoast, Portsmouth, NH (2001 to 2005)

NH District Health Council; Governor Councilor's Ruth Griffin, District 1, Portsmouth, NH (2000 to 2003)

Alliance for Community Health; Greater Seacoast health care collaborative, Portsmouth, NH (1998 to 2013)

New Hampshire Health Care System: Guidelines for Change; State Initiative, Concord NH (1999)

Women Helping Women; Greater Seacoast Breast and Cervical Cancer Screening Initiative, Portsmouth,(1995 to 1998)

Board of Directors; Seacoast Area Visiting Nurses Association, North Hampton, New Hampshire. Board President, 1990 - 1991. (1988 to 1991)

Education

University of New Hampshire, Durham, New Hampshire.

Bachelor of Science with concentration in Nutrition. (1975)



