

THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



William Cass, P.E.

Assistant Commissioner

Victoria F. Sheehan Commissioner

His Excellency, Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, New Hampshire 03301

Bureau of Turnpikes July 5, 2018

REQUESTED ACTION

Authorize the Department of Transportation, Bureau of Turnpikes within the Division of Operations, to amend an existing professional service contract for the NH E-ZPass Back Office with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136), San Diego, California. This amendment is to restructure the schedule for deliverables, payment of project delivery and Operation and Maintenance costs, and Key Performance Indicators of the Contract for fiscal year 2019. There is no time extension or additional cost as result of this amendment. The original contract agreement was approved by Governor and Council on October 7, 2015, Item #25.

EXPLANATION

This amendment is to restructure the contract to bring the BOS up to 100% functionality with the remaining Spirals 7-12 by December 31, 2018. The monthly O&M cost structure up to December is based on the Original Contract FY 19 cost excluding Walk-in Center, Service and Organization Controls (SOC1) Report, and Pass Through costs. This monthly cost is then portioned to allow for additional Spiral cost per Amendment 1 to be included in the monthly payments. The increased monthly O&M payments are based on the positive effect of the additional functionality achieved under each Spiral. Walk-in-Center and Pass Through cost will be per the original contract. The total O&M payment for FY 2019 up to December 31, 2018 will not exceed that specified in the original contract. On January 1, 2019, the O&M payment structure reverts back to the Original Contract requirements.

RSA 237:16-b as amended in 2001 authorized the Department to participate in a regional Electronic Toll Collection system (E-ZPass). Governor and Council on August 22, 2001 authorized the Department to enter into an Interagency Group (IAG) agreement to implement electronic toll collection in a manner that provides a seamless toll system for motorists and commercial operators along the eastern seaboard of the United States.

On October 7, 2015, Governor and Council approved the original contract with Cubic for the design, testing, installation and maintenance services for the operation of the NH E-ZPass Back Office for the Bureau of Turnpikes within the Division of Operations to be effective for a 6-year period through June 20, 2021. The contract also included provisions for three additional three (3) year optional periods up to but not beyond, June 30, 2030 subject to Governor and Council approval.

On October 25, 2017, Governor and Council approved an Amendment #1 to the Agreement (Contract #2015-068, State Contract #5000591) between the State of New Hampshire Department of Transportation and Cubic Transportation Systems, Inc. ("Cubic") (VC# 267136) of San Diego, California, Item # 16, for the restructure of the scheduled deliverables, payment of project delivery and Operation and Maintenance costs, and Key Performance Indicators to be effective through June 30, 2018.

On May 16, 2018, Governor and Council approved an Amendment #2 to the Agreement (Contract #2015-068, State Contract #5000591) between the State of New Hampshire Department of Transportation and Cubic

Transportation Systems, Inc. ("Cubic") (VC# 267136) of San Diego, California Item # 19A, for Cubic to become the Merchant of Record to be effective through June 30, 2021.

A Back Office System to support Electronic Tolling, Video Tolling and Violation Processing is necessary to continue to operate the E-ZPass system. The above referenced approved contract engages Cubic Transportation Systems Inc. to perform design, testing, installation, maintenance and operation services for the NH E-ZPass Back Office for the Turnpike System within the Division of Operations. This amendment specifically addresses the continuation of the restructured contract in FY 19 for the implementation of the Back Office System (BOS) and Customer Service Center (CSC) and their related maintenance and operation services under RFP 2015-068.

The BOS is specifically intended to be designed and developed to support the management of NH E-ZPass accounts, including fund management on behalf of the Department; processing and reconciling all in-state and out-of-state toll revenue collected, financial reconciliation and reciprocity with other E-ZPass agencies within the Inter Agency Group; invoicing/violation processing for unpaid transactions; management of the transponder inventory and purchase and sale of transponders; integration of all functions of a customer call center; management of the operation of the E-ZPass walk-in-centers; and hosting and management of the NH E-ZPass website.

In addition, the contract includes operation and maintenance of the NH E-ZPass BOS, and a locally established and operated CSC that includes but is not limited to account maintenance, invoice and violation processing, reciprocity file management, website maintenance, customer service support and operation of three Walk-in-Centers.

The initial portion of the contract was scheduled to be 14 months and involved the design, development, testing and installation of an enhanced BOS and CSC. The BOS and CSC opened for operations on March 24, 2017, at a reduced level of functionality as defined under the contract. Contract Amendment 1 restructured the contract with the BOS functionality approximately 60% with a goal to complete all the remaining deliverables and the BOS up to 100% functionality by the end of FY 2018. Additionally, the project delivery and Operation and Maintenance payment schedules were modified to reflect the estimated 60% functionality of the BOS and include incremental increases to payments in subsequent months as additional functionality is added to the system through the release of twelve Spirals (computer programming releases) to bring the BOS up to 100% functionality.

This amendment also requires all Design Deliverables to be completed by June 30, 2019 as proposed in Contract Amendment #1.

The contract has been approved by the Attorney General as to form and execution. Funding for 2019 is available and encumbered. Copies of the fully executed contract are on file at the Secretary of State's Office and the Department of Administrative Services' Office; and subsequent to Governor and Council approval will be on file at the Department of Transportation.

It is respectfully requested that this resolution be approved.

Sincerely,

Victoria F. Sheehan Commissioner

Attachments

Denis Goulet Commissioner

STATE OF NEW HAMPSHIRE

DEPARTMENT OF INFORMATION TECHNOLOGY

27 Hazen Dr., Concord, NH 03301 Fax: 603-271-1516 TDD Access: 1-800-735-2964 www.nh.gov/doit

July 10, 2018

Victoria F. Sheehan Commissioner State of New Hampshire Department of Transportation John O. Morton Bldg., 7 Hazen Drive Concord, NH 03302-0483

Dear Commissioner Sheehan:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your request to amend a contract with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136), as described below and referenced as DoIT No. 2015-068C.

The purpose of this amendment is the restructure of the schedule for deliverables, payment of Operation and Maintenance costs and Key Performance Indicators of the Contract for fiscal year 2019. There is no time extension or additional cost as a result of this amendment.

A copy of this letter should accompany the Department of Transportation's submission to the Governor and Executive Council for approval.

Sincerely,

Denis Goulet

DG/ik DOT 2015-068C

cc: Gail Hambleton, DoIT IT Lead

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STATE OF NEW HAMPSHIRE DEPARTMENT OF INFORMATION TECHNOLOGY

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Denis Goulet
Commissioner

July 10, 2018

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Dear Commissioner Sheehan:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your request to amend a contract with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136), as described below and referenced as DoIT No. 2015-068C.

The purpose of this amendment is the restructure of the schedule for deliverables, payment of Operation and Maintenance costs and Key Performance Indicators of the Contract for fiscal year 2019. There is no time extension or additional cost as a result of this amendment.

A copy of this letter should accompany the Department of Transportation's submission to the Governor and Executive Council for approval.

Sincerely,

Denis Goulet

DG/ik DOT 2015-068C

cc: Gail Hambleton, DoIT IT Lead

Department of Transportation Bureau of Turnpikes

RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

WHEREAS, pursuant to an Agreement approved by Governor and Council, as a result of Back Office Systems (BOS) Request for Proposal, on October 7, 2015, (herein after referred to as the "Agreement"), Cubic Transportation Systems, Inc. ("Cubic") (VC# 267136) agreed to supply certain services upon the terms and conditions specified in the Agreement and the Department of Transportation (hereinafter referred to as the "Department") acting for the benefit of the Agency, agrees to manage the BOS and E-ZPass Customer Service Center Program;

WHEREAS, pursuant to Provision 19.7 of the Agreement, the Agreement may be modified or amended only by a written instrument executed by the parties thereto and approved by the Governor and Council;

WHEREAS, the Governor and Council approved an amendment #1 to the Agreement (Contract #2015-068, State Contract #5000591) between the State of New Hampshire Department of Transportation and Cubic Transportation Systems, Inc. ("Cubic") (VC# 267136) of San Diego, California on October 25, 2017 Item # 16, to be effective through June 30, 2018

WHEREAS, the Governor and Council approved an amendment #2 to the Agreement (Contract #2015-068, State Contract #5000591) between the State of New Hampshire Department of Transportation and Cubic Transportation Systems, Inc. ("Cubic") (VC# 267136) of San Diego, California on May 16, 2018 Item # 19A, to be effective through June 30, 2021

WHEREAS, the Parties now wish to amend the Agreement as set forth in this Third Amendment;

WHEREAS, Cubic and the Department have agreed to amend the Agreement in certain respects:

NOW THEREFORE, in consideration of the foregoing, and the covenants and conditions contained in the Agreement and set forth herein, the parties hereto do agree as follows:

- 1. General Provisions- Section 1.1 Contract Documents is hereby amended to add the following:
 - c. Contract Amendment 3
- 2. General Provisions- Section 1.2 Order of Precedence is hereby deleted and replaced as follows:

In the event of a conflict among any of the provisions in this agreement, following Order of Precedence shall apply:

- 1. Contract Amendment 3;
- 2. Contract Amendment 2;
- 3. Contract Amendment 1;
- 4. The State of New Hampshire, Department of Transportation Contract 2015-068 (resulting Contract from the RFP, once executed).
- 5. The State of New Hampshire Terms and Conditions, as stated in Appendix H of the RFP.
- 6. Final State Responses to Vendor Inquiries to RFP 2015-068.

Department of Transportation Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

- 7. RFP 2015-068 Back Office Systems to Support Electronic Tolling, Video Tolling and Violation processing dated December 9, 2014 with related attachments, appendices, and Addendum #1.
- 8. Cubic Proposal including interview presentation material and response to State's questions to RFP 2015-068.
- 3. Exhibit A of the Agreement, Section 2 Deliverables, Milestones and Activity Schedule is hereby amended to add the following:

Phase III-A Provisional Go-Live — Phase III-A shall be defined as the period of operation from Go-Live on March 24, 2017 up to the effective date of Contract Amendment 1. The Parties agree that, pursuant to the terms of the Agreement, payments for Operations & Maintenance have not been made to Cubic for this Phase due to the incomplete design and build of the BOS. The Parties further agree that the Department, in its sole discretion, has made payments to Cubic for pass through costs actually incurred during this period in accordance with the terms of the Agreement. Additionally, the Parties agree that no further Operations & Maintenance payments are owed to Cubic for this Phase. Finally, the Parties agree that Key Performance Indicators (KPI) have not been implemented during this phase based on the incomplete design and build of the BOS.

<u>Phase III-B Stabilization</u>- The Parties agree that the BOS has reached 60% (as of October 2017) of intended BOS functionality at the conclusion of Phase III-A. During Phase III-B, Cubic shall implement Spirals 1-7 including 7A as described below which are comprised of programming enhancements to bring the BOS functionality to 80%. Payments for the Design & Build of this Phase shall be made in accordance with Table 1.5. Project Delivery Detail Cost Phase I –III-A-D.

Payments for Operations and Maintenance during this period will be made in accordance with Table 1.6.3 Cubic Operational Cost as amended herein through December 31, 2018. As Spirals are implemented, tested and approved by the Department various KPI's shall also be implemented as described within this Contract Amendment at Table C-9. At the end of this period an end to end regression testing of these spirals will be performed to assure the system is operating appropriately with the implementation of spirals 1-7 enhancements including 7A.

Phase III - B - Schedule and High Level Description of Delivery: The following "Spirals" do not represent new scope of work within this Agreement. Rather, the Spirals represent agreed upon delivery methods and milestones for the remaining Scope of Work already within the Agreement. Nothing contained herein shall be construed to relieve Cubic of any scope of work or deliverables within the Agreement.

Spiral 1 & 2 – Completed

- BOS Account Management Fixes to provide better functionality for the CSC operators.
- Request Address Look up from Connecticut DMV so invoices can be sent.
- Improvements to Image Review System including system controls parameters on certain plate types and an improved "help" feature for operators.

Spiral 3 & Spiral 4 – Completed

• BOS Case Management improvements for better tracking of customer request.

Department of Transportation Bureau of Turnpikes

RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

- Issuing Invoice/Violation Dispute and other Dispute Correspondence to customers.
- Improvements to Image Review System regarding Plate Type for Massachusetts and Maine

Spiral 5- Completed

- Transaction Processing Rules refined including reject and pending transactions.
- Invoice/Violation Processing Rules refined including escalation process.

Spiral 6, 7 & 7A – July -August '18

- Interactive Voice Response (IVR) system implementation
- BOS document Imaging System for incoming Customer Correspondence and other documents to allow for the documents to be attached to customers' accounts. This allows CSC operators quick access to document during their calls with the customer.
- All Customer Correspondence finalize and implemented through mailed or email per the Business Rules
- DMV & DMV Hold Process for Massachusetts and Maine and reporting improvements
- Automation of Refunds processing.
- Automatic Clearing House (ACH) per NACHA
- Text messaging
- Outstanding issues from previous Spirals
- PCI compliance
- All KPI's implemented

<u>Phase III-C Post-Stabilization</u> -During this period Cubic shall implement Spirals 8-12 to bring the BOS functionality from 80% to 100% per this Agreement. This phase will be considered completed after approved "End to End" Onsite testing per the Agreement described below. Payments for Design & Build of this Phase shall be made in accordance with Table 1.5. Project Delivery Detail Cost Phase I –III A-D

Payments for Operations and Maintenance during this period will be made in accordance with Table 1.6.3 Cubic Operational Cost as amended herein through December 31, 2018. As Spirals are implemented, tested and approved by the Department various KPI's shall also be implemented as described within this Contract Amendment at Table C-9. This period shall include an "end to end" Onsite Testing as described in the RFP under Section 4.9.4. At the end of this period the BOS shall be operating with the entire major functionality in-place with the exception of system enhancements i.e. Cash Payment Network, DMV Hold Automation, E-ZPass Plus Parking as described in Original Contract to be completed in Phase III D. At the conclusion of this period, Cubic shall commence full operations in accordance with Phase IV of the Agreement Phase III-D requirements.

On January 1, 2019 the Operations and Maintenance payments shall revert back to the Original Contract Requirements. Spirals accepted after January 1, 2019 will not be paid. Pursuant to the terms of the Original Contract, Cubic shall not receive an Operations and Maintenance payment unless all the Spirals are completed and accepted including Post-Production testing fixes.

Phase III - C - Schedule and High Level Description of Delivery: The following "Spirals" do not represent new scope of work within this Agreement. Rather, the Spirals represent agreed upon delivery

Department of Transportation Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

methods and milestones for the remaining Scope of Work already within the Agreement. Nothing contained herein shall be construed to relieve Cubic of any scope of work or deliverables within the Agreement.

Spiral 8 & 9- August/September '18

- Address Management –implementation of skip tracing, Address normalizing, US Postal forward addressing.
- Frequency Discount Plan
- Credit Card Updater implementation
- IAG Plate Type
- System Maintenance Alarms/notifications
- Problem Plates

Spiral 10, 11 & Spiral 12 - September/October '18

- GL GL data generation, Lawson interface, trial balance implementation
- Invoice- Transfer of Responsibilities (TOR) of invoice from a Rental car agency to the renter.
- Fleet Files –upload of Business account fleet information
- Mobile Application

This work is in addition to and not in lieu of the deliverables listed in Table 1.5

Phase III-D Final Acceptance: During this period Cubic shall complete Cash Payment Network, DMV Hold Automation, and E-ZPass Plus Parking functionality, update any documentation as required due to these new functionalities and perform Final System Acceptance testing per the Agreement. Payments for Design & Build of this Phase shall be made in accordance with Table 1.5. Project Delivery Detail Cost Phase I –III A-D which shall be completed by June 30, 2019.

If Phase I-III A-D is not completed and accepted by June 30, 2019, pursuant to the terms of the Original Contract, Cubic shall not receive any Operations and Maintenance (O&M) payments beginning July 1, 2019 forward. These O&M payments will not be retroactive after completion and acceptance of Phase I-III A-D Deliverables.

STATE OF NEW HAMPSHIRE Department of Transportation

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Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

4. Exhibit A of the Agreement, Section 2.1 Design/Implementation/Testing Table is hereby replaced with the following to align with Phase III A-C.

3 Final Project Management Plan W 4 Final Implementation and Transition Plan W 5 Requirements Trace Document W 6 Draft Business Rules Document W 7 Draft Interface Control Documents W	Written Written Written Written Written Written Written Written Written	Completed
3 Final Project Management Plan W 4 Final Implementation and Transition Plan W 5 Requirements Trace Document W 6 Draft Business Rules Document W 7 Draft Interface Control Documents W	Written Written Written Written Written Written Written	Completed Completed Completed Completed Completed
4 Final Implementation and Transition Plan W 5 Requirements Trace Document W 6 Draft Business Rules Document W 7 Draft Interface Control Documents W	Written Written Written Written Written Written	Completed Completed Completed Completed
5 Requirements Trace Document W 6 Draft Business Rules Document W 7 Draft Interface Control Documents W	Written Written Written Written	Completed Completed Completed
6 Draft Business Rules Document W 7 Draft Interface Control Documents W	Written Written Written	Completed Completed
7 Draft Interface Control Documents W	Written Written	Completed
	Written	
8 Final Data Migration Plan W	-	Completed
	Written	
9 Preliminary System Design Document W		During Phase III B
10 Final Master Test Plan W	Written	Completed
11 Final Interface Control Documents W		Completed
12 Final System Design Document W	Written	During Phase III D
13 Final Go-Live Plan W	Written	Completed
14 Final Business Rules Document W	Written .	Completed
15 Draft Standard Operating Procedures W	Written	During Phase III B
16 Draft Reports Manual W	Written	During Phase III A
17 Final Suspension of Operations Plan W	Written	During Phase III D
18 Draft User Manuals W	Written	Completed
19 Final Disaster Recovery Plan & Business Continuity Plan W		During Phase III B & C
20 Final Training Plan W		Completed
21 Final User Manuals W		During Phase III C
22 Final Reports Manual W	Written	During Phase III C
23 Final Standard Operating Procedures W	Written	During Phase III C
24 Initial System Test Completion* Writ	itten/Test	Removed
25 Interface & Commissioning Test Completion* Writ	itten/Test	During Phase IIIC
26 Data Migration & Go-Live Completion*		During Phase III A & B
27 Final Acceptance*		During Phase III D
28 Retainage Released** 5	5.00%	

^{*}Completion shall be based on approval by NHDOT

^{**}Retainage Released after all final items, including satisfactory completion of all documentation, punch list issues are delivered, approved and closed.

^{*}Final due dates will be set based on Cubic Project Schedule approved by NHDOT.

Department of Transportation Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

5. Exhibit B of the Agreement, Section 1.2 Summary Cost Detail is hereby replacing the payment structure Table 1.5 Project Delivery Detail Cost Phase I – III under this section with the following table. This modifies the deliveries and milestones to reflect the actual status of the project. The changes result in no increase to the Contract cost.

Original Item No.	Deliverable/Milestone	Percent Payment**	Cumulative Gross Payment %	Payment Minus Retainage	Cumulative Net Payment	Pmt Amt	Cum Pay Am
			To	otal Cost Ph	ase I - III A-D	\$9,50	0,000
nitial Pro	ject Startup		6.00%		2		1.5.4
1	Notice to Proceed Performance Bond	5.00%	5.00%	4.75%	4.75%	\$451,250.00	\$451,250.00
2	Project Schedule (Baseline)	1.00%	6.00%	0.95%	5.70%	\$90,250.00	\$541,500.00
Pahse III A	- Provisional Go-Live	.	41.00%				
6	Draft Business Rules Document	5.00%	11.00%	4.75%	10.45%	\$451,250.00	\$992,750.00
7	Draft Interface Control Documents	2.00%	13.00%	1.90%	12.35%	500.00 ₋ 500.00	\$1,173,250.0
8 _	Final Data Migration Plan	2.00%	15.00%	1.90%	14.25%	\$180,500.00	\$1,353,750.0
14	Final Business Rules Document	2.00%	17.00%	1.90%	16.15%	\$180,500.00	\$1,534,250.0
20	Final Training Plan	2.00%	19.00%	1.90%	18.05%	\$180,500.00	\$1,714,750.0
24	Initial System Test Completion	0.00%	19.00%	0.00%	18.05%	00.02	\$1,714,750.0
NEW	Provisional Go-Live	5.00%	24.00%	4.75%	22.80%	\$451,250.00	\$2,166,000.0
26	Data Migration & Go-Live Completion	8.00%	32.00%	7.60%	30.40%	\$722,000.00	\$2,888,000.0
16	Draft Reports Manual	2.00%	34.00%	1.90%	32.30%	\$180,500.00	\$3,068,500.0
NEW	RTM requirements deployed in production.	13.00%	47.00%	12.35%	44,65%	S1,173,250.00	\$4,241,750.0

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Phase III I	B Stabilization (including documentation)		33.00%	en de e			
9	Preliminary (Go-Live) System Design Document	3.00%	50.00%	2.85%	47.50%	\$270,750.00	\$4,512,500.00
3	Final Project Management Plan	2.50%	52.50%	2.38%	49.88%	\$225,625.00	\$4,738,125.00
10	Final Master Test Plan	2.50%	55.00%	2.38%	52.25%	\$225,625.00	\$4,963,750.00
11	Final Interface Control Documents	2.00%	57.00%	1.90%	54.15%	\$180,500.00	\$5,144,250.00
5	Requirements Trace Document	1.00%	58.00%	0.95%	55.10%	\$90,250.00	\$5,234,500.00
13	Final Implementation and Transition Plan (including Go-Live Plan)	5.00%	63.00%	4.75%	59.85%	\$451,250.00	\$5,685,750.0
26	Data Migration & Go-Live Completion	2.00%	65.00%	1.90%	61.75%	\$180,500.00	\$5,866,250.0
18	Draft User Manuals	2.00% -	67.00%	1.90%	63.65%	\$180,500.00	\$6,046,750.0
19	Final Disaster Recovery Plan & Business Continuity Plan	1.00%	68.00%	0.95%	64.60%	\$90,250.00	\$6,137,000.0
23	Draft Standard Operating Procedures	3.00%	71.00%	2.85%	67.45%	\$270,750.00	\$6,407,750.0
NEW	Stabilization OST (regression + new functionality)	4.00%	75.00%	3.80%	71.25%	\$361,000.00	\$6,768,750.0
NEW	Stabilization Functionality per RTM Go-Live	5.00%	80.00%	4.75%	76.00%	\$451,250.00	57,220,000.0
Phase III (C Post-Stablization (including documentation)		12.00%		· · · · ·		
19	Final Disaster Recovery Plan & Business Continuity Plan	1.00%	\$1.00%	0.95%	76.95%	\$90,250.00	\$7,310,250.0
21	Final User Manuals	3.00%	\$4.00%	2.85%	79.80%	\$270,750.00	57,581,000.0
NEW	Post-Stabilization Spirals 8-10	2.00%	86.00%	1.90%	81.70%	\$180,500.00	\$7,761,500.0
22	Final Reports Manual	1.00%	87.00%	0.95%	82.65%	\$90,250.00	\$7,851,750.0
23	Final Standard Operating Procedures	2.00%	89.00%	1.90%	84.55%	\$180,500.00	\$8,032,250.0
NEW	Post-Stabilization Spirals 11-12	1.00%	90.00%	0.95%	85.50%	\$90,250.00	\$8,122,500.0
25	Imerface & Commissioning Test Completion	2.00%	92.00%	1.90%	87.40%	\$180,500.00	\$8,303,000.00
Phase III	D -Final Acceptance		8.00%			11 85 / 21. Navis	
12	Final System Design Documen:	3.00%	95.00%	2.85%	90.25%	\$270,750.00	\$8,573,750.00
17	Final Suspension of Operations Plan	2.00%	- 97.00%	1.90%	92.15%	\$180,500.00	\$8,754,250.0
27	Final Acceptance	3.00%	100.00%	2.85%	95.00%	\$270,750.00	\$9,025,000.0
28	Retainage Released	5.00%		5.00%	100.00%	\$475,000.00	\$9,500,000.00

6. Exhibit B Section 1.6 Cubic Operational Cost is hereby amended by replacing Table 1.6.3 Cubic Operational Cost for FY 19 with the following table. This revised Maintenance cost structure shall only be utilized through December 31, 2018 and shall be void as of December 31, 2018. On January 1, 2019 the Agreement will revert back to the original contract payment structure for Operations & Maintenance, unless further revised by the Parties.

The revised Operation and Maintenance cost structure is determined by taking the overall contract FY 19 O&M (excluding Walk-in- Center, SOC1, and Pass Through costs) then dividing by twelve (12) into a monthly amount. This amount of funding is portioned out by the Spiral cost per Contract Amendment 1 and the remaining funding is distributed evenly across each month for the monthly Transaction processing (TP) payments. The total monthly O&M payment is determined by the monthly Transaction Processing cost plus any additional cost for the implementation of the Spirals plus Walk-in-Center and Pass through cost as shown in the Table 1.6.3 below.

Department of Transportation Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

Cubic shall be eligible to receive the Transaction Processing payment increase related to a Spiral Release after the Department tests, approves and Spiral is released into Production, including any system reporting in accordance with the terms of this Agreement relating to approval of deliverables. A Spiral Release will be considered final, and therefore eligible for payment, after it is provided to the Department for pre-production testing and approved for release to Production. After the Spiral is moved to Production, the Department will perform Post-Production testing and acceptance. The Parties agree that the Department shall have at least two weeks to review and test the Spiral Pre-Production before determining whether it should be approved and placed into Production. The Department will also be performing Post-Production testing for at least two weeks for acceptance of the Spiral.

All Spirals shall be implemented as noted in the table and a Revised Project Schedule shall be submitted by August 3, 2018. If a Spiral Release is delayed or not approved, the Department shall not make the Transaction Processing payment increase to Cubic for that month and shall not make any back payments after the Spiral is complete. If a Spiral is completed, approved and accepted earlier than expected, the Transaction Processing payment will be moved ahead but will also be removed from later months at the end of the Contract Amendment #3 so the Sub-Total Cost of Transaction Processing will not change. In no event will the total amount of O&M for Transaction Processing; Walk-in-Center; and Pass Through payments to Cubic for Contract Amendment #3 exceed \$ 4,397, 200.86 for the period of July 1, 2018 to December 31, 2018.

If during Post-Production testing and prior to acceptance, system defects associated with the Spiral are detected the Department reserves the right to reduce subsequent Transaction Processing payments related to the Spiral in addition to assessing KPIs.

Department of Transportation Bureau of Turnpikes

RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

Table 1.6.3 Cubic Cost for FY 2019 July 2018 to December 31, 2018

				FY 19	Transaction Pro	ocessing		A.	ASSESSMENT TO SERVICE	v. Šjekške ješ	val didili isti	
Description	Jul	Aug	Sept	Oct	Nov	Dec	Jan Feb	Mar	Арг	Мау	Jun	Total
TP Cost	\$ 354,900.62	\$354,900.62	\$354,900.62	\$354,900.62	\$354,900.62	\$354,900.62						\$ 2,129,403.72
Spiral Release 1												\$ -
Spiral Release 2	}											\$ -
Spiral Release 3		~				·						\$ -
Spiral Release 4												\$ -
Spiral Release 5												\$ -
Spiral Release 6												\$ -
Spiral Release 7	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00						\$ 210,000.00
Spiral Release 7A & 8		\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00						\$ 175,000.00
Spiral Release 9			\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00						\$ 60,000.00
Spiral Release 10			\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00						\$ 140,000.00
Spiral Release 11	Ĭ		\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00						\$ 30,000.00
Spiral Release 12			\$ -	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00						\$ 75,000.00
Transaction Processing												<u> </u>
Total Cost	\$ 389,900.62	\$424,900.62	\$474,900.62	\$509,900.62	\$509,900.62	\$509,900.62	\$ - \$	\$.] \$	\$ -	5 -	\$ 2,819,403.72

Department of Transportation

Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video

Tolling & Violation Processing CONTRACT AMENDMENT 3

Description	Jul		Αu	ıg	Sept	Oct		Nov		Dec	2	Jan	Feb	Mar	Α	pr	May	Jun	Tota	al
Walk-In Centers Ops			1	<u> </u>		_	~	-			-				\top		,	1	\$	-
Concord Service	\$	27,670.89	\$	27,670.89	\$ 27,670.89	\$:	27,670.89	\$ 27	7,670.89	·\$	27,670.89								\$	166,025.34
Portsmouth Service Center	\$	37,213.37	\$	37,213.37	\$ 37,213.37	\$:	37,213.37	\$ 37	,213.37	\$	37,213.37								\$	223,280.22
Nashua Service Center	\$	31,232.59	\$	31,232.59	\$ 31,232.59	\$	31,232.59	\$ 31	,232.59	\$	31,232.59								\$	187,395.54
<u> </u>	•													,		W	alk-in Ce	nter Total	\$	576,701.10
Pass-Through Cost		_																		
Telephone fees	\$	1,552.95	\$	1,552.95	\$ 1,552.95	\$	1,552.95	\$ 1	,552.95	\$	1,552.95								\$	9,317.70
Cash Pymt Network Fees	\$	390.54	\$	390.54	\$ 390.54	\$	390.54	\$	390.54	\$	390.54								\$	2,343.24
Credit Card Fees	\$	119,576.99	\$	119,576.99	\$119,576.99	\$1	19,576.99	\$119	,576.99	\$1	19,576.99								\$	717,461.94
Postage Fees	\$	38,128.86	\$	38,128.86	\$ 38,128.86	\$	38,128.86	\$ 38	3,128.86	\$	38,128.86								\$	228,773.16
Other Communication Fees	\$	7,200.00	\$	7,200.00	\$ 7,200.00	\$	7,200.00	\$ 7	7,200.00	\$	7,200.00								\$	43,200.00

FY 19 Total O&M Cost \$ 4,397,200.86

Department of Transportation Bureau of Turnpikes RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

7. Exhibit M Addendum 1 issued January 22, 2015, Reference # 22 referred to RFP Appendix C-1.5.8.2 Key Performance Indicators (KPI), Table C-9 Key Performance Indicators column Required Performance is hereby amended to add the following table for Fiscal Year 19:

The FY 2019 KPI Required Performance table below is broken out by Pre-Spiral Release and Post Spiral Release. The KPI Required Performance listed under "Pre-Spiral Release" shall be assessed for the month the contract amendment is approved and each month thereafter until the applicable Spiral Release is approved. The Post Spiral Release KPI will be reported for the month after the designated Spiral Release is approved by the Department and placed in production. A Spiral Release can also change the KPI Required Performance, for example Required Performance # 10 will change from 15 days to 10 days after Spiral 7 is approved. The Post Spiral Release noted in the table is based on the Addendum # 1. Starting on January 1, 2019 of Fiscal Year 19 all KPI's will be assessed per the Contract, regardless of the status of Spiral Releases.

Table C-9 Key Performance Indicators for FY 2019

#	Required Performance	KPI Category	Pre- Spiral Release	Post Spiral Release	Spiral Release
1	Phone System Availability shall be 99.9% or greater. Pre-Spiral Release will be based on Call Center's hours of Operation. Post-Spiral release will be based on 24/7 availability	System	99.9%	99.9%	Spiral 6
2	Correctly handle of all data entry and each activity for Customer interactions at required percentage.	Customer Satisfaction	90%	98.0%	Spiral 6
	90% of all images identified for manual image review to be processed within 1 day of the transaction and images received at the BOS.	Image Review	70.0%	90.0%	Spiral 4
4	100% of all images identified for manual image review to be processed within 3 days of the transactions and images are received at the BOS.	Image Review	80.0%	100.0%	Spiral 4
. 5 .	100% of Customer transponder orders for the month are sent within 2 days of receipt of the order	Fulfillment	95.0%	100.0%	Spiral 4
6	100% of transponder status changes (e.g. lost/ stolen/ new) arc updated within 1 day of request; or immediately when received by phone or in person	Fulfillment .	95.0%	100.0%	Spiral 6

Department of Transportation

Bureau of Turnpikes RFP 2015-068

7	Daily Revenue reconciliation – 100% of all revenues posted and	Financial	3	3	Spiral 4
	payments received as reported by the Toll System reconciled with the system within 3 days				
8	100% of all financial and transactional monthly reports are available, reviewed and reconciled within 10 days after month end.	Reporting	10	10	
9	Produce the daily settlement reports & request for transfer of funds data within 1 day of the close of the business day.	Reporting	3	1	Spiral 4
10	100% of the operational reports are accurately submitted to NHDOT within 10 calendar days of period end (including KPI reporting). Operational and KPI reporting will evolve over each Spiral implementation.	Reporting	15	10	Spiral 7
11	Complete investigation of all credit card charge backs within 3 days of report from credit card processor	Financial	3	3	Spiral 4
12	All credit card, cash, checks, or money orders reconciled by close of the following business day.	Financial	1	1	
13	Credit Card Processor statement reconciliation shall be completed by close of the following business day.	Financial	1	1	
14	Monthly reconciliation between bank statements, system, and trial balance shall be provided within 5 days of the calendar month end.	Financial	5	5	
15	Monthly reconciliation of settlement to agencies shall be provided within 5 days of the calendar month end.	Financial	7	5	Spiral 7
16	Produce reciprocity report and invoice to E-ZPass Group agencies by 13th day of each month.	Financial	15	13	Spiral 7
17	100% of PCI audits completed on time	Compliance	100.0%	100.0%	

Department of Transportation Bureau of Turnpikes RFP 2015-068

18	100% of SSAE16 compliance exceptions resolved within 5 Days of report, or within such	Compliance	100.0%	100.0%	
	other time period as agreed by NHDOT in the applicable remedial plan				
19	Zero Privacy Breach – Credit Card or Bank Account Data	Compliance	0	0	
20	Zero Privacy Breach – Personal Account Information	Compliance	0	0	
21	Back Office System Availability shall be at required percentage.	Systems	99.5	99.982%	Spiral 6
22	Web System Availability shall be at the required percentage.	Systems	99.5	99.9%	Spiral 6
23	99.9% of NH transactions received from the Lane/ORT from the Normal or Class-Mismatch file are processed correctly and within 24 hours (Post-Spiral) and 48 hours (Pre-Spiral) from the point at which the transaction is received by the back office systems for posting.	Systems	99.9%	99.9%	Spiral 6
24	99.9% of all file transfers (i.e. IAG, DMV) are assembled and transmitted within 24 hours.	Systems	NA	99.9%	Spiral 7
25	Customer satisfaction phone walk-in e-mail web secret shopper	Customer Satisfaction	NA	85.0%	Spiral 8
26	Logging Toll or Violation disputes by entering into the toll system within 1 day of receipt of written complaints or disputes from the Customer or immediately when taken in person or over the phone	Violations	NA	99.9%	Spiral 6
27	95% of complaints, Toll and Unpaid Toll/Violation disputes are resolved within 3 days from the logging of the complaint (excludes DMV Hold transactions). Resolution is defined as performance	Customer Satisfaction	NA	95.0%	Spiral 6

Department of Transportation Bureau of Turnpikes

RFP 2015-068

	consistent with the business				
	rule.				
28	All Toll and Unpaid	Violations	NA	100.0%	Spiral 6
	Toll/Violation disputes are	,			
	resolved within 5 days		'		
	(excludes DMV hold				
	transactions). Resolution is				
	defined as performance				
	consistent with the business	1			
20	rule.	Custs	750/	05.00/	Cminal 5
29	Speed of Answer – 95% of calls	Customer	75%	95.0%	Spiral 5
	received are answered within	Satisfaction			
	180 seconds of accessing the				
30	queue to speak to a CSR Speed of Answer (DMV Holds)	Customer	NA	85.0%	Spiral 6
30	-85% of calls received are	Satisfaction	INA.	05.070	Spirar o
	answered within 60 seconds of	Satisfaction			
	accessing the queue to speak to				
	a CSR				
31	Customer wait time does not	Customer	NA	10	Spiral 6
	exceed 10 minutes. Pre-Spiral	Satisfaction			'
	this cannot be measured,				
	however staffing levels shall be				
	maintained to strive to meet this				
	target.				
32	98% of all license plate	Image	NA	98.0%	Spiral 4
	transactions processed through	Review			
	manual image review identified				
	correctly by the manual image				
	review process (correct vehicle			İ	
	plate, state and type; or, correct		-		
33	code off codes identified) 95% of all manual image review	Image	NA ,	95.0%	Spiral 4
33	"reason codes" are assigned	Review	INA ,	95.070	Spiral 4
	correctly to the image	Review			
34	100% of statements, invoices,	Notice	NA	-100 %	Spiral 7
5.	and Violation Notices mailed or	rionec		100 /0	Spirite :
	emailed within the document		İ	-	
	generation date (as set out by				
	NHDOT for issuing the				
	statement, invoice or Violation				
	Notice)				
35	Notice of payment failure sent	Notice	NA	1 .	Spiral 2
	to Customers with a failed				
	payment (including automatic				
	payment) within 1 day of the				
	Contractor receiving				
	notification of failure	L	L		

Department of Transportation

Bureau of Turnpikes RFP 2015-068

36	Request credit card and ACH replenishment and payments within 1 day of reaching replenishment threshold OR issue replenishment and payment notice to cash/check	Financial	NA	1	Spiral 2
	Customers within one day of reaching replenishment threshold.				
37	100% of refunds issued within 10 days of the customer request date (as set out by NHDOT for issuing refunds)	Customer Satisfaction	NA	10	Spiral 7
38	Monthly reconciliation of all general ledger accounts on the trial balance shall be provided within 5 days of the calendar month end.	Financial	NA	5	Spiral 10
	Monthly reconciliation of accounts receivable aging, trial balance, and account balances shall be provided within 5 days of the calendar month end.	Financial	NA	5	Spiral 10
40	97% of all Customer contact notes for the month have the correct reason code and notation recorded	Customer Satisfaction	NA	97.0%	Spiral 7
41	Contractor responsiveness to track and resolve maintenance support issues, and general requests from NHDOT.	Systems	NA	5	Spiral 7
42	Violation of internal procedures and/or controls. Reporting will be implemented in Spiral 6.	Compliance	0	0	Spiral 6
43	Zero violations internal controls as identified in the standard operating procedures and internal controls documentation. Reporting will be implemented in Spiral 6.	Compliance	0	0	Spiral 6
44	Load Time shall not exceed 5 seconds, where Load Time is the time required to load existing Customer information after the Customer's or video account number, vehicle plate, or other identifying characteristic has been entered by a system user.	Systems	NA	5	Spiral 6

Department of Transportation Bureau of Turnpikes

RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

45	Save Time shall not exceed 5 seconds, where Save Time is the time required to save updated information.	Systems	NA	5	Spiral 6
46	More than 85% of phone or in- person complaints are resolved at first Customer contact such that no additional contact with the Customer is required to address the specific complaint	Customer Satisfaction	NA	85.0%	Spiral 7
47	100% of all unpaid transactions are escalated through the invoice and violation process accurately at the point in time as defined by the business rules	Violations	NA	100.0%	Spiral 7
48	Content updates to the static pages on the Website which do not require coding or functionality change are accurately implemented within 1 day of notification and within 1 day of approval by NHDOT	Systems	NA .		Spiral 1

8. Exhibit M NHDOT RFP 2015-068 (with Addenda) Incorporated is hereby amended to add the following:

Lost revenue for FY 19. During FY 19 Cubic shall document and report all lost revenue on a monthly basis. At the end of the Fiscal Year lost revenue shall be reviewed by the Department from the effective date of this Contract Amendment to June 30, 2019 to make a determination if the lost overall revenue will be reimbursable to the Department pursuant to the terms of this Agreement. Notwithstanding any language in this section, the Department retains the full authority to assess lost revenue damages against Cubic at any time if the Department determines that it has suffered lost revenue as a result of the acts or omissions of Cubic in its performance of this Agreement.

9. The Agreement is hereby amended to add Exhibit P Back Office System Contract Amendment Descriptions as follows:

CONTRACT AND	AMENDMENT TYPE	EFFECTIVE DATE	CONTRACT AMOUNT
AMENDMENT NUMBER			
	Original Contract	October 7, 2015 through	\$51,889,724.83
		June 30, 2021	
A 3	1 1 1 1 1 1	COC - 1 Int all - 1	50.00
Amendment # 1	Amendment 01	G&C approval date through June 30, 2018	\$0.00
Amendment # 2	Amendment 02	G&C approval date through	\$0.00

Department of Transportation Bureau of Turnpikes RFP 2015-068

		June 30, 2021	
Amendment #3	Amendment 03	G&C approval date through December 31, 2018	\$0.00
	CONTRACT TOTAL		\$51,889,724.83
	CONTRACTIOTAL		331,889,724:83

Department of Transportation Bureau of Turnpikes

RFP 2015-068

Back Office Systems to Support Electronic Tolling, Video Tolling & Violation Processing CONTRACT AMENDMENT 3

Except as provided herein, all provisions of the Agreement shall remain in full force and effect. This modification shall take effect upon the approval date from the Governor and the Executive Council.

IN WITNESS WHEREOF, the parties have hereunto set their hands as of the day and year first above
written.
Joe McDevitt, Vice President of Contracts and Subcontracts
Cubic Transportation Systems, Inc.
Transportation Systems, me.
Corporate Signature Notarized:
STATE OF California COUNTY OF San Diego
On this the5th_ day of _July, 2018, before me, Cathy Dine, the undersigned Officer Joe McDevitt
Cathy Dine, the undersigned Officer_ Joe McDevitt, personally appeared and acknowledged her/himself to be the Vice President of Contracts and Subcontracts
of Cubic Transportation Systems, Inc. , a corporation, and that she/he, as such Vice President
of Contracts and Subcontracts being authorized to do so, executed the foregoing instrument for the purposes therein contained, by signing the name of the corporation by her/himself as Vice President
of Contracts and Subcontracts
IN WITNESS WHEREOF I hereunto set my hand and official seal.
(all, dene
Notary Public Justice of the Peace
My Commission Expires: June 13, 2022 (SEAL)
My Commission Expires: June 13, 2022 (SEAL)
\cap 1
Victoria Sheehan, Date: 712 8
Commissioner
State of New Hampshire
Department of Transportation
$\left(\begin{array}{cccccccccccccccccccccccccccccccccccc$
Laune Wark Date: 7/12/18
L.
Approval by Attorney General Office
Date:
Approval by the Governor and Council





CUBIC TRANSPORTATION SYSTEMS, INC.

INCUMBENCY CERTIFICATE

I, David A. Jenkins, Vice President, General Counsel & Secretary of Cubic Transportation Systems, Inc., a California corporation (the "Corporation"), certify that, as such Officer, (a) I have access to all of the original records of the Corporation and that **Joe McDevitt** has been duly elected to, and on this date holds the office of Vice President Contracts, and (b) pursuant to a resolution by the Board of Directors of this Corporation effective October 2, 2017, is authorized to execute and deliver, in their discretion, on behalf of the Corporation contracts or agreements in connection with the State of New Hampshire Department of Transportation Back Office Systems to Support Electronic Tolling, Video Tolling and Violation Processing, Bureau of Turnpikes – Contract RFP 2015-068. I further certify that said resolution is still in full force and effect.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal as Secretary of the Corporation this 5th day of July, 2018.

David A. Jenkins

Vice President, General Counsel & Secretary

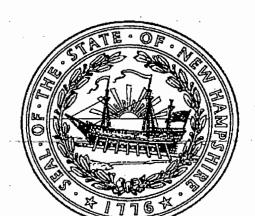
State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that CUBIC TRANSPORTATION SYSTEMS, INC. is a California Profit Corporation registered to transact business in New Hampshire on June 30, 2015. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 728366

Certificate Number: 0004084047



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 18th day of April A.D. 2018.

William M. Gardner

Secretary of State



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 6/1/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endo

PRODUCER		CONTACT NAME: Global Risk Management			
Arthur J. Gallagher & Co. Insurance Brokers of CA, Inc. Lice		(A/C, No, Ext): 818-539-2300	FAX (A/C, No): 818-539-1801		
505 N. Brand Boulevard, Suite 60		E-MAIL ADDRESS: grm_certificates@ajg.com			
Glendale CA 91203		INSURER(S) AFFORDING COVERAGE	NAIC#		
		INSURER A: Continental Casualty Company	20443		
INSURED	CUBICOR-01	INSURER B : Zurich American Insurance Company	16535		
Cubic Transportation Systems, Inc A Subsidiary of Cubic Corporation		INSURER C: Transportation Insurance Company	20494		
5650 Kearny Mesa Road		INSURER D : American Casualty Company of Reading	ng, PA 20427		
San Diego CA 92111		INSURER E :			
l <u></u>		INSURER F:			
COVEDACES	CERTIFICATE MUMBER, COCCCOOLO	DEVICION NUM	DCD.		

COVERAGES CERTIFICATE NUMBER: 398560043

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR			ADDL INSD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	s _
Α	X	CLAIMS-MADE X OCCUR		GL 4014105357	10/1/2017	10/1/2018	EACH OCCURRENCE DAMAGE TO RENTED	\$ 1,000,000
		CLAIMS-MADE X OCCUR					PREMISES (Ea occurrence) MED EXP (Any one person)	\$ 1,000,000 S Excluded
							PERSONAL & ADV INJURY	\$ 1,000,000
	_	N'L AGGREGATE LIMIT APPLIES PER:					GENERAL AGGREGATE	\$ 3,000,000
	X	POLICY PRO-					PRODUCTS - COMPIOP AGG	\$ 3,000,000
		OTHER:		<u> </u>]			S
	ΑU	OMOBILE LIABILITY					COMBINED SINGLE LIMIT (Ea accident)	S
		ANY AUTO					BODILY INJURY (Per person)	S
		OWNED SCHEDULED AUTOS ONLY					BODILY INJURY (Per accident)	\$
		HIRED NON-OWNED AUTOS ONLY					PROPERTY DAMAGE (Per accident)	\$
								S
Α	Х	UMBRELLA LIAB X OCCUR		L 5094621644	10/1/2017	10/1/2018	EACH OCCURRENCE	\$ 1,000,000
		EXCESS LIAB CLAIMS-MADE					AGGREGATE	\$ 1,000,000
		DED RETENTION \$			1			S
ŏ		RKERS COMPENSATION EMPLOYERS' LIABILITY Y/N		WC 4014105259 (AZ,OR,WI) WC 4014105214 (AOS)	10/1/2017 10/1/2017	10/1/2018 10/1/2018	X PER OTH- STATUTE ER	
		PROPRIETOR/PARTNER/EXECUTIVE	N/A	WC 4014105178 (CA)	10/1/2017	10/1/2018	E.L. EACH ACCIDENT	\$ 1,000,000
	(Mar	idatory in NH)					E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
		CRIPTION OF OPERATIONS below					E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
В	Spe	perty - See Below cial Form acement Cost		PPR0913791912	6/1/2018	6/1/2019	Real & Pers Prop Deductible	See Below \$ 25,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Property Limit: \$1,000,000

RE: Contract RFP 2015-068

Evidence of Insurance with respects to operations of the Named Insured.

Insurance carrier shall endeavor to provide the State of New Hampshire Department of Transportation, Bureau of Tumpikes

no less than thirty (30) days prior written notice of cancellation of the policy by the issuer, except for cancellation

due to the non-payment of premium.

CERTIFICATE HOLDER	·	CANCELLATION

State of New Hampshire Department of Transportation, Bureau of Turnpikes P.O. Box 2950 Concord NH 03302-2950 USA

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



WILLIAM CASS, P.E ASSISTANT COMMISSIONER

> September 18, 2015 Bureau of Turnpikes

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council State House 'Concord, New Hampshire 03301

REQUESTED ACTION

1. Pursuant to RSA 237:15-a, Transfers from the General Reserve Account, authorize the Department of Transportation, Bureau of Turnpikes to transfer funds in the amount of \$4,500,000 from the Turnpike General Reserve Account to budget and expend revenue for the design, testing, installation and consultant oversight of the NH E-ZPass Back Office for the Division of Operations, to be effective upon Governor and Council approval through June 30, 2016 and the amount requested for the FY 2017 budget. 100% Turnpike Funds.

FROM: 04-096-096-961017-363615-0000 Turnpike Fund Balance

\$4,500,000

04-096-096-961017-70500000	Current Budget FY 2016	Requested Change	Revised Budget FY 2016
Tpk Toll Collection			
Expenses:			
020 500200 Current Expense	\$2,500,000	\$0	\$2,500,000
022 500255 Rents-Leases Other than State	1,500	0	1,500
023 500291 Heat, Electricity, Water	18,510	0	18,510
024 500225 Maint Other than Bldg-Grnds	3,950,162	0	3,950,162
026 500251 Membership Fees	75,000	0	75,000
046 500463 Eng Consultants Non-Benefits	3,500,000	3,150,000	6,650,000
080 500710 Out of State Travel	9,000	0	9,000
102 500731 Contracts for Program Svcs	8,506,063	0	8,506,063
103 502664 Contracts for Operational Svcs	8,900	0	8,900
Total	\$18,569,135	\$3,150,000	\$21,719,135
Source of Funds			
Revenue:		,	
000017 Turnpike Fund	\$18,569,135	\$3,150,000	\$21,719,135

04-096-096-961017-70500000	Budget Request FY 2017	Requested Change	Revised Budget Request FY 2017
Tpk Toll Collection			
Expenses:			
020 500200 Current Expense	\$2,600,000	\$0	\$2,600,000
022 500255 Rents-Leases Other than State	1,500	0	1,500
023 500291 Heat, Electricity, Water	18,510	0	18,510
024 500225 Maint Other than Bldg-Grnds	2,100,000	0	2,100,000
026 500251 Membership Fees	75,000	. 0	75,000
046 500463 Eng Consultants Non-Benefits	1,500,000	1,350,000	2,850,000
080 500710 Out of State Travel	9,000	0	9,000
102 500731 Contracts for Program Sycs	7,900,000	0	7,900,000
103 502664 Contracts for Operational Sycs	9,200	0	9,200
Total	\$14,213,210	\$1,350,000	\$15,563,210
Source of Funds			
Revenue:			
000017 Turnpike Fund	\$14,213,210	\$1,350,000	\$15,563,210

The unaudited Turnpike Fund Balance Surplus account as of June 30, 2015 was \$76.6 million, and is projected to be \$39.7 million as of June 30, 2016. See attached.

2. Authorize the Department of Transportation to enter into a contract with Cubic Transportation Systems, Inc. (Vendor #267136) in the amount of \$51,889,724.83 for design, testing, installation and maintenance services for the operation of the NH E-ZPass Back Office for the Turnpike System within the Division of Operations effective upon Governor and Council approval, through June 30, 2021 with an option to renew, at the sole discretion of the State, for up to three (3) additional three (3) year optional operation periods up to, but not beyond June 30, 2030, subject to Governor and Council approval. 100% Turnpike Funds.

Funds to support this request are anticipated to be available in the following accounts in State FY 2018, State FY 2019, State FY 2020 and State FY 2021 upon the availability and continued appropriation of funds in the future operating budget, with the ability to adjust encumbrances between State Fiscal Years through the Budget Office, if needed and justified.

04-096-096-	FY 2016	FY2017	FY2018	FY 2019	FY 2020	FY 2021
961017-7050 Consultants 046-500463	\$6,650,000.00	\$2,850,000.00	,			
04-096-096- 961017-7050 Credit Card Processing Services 020-500205	·	\$1,149,336.70	\$1,406,788.08	\$1,434,923.88	\$1,463,622.36	\$1,492,894.80
04-096-096- 961017-7050 Contract Services 102-500731	·	\$4,817,712.52	\$7,687,841.03	\$7,511,094.86	\$7,616,184.11	\$7,809,326.49
Fiscal Year Totals	\$6,650,000.00	\$8,817,049.22	\$9,094,629.11	\$8,946,018.74	\$9,079,806.4 7	\$9,302,221.29

EXPLANATION

<u>Transfer from General Reserve Account to NH Turnpike Toll Collection (70500000) - 100% Turnpike Funds:</u>

- Class 046 FY 2016: Increase Class 046 in Accounting Unit 7050 by \$3,150,000. This transfer will allow for payment of FY 2016 contract expenditures for the new Back Office system development, expected to begin in October, 2015. This account was budgeted in FY 2016 but the amount of the contract exceeds the budget.
- Class 046 FY 2017: Increase Class 046 in Accounting Unit 7050 by \$1,350,000. This transfer will allow for payment of FY 2017 contract expenditures for the new Back Office system development. This account was budgeted in FY 2017 but the amount of the contract exceeds the budget.

RSA 237:16-b as amended in 2001authorized the Department to participate in a regional Electronic Toll Collection system (E-ZPass). Governor and Council on August 22, 2001 authorized the Department to enter into an Interagency Group (IAG) agreement to implement electronic toll collection in a manner that provides a seamless toll system for motorists and commercial operators along the eastern seaboard of the United States.

A Back Office System to Support Electronic Tolling, Video Tolling and Violation Processing is necessary to continue to operate the E-ZPass system. The above referenced contract involves engaging Cubic Transportation Systems Inc. to perform design, testing, installation, maintenance and operation services for the NH E-ZPass Back Office for the Turnpike System within the Division of Operations. This request specifically addresses the procurement of the Back Office System (BOS) and Customer Service Center (CSC) and their related maintenance and operation services under RFP 2015-068.

The initial portion of the contract is estimated to be 14 months and involves the design, development, testing and installation of an enhanced BOS system and CSC with the following project goals as described in the RFP.

- Goal 1 Procure a hosted back office platform which is sustainable and scalable for a minimum of 14 years (the maximum life of this contract).
- Goal 2 Transition from the existing legacy system with minimal impact to operations and impacts to patrons.
- Goal 3 Provide call center and back office operations supported locally.
- Goal 4 -Ability for greater adaptation to meet MAP-21 mandates.
- Goal 5 Incorporate streamlined processes for capturing customer information, tracking violations through their lifecycle and license plate updates.
- Goal 6 Ability to identify and to pursue multiple plate types with special characters.
- Goal 7 Ability to pursue out-of-state violators with the potential to utilize registration holds with the corresponding DMVs.
- Goal 8 Redesign the <u>www.ezpassnh.com</u> website to be more customer friendly and interactive.

The BOS system will specifically be designed and developed to support the management of NH E-ZPass accounts, including fund management on behalf of the Department; process and reconcile all in-state and out-of-state toll revenue collected, including financial reconciliation and reciprocity with other E-ZPass agencies within the Inter Agency Group; administer invoicing/violation processing for unpaid transactions; manage the transponder inventory and purchase and sale of transponders; integrate all functions of a customer call center; manage the operation of the E-ZPass walk-in-centers; and host and manage the NH E-ZPass website. The BOS system will be designed, developed, tested and installed by September 1, 2016. The current vendor, Xerox, will continue to operate the existing legacy system and is retained to support the data migration under their existing contract during the transition period. The current Xerox contract expires on September 30, 2016.

In addition to the deployment of the enhanced BOS, the second portion of the contract includes operation and maintenance of the NH E-ZPass BOS, including a locally established and operated CSC. The scope of services includes but is not limited to account maintenance, invoice and violation processing, reciprocity file management, website maintenance, customer service support and operation of threeWalk-in-Centers.

Working closely with Jacobs Engineering, the Turnpike Systems' Tolling Services consultant, to incorporate best practices in back office systems and customer service, the Bureau of Turnpikes developed the RFP using a best value procurement approach with the technical proposal and cost proposal apportioned at 70% and 30% respectively. The combined implementation and maintenance contract will be a fixed price contract for an approximate 6-year term beginning upon G&C approval and ending June 30, 2021, with the option, at the sole discretion of the State, to extend for up to three 3-year terms up to but not beyond June 30, 2030. The Department of Information Technology reviewed and approved the RFP on December 9, 2014.

On December 9, 2014, the Department publicly advertised the subject RFP. During the response period, the Department conducted a Vendor Conference for all vendors who responded with intent to submit and entertained questions and/or inquiries from the Vendors. Proposals were received from the following vendors in accordance with the requirements for submission, including the stipulated deadline of February 13, 2015:

VENDOR NAME

- Cubic Transportation Systems, Inc., San Diego, CA
- Egis Projects, Inc., Orlando, FL
- Xerox State & Local Solutions, Inc., Germantown, MD

Proposals from each vendor were reviewed by the Back Office Procurement RFP Selection Committee along with technical review support by the Bureau of Turnpikes' consultant, Jacobs Engineering. On April 7th and 8th of 2015, the Selection Committee held interviews with the three vendor teams, where each team conducted a presentation describing their team, capabilities, and pertinent aspects of their proposal; provided answers to a specific set of questions targeting each proposal; demonstrated their product; and participated in an open question and answer period. Following the interviews on April 8, 2015, the Selection Committee met to discuss the Vendor Interviews and finalize the ratings of the Proposals. The Selection Committee was comprised of Bureau of Turnpikes Assistant Administrator (RFP's Project Manager), Bureau of Turnpikes E-ZPass Program Manager, Bureau of Turnpikes Business Administrator, Bureau of Finance & Contracts' Administrator Ill, Commissioner's Office Assistant Director of Project Development, and Department of Information Technology IT Project Manager.

Following the interviews, the Selection Committee met to discuss the Vendor Interviews and finalize the ratings of the Proposals using the table below.

CATAGORIES	POINTS
TECHNICAL PROPOSAL with the following potential maximum scores for each Technical Proposal category;	70
Proposed Back Office System Design and Technical	20
Back Office Service and Operations Approach	15
Firms Qualifications, Project Team, Capabilities and References	20
Implementation, Transition and Delivery Approach	15
*PRICE PROPOSAL POTENTIAL MAXIMUM POINTS	30
Deployment/Implementation	15
Operations	15
TOTAL POTENTIAL MAXIMUM POINTS AWARDED	100

*The following formula was used to assigned points for the price proposal: Vendor's Price Score = (Lowest Proposed Price/Vendor's Proposed Price) x 15.

Based on the above mentioned analysis, the Selection Committee identified all three (3) vendors with technical scores exceeding 49 and worthy of consideration in the selection process. The table on the subsequent page outlines the Committee's technical scoring, each firm's base price proposal, corresponding price score and total score.

On April 23, 2015, the Department sent a Best and Final Offer (BAFO) request to Cubic requesting they review the following four items within their price proposal. Cubic's response was due on Friday, May 8, 2015.

- o Confirmation that Cash Payment and Reload Card cost was included in the contract.
- o Re-evaluation and potential cost reduction for BOS Design, Development, & Implementation which was the highest among all vendors.
- o Re-evaluation and potential cost reduction for Operational costs associated with Post-paid accounts (invoice/violation license plate processing) which were highest among all vendors.
- Consideration to increase based fixed monthly cost from 350,000 accounts to 400,000 accounts while maintaining Cubic's original proposed fixed and variable costs for Pre-Paid IAG Account Maintenance.

Cubic returned their BAFO on Thursday, May 7, 2015. On Tuesday, May 19, 2015 the Department sent a follow up memo requesting a change in their BAFO's database system from Postgue SQL to Oracle and asked Cubic to make any necessary changes to their May 7th, BAFO. Cubic returned their final BAFO on Wednesday, May 20, 2015 with a change in the database system to Oracle and reduction in their overall Deployment and Operational Costs of \$3,299,842 from \$45,499,982 to \$42,200,140. The following table outlines the revise pricing based on Cubic's BAFO and also includes the "Pass Through" costs included in all the proposals. Per the RFP, Pass Through costs were not part of the Selection Committee's scoring. Pass through costs consist of Telephone fees, Cash Payment Network Fees, Credit Card fees, Postage fees, and other Communication fees.

Vendor	Tech. Score	Cost Score	Total Score	Deployment/ Implementation Price	Operations Price	Total Price for Deployment/ Implementation & Operations Cost	Pass Through Cost	Contract Total Price
Cubic	60.3	20.5	80.8	\$9,500,000 (BAFO)	\$32,700,140 (BAFO)	\$42,200,140 (BAFO)	9,689,584	\$51,889,724 (BAFO)
Egis	61.6	19.1	80.7	\$8,821,290	\$43,247,277	\$52,068,567	5,641,990	\$57,710,557
Xerox	50.4	29.7	80.1	\$4,406,071	\$34,183,839	\$38,589,910	9,754,622	\$48,344,532

Cubic's response to the four items noted in the BAFO resulted in a favorable reduction in the overall cost as described below:

- Cubic concurred that their price proposal included all design, development, testing and implementation of the Cash Payment Network and Reload Card. They will be utilizing InComm, who is presently operating in the E-ZPass Group.
- Cubic reduced the BOS Design, Development, & Implementation cost by \$2,500,111 from \$9,198,549 to \$6,698,438.
- Cubic reduced their price for the fixed and variable unit costs under the Post-paid accounts (invoice/violation license plate processing). This resulted in a reduction of the total cost over the 58-month maintenance period of \$1,859,958 from \$12,808,777 to \$10,948,819.

 Cubic also increased the account limit for the Pre-Paid E-ZPass Account Maintenance from 350,000 to 400,000 which results in a reduction in average cost per account over the 5-year term of Operations and Maintenance of approximately 5% per account.

Overall the Cubic system is highly configurable and adaptable, which will reduce the potential for change orders over the course of the contract term. This will allow the Bureau of Turnpikes to be more adaptive to future changes such as new interfaces and to support national tolling interoperability, other state DMV's for address lookup, violation processing reciprocity and DMV Holds. The Cubic system provides for strong financial controls allowing for the tracking, reconciliation and reporting of the financial history of transactions, particularly unpaid transactions. It will also provide Bureau of Turnpikes' Finance Section with a general ledger as well as the ability to interface with the Department's Financial System (Lawson) in an automated fashion. The Cubic system is user friendly for various users of the BOS system to address customer service matters, financials, reconciliation of files, alerts to the customer service representatives, as well as includes ad-hoc reporting queries utilizing user friendly 'drag and drop' type functions. Additional benefits include the ability for full system access to be achieved via a single interface using a web browser.

Cubic has sub-contracted with AECOM to operate the CSC, which will be located in Concord and will provide the creation of over 50 jobs in New Hampshire, including enhanced staffing at the Walk-in-Centers. Cubic will also provide a significant level of management staff locally, including the Project Manager, Operations Manager and Finance Manager all residing in New Hampshire with 100% time commitment to the project. AECOM has over 20 years of tolling experience in the customer service business including E-ZPass transaction processing, video billing, invoice/violation processing, DMV Hold, mailroom, and lockbox.

Based on the scoring and the above information, the Department requests approval to enter into a contact with Cubic Transportation System Inc. for an approximate 6-year term ending on June 30, 2021 with the option at the sole discretion of the State to extend for up to three 3-year terms up to but not beyond June 30, 2030.

This Contract has been approved by the Attorney General as to form and execution. The Department has verified that the necessary funds are available. Copies of the fully executed contract are on file at the Secretary of State's Office and the Department of Administrative Services, and subsequent to Governor and Council approval will be on file at the Department of Transportation.

It is respectfully requested that this resolution be approved.

Sincerely,

William Cass, P.E. Assistant Commissioner

Attachment: Proposal Scoring summary

cc:

C. Waszczuk

B. Janelle

J. Corcoran



THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



William Cass, P.E.
Assistant Commissioner

Bureau of Turnpikes

October 6, 2017

Victoria F. Sheehan Commissioner

His Excellency, Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Transportation, Bureau of Turnpikes within the Division of Operations, to amend an existing professional service contract for the NH E-ZPass Back Office with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136). This amendment is to restructure the schedule for deliverables, payment of project delivery and Operation and Maintenance costs, and Key Performance Indicators of the Contract for fiscal year 2018, to be effective upon Governor and Council approval through June 30, 2018. There is no time extension or additional cost as result of this amendment. The original contract agreement was approved by Governor and Council on October 7, 2015, Item #25.

EXPLANATION

RSA 237:16-b as amended in 2001 authorized the Department to participate in a regional Electronic Toll Collection system (E-ZPass). Governor and Council on August 22, 2001 authorized the Department to enter into an Interagency Group (IAG) agreement to implement electronic toll collection in a manner that provides a seamless toll system for motorists and commercial operators along the eastern seaboard of the United States.

On October 7, 2015, Governor and Council approved the original contract with Cubic for the design, testing, installation and maintenance services for the operation of the NH E-ZPass Back Office for the Bureau of Turnpikes within the Division of Operations to be effective for a 6-year period through June 20, 2021. The contract also included provisions for three additional three (3) year optional periods up to but not beyond, June 30, 2030 subject to Governor and Council approval.

A Back Office System to support Electronic Tolling, Video Tolling and Violation Processing is necessary to continue to operate the E-ZPass system. The above referenced approved contract engages Cubic Transportation Systems Inc. to perform design, testing, installation, maintenance and operation services for the NH E-ZPass Back Office for the Turnpike System within the Division of Operations. This amendment specifically addresses the implementation of the Back Office System (BOS) and Customer Service Center (CSC) and their related maintenance and operation services under RFP 2015-068.

The BOS is specifically intended to be designed and developed to support the management of NH E-ZPass accounts, including fund management on behalf of the Department; processing and reconciling all in-state and out-of-state toll revenue collected, financial reconciliation and reciprocity with other E-ZPass agencies within the Inter Agency Group; invoicing/violation processing for unpaid transactions; management of the transponder inventory and purchase and sale of transponders; integration of all functions of a customer call center; management of the operation of the E-ZPass walk-in-centers; and hosting and management of the NH E-ZPass website.

In addition the contract includes operation and maintenance of the NH E-ZPass BOS, and a locally established and operated CSC that includes but is not limited to account maintenance, invoice and violation processing,

reciprocity file management, website maintenance, customer service support and operation of three Walk-in-Centers.

The initial portion of the contract was scheduled to be 14 months and involved the design, development, testing and installation of an enhanced BOS and CSC. The BOS and CSC opened for operations on March 24, 2017, at a reduced level of functionality as defined under the contract. In accordance with the terms of the contract during this period, the Department has limited the Operations and Maintenance payments to "Pass Through" costs and E-ZPass Walk-in-Center (WIC) operations' costs only. There have been no further Operation and Maintenance payments made by the Department to the vendor.

The BOS functionality has now reached approximately 60%. This contract amendment, effective upon approval date of Governor and Council, is to restructure the remaining deliverables and their associated schedule to bring the BOS up to 100% functionality as defined in the Contract by the end of FY 2018. Additionally, the project delivery and Operation and Maintenance payment schedules have been modified to reflect the estimated current 60% functionality of the BOS and include incremental increases to payments in subsequent months as additional functionality is added to the system through the release of twelve Spirals (computer programming releases) to bring the BOS up to 100% functionality. The increased monthly O&M payments are based on the positive effect of the additional functionality under each Spiral. The total O&M payment for FY 2018 will not exceed that specified in the original contract.

This amendment also restructures the Key Performance Indicators (KPIs) which are assessed monthly to ensure the Department and E-ZPass Customers are receiving the required level of service as defined within the Contract. Initial KPIs are set reflecting current functionality and, as Spirals are implemented and introduce additional functionality, additional KPIs will be implemented and assessed.

The contract has been approved by the Attorney General as to form and execution. Funding for 2018 is available and encumbered. Copies of the fully executed contract are on file at the Secretary of State's Office and the Department of Administrative Services' Office; and subsequent to Governor and Council approval will be on file at the Department of Transportation.

It is respectfully requested that this resolution be approved.

Sincerely.

Commissioner Victoria F. Sheehan

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STATE OF NEW HAMPSHIRE

DEPARTMENT OF INFORMATION TECHNOLOGY

27 Hazen Dr., Concord, NH 03301 Fax: 603-271-1516 TDD Access: 1-800-735-2964 www.nh.gov/doit

Denis Goulet Commissioner

October 10, 2017

Victoria F. Sheehan Commissioner State of New Hampshire Department of Transportation John O. Morton Bldg., 7 Hazen Drive Concord, NH 03302-0483

Dear Commissioner Sheehan:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your request to amend a contract with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136), as described below and referenced as DoIT No. 2015-068 Amendment 1.

The purpose of this amendment is the restructure of the schedule for deliverables, payment of Operation and Maintenance costs and Key Performance Indicators of the Contract for fiscal year 2018. There is no time extension or additional cost as result of this amendment. The original contract agreement was approved by Governor and Council on October 7, 2015, Item #25.

A copy of this letter should accompany the submission to the Governor and Executive Council for approval.

Denis Goulet

Sincerely.

DG/ik DOT 2015-068

cc: Gail Hambleton

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THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



Victoria F. Sheehan Commissioner William Cass, P.E.
Assistant Commissioner

Bureau of Turnpikes April 20, 2018

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House Concord, New Hampshire 03301

REQUESTED ACTION

 Pursuant to RSA 237:15-a, Transfers from the General Reserve Account, authorize the Department of Transportation, Bureau of Turnpikes to transfer funds in the amount of \$600,000 from the Turnpike General Reserve Account to budget and expend revenue for E-ZPass credit card transaction fees for the Division of Operations, to be effective upon Governor and Council approval through June 30, 2018. 100% Turnpike Funds.

FROM: 04-096-096-961017-363615-0000 Turnpike Fund Balance

\$600,000

04-096-096-961017-70500000	Current Budget FY 2018	Requested Change	Revised Budget FY 2018
Tpk Toll Collection			
Expenses:			
020 500200 Current Expense	\$3,000,000	\$600,000	\$3,600,000
022 500255 Rents-Leases Other than State	1,855	0	1,855
023 500291 Heat, Electricity, Water	20,814	0	20,814
024 500225 Maint Other than Bldg-Grnds	4,667,028	0	4,667,028
026 500251 Membership Fees	75,000	0	75,000
037 500166 Technology-Hardware	1,000	0	1,000
046 500463 Eng Consultants Non-Benefits	8,487,507	0	8,487,507
080 500710 Out of State Travel	9,000	0	9,000
102 500731 Contracts for Program Svcs	13,302,017	0	13,302,017
103 502664 Contracts for Operational Svcs	7,500	0	7,500
Total	\$29,571,721	\$600,000	\$30,171,721
Source of Funds			
Revenue:			
000017 Turnpike Fund	\$29,571,721	\$600,000	\$30,171,721

The audited Tumpike Fund Balance Surplus account as of June 30, 2017 was \$92.1 million, and is projected to be \$61.7 million as of June 30, 2018. See attached.

Authorize the Department of Transportation, Bureau of Turnpikes within the Division of Operations, to amend an
existing professional service contract for the NH E-ZPass Back Office with Cubic Transportation Systems, Inc.
(Cubic), (Vendor #267136). This amendment is for Cubic to become the Merchant of Record for all credit card
transactions, effective upon Governor and Council approval. There is no time extension or additional cost as

result of this amendment. The original contract agreement was approved by Governor and Council on October 7, 2015, Item #25.

EXPLANATION

RSA 237:16-b as amended in 2001 authorized the Department to participate in a regional Electronic Toll Collection system (E-ZPass). Governor and Council on August 22, 2001 authorized the Department to enter into an Interagency Group (IAG) agreement to implement electronic toll collection in a manner that provides a seamless toll system for motorists and commercial operators along the eastern seaboard of the United States.

On October 7, 2015, Governor and Council approved the original contract with Cubic for the design, testing, installation and maintenance services for the operation of the NH E-ZPass Back Office for the Bureau of Turnpikes within the Division of Operations to be effective for a 6-year period through June 20, 2021. The contract also included provisions for three additional three (3) year optional periods up to but not beyond, June 30, 2030 subject to Governor and Council approval.

On October 25, 2017, Governor and Council approved an amendment to the Agreement (Contract #2015-068, State Contract #5000591) between the State of New Hampshire Department of Transportation and Cubic Transportation Systems, Inc. ("Cubic") (VC# 267136) of San Diego, California, Item # 16, to be effective through June 30, 2018 for the restructuring of the contract for project deliverables, payment of project delivery and Operation and Maintenance costs, and Key Performance Indicators for fiscal year 2018.

The original budget line item 04-096-096-961017-70500000-020-500200 Current Expense for payment of E-ZPass Credit Card fees was under estimated during the budget process. Based on the new merchant agreement rates and increase in E-ZPass usage, the credit card fees have increased for FY 18. Future credit card expenditures are being evaluated to determine if an increase will be needed in FY19 and if so it will be requested in a separate Governor and Council item.

A key deliverable in Contract Amendment #1 was for Cubic to become the Merchant of Record thus removing the Department of Transportation as the Merchant of Record. This was a requirement within the Contract's original RFP for the Back Office System and Customer Service Center. This amendment includes the Merchant Agreement between Cubic and Base Commerce to begin on May 16, 2018, or upon Governor and Council approval, whichever is the latter.

The contract has been approved by the Attorney General as to form and execution. Contract funding for 2018 is available in the original contract. Copies of the fully executed contract are on file at the Secretary of State's Office and the Department of Administrative Services' Office; and subsequent to Governor and Council approval will be on file at the Department of Transportation.

It is respectfully requested that this resolution be approved.

Sincerely.

Victoria F. Sheehan

Commissioner

Attachment



STATE OF NEW HAMPSHIRE DEPARTMENT OF INFORMATION TECHNOLOGY

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Denis Goulet Commissioner

March 14, 2018

Victoria F. Sheehan Commissioner State of New Hampshire Department of Transportation John O. Morton Bldg., 7 Hazen Drive Concord, NH 03302-0483

Dear Commissioner Sheehan:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your request to amend a contract with Cubic Transportation Systems, Inc. (Cubic), (Vendor #267136), as described below and referenced as DoIT No. 2015-068B.

The amendment authorizes the Department of Transportation (DOT), Bureau of Turnpikes within the Division of Operations, to amend an existing professional service contract with Cubic Transportation Systems, Inc. (Cubic) for the NH E-ZPass Back Office. This amendment removes the DOT as the Merchant of Record and names Cubic as the Merchant of Record. There is no time extension or additional cost as result of this amendment.

A copy of this letter should accompany the Department of Transportation's submission to the Governor and Executive Council for approval.

Denis Goulet

Sincerely,

DG/ik DOT 2015-068B

cc: Gail Hambleton