

STATE OF NEW HAMPSHIRE



Honorarium or Expense Reimbursement Report (RSA 14-C)
For Legislators and Legislative Employees

Type or Print all Information Clearly:

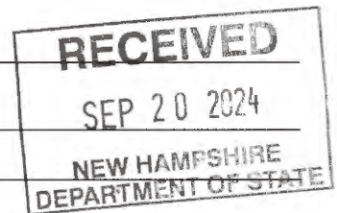
Name: Sharon M. Carson Work Phone #: 603-271-3266
Work Address: 107 N. Main St, Concord, NH 03301
Office/Appointment/Employment held: Senator

Source of Expense Reimbursement, Honorarium, Ticket or Free Admission, or Meals and/or Beverages

List the full name, post office address, occupation, and principal place of business, if any, of the source of any reportable expense reimbursement, honorarium, ticket or free admission to a political, charitable, or ceremonial event, or meals or beverages consumed at a meeting or event, the purpose of which is to discuss official business, with a value greater than \$50.

If the source is an Individual:

Name of Source:
Post Office Address:
Occupation:
Principal Place of Business:



If the source is a Corporation or other Entity:

Name of Corporation or Entity: The Council of State Governments
Name of Person Representing the Corporation/Entity: Alison Braver
Work Address of Person Representing the Corporation/Entity: 22 Cortlandt St, 22nd Floor New York, NY 10007

I am reporting:

[X] An Expense Reimbursement with value over \$50.00. (For costs that are waived, forgiven, reduced, prepaid, or reimbursed by a third party (other than the General Court) for attendance at a qualified event, pursuant RSA 14-C:2, III.)

Value of Expense Reimbursement: \$ 579.00 Date Received: 7/28/24-7/31/24 If exact value is unknown, provide an estimate of the value of the gift or honorarium and identify the value as an estimate. [ ] Exact [X] Estimate

[ ] An Honorarium with value over \$50.00. (For payment from third parties for an appearance, speech, written article or other document, service as a consultant or advisor, or participation in a discussion group or similar activities related to legislative matters, pursuant to RSA 14-C:2, V.)

Value of Honorarium: Date Received: If exact value is unknown, provide an estimate of the value of the gift or honorarium and identify the value as an estimate. [ ] Exact [ ] Estimate

[ ] A ticket or free admission to a political, charitable, or ceremonial event with value over \$50.00. (Pursuant to RSA 14-C:4, I.)

[ ] Meals and/or beverages consumed at a meeting or event the purpose of which is to discuss official business with value over \$50.00. (Pursuant to RSA 14-C:4, II.)

[ ] A Donation to a State or National Legislative Association Event. (Pursuant to RSA 14-C:2, IV(b)(15).)

TURN OVER TO CONTINUE







EAST

# Pathways to a Sustainable Future

BALTIMORE • MARYLAND

CSG  
EAST

July 28-31  
2024









An aerial photograph of a city street, likely in Washington D.C., showing a statue on a pedestal, a yellow taxi, and a white SUV. The street is lined with historic buildings and a blue sky with light clouds is visible in the background.

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# Welcome

from our 2024 Co-Chairs

## Dear Colleagues,

On behalf of the 2024 Maryland Host Committee and all our colleagues in the Maryland General Assembly, it is our pleasure to welcome you to **Baltimore, Maryland, for the CSG East 63rd Annual Meeting and Regional Policy Forum**. The Annual Meeting offers unique and important opportunities to meet and discuss emerging policy issues with our colleagues from the Eastern region. The policies are wide-ranging and affect our individual constituents and jurisdictions throughout the Eastern region. Together we will examine policy issues through the lens of the meeting's theme, *Pathways to a Sustainable Future*, in all of CSG East's policy areas.

We hope you and your guests will be charmed by Baltimore and all that it has to offer. Further, we hope that you will find the Annual Meeting's agenda, discussions, and exchange of information thought-provoking and beneficial to your work and to your constituents.

Thank you for coming!



### **BILL FERGUSON**

*President of the Senate, 2024 CSG East Co-chair*



### **ADRIENNE JONES**

*Speaker of the House of Delegates, 2024 CSG East Co-chair*

### **MARYLAND HOST COMMITTEE CO-CHAIRS**

Senator Nancy King  
Delegate Joseline Peña-Melnyk

### **MARYLAND HOST COMMITTEE**

Senator Malcolm Augustine  
Senator Stephen Hershey  
Senator Katherine Klausmeier  
Senator Cory McCray  
Delegate Julie Palakovich Carr  
Delegate Brian Crosby  
Delegate Stephanie Smith  
Delegate Chris Tomlinson





# General Information

## Meeting Venue

**Renaissance Baltimore Harborplace Hotel**  
202 East Pratt Street, Baltimore, Maryland

## Conference Registration

CONFERENCE REGISTRATION, 5TH FLOOR, BALTIMORE BALLROOM FOYER

**Saturday, July 27 | 1 – 5 p.m.**

**Sunday, July 28 | 7:30 a.m. – 5:30 p.m.**

**Monday, July 29 | 7 a.m. – 5 p.m.**

**Tuesday, July 30 | 7 a.m. – 5 p.m.**

**Maryland Hospitality Desk //** 5TH FLOOR, BALTIMORE BALLROOM FOYER

**CSG East Logistics and Policy Office //** FELLOWS POINT, 5TH FLOOR

**Maryland Host Office //** GUILFORD, 5TH FLOOR

**Ontario Host Office //** FEDERAL HILL, 5TH FLOOR

**Policy Staff Office //** WATERTABLE BALLROOM, 5TH FLOOR

**Speakers' Briefing Room //** 5TH FLOOR, BALTIMORE BALLROOM FOYER

## Meeting Evaluation Form

We need your feedback! Please take a few minutes to complete the CSG East Annual Meeting Evaluation Form. The meeting evaluation form can be found in your registration bags, on the conference app, and at the registration desk. Thank you for taking the time to give us your comments and suggestions. They help us to do a better job serving you!

## Dress Code

**Meetings //** BUSINESS CASUAL

**Spouse/Guest Program //** CASUAL


**Executive Committee Dinner //** BUSINESS CASUAL

**Opening Event //** BUSINESS CASUAL

**Receptions //** BUSINESS CASUAL

**Junior/Teen Program //** CASUAL

**Maryland State Dinner //** CASUAL

 CSG advocates the responsible use of alcohol and designated drivers by all participants at CSG functions.

## Meeting App

Planning each day at the 2024 meeting is easiest with the CSG East Annual Meeting Conference app! Use your mobile phone or tablet to access the app and:

- Receive push notifications, important reminders, and meeting announcements throughout the meeting.
- Read each morning's daily newsletter.
- Customize your meeting agenda and see upcoming events throughout the meeting.
- Network with your colleagues throughout the CSG East region, connect with other attendees, and more.
- Learn more about this year's speakers.
- Keep a floor plan handy for navigating the meeting.
- Give feedback on the Annual Meeting through the app.

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To access the meeting app

Download **Cvent Events** from the **App Store** (Apple) or **Google Play** (Android)

Search **"CSG East"** and login with the email you used to register







## About CSG East

### **CSG Mission**

The Council of State Governments (CSG) is the nation's only regionally based, multibranch organization serving all 50 states and commonwealths, as well as U.S. territories. Since CSG's creation in 1933, state officials have turned to the organization as an impartial source of information to help them meet the challenge of governing. As a national organization representing all three branches of state government, CSG is uniquely suited to identify innovative approaches to common problems facing states.

### **CSG Eastern Regional Conference (CSG East)**

The CSG Eastern Regional Conference (ERC) office, located in New York City since 1937, serves legislative, executive, and judicial branch officials from the 11 eastern states from Maine to Maryland; Puerto Rico; the U.S. Virgin Islands; and the eastern Canadian provinces of Québec, New Brunswick, Ontario, Nova Scotia, and Prince Edward Island. CSG East educates policymakers about issues of concern to the region, encourages multistate problem-solving and partnerships, and promotes regional interests at the federal level.

### **The Annual Meeting and Regional Policy Forum**

The CSG East Annual Meeting and Regional Policy Forum brings together policymakers from all branches of government within CSG East's member jurisdictions as well as experts from the private sector and academia to address a range of critical public policy issues facing the region. This unique event enables attendees to share ideas and network and serves as a vehicle for enhanced regional cooperation and communication.



# Meeting Agenda

## Saturday, July 27

### 1:15 – 2:15 p.m.

#### Budget Committee Meeting

Watertable A

For members of the Budget Committee only

### 2:30 – 3:30 p.m.

#### Strategic Planning Committee Meeting

Watertable A

### 3:45 – 4:45 p.m.

#### Annual Meeting Committee Meeting

Maryland B

### 6 p.m.

#### Depart for Executive Committee Dinner

Buses board from main hotel entrance on South Street

### 6:15 – 9:30 p.m.

#### Executive Committee and Corporate Contributors Dinner at the Evergreen Museum and Library

By invitation only

## Sunday, July 28

### 7:30 – 8:45 a.m.

#### Breakfast

Maryland D

### 9:15 – 11:30 a.m.

#### Executive Committee Meeting

Baltimore A

### 11:45 a.m. – 12:30 p.m.

#### Nominations Committee Meeting

Watertable A

### 12:30 – 2:00 p.m.

#### Lunch

Maryland D

### 12:45 – 2:30 p.m.

#### Policy Committee Meetings / Lunch

Committee meetings are open to any attendee. Select spaces at the table will be reserved for committee members and speakers, but we encourage any state policymaker or staffer to join us at the table using the remaining seats. Gallery seating will also be available.

#### 1. CANADA-U.S. RELATIONS

Maryland E

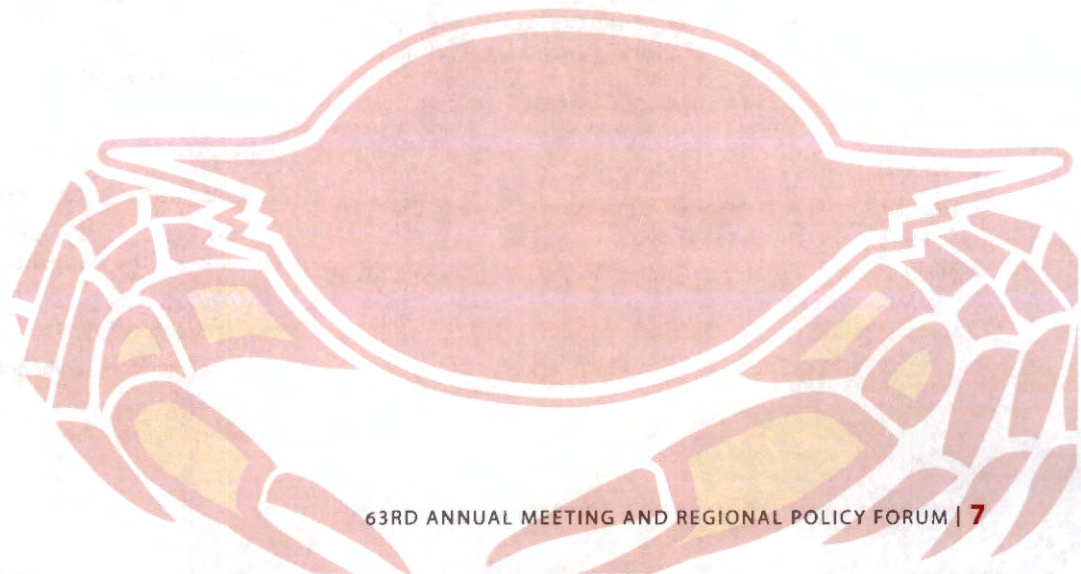
According to the U.S. International Trade Administration, the United States and Canada enjoy the world's largest and most comprehensive trading relationship, which supports millions of jobs in each country and is worth US\$1.95 trillion. This session will look at how the CSG East region (states and provinces) fits into the overall picture and will analyze success stories as well as challenges from the federal and state/provincial levels.

#### Presiding:

- Assemblyman Billy Jones, New York; co-chair, Canada-U.S. Relations Committee
- MPP Laurie Scott, Ontario; co-chair, Canada-U.S. Relations Committee

#### Speakers:

- Sara Cohen, deputy head of mission, Embassy of Canada
- Dylan Clement, director of international policy, National Association of Manufacturers







## Meeting Agenda

### 2. COUNCIL ON COMMUNITIES OF COLOR ROUNDTABLE

*Baltimore B*

**Hour 1: A special session for BIPOC legislators: What do you want from your Council on Communities of Color?** A look at the current CCC; an explanation of what it is and who it is designed for; and a discussion of how it can further support the needs of BIPOC policymakers, especially increasing populations of Black and Brown legislators in various states. What can the CCC do better, what do you want from it? How can we also use the CCC to connect with and draw ideas from policymakers in other regions? Lastly, but more importantly, we'll address the creation of new CCC issue-based advisory boards and the designation of chairs for each advisory board.

**Moderator:** Charles Ellison, director, CSG East Council on Communities of Color

**Speakers:**

- Delegate Joseline Peña-Melnyk, Maryland; vice-chair, CSG East Council on Communities of Color
- Michelle Davis and Victoria Gruber, Maryland Department of Legislative Services

**Hour 2: State funding and support for Historically Black Colleges and Universities (and other Minority Serving Institutions).** This discussion will explore how well states are supporting and adequately funding these very critical higher education institutions which offer more than their return on investment in terms of both overall state revenue generation and economic opportunities for graduates. Most of this session will be focused on Delaware, Maryland, and Pennsylvania — the three jurisdictions that are home to HBCUs in our region — but we invite panelists from other regions to offer insights. In addition, we'll look at how states like Delaware and Maryland are adequately matching federal funding for the very important 1890 land-grant HBCUs. Other questions we'll consider are, how do K-12 school districts partner better with state HBCUs? And how do states like Connecticut, New Jersey, New York, and Massachusetts that do not have HBCUs facilitate partnerships with HBCUs in other states?

**Speakers:**

- Delegate Karen Toles, Maryland
- M.C. Brown, Ph.D., executive director, Dr. N. Joyce Payne Research Center at the Thurgood Marshall College Fund
- Denise Smith, deputy director of higher education policy, The Century Foundation
- Sara Partridge, senior policy analyst, Center for American Progress



### 3. EDUCATION AND WORKFORCE DEVELOPMENT

#### Maryland F

The meeting will begin with a presentation addressing the growing physician shortage. Advocates and state policymakers have been collaborating on new alternative pathways for experienced international medical graduates to allow them to use their training and expertise to help fill this shortage. State action in the East and around the country to implement the reforms necessary to create this pathway will be discussed.

Following the presentation, we will host a roundtable discussion. Attendees are encouraged to briefly highlight and discuss what they are working on within their respective jurisdictions around any education and workforce topics. We invite anyone speaking to present accomplishments and challenges alike.

**Speaker:** Mike Zimmer, senior policy adviser, World Education Services

### 4. ENERGY AND ENVIRONMENT COMMITTEE: 2024 CLIMATE ACCOUNTABILITY LEGISLATION

#### Maryland B

This session will shed light on the growing movement among states to establish accountability for climate change and seek redress through climate superfunds and litigation. Topics will include 1) educating the public and policymakers about the local costs of coping with measurable and identifiable climate-related damages; 2) communicating legal strategies on climate change and principles of accountability; and 3) providing campaign, science and communications resources, and strategic direction for communities organizing around climate accountability.

**Presiding:** Senator Marc Pacheco, Massachusetts; chair, CSG East Energy and Environment Committee

**Panelists:**

- Gordon Levitt, senior legislative strategist, Center for Climate Integrity
- Iyla Shornstein, political director, Center for Climate Integrity

### 5. MILITARY AND VETERANS AFFAIRS

#### Maryland A

Join this discussion with federal officials to hear updates on their agencies' latest initiatives in support of military and veterans affairs and the impact of state-level actions. Learn how these agencies are partnering with states to achieve shared purposes. Additional topics include legislation to recognize military families as a protected class, current environmental regulatory trends across the nation, and ways to enhance the availability and awareness of benefits for military veterans and their families. Attendees will be invited to ask questions and share insights after each presentation.

**Presiding:** Senator Sharon Carson, New Hampshire; chair, CSG East Committee on Military and Veterans Affairs

**Moderator:** Christopher Arnold, Defense-State Liaison Office, U.S. Department of Defense

**Panelists:**

- Melissa Willette, New England region liaison, U.S. Department of Defense
- Amanda Sherman, regional environmental coordinator, U.S. Air Force
- Kevin Kennedy, regional environmental coordinator, U.S. Army

**2:30 – 3:00 p.m.**

**Break**

**3:00 – 4:45 p.m.**

#### Policy Committee Meetings

Committee meetings are open to any attendee. Select spaces at the table will be reserved for committee members and speakers, but we encourage any state policymaker or staffer to join us at the table using the remaining seats. Gallery seating will also be available.

### 1. AGRICULTURE AND RURAL AFFAIRS

#### Maryland E

#### Part I: Agriculture and Rural Affairs roundtable

This discussion is an annual meeting highlight for our members thanks to the exchange of ideas it facilitates. This session enables members from each of our states, provinces, and territories to share information on the major issues their committees faced this year, while learning from others what has worked, and what has not, in their region.

**Presiding:**

- Senator Brian Pettyjohn, Delaware; co-chair, CSG East Agriculture and Rural Affairs Committee
- Senator Judy Schwank, Pennsylvania; co-chair, CSG East Agriculture and Rural Affairs Committee





# Meeting Agenda

## Part II: Washington update on agriculture legislation

The second hour of the meeting will feature an update on issues of importance to our region. Among the topics of discussion will be the 2024 Farm Bill, which is estimated to be worth \$1.5 trillion; the outlook for agricultural spending for FY 2025; as well as the recent finding of Highly Pathogenic Avian Influenza (HPAI) transmission to dairy cows and humans. National initiatives of importance to our region will also be explored.

**Presenter:** Fran Boyd, policy consultant and Washington adviser, CSG East; senior vice president, Meyers & Associates, Washington, D.C.

## 2. HEALTH POLICY ROUNDTABLE

### Baltimore B

States, provinces, and territories are actively pursuing strategies to improve the health and well-being of their constituents through a wide variety of policy innovations. This session is a roundtable for sharing health policy ideas and challenges. The agenda will include health care workforce, maternal child health, increasing efficiencies in the system (such as decreasing burden of preauthorization), addressing costs, and other issues brought forward by annual meeting participants. All interested in health care policy are encouraged to participate.

**Presiding:** Senator Gustavo Rivera, New York; chair, CSG East Health Committee

### Speakers:

- Jamie Zahlaway Belsito, founder and director of policy and partnerships, Maternal Mental Health Leadership Alliance

- Delegate Joseline Peña-Melnyk, Maryland
- Dimple Patel, director of state public policy, Casey Family Programs
- April Ashe, executive director, Pennsylvania Legislative Black Caucus

## 3. HOUSING: THE HOUSING MARKET AND POLICY INNOVATION

### Maryland B

Join for a broad discussion of housing policy led by experts and government officials whose innovations are addressing the present affordability crisis. Hear updates on the latest conditions and challenges of the housing market from Harvard's State of the Nation's Housing 2024 report, highlighting important considerations for policymakers about the housing shortage and leading causes of high housing costs. Key legislative accomplishments will be shared by state officials from both the executive and legislative branches on their work concerning affordable housing, accessory dwelling units, zoning reform, streamlining development, vacant buildings, renter protections, and more. The U.S. Department of Housing and Urban Development will outline federal programs and support available to state governments.

Open discussion will follow a moderated panel. Attendees will be invited to ask questions or share their own insights.

**Moderator:** Representative Kadeem Roberts, Connecticut

### Panelists:

- Representative June Speakman, Rhode Island; chair, Commission on Housing Affordability







- Jake Day, Maryland; secretary, Department of Housing and Community Development
- Jennifer Larson, director, Office of Asset Management, U.S. Department of Housing and Urban Development
- Alexander Hermann, senior research associate, Joint Center for Housing Studies of Harvard University

#### 4. TRANSPORTATION COMMITTEE

*Maryland F*

##### **Part I: Funding and funding alternatives**

We will hear from two transportation funding experts on the current state of infrastructure investments, including a discussion of thoughtful, effective methods for raising long-term revenue and innovative new funding approaches.

**Presiding:** Representative Patrick Brennan, Vermont; chair, CSG East Transportation Policy Committee

##### **Speakers:**

- Carolyn Kramer Simons, senior director for state funding policy, American Road and Transportation Builders Association
- Frank J. Principe, Jr., senior vice president of government affairs and strategy, University of Maryland Global Campus; chair, Maryland Commission on Transportation Revenue and Infrastructure Needs (the TRAIN Commission)

##### **Part II: Recovering from infrastructure disasters: I-95 Bridge in Philadelphia and the Francis Scott Key Bridge in Baltimore Harbor**

During this important portion of the session, we will hear from Pennsylvania Secretary of Transportation Michael Carroll, who will speak

on the state's experience and lessons learned from its successful recovery from the July 2023 I-95 highway bridge fire and collapse in Philadelphia. We will also hear from Maryland Transportation Authority (MDTA) Executive Director Bruce Gartner on the challenges and ongoing recovery efforts stemming from the tragic Francis Scott Key Bridge collapse.

##### **Speakers:**

- Michael Carroll, secretary of transportation, Pennsylvania
- Bruce Gartner, executive director, Maryland Transportation Authority (MDTA)

#### 5. TERRITORIAL RELATIONS

*Maryland A*

Members from across the region are encouraged to engage in lively discussions addressing crucial matters impacting our counterparts in Puerto Rico and the U.S. Virgin Islands. Join us as we collaborate to tackle pressing challenges and explore opportunities for support and collaboration within these vibrant communities.

##### **5 – 6 p.m.**

##### **First-time Attendee Reception**

*Watertable AB*

##### **6:00 – 7:30 p.m.**

##### **Departures for opening dinner**

*Buses board from main hotel entrance on South Street*



# Meeting Agenda

**6:00 – 9:30 p.m.**

**Opening Dinner at the Reginald F. Lewis Museum of Maryland African American History and Culture**

830 E. Pratt Street, Baltimore

**Welcome:** The Honorable Wes Moore, Governor of Maryland

## Monday, July 29

**7:30 – 8:45 a.m.**

**General Breakfast**

Maryland CD

Open to all attendees and guests.

**8:45 – 11:15 a.m.**

**Concurrent Policy Sessions**

**1. AGRICULTURE AND RURAL AFFAIRS:**

**What makes the difference between vibrant rural communities and dying rural towns?**

Maryland AB

Panelists will compare and contrast towns around the region and investigate what makes some communities thrive and others struggle.

**Presiding:**

- Senator Brian Pettyjohn, Delaware; co-chair, CSG East Agriculture and Rural Affairs Committee
- Senator Judy Schwank, Pennsylvania; co-chair, CSG East Agriculture and Rural Affairs Committee

**Panelists:**

- Basil Gooden, under secretary for rural development, U.S. Department of Agriculture
- Becky McCray, Save Your Town
- Ivy Wells, director, city of Berlin, Maryland

**2. JOINT HOUSING AND TRANSPORTATION POLICY:  
The Intersection of Transportation and Housing Policies**

Maryland EF

Housing and transportation take up approximately half of an average household's budget. These escalating costs largely reflect aspects of the built environment, like population density and land use patterns. This session will examine the comprehensive solutions being considered by states, provinces, and territories at the intersection of transportation programs and housing policy.

**Transit-oriented development**

Transit-oriented development (TOD) is an urban planning strategy that focuses on creating compact, mixed-use communities around public transportation hubs such as commuter rail stations, subway stations, or bus stops. The goal is to promote sustainable and walkable neighborhoods where people can easily access public transportation, reducing dependency on private vehicles and alleviating traffic congestion. TOD programs can be a key to reducing the cost of living. This session will examine TOD's role in economic growth, building healthy local communities, and pursuing a better quality of life.

During this panel, we will hear from federal and state officials working on programs in support of advancing transit-oriented development. Additionally, we will hear from the principal author of the recently released report on TOD titled, "Homes on Track - Building Thriving Communities Around Transit." This report provides an analytical framework to help identify the suitability of commuter rail station





areas to support transit-oriented communities and determine the type of planning efforts needed to foster them.

**Moderator:** Representative Patrick Brennan, Vermont; chair, CSG East Transportation Policy Committee

**Speakers:**

- April McLean-McCoy, Federal Transit Administration, Office of Planning and Environment, Program Manager/Community Planner, Pilot Program for Transit-Oriented Development Planning
- Marcel Negret, senior planner, Regional Plan Association (RPA) New York Metropolitan Area
- David Zaidain, chief, real estate and transit oriented development, Maryland Department of Transportation

**Missing middle housing for walkable communities**

For many people, the rising cost of housing diminishes their ability to pay for other necessities, such as food and transportation. Policies that address housing and transportation together have the potential to alleviate some of these cost burdens. Midsize housing types, such as townhomes or rowhouses, typically between two to six stories tall, are familiar throughout the eastern region, but their rates of new production have declined in recent decades in favor of single-family homes and larger multifamily apartment buildings. This “missing middle” housing is receiving renewed attention as a strategy for increasing the supply of affordable housing, particularly in mixed-use neighborhoods and with added density in areas closest to transportation hubs.

This session provides a survey of recent legislation promoting transit-oriented development and missing middle housing with a spotlight on robust programs and efforts in the northeast region, along with a discussion of various zoning reforms and the future of housing development.

**Moderator:** Senator Troy Singleton, New Jersey; chair, Committee on Community and Urban Affairs

**Panelists:**

- Representative Eleni Kavros DeGraw, Connecticut; chair, Committee on Planning and Development
- Edward Augustus, Massachusetts; secretary, Executive Office of Housing and Livable Communities
- Samar Jha, government affairs director, AARP

**3. COUNCIL ON COMMUNITIES OF COLOR: CLIMATE CRISIS RESPONSE IN BIPOC COMMUNITIES**

*Baltimore Ballroom*

This discussion will explore how states can focus on the needs of especially vulnerable Black and Brown constituencies that are the most disproportionately impacted by rising heat-stress, worsening air quality, increased flood devastation, and food-to-housing insecurity aggravated by climate crisis. This discussion will also center attention on how those communities are able to access and benefit from incoming IRA and other climate-focused dollars. Finally: a look at use of federal Justice40 and newer climate-focused “Community Change Grants.” How do legislators leverage a complex array of available resources to best serve communities in need?



**Speakers:**

- Representative Chris Rabb, Pennsylvania
- Representative Geraldo Reyes, Connecticut
- Zulene Mayfield, Chester Residents Concerned for Quality Living
- Reverend Jon Robinson, president and CEO, Building Up Our Youth Foundation
- Greg Kats, founder and CEO, Smart Surfaces Coalition
- Reverend William H. Lamar IV, senior pastor, Metropolitan AME Church, Washington, D.C.

**11:15 – 11:35 a.m.**

**Break**



# Meeting Agenda

## 11:35 a.m. – 2:00 p.m.

### Plenary Luncheon: Sustaining Democracy through Community and Civic Engagement

Maryland Ballroom CD

#### WELCOME AND INTRODUCTIONS

**2024 Annual Meeting Co-Chairs:** Senate President Bill Ferguson and Speaker Adrienne Jones

#### OPENING CEREMONY

**Presentation of Colors,** Maryland Natural Resources Police (NRP) Color Guard

#### National Anthems,

- Jeremiah Washington, member, Morgan State University Choir, vocalist
- Dr. Eric Conway, director, Morgan State University Choir, accompanist

#### KEYNOTE SPEAKER

**Geoffrey Canada**, educator, author, and activist; president, Harlem Children's Zone

#### FIRESIDE CHAT: GEOFFREY CANADA AND GOVERNOR WES MOORE

Following Mr. Canada's talk, he will be joined on stage by Maryland Governor Wes Moore in a fireside chat to discuss service and community. Moore has prioritized service as a hallmark of his administration by creating the Maryland Department of Service and Civic Innovation early in his first term. They will discuss how HCZ and the state of Maryland seek to create opportunities so children and families can thrive in all areas of life.

## 2 – 2:15 p.m.

#### Break

*Please note: If you are joining any of the three off-site tours, buses will begin boarding at 2 p.m. Buses board from main hotel entrance on South Street.*

## 2:15 – 3:05 p.m.

### Private Sector Learning Lab

Baltimore Ballroom

#### Legislating Fintech: Earned Wage Access Solutions and the Industry's Impact on Consumer Financial Health

Earned wage access (EWA) is an innovative financial technology used by millions of employees in all 50 states that is gaining rapid acceptance amongst both private and public sector employers. In this session, you will hear from the stakeholders who are at the forefront of examining and regulating the future of this important financial service. They will share insights on this cutting technology and how it



works, as well as the current state and future trajectory of legislation governing EWA as its own financial product.

#### Panelists:

- Phil Goldfeder, CEO and president, American Fintech Council (Moderator)
- Elyse Hicks, government affairs manager, east coast major markets, DailyPay, Inc.
- Delegate Adrian A. Boafu, Maryland
- Angela Fontes, vice president, policy and research, Financial Health Network

## 2:15 – 4:45 p.m.

### Concurrent Policy Sessions

#### 1. ARTIFICIAL INTELLIGENCE AND EDUCATION/WORKFORCE POLICY

##### Navigating the Future of How We Learn and Work: The impact of artificial intelligence in education and workforce

Maryland AB

Many students and workers have already been exposed to artificial intelligence. As it continues to expand and enhance its capabilities, it will also likely continue to grow in places of learning and work. This rapid expansion brings concerns, but with those comes potential. Yet the question remains of how AI will impact education and the workforce in years to come.

This session will begin with expert presentations outlining the state of artificial intelligence in education and the workforce and provide policymakers with key insights into trends and research. After the presentation, the presenters will join a panel with policymakers to discuss the state of AI and its impact on the future of how we learn and work.



**Presenters:**

- Alyson Klein, assistant editor, Education Week
- Ethan Pollack, senior director, Jobs for the Future

**Panelists:**

- Senator Katie Fry Hester, Maryland
- Senator James Maroney, Connecticut
- Alyson Klein, assistant editor, Education Week
- Ethan Pollack, senior director, Jobs for the Future

**2. HOUSING POLICY**

*Maryland EF*

Solutions to the affordable housing crisis require engagement at the intersection of multiple policy areas and among a diverse range of stakeholders. Join state policy leaders and housing experts for a discussion of the dynamic policies and strategies aimed at increasing access to affordable housing while protecting against displacement.

**Climate-friendly conversions and sustainable housing development**

States are grappling with a wave of regulatory reforms related to climate change during a period of record-high housing costs and post-pandemic recovery. Converting empty office buildings into housing is being considered as one solution amid pressure to revitalize downtown areas. Stakeholders including legislators, developers, and financiers are seeking more innovative ways to build and preserve affordable housing while considering the current economic conditions and with deference towards environmental responsibility.

This panel outlines efforts to address the dual challenges of housing affordability and climate change through adaptive reuse, zoning

reforms, solar energy, and the electrification of new construction. Learn more about first-in-the-nation legislation, the nation's first green bank, and award-winning sustainable development.

**Moderator:** Representative Valli Geiger, Maine

**Panelists:**

- Senator Brian Kavanagh, New York; chair, Committee on Housing, Construction and Community Development
- Mark Ginsberg, partner, Curtis + Ginsberg Architects
- Katie Shelton, senior manager, market engagement, Connecticut Green Bank

**Preventing homelessness with rental assistance and eviction diversion**

Rental assistance was a critical safety net for millions of people during the Covid-19 pandemic. Many states and localities created emergency programs, which have now closed as federal funding has ended. Facing rising levels of homelessness and a shortage of affordable housing, states are exploring ways to increase the effectiveness of eviction diversion by creating or expanding statewide rental assistance programs and other tenant protections.

Researchers on this panel will examine the costs of eviction, what states can learn from pandemic-era programs, and the revenue streams states can use to fund rental assistance. State legislators will discuss innovative policies, such as the right to counsel and good cause eviction, to reduce eviction filings and displacement.

**Moderator:** Senator Elizabeth Lockman, Delaware; chair, Committee on Housing and Land Use





# Meeting Agenda

## Panelists:

- Delegate Jheanelle Wilkins, Maryland; vice chair, Ways and Means Committee
- Assemblymember Linda Rosenthal, New York; chair, Committee on Housing
- Carl Gershenson, director, Eviction Lab at Princeton University
- Mari Castaldi, director of state housing policy, Center on Budget and Policy Priorities

## 2:15 – 5:15 p.m.

### Off-site Policy Excursions

*Buses board from the South Street entrance.*

#### 1. SPARROWS POINT STEEL/WIND ENERGY TOUR

Once the site of Bethlehem Steel, the largest steel production facility in the world, Sparrows Point Steel is now the proposed site of a long-term monopile production facility established by U.S. Wind. The site will see the creation of world-class offshore wind industrial facilities, becoming the best offshore wind heavy logistics and fabrication yard on the East Coast, and producing the monopile foundations and other steel components needed for U.S. Wind's first two Maryland offshore wind projects, MarWin and Momentum Wind. Participants will tour the site along the waterfront along with the facilities that will house Sparrows Point Steel's roll-bending, welding, painting, and coating operations.

- This tour is 45 minutes long and will span 1.5 miles over compacted dirt and uneven terrain.
- Conditions could be hot, dusty, and windy. Please take this into consideration.
- PPE is required:
  - Heavier footwear is encouraged; sneakers acceptable; no sandals are permitted.
  - Some steel-toed shoes are available but are limited in size and number.
  - Hard hats will be provided and must be worn.
- A signed waiver is required.

#### 2. PORT OF BALTIMORE TOUR

This tour will include a visit to Seagirt and Dundalk Marine Terminals to view container ships and roll-on/roll-off cargo. You must sign up no later than one business day in advance. Please note:

- There are two port tours. Please register for only one.
- There is no citizenship requirement.
- **You must bring a government-issued photo ID (driver's license or passport).**
- Yellow vests will be provided and worn.



- Attendees should wear comfortable, closed-toe walking shoes.
- Photography is mostly restricted. Please follow directions of the tour leader.

#### 3. AGRICULTURE AND RURAL AFFAIRS TOUR of Gotham Greens Farm and Boordy Vineyards with Kevin Atticks, secretary of agriculture, Maryland

##### First Stop: Gotham Greens at Sparrows Point

From an old steel mill to a new sustainable farm, Gotham Greens' Baltimore greenhouse officially opened this year. The 100,000 square-foot greenhouse is built within the footprint of the former Bethlehem Steel Mill located in Sparrows Point. This new indoor hydroponic farm produces 6 million heads of butter lettuce, romaine, basil, and other leafy crops each year.

Registrants for the Gotham Greens tour must:

- Register in advance and sign a confidentiality agreement.
- Wear hairnets and beard nets during parts of the tour.
- Leave jewelry at the hotel. Jewelry shall be confined to a plain wedding band (no earrings, necklaces, or stones).
- Remove all items from shirt pockets before entering the facility.
- Disclose whether they have come from other gardens, farms or greenhouses within the past week.

*Please note: Any visitor with boils, sores, infected wounds or exhibiting signs of foodborne illness is not permitted to enter the facility.*



### **Second stop: Boordy Vineyards, Hydes, Maryland**

We will visit Boordy Vineyards where the wines were first bonded in 1945. Since 1980, the Deford family have been growing grapes on the same land to craft fine, award-winning wines in Maryland.

### **5 – 6 p.m.**

#### **ELA and Toll Fellows Reception**

*Watertable A*

### **6 – 7 p.m.**

#### **2025 Rhode Island Reception**

*Baltimore Ballroom*

### **7 p.m.**

#### **Dinner on your own**

### **9:30 – 11:30 p.m.**

#### **SGAC reception**

*Watertable A*

## **Tuesday, July 30**

### **7:30 – 8:45 a.m.**

#### **General Breakfast**

*Maryland CD*

Open to all attendees and guests.

### **8:45 – 11:15 a.m.**

#### **Concurrent Policy Sessions**

##### **1. JOINT SESSION: ENERGY AND TRANSPORTATION**

*Maryland AB*

The future of sustainability in Eastern states will ultimately be shaped by two of the region's most important sectors: energy and transportation. In particular, renewable energy and electric vehicles will be crucial for states seeking to reduce greenhouse gas emissions, combat climate change, improve air quality, grow the economy, and achieve energy independence. In this policy session, we will first hear from regional policymakers and experts about the recent challenges confronting the offshore wind industry, including rising costs, grid capacity, and supply-chain bottlenecks, and how new financing and economic development policy approaches can be used to mitigate those challenges.

#### **Speakers:**

- Delegate Lorig Charkoudian, Maryland
- Michael McHale, business manager, IBEW Local 24

- Evan Vaughan, executive director, Mid-Atlantic Renewable Energy Coalition (MAREC)
- Dwarakesh Nallan, head of transmission and interconnection, Equinor

Next, three panelists will address how the expansion of the electric vehicle market is poised to place additional strain on our region's electrical grid, with sales of fully electric vehicles growing faster than gasoline-car sales, and how significant investments in EV infrastructure will be required. Our panelists will identify these challenges and discuss efforts to overcome them.

**Moderator:** Representative Patrick Brennan, Vermont; chair, CSG East Transportation Policy

#### **Speakers:**

- Alan R. Collins, professor emeritus, School of Natural Resources, West Virginia University
- Natasha Fackler, infrastructure implementation coordinator Pennsylvania Department of Transportation
- William Marshall, freight program manager, Electrification Coalition

##### **2. COUNCIL ON COMMUNITIES OF COLOR: How do states address K-12 disparities impacting Black, Brown, and Indigenous students the most?**

*Baltimore Ballroom*

This session will feature a conversation on the current state of K-12 education, with an initial description of how various gaps and disparities are hitting Black, Brown and Indigenous students the hardest, particularly in states with large urban populations. Marginalized communities are facing historic drops in math, reading, and history scores. School bullying has increased 54 percent in just four years. Homeschooling is now the fastest growing educational sector in America, as enrollment drops in public schools and stays flat for private schools. Tectonic shifts are taking place as demographics rapidly change. Parents, students, and communities face uncertainty over book bans, the removal of cultural history curriculum from the classroom, and the end of affirmative action. What should states be doing? How exactly and where exactly do they intervene? Because education can be such a contentious issue, where do legislators find common ground?

#### **Speakers:**

- Speaker Rachel Talbot Ross, Maine
- Delegate Stephanie Smith, Maryland
- Glenda Prime, professor of education and dean, School of Education and Urban Studies, Morgan State University
- Waquin Preston, tribal state policy manager, National Indian Education Association



# Meeting Agenda

## 3. HEALTH POLICY

### *Maryland EF*

These two sessions will explore state level innovations to address increasingly complex issues in the organization, delivery, and financing of healthcare.

#### **Part I: Restructuring state health care financing: single payer and other innovations**

States are seeking ways to reorganize the complicated health care financing system, with some states exploring the viability of single payer approaches. This session will provide a brief overview of health care financing approaches such as Maryland's global hospital budgeting system and Massachusetts' mandated health insurance law. Participants will also explore past and present efforts to develop single-payer and other financing reform efforts.

#### **Speakers:**

- John E. McDonough, Harvard T.H. Chan School of Public Health
- Robin J. Lunge, Vermont Green Mountain Care Board
- Senator Gustavo Rivera, New York; chair, CSG East Health Committee

#### **Part II: Health care market consolidation: state oversight**

Increases in health care service consolidation in many states have state governments assessing the impact of horizontal and vertical consolidation on access, cost, and quality. This session will explore models for state market oversight and hear from state officials about transparency, facility fees, modification of certificate of need programs, and the roles of attorneys general and other policy makers.

**Moderator:** Jeanette Ortiz, Esq. Deputy Director, Maryland Government Affairs, Johns Hopkins University and Medicine.

#### **Speakers:**

- Laura Herrera Scott, Secretary of Health, Maryland
- John E. McDonough, Harvard T.H. Chan School of Public Health
- Assemblyman Sterley Stanley, New Jersey

**11:15 – 11:35 a.m.**

#### **Break**







## 11:35 a.m. - 1:45 p.m.

### Plenary Luncheon

Maryland DE

#### WELCOME: 2024 ANNUAL MEETING CO-CHAIRS

##### Securing Our Elections

All eyes are on the November election, and election officials are ready to run yet another safe, secure, transparent election. Threats of disinformation from nefarious actors both abroad and at home risk planting doubts among citizens. This session features election officials from three states in the Eastern region who will discuss how they have prepared for November. They will discuss civic education and the safeguards in place to make elections safe and trustworthy; the training and professionalism of poll workers; data and technology protections; voting security; and contingency planning for weather and other unforeseen events.

**Moderator:** Casandra Hockenberry, elections program manager, The Council of State Governments

##### Speakers:

- Jared DeMarinis, state administrator of elections, Maryland
- Dave Scanlan, secretary of state, New Hampshire
- Michelle Tassinari, first deputy secretary of the commonwealth, Massachusetts

## 1:45 – 2 p.m.

Break

## 2 – 5 p.m.

### Off-site Policy Excursions

*Please note: If you are registered for any of the three off-site tours, buses will begin boarding at 2 p.m. Buses board from the main hotel entrance on South Street.*

#### 1. AFFORDABLE HOUSING TOUR OF BALTIMORE CITY

**Tour Leader:** Scott Davis, chief of staff, Baltimore City Department of Housing and Community Development

Join the Baltimore City Department of Housing and Community Development for a bus tour of recent housing developments and initiatives throughout the city. Senior leadership will offer insights along the way, discussing affordable housing, redevelopment strategies, sustainable housing, homeowner retention, investment focus areas, and much more. Drive to Sojourner Place, a nearby community development zone and get off the bus for a tour of permanent supportive housing (25 minutes). Continue driving past an impact investment zone to see the transformation of vacant properties into a new city park (10 minutes). Then drive through the 4x4 neighborhood to learn about this Middle Neighborhood Initiative until arriving to tour Tivoly Eco Village, where 79 neighborhood homes will produce net-zero emissions (15 minutes). Next, drive through the Greenmount West Neighborhood to observe a whole block redevelopment concept and continue to St. Francis Field. Here, stay on the bus for a brief explanation of this impact investment area (5 minutes). Get off the bus at the final stop for a tour of the Ruby, a redevelopment site of former public housing high rises demolished in 1995 (25 minutes). Afterwards, board the bus and return to the conference hotel.



# Meeting Agenda

## 2. HEALTH TOUR: IMPROVING OUTCOMES FOR MOTHERS, CHILDREN, AND FAMILIES

Visit the Baltimore Healthy Start program, which demonstrates how children, mothers, and families can be supported to assure a positive, sustainable future. Their programs and services have reduced high rates of infant and mother mortality and morbidity by supporting children, mothers, fathers, and families from conception to early childhood and beyond. We will visit their service site and hear from key stakeholders about how this program began, the depth and breadth of its services, how it is sustained, and the outcomes it has achieved.

## 3. EDUCATION TOUR: 21ST CENTURY SCHOOL TOUR

For more than a decade, Baltimore City Public Schools has been working in partnership with the state to renovate or replace aging school buildings. The initiative aims to modernize schools to improve health and safety conditions and enhance the learning environment for Baltimore students. In addition to increasing health, safety, and learning outcomes for students, the new buildings provide recreational and resource hubs for the local community. Participants will visit two nearby schools, one before and one after construction. A representative from the program will guide attendees through the schools and provide background on the bus.

## 4. TOUR OF AMAZON BWI: WORKFORCE DEVELOPMENT IN INDUSTRY AND TECHNOLOGY

Workforce development is key to the success of businesses and local communities. On this tour of Amazon's Baltimore fulfillment center, you will learn about Amazon's \$1.2 billion investment in workforce

development across the U.S., including the Career Choice program, which pre-pays tuition for degrees and skills training. You will also meet team members at the heart of Amazon's operations, experience the customer order fulfillment journey, and witness innovative robotics technology in action.

*All guests must wear flat, closed-toed, and closed-heeled shoes (no sandals, clogs or high heels). We recommend wearing comfortable shoes or sneakers, as the site will provide rubber overshoes. Additionally, long hair must be pulled at or above shoulder length. Loose fitting clothing (long-hanging jewelry, scarves, or ties) are not permitted. Headscarves worn for religious reasons are permitted but must be tucked in securely.*

## 5. PORT OF BALTIMORE TOUR 2

This tour will include a visit to Seagirt and Dundalk Marine Terminals to view container and roll-on/roll-off cargo. You must sign up no later than one business day in advance. Please note:

- There are two port tours. Please register for only one.
- There is no citizenship requirement.
- **You must bring a government-issued photo ID (driver's license or passport).**
- Yellow vests will be provided and worn.
- Attendees should wear comfortable, closed-toe walking shoes.
- Photography is mostly restricted. Please follow directions of the tour leader.





## 2:30 – 4:30 p.m.

### Fiscal Roundtable

#### Watertable A

As the Supreme Court wrote 70 years ago, lawmakers engaging in oversight work serve as the “eyes and voice” of their constituents. Never has it been more important for legislators in every state to use their unique power of inquiry to get to the heart of important issues and find solutions rooted in the facts. Legislatures across America are conducting effective oversight, regardless of whether they meet full- or part-time, their political composition, or the size or demographics of their population. What matters is a commitment to using available authority and capacity to pursue the facts, protect taxpayers, and generate findings to inform the public and promote sound public policy.

Join the Carl Levin Center for Oversight and Democracy’s State Oversight Academy for a look at the basics of legislative oversight, practical advice, and resources for using your oversight powers to make a difference, and an interactive exercise. Whether you are new to the world of state legislatures or an oversight veteran, you will leave with a fresh perspective on legislative oversight and new tools to make the most of it.

#### Speakers:

- Benjamin Eikey, manager, state training and development, Levin Center for Oversight and Democracy
- Ian McKnight, manager, state training and development, Levin Center for Oversight and Democracy

## 6:45 – 9:30 p.m.

### 2024 Maryland State Dinner: Outdoor crab dinner cookout at Baltimore Peninsula

## Wednesday, July 31

## 7:30 – 8:30 a.m.

### Executive Committee Closing Business Session

#### Watertable AB

## 8:30 – 10:00 a.m.

### Farewell Brunch Plenary: Cal Ripken, Jr. and Giving Back

#### Baltimore Ballroom

#### INTRODUCTION: Senate President Bill Ferguson, 2024 co-chair

#### Cal Ripken, Jr. and Giving Back

CSG East is pleased to welcome Cal Ripken, Jr., who played for 21 seasons with his hometown Baltimore Orioles. During his career with the Orioles, he was Rookie of the Year, a 19-time All-Star, a 2-time American League MVP, and is one of only 10 players in history to amass more than 400 home runs and 3,000 hits. In 1995, Ripken broke Lou Gehrig’s Major League record for consecutive games played (2,130) and voluntarily ended his streak on September 20, 1998, after playing 2,632 consecutive games. In 2007, he was inducted into the National Baseball Hall of Fame. In April 2024, Ripken was invited to join the new Orioles ownership group led by David Rubenstein.

Ripken will discuss his career in baseball as well as his philanthropic work with the Cal Ripken, Sr. Foundation that serves more than 11 million kids in underserved communities and supports STEM centers for elementary and middle school students around the country. He will also talk about his recent return to the Orioles in the ownership group.

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*The Council of State Governments is a non-partisan organization of state officials from all three branches that provides a forum for members of any party affiliation to share best practices. We do not advocate for or against specific legislation.*

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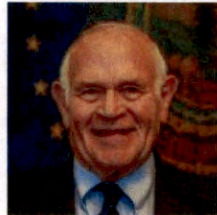


# In Memoriam

CSG East celebrates and remembers the lives of our colleagues who passed this year. All were important, thoughtful legislators who were committed to service and giving back. They are greatly missed.

*"Public service must be more than doing a job efficiently and honestly. It must be a complete dedication to the people and to the nation."*

MARGARET CHASE SMITH



## **Sen. Richard Sears**

VERMONT

For over 30 years, Senator Sears represented the residents of Vermont's Bennington district with distinction. For many years he chaired both the Senate Judiciary and the Senate Justice Oversight committees. He also helped to establish the CSG Justice Center and was a longtime member of its advisory board. Senator Sears was also very active with CSG East. He served as the co-vice chair of the Canada-U.S. Relations committee for many years; sat on the Executive Committee; and regularly attended the CSG East Annual Meeting.

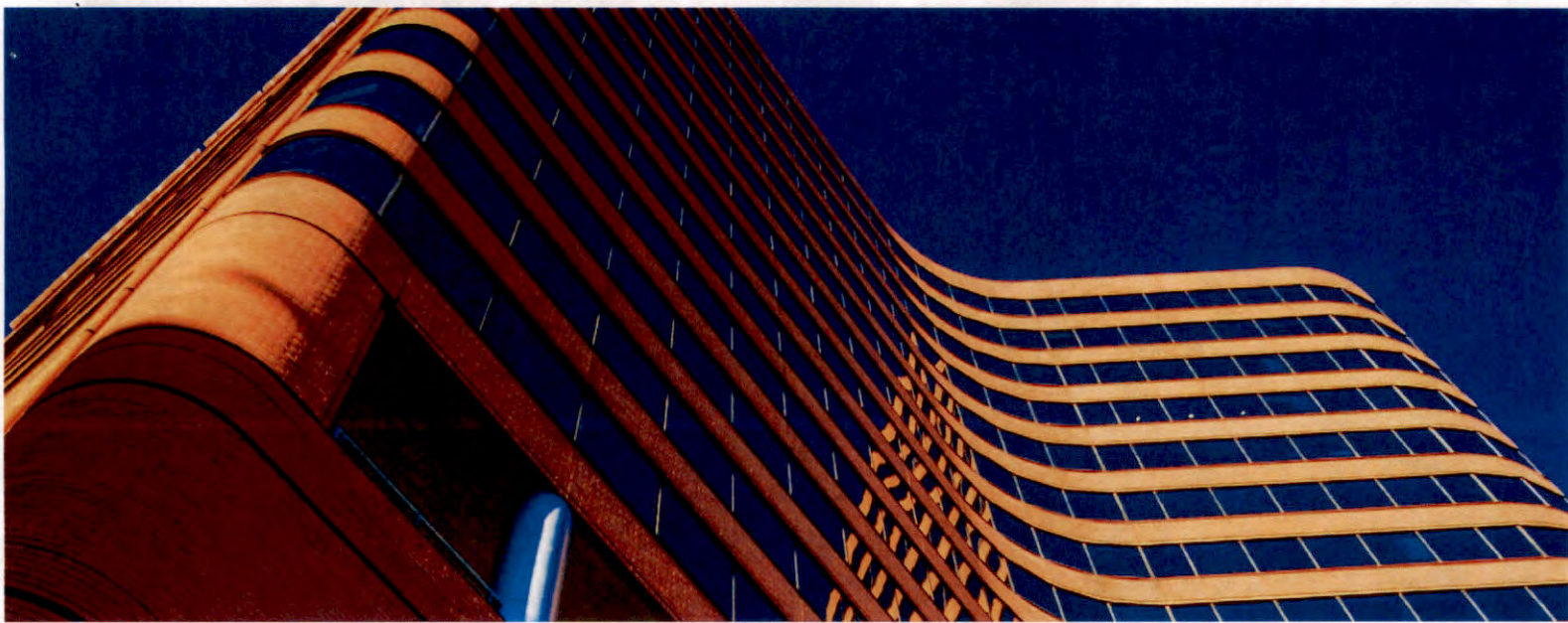


## **Rep. Suzanne Smith**

NEW HAMPSHIRE

First elected to the New Hampshire Legislature in 2008, Representative Smith tirelessly served the residents of Plymouth, Hebron, and Holderness until her retirement from the legislature at the end of 2022. She volunteered in her community at the local library and with her local chapter of the Audubon Society. She was also an active member of CSG East, graduating from the Eastern Leadership Academy in 2013; serving as an at-large member of the CSG East Executive Committee; sitting on the CSG East Agriculture and Rural Development, and Energy and Environment committees and regularly attending the CSG East Annual Meeting.





## Guest Activities

### 2024 Social Program

Maryland invites adult and child guests to enjoy exciting activities unique to Maryland, and planned just for them.

#### Sunday, July 28

Baltimore is a city of over a dozen museums highlighting art, history, and industry. Tour two of the city's world-famous institutions: The Walters Art Museum, whose collection spans seven millennia; and the Baltimore Museum of Art, where the collection includes the world's largest holding of Matisse's work, and work from some of today's most important artists. Enjoy lunch at Gertrude's at the BMA and take in views of the museum's sculpture garden, featuring works by Alexander Calder, Isamu Noguchi, and Auguste Rodin. On the vanguard of the farm-to-table movement, Gertrude's has decades-long relationships with Maryland farms and fisheries.

#### Monday, July 29

**Science Center and Port Discovery tours (kids only and best for kids under age 12):**

**Port Discovery** is one the nation's leading children's museums and a center for creative learning. The museum has three floors of interactive exhibitions and programs to encourage learning while playing. You will have to drag the kids away!

**The Science Center** has it all! Interactive exhibits that range from the "Dinosaur Mystery" to "Life Beyond Earth," and from "Science Aglow" to "You – The Inside Story." Challenge your senses, lie on a bed of nails, and discover where else in the universe life may exist.





# Guest Activities

## **Annapolis Tour (for adult guests only, seating is limited)**

From the charm of its waterfront to the nation's oldest state capitol, Annapolis has all of Maryland's delights in one capital city. The day will begin with a historic trolley tour, continue with lunch in the scenic City Dock neighborhood, and wrap up with a private tour of the Maryland State House, including areas not usually open to the public.



## **Thoroughbred Horse Farm Tour**

Learn about Maryland's rich history with horses, dating back to the mid-18th century, and see for yourself two of the country's top breeding and training operations of today. With visits to Merryland Farm, which has bred and trained multiple champion horses, and Sagamore Farm, where horses have been bred since the Vanderbilt family took over the operation in the 1930s, this tour also shows off the Baltimore region's beautiful countryside. Lunch will be served at Farmacy Brewing, a local taphouse located on a working horse breeding farm. At each stop, attendees will hear from those most deeply involved in Maryland's thriving horse industry.



## **Tuesday, July 30**

Exclusive behind the scenes tours at either...

- The Baltimore Ravens' stadium, followed by lunch at Little Havana or...
- The National Aquarium on Baltimore's Inner Harbor, where you can explore award-winning exhibits and meet all the animals. Lunch at the aquarium is included.



## **Onsite Kids Club:**

While the adults network with their colleagues from around the region, junior/teen delegates can make lifelong friendships at the Kids Club with their own special evening activities.

## **Saturday evening, July 27**

For those junior/teen delegates whose parents are attending the Executive Committee and Corporate Contributors dinner, there's a pizza and movie night out at Harbor East Cinemas where they'll watch *Despicable Me 4*, snack on classic movie treats, and eat delicious food from Harbor East Deli!

## **Sunday evening, July 28**

All junior/teen delegates are invited to take a trip to Topgolf, which includes games for all levels, as well as food and drinks.

## **Monday evening, July 30**

Sail Baltimore's Harbor with the Urban Pirates, who have their very own cannon and plenty of eye patches to go around! Dinner aboard the ship is included.



# Sponsors

CSG East Thanks the Generous Sponsors of the CSG East 63rd Annual Meeting:

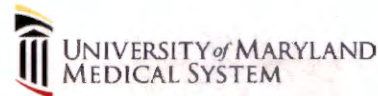
## \$40,000+ | Executive Office



## \$20,000 | House Chamber



## \$12,500 | Capitol Dome



## \$5,000 | Capitol Rotunda

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\*Denotes a historic sponsor of the CSG East Annual Meeting

We apologize for any omission of sponsorships due to the production deadline.



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Program Manager, Eastern Trade Council

## Tara Sad

Policy Consultant, Agriculture

## Joseph Shiovitz

Policy Analyst, Housing

## Uldis Vanags

Director, Northeast High-Level Radioactive Waste Transportation  
Project



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# CSG National

## Governor Joe Lombardo

CSG 2024 National President, Nevada

## Assistant Deputy Speaker Pro-Tempore

### Kevin Ryan

CSG 2024 National Chair, Connecticut

## David Adkins

CSG Executive Director/CEO

## CSG National Headquarters

1776 Avenue of the States | Lexington, KY 40511

p 859.244.8000 | e [membership@csg.org](mailto:membership@csg.org)

[www.csg.org](http://www.csg.org)







# CSG Associates

## CSG Leadership Circle

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Amazon  
 American Kratom Association  
 Comcast Corporation  
 Esri  
 Everytown for Gun Safety Action Fund  
 HCA Healthcare

**Inseparable**  
 Neste  
 Novo Nordisk  
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## CSG Premier Associate Level

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AbbVie  
 Altria  
**American Academy of Physician Associates**  
 American Cancer Society Cancer Action Network  
**AstraZeneca**  
**Biogen**  
**Boehringer Ingelheim International**  
 CareSource  
**Gilead Sciences**  
 Intuit

**Lundbeck**  
**McDonald's**  
 National Association of State Procurement Officials  
**Purdue Pharma L.P.**  
 Quorum  
**Regeneron**  
**Salesforce**  
 Security Finance

## CSG Associate Level

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1-800 Contacts  
 AARP  
**Alkermes**  
 Alzheimer's Association  
 American Association of Nurse Practitioners

American Bankers Association  
 American Chemistry Council  
 American Fuel & Petrochemical Manufacturers  
 American Honda Motor Co.  
 American Society of Civil Engineers





## CSG Associates *(continued)*

America's Credit Unions

AmeriHealth Caritas

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Consumer Healthcare Products Association

Consumer Technology Association

Cummins

CVS Health

**Dentsply Sirona**

Dexcom

Diabetes Leadership Council

**Duke Energy Corporation**

EarnIn

Eastman Chemical Company

Edison Electric Institute

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Foundation for Individual Rights and Expression

Fresenius Medical Care

GSK

**Honeywell**

Institute for Building Technology and Safety

**International Association of Plumbing & Mechanical Officials**

International Bottled Water Association

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Microsoft Corporation

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National Automobile Dealers Association

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National Council of State Boards of Nursing

Norton Healthcare

Pharmaceutical Care Management Association

Philips

Procter & Gamble

RELX Group

Sandoz Group

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The Pew Charitable Trusts

TKO

T-Mobile USA

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Visa

Walgreens Boots Alliance

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Western Alliance Bank

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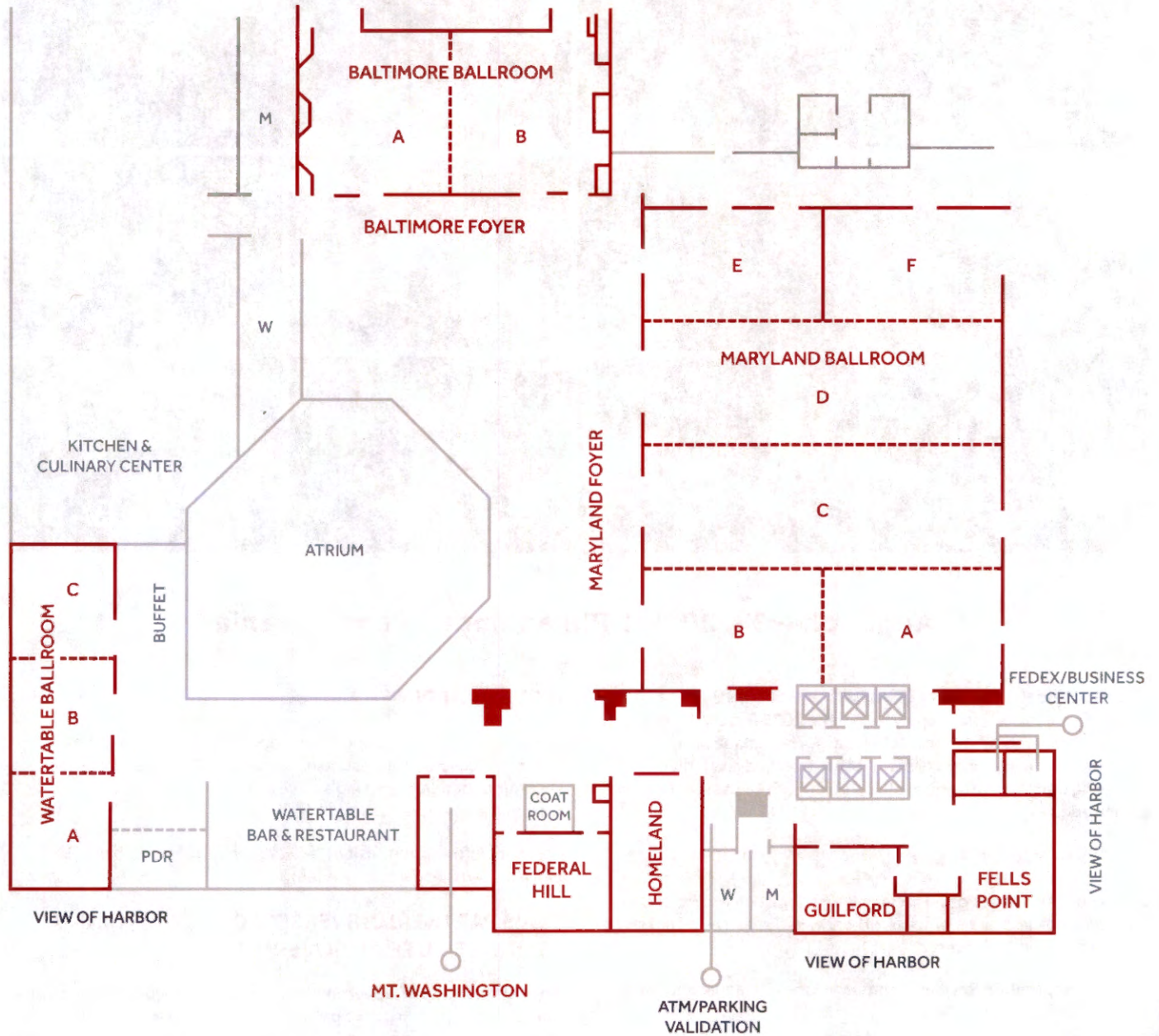
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**Bold** denotes new member or increased engagement in 2024.



# Hotel Floor Plan

## Fifth Floor





# Robert J. Thompson Eastern Leadership Academy



**August 24-28, 2025 | Philadelphia, Pennsylvania**

CSG East and the University of Pennsylvania Fels Institute of Government invite you to apply to join the 2025 Robert J. Thompson Eastern Leadership Academy (ELA) class. This unique program will hone your leadership skills with other talented and high-achieving state and provincial officials from CSG's Eastern Regional Conference.

## WHO SHOULD APPLY?

ELA is specifically designed for legislators, legislative staff, and executive and judicial branch officials, primarily in the early-to-mid stages of their government careers.

The ELA Application Review Committee looks for applicants who demonstrate:

- Leadership potential, including problem-solving and consensus-building skills
- Dedication to public service
- Commitment to improving government institutions and respect for state and provincial government.

## HOW TO APPLY

In addition to the application form, each applicant must submit a résumé, a cover letter describing interest in ELA, and a letter of recommendation from a legislative leader or CSG East Executive Committee member.

For more information, visit <https://csg-erc.org/leadership-training/#eastern-leadership-academy>.

## ELA'S PARTNER: UNIVERSITY OF PENNSYLVANIA'S FELS INSTITUTE OF GOVERNMENT

The Fels Institute of Government is the University of Pennsylvania's graduate program in public policy and public management. Its personal and practical approach to public management education and its relatively small size make it one of the nation's leading boutique programs in public affairs. The Institute was founded in 1937 by Philadelphia entrepreneur and philanthropist Samuel L. Fels of the Fels Naptha Soap Company in response to a wave of public corruption and mismanagement in Pennsylvania government. Its roots in state government continue today through its partnership with ELA and through other custom-designed executive education programs with state governments and the associations that serve them.





SAVE THE DATE



# NEW ORLEANS

CSG NATIONAL CONFERENCE  
DECEMBER 4-7, 2024



REGISTER NOW







# CSG EAST

## 64<sup>th</sup> Annual Meeting & Regional Policy Forum

Providence, Rhode Island ★ August 17-20, 2025

We *hope* to see you there!



EAST