# O PART OF THE PART

#### STATE OF NEW HAMPSHIRE

2025 Statement of Income and Expenses for LOBBYISTS (RSA Chapter 15)

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OCT 28 2025

NEW HAMPSHIRE DEPARTMENT OF STATE

#### PLEASE PRINT

I. Name of Lobbyist(s) Heidi L. Kroll

II. Name of lob	byist's partnership, fir	m or corporation, if any:		
	as Strategic Sol	35		
	(Name of partnership, fi			
4 Park St.	Suite 100	Concord	NH	03301
Business Address		(Town/City)	(State)	(Zip Code)
(603)	496-2345	( )	e-mail heidi@jgstr	ategies.com
(Telepl		(Fax)		
III. This statem	nent covers: (Choose of	ne – file separate reports for	each client, OR you may	file a separate report fo
		h are not attributable to any		
All reportab	le transactions occurring	g in the months prior to the rep	orting data relative to the	following client:
An reportab	ie transactions occurring	g in the months prior to the rep	orthig date relative to the	ionowing chem.
-	(Full Name of Cl	into it announced to I allocate	Di-4ti E\	
OR	(Full Name of Ci	ient as it appears on the Lobbyist I	(egistration Form)	
	e transactions by the lob	byist (including the lobbyist's	family), or the lobbying f	irm listed below which are
unrelated to any	y particular client.			
D/ Data of Data		🗀	. I . 20 2025	
IV. Date of Rep Reports cover: a	port April 30, 20 activity from date of registr		July 30, 2025 ity from 4/1/25 to 6/30/25	
•	October 29, 20		January 28, 2026	
	activity from 7/1/25 to		from 10/1/25 to 12/31/25	
If this box is che		ed and no reportable trans form and submit it to the Secr 13301.		
VI. Check if ad	ditional reports are at	tached:		
		xpenditures, you must file Add	dendum A- Fees and Exp	penses
	paid an honorarium or i	reimbursed expenses, you must		
If you, your	firm, or your family ha	s made political contributions,	you must file <b>Addendun</b>	C- Political Contribution
I have read RSA	ent/Affirmation by Lob 15, RSA 15-B, RSA 14 the best of my knowled	4-C and RSA 664 and hereby s	wear or affirm that the fo	regoing information is true
Hid 1	16.01		10. 20. 2025	
(Signature of lo	bbyist)		10. 20. 2025 (Date	)
Heidi L. Kr	roll			
(Print Name of	lobbvist)			

#### STATE OF NEW HAMPSHIRE



Lobbyists Report of Political Contributions Addendum C (RSA Chapter 15:6)

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		DEPARTMENT
ership, firm or co	rnoration, if any:	
•	poration, ir any.	
		Date
		64 paid on behalf of the
(Last Name)		(Middle Name/Initial)
5	Office Candidate is Seeking N	H House of Representatives
arl	Howard	
earl	Howard (First Name)	(Middle Name/Initial)
earl (Last Name)	(First Name)	(Middle Name/Initial) State Senate
(Last Name) ) contribution, provide	(First Name)  Office Candidate is Seeking e a description of the goods or	State Senate services provided, and enter the
(Last Name) ) contribution, provide bution on the line above word "estimate."  Notter	(First Name)  _ Office Candidate is Seeking e a description of the goods or ove for amount of contribution  Jeanine	State Senate services provided, and enter the If the actual cost is not known
(Last Name) ) contribution, provide bution on the line above word "estimate."	(First Name)  _ Office Candidate is Seeking e a description of the goods or ove for amount of contribution	State Senate services provided, and enter the
	olutions, LLC ship, firm or corporation) on that is reportable firm, indicate the for (Last Name) contribution, provide	on that is reportable pursuant to RSA Chapter 6 firm, indicate the following:    Ommittee to Elect House Republic (Last Name) (First Name)   Office Candidate is Seeking   New York (Provided and American Contribution) (Provided and Am

If the contribution is an in-kind contribution, provide a description actual cost of the in-kind contribution on the line above for amoun enter an estimated value and the word "estimate."	a of the goods or services provided, and enter the it of contribution. If the actual cost is not known,
5.6 <u>. 8.5. 170</u>	
NEW HAWPSHIRE	
(If more than three contributions were made, report additional contribution	ns on separate addendum C forms.)
Sworn Statement/Affirmation by Lobbyist	
I have read RSA 15, RSA 15-B and RSA 664 and hereby sw is true and complete to the best of my knowledge and belief.	
(Signature of lobbyist)	10 · 20 · 20 25 (Date)
(Signature of lobbyist)	(Date)
Heidi L. Kroll	
(Print Name of lobbyist)	

#### State of New Hampshire Signature Form for Associated Lobbyist RSA Chapter 15

OCT 28 2025

NEW HAMPSHIRE
DEPARTMENT OF STATE

Use this form to swear or affirm the truth and completeness of Income and Expense Statements and related Addendums.

# Sworn Statement/Affirmation by Lobbyist Statement of Income and Expenses for:

Name of Lobbying partnership, firm, or corporation: J. Grimbilas Strategic Solutions, LLC
Name of Client (leave blank if Statement is for the partnership, firm, or corporation and not related to any
particular client):
Date of Report (check one):
April 30, 2025 □ July 30, 2025 □ October 29, 2025 ▼ January 28, 2026 □
I have read RSA 15, RSA 15-B, RSA 664, the Statement of Income and Expenses described above, and the following Addendums submitted with that Statement (insert the number of Addendum forms being submitted):
Addendum A(s)X
Addendum B(s).
Addendum C(s).
I hereby swear or affirm that the foregoing information on the Statement and each Addendum is true and complete to the best of my knowledge and belief.
Heidi 7 1644 10.20-2025 (Signature of lobbyist) (Date)
(Signature of lobbyist) (Date)
Heidi L. Kroll
(Print Name of lobbyist)