

STATE OF NEW HAMPSHIRE OFFICE OF ENERGY AND PLANNING

107 Pleasant Street, Johnson Halla Concord, NH 03301-3834 Telephone: (603) 271-2155 Fax: (603) 271-2615



May 17, 2016

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council State House Concord, New Hampshire 03301

REQUESTED ACTION

1) Authorize the Office of Energy and Planning (OEP) to enter into a **SOLE SOURCE** contract with Tri-County Community Action, Inc. (VC #177195), Berlin, NH, in the amount of \$260,128.00 for the federal Weatherization Assistance Program (WAP) effective July 1, 2016, through June 30, 2017, upon approval of Governor and Executive Council. 100% Federal Funds.

Funding is available in the following account, <u>Low Income Weatherization</u>, contingent upon the availability and continued appropriation of funds in the FY2017 operating budget, as follows:

FY 2017

01-02-02-024010-77060000 074-500587 Grant for Pub. Assist & Relief

\$260,128.00

2) Further request authorization to advance to the vendor \$70,124.00 of the above-referenced contract amount.

EXPLANATION

OEP is responsible for administering New Hampshire's statewide Weatherization Assistance Program (WAP), funded by a grant from the U.S. Department of Energy (USDOE). The objective of the program is to weatherize homes to reduce energy consumption and energy costs in eligible low income households. Priority is given to households that include elderly, disabled, or children, and households with high energy usage. OEP contracts with New Hampshire's Community Action Agencies (CAAs) to provide weatherization services at the local level. OEP estimates that approximately two hundred and twelve (212) homes will be weatherized throughout the State as a result of the State's USDOE grant award.

This contract is **SOLE SOURCE** because of USDOE's grant guidance (10 CFR 440.15) giving Community Action Agencies preferred status for the Weatherization Assistance Program due to their non-profit status, their role providing a range of services to clients eligible for WAP, and their historical performance delivering the weatherization program.

The requested advance of funds will enable Tri-County Community Action, Inc. to operate the program between monthly reimbursements from the State, and may only be used for allowable program expenses as detailed in Exhibit B.

TDD Access: Relay NH 1-800-735-2964

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In the event that Federal Funds are no longer available, General Funds will not be requested to support this contract.

Respectfully submitted,

Richard A. Minard, Jr. Deputy Director

Attachments

Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS						
1. IDENTIFICATION.						
1.1 State Agency Name		1.2 State Agency Address	1.2 State Agency Address			
Office of Energy and Planning		107 Pleasant Street, Johnson H	all			
		Concord, New Hampshire 03301				
12.6						
1.3 Contractor Name	December 100	1.4 Contractor Address	. 02570			
Tri-County Community Action I	rogram, inc	30 Exchange Street, Berlin, NH	1 03570			
1.5 Contractor Phone	1.6 Account Number	1.7 Completion Date	1.8 Price Limitation			
Number						
(603) 752-7001	01-02-02-024010-77060000-	June 30, 2017	\$260,128.00			
	500587					
1.9 Contracting Officer for Stat		1.10 State Agency Telephone N	Number			
Kirk Stone, Weatherization Prog	ram Manager	(603) 271-2155				
1.11 Contractor Signature		1.12 Name and Title of Contra	actor Signatory			
44	Λ	Robert G. Boschen Jr., Chief E.	• •			
New GR		,				
1.13 Acknowledgement: State	of MH , County of C	'oos				
On 5-12-16 hefore						
, belon	the undersigned officer, persona	lly appeared the person identified	in block 1.12, or satisfactorily			
indicated in block 1.12.	ame is signed in block 1.11, and a	cknowledged that s/he executed the	is document in the capacity			
1.13.1 Signature of Notary Pub	lic or Justice of the Peace					
		SUZANNE C. FRENCH				
l K. a l	C. Trevely	Notary Public - New Hampshire My Commission Expires June 19, 2	010			
seat Maril	- Theren	, Commission Express 5018 17, 2				
1.13.2 Name and Title of Notary or Justice of the Peace						
Suzanne C. French	n, Notary					
1.14 State Agency Signature		1.15 Name and Title of State A	Agency Signatory			
$\Omega \Lambda \Lambda \sim 0$	- 6 4		Des to Discotor			
Ulfrica V	Date: 5 - 18 - 16	Richard A. Minard, Jr	., Deputy Director			
1.16 Approval by the N.H. Dep	artment of Administration, Divisi	on of Personnel (if applicable)				
By:		Director, On:				
1.17 Approval by the Attorney	General (Form, Substance and Ex	secution) (if applicable)				
By: (for Co.	\mathcal{U}_{\cdot}	On: 5/25/16				
- Can a. C						
1.18 Approval by the Governor	and Executive Council (if applic	cable)				
By:		On:				

2. EMPLOYMENT OF CONTRACTOR/SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT A which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.18, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.14 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Contractor notice of such termination. The State shall not be required to transfer funds from any other account to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/PAYMENT.

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT B which is incorporated herein by reference.
5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law. 5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal opportunity laws. This may include the requirement to utilize auxiliary aids and services to ensure that persons with communication disabilities, including vision, hearing and speech, can communicate with, receive information from, and convey information to the Contractor. In addition, the Contractor shall comply with all applicable copyright laws. 6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination. 6.3 If this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all the provisions of Executive Order No. 11246 ("Equal Employment Opportunity"), as supplemented by the regulations of the United States Department of Labor (41 C.F.R. Part 60), and with any rules, regulations and guidelines as the State of New Hampshire or the United States issue to implement these regulations. The Contractor further agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this

Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

8. EVENT OF DEFAULT/REMEDIES.

- 8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):
- 8.1.1 failure to perform the Services satisfactorily or on schedule;
- 8.1.2 failure to submit any report required hereunder; and/or 8.1.3 failure to perform any other covenant, term or condition of this Agreement.
- 8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
 8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination;
 8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
- 8.2.3 set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
- 8.2.4 treat the Agreement as breached and pursue any of its remedies at law or in equity, or both.

9. DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.

- 9.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
- 9.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
- 9.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

10. TERMINATION. In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT A.

11. CONTRACTOR'S RELATION TO THE STATE. In

the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice and consent of the State. None of the Services shall be subcontracted by the Contractor without the prior written notice and consent of the State.

13. INDEMNIFICATION. The Contractor shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Contractor. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.

- 14.1 The Contractor shall, at its sole expense, obtain and maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:
- 14.1.1 comprehensive general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000per occurrence and \$2,000,000 aggregate; and
- 14.1.2 special cause of loss coverage form covering all property subject to subparagraph 9.2 herein, in an amount not less than 80% of the whole replacement value of the property. 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than thirty (30) days prior to the expiration date of each of the insurance policies. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference. Each certificate(s) of insurance shall contain a clause requiring the insurer to provide the Contracting Officer identified in block 1.9, or his or her successor, no less than thirty (30) days prior written notice of cancellation or modification of the policy.

15. WORKERS' COMPENSATION.

- 15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").
- 15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.
- 16. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.
- 17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.
- 18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no

such approval is required under the circumstances pursuant to State law, rule or policy.

19. CONSTRUCTION OF AGREEMENT AND TERMS.

This Agreement shall be construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

- **20. THIRD PARTIES.** The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.
- 21. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.
- **22. SPECIAL PROVISIONS.** Additional provisions set forth in the attached EXHIBIT C are incorporated herein by reference.
- 23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.
- **24. ENTIRE AGREEMENT.** This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire Agreement and understanding between the parties, and supersedes all prior Agreements and understandings relating hereto.

EXHIBIT A

Scope of Services

1. Tri-County Community Action Program, Inc.., hereinafter "the Contractor" or "Subgrantee," agrees to perform weatherization services and all additional services and other work necessary to provide Weatherization Assistance Program (WAP) services to eligible low income individuals in accordance with the regulations set forth by the U. S. Department of Energy in 10 CFR 440 dated February 1, 2002, and in 2 CFR 200 as amended, and in accordance with the provisions and procedures contained in the most recent New Hampshire Weatherization Assistance Program (NHWAP) State Plan, Policies and Procedures Manual, Field Guide, and as otherwise administered by the Office of Energy and Planning (OEP).

Periodically OEP may issue Subgrantee Guidance (SG) and Subgrantee Notices (SN) or other clarifications as necessary. All such changes shall be considered as incorporated into the NH Weatherization Policies and Procedures Manual and Field Guide. The Contractor agrees to alter the Program procedures in accordance with a SG, SN or other instructions.

The Subgrantee agrees to abide by changes in the NH Weatherization Assistance Program designed to improve program delivery and further agrees to perform Weatherization Program services in a manner that will successfully interact with utility administered energy efficiency programs for low-income households in order to provide the best services for New Hampshire's low-income households.

- 2. The contract period, to be known as Program Year 2016 (PY16), will commence on July 1, 2016, and will have a completion date of June 30, 2017, subject to the approval of Governor and Executive Council.
- 3. Plans for expenditure of funds for Training and Technical Assistance, Program Implementation, and Leveraging Activities must be defined in the Contractor's Management Plan (CMP) and approved by OEP. Requests to deviate from the plan must be made in writing in advance, and approved by OEP as prescribed in the NH Policies and Procedures Manual.
- 4. In PY16, Contractor agrees to complete Weatherization Services on 46 (forty-six) dwelling units according to the standards outlined in the most recent NH Weatherization Policies and Procedures Manual and Field Guide.
 - (a) Weatherization Services are intended to increase the energy efficiency of the home, and to improve the home's comfort and safety. A certified energy auditor first performs a NHWAP energy audit on the home using scientific test equipment. Specific energy conservation measures and heating source repairs are then implemented in order of priority and cost effectiveness. This integrated activity is carried out in accordance with provisions and procedures outlined in the most recent NH Policies and Procedures Manual and Field Guide.
 - (b) The minimum number of dwelling units and the amount of funds to be expended shall conform to the provisions of this contract and shall be incorporated into the CMP. Deviations of more than 20% from expected dwelling unit goals in any given quarter may result in a reduction of the contract amounts and a reallocation of funds to other contractors.
- 5. In accordance with the US DOE's "Quality Work Plan" (QWP) and the provisions of Weatherization Program Notice (WPN) 15-4

(http://www.waptac.org/data/files/Website_docs/Government/Guidance/2014/WPN-15-4.pdf), beginning April 1, 2015, Contractor must have regular and reliable access to properly trained and certified Quality

- Control Inspector(s), available as either staff or contractors, able to fully function in that capacity. This contract provides funding for continued training and technical assistance sufficient to allow the Contractor to secure and maintain the skilled personnel necessary to meet the requirements of WPN 15-4.
- 6. All work performed under the Weatherization Assistance Program (WAP) in New Hampshire, using federal money from any WAP program year, must meet the minimum specifications defined in the US Department of Energy's "Quality Work Plan" (QWP) and the associated Standard Work Specifications (SWS). Details are presented in the Standard Work Specifications (SWS) for Home Energy Upgrades referred to in US DOE Weatherization Program Notice 15-4 (see link in paragraph 5, above), as well as in the 2015 edition of the New Hampshire Weatherization Assistance Program's Field Guide (http://wxfieldguide.com/nh/), which governs WAP work in New Hampshire beginning on April 1, 2015. Contractor must ensure, and be able to document for OEP, that all staff and contractors who will perform Weatherization work beginning on April 1, 2015, are properly trained and certified for that work and have been informed that their work must meet the requirements of the SWS or dwelling units will not be considered complete and reimbursement will not occur.

EXHIBIT B

Methods and Conditions of Payment

In consideration of the satisfactory performance of the Services, the State agrees to pay the Contractor, Tri-County Community Action Program, Inc. in total, the sum of:

\$260,128.00	(which hereinafter is referred to as the "Contracted Amount"), of which
\$ 26,749.00	may be expended for Administration,
\$ 20,883.00	may be expended for Training & Technical Assistance,
\$ 29,906.00	may be expended for Health & Safety measures,
\$182,590.00	(the balance), to be spent on weatherization activities (Program Activity) and.
\$ 70,124.00	will be issued as a cash advance,

Drawdowns from the total contracted amount will be paid to the Contractor only after written documentation of cash need is submitted to OEP upon completion of weatherization work. Disbursement of the Contracted Amount shall be made in accordance with the procedures established by the State and as detailed in the most recent NHWAP Policies and Procedures Manual and Field Guide. Contractor shall submit a reimbursement request each month of the program year. Reimbursement requests from Contractor shall be received at OEP no later than the 15th day of each month, or the first business day following the 15th.

Administrative costs are provided to cover a specified number of unit completions at minimal standards. Administrative funds may be pro-rated by OEP if production unit completions do not meet expected production goals.

All obligations of the State, including the continuance of any payments, are contingent upon the availability and continued appropriation of funds for the services to be provided.

OEP may, as a function of its administrative oversight, modify contracted budget amounts as necessary to ensure the efficient operation of the NHWAP as long as these modified expenditures do not exceed the Contracted Amount total as specified above.

EXHIBIT C

Special Provisions

- 1. 2 CFR 200 as amended (Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards), 10 CFR 440 dated February 1, 2002 (Weatherization Assistance Program), the New Hampshire Weatherization Assistance Program State Plan, Weatherization Assistance Program Policies and Procedures, and Field Guide are all considered legally binding and enforceable documents under this contract. OEP reserves the right to use any legal remedy at its disposal including, but not limited to, disallowance of costs, withholding of funds, suspension of agency personnel, disbarment of agency personnel, disbarment of agency and/or subcontractors from present or future contracts, and such other legal remedies as determined to be appropriate by the New Hampshire Department of Justice in the enforcement of rules and regulations pertaining to the Weatherization Assistance Program.
- 2. An audit shall be made at the end of the Contractor's fiscal year in accordance with 2 CFR 200, Subpart F Audit Requirements. This audit report shall include a schedule of revenues and expenditures by contract or grant number of all expenditures during the Contractor's fiscal year. The Contractor shall utilize a competitive bidding process to choose a qualified financial auditor at least every four years.
 - The audit report shall include a schedule of prior year's questioned costs along with a response to the current status of the prior year's questioned costs. Copies of all management letters written as a result of the audit along with the audit report shall be forwarded to OEP within one month of the time of receipt by the Contractor accompanied by an action plan, if applicable, for each finding or questioned cost.
- 3. The following paragraph shall be added to paragraph 9 of the general provisions:
 - "9.4 All negotiated contracts (except those of \$5,000 or less) awarded by the Subgrantee shall allow OEP, DOE, the Comptroller General of the United States, or any duly authorized representatives, access to any books, documents, papers, and records of the Subgrantee or their subcontractors, which are directly pertinent to the Weatherization Assistance Program for the purpose of making audits, examinations, excerpts and transcription."
- 4. In paragraph 10 of the general provisions, the following sentence shall be deleted: "The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in EXHIBIT A."
- 5. The costs charged under this contract shall be determined as allowable under the cost principles detailed in 2 CFR 200 Subpart E Cost Principles.
- 6. Program and financial records pertaining to this contract shall be retained by the Contractor for 3 (three) years from the date of submission of the final expenditure report or, for awards that are renewed quarterly or annually, from the date of the submission of the quarterly or annual financial report, as stated in 2 CFR 200.333 Retention Requirements for Records.
- 7. Kirk Stone, Weatherization Program Manager of OEP, has been designated with the responsibility for overseeing this contract.

- 8. The following paragraphs shall be added to the general provisions:
 - "25. RESTRICTION ON ADDITIONAL FUNDING. It is understood and agreed between the parties that no portion of the "Grant" funds may be used for the purpose of obtaining additional Federal funds under any other law of the United States, except if authorized under that law."
 - "26. ASSURANCES/CERTIFICATIONS. The following are attached and signed: Certification Regarding Drug-Free Workplace Requirements; Certification Regarding Lobbying; Certification Regarding Debarment, Suspension and Other Responsibility Matters; Certification Regarding the Americans With Disabilities Act Compliance; Certification Regarding Environmental Tobacco Smoke; Assurance of Compliance Nondiscrimination in Federally Assisted Programs; and Certification Regarding the Federal Funding Accountability and Transparency Compliance.
 - "27. COPELAND ANTI-KICKBACK ACT. All contracts and subgrants in excess of \$2,000.00 for construction or repair shall include a provision for compliance with Copeland "Anti-Kickback" Act (18 USC 874) as supplemented in Department of Labor Regulations (29 CFR, Part 3). This Act provides that each contractor, subcontract or subgrantee shall be prohibited from inducing, by any means, any person employed in the construction, completion or repair of public work, to give up any part of the compensation to which he is otherwise entitled. The subgrantee should report all suspected violations to OEP."
 - "28. PROCUREMENT. Subgrantee shall comply with all provisions of 2 CFR 200 Subpart D Post Federal Award Requirements Procurement Standards, with special emphasis on financial procurement (2 CFR 200 Subpart F Audit Requirements) and property management (2 CFR 200 Subpart D Post Federal Award Requirements Property Standards)"
 - "29. CLOSE OUT OF CONTRACT. All final required reports and reimbursement requests shall be submitted to the State within sixty (60) days of the completion date (Agreement Block 1.7)."

STANDARD EXHIBIT D

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS ALTERNATIVE I - FOR GRANTEES OTHER THAN INDIVIDUALS

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS US DEPARTMENT OF LABOR US DEPARTMENT OF ENERGY

This certification is required by the regulations implementing Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.). The January 31, 1989, regulations were amended and published as Part II of the May 25, 1990, Federal Register (pages 21681-21691), and require certification by grantees (and by inference, sub-grantees and sub-contractors), prior to award, that they will maintain a drug-free workplace. Section 3017.630(c) of the regulation provides that a grantee (and by inference, sub-grantees and sub-contractors) that is a State may elect to make one certification to the Department in each federal fiscal year in lieu of certificates for each grant during the federal fiscal year covered by the certification. The certificate set out below is a material representation of fact upon which reliance is placed when the agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government wide suspension or debarment. Contractors using this form should send it to:

Director, New Hampshire Office of Energy and Planning, 107 Pleasant Street, Johnson Hall, Concord, NH 03301

- (A) The grantee certifies that it will or will continue to provide a drug-free workplace by:
 - (a) Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
 - (b) Establishing an ongoing drug-free awareness program to inform employees about—
 - (1) The dangers of drug abuse in the workplace;
 - (2) The grantee's policy of maintaining a drug-free workplace;
 - (3) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (4) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
 - (c) Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (a);
 - (d) Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the grant, the employee will—
 - (1) Abide by the terms of the statement; and
 - (2) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;

CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS ALTERNATIVE I - FOR GRANTEES OTHER THAN INDIVIDUALS, cont'd

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS US DEPARTMENT OF LABOR US DEPARTMENT OF ENERGY

- (e) Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph (d)(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
- (f) Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph (d)(2), with respect to any employee who is so convicted—
 - (1) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- (g) Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).
- (B) The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant.

Place of Performance (street address, city, county, State, zip code) (list each location)

60 Exchange Street
Berlin, NH 03570

Check if there are workplaces on file that are not identified here.

Tri-County Community Action Program, Inc.

July 1, 2016 – June 30, 2017

Contractor Name

Period Covered by this Certification

Robert G. Boschen Jr., Chief Executive Officer

Name and Title of Authorized Contractor Representative

STANDARD EXHIBIT E

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

CERTIFICATION REGARDING LOBBYING

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS
US DEPARTMENT OF EDUCATION - CONTRACTORS
US DEPARTMENT OF AGRICULTURE - CONTRACTORS
US DEPARTMENT OF LABOR
US DEPARTMENT OF ENERGY

Programs (indicate applicable program covered):

Community Services Block Grant Low-Income Home Energy Assistance Program Senior Community Services Employment Program

Weatherization Program

Contract Period:

July 1, 2016 – June 30, 2017

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor).
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor), the undersigned shall complete and submit Standard Form LLL, "Disclosure Form to Report Lobbying, in accordance with its instructions, attached and identified as Standard Exhibit E-1.
- (3) The undersigned shall require that the language of this certification be included in the award document for sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Robert G.Boschen Jr., Chief Executive Officer
Contractor Representative Signature

Contractor's Representative Title

Tri-County Community Action Program, Inc.

Contractor Name

Date

Exhibits D thru H
Page 3 of 7
Initials (200) Date 05/12/16
Award #DE-EE0006169, CFDA #81.042

STANDARD EXHIBIT F

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Executive Office of the President, Executive Order 12529 and 45 CFR Part 76 regarding Debarment, Suspension, and Other Responsibility Matters, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, AND OTHER RESPONSIBILITY MATTERS - PRIMARY COVERED TRANSACTIONS

Instructions for Certification

- (1) By signing and submitting this proposal (contract), the prospective primary participant is providing the certification set out below.
- (2) The inability of a person to provide the certification required below will not necessarily result in denial of participation in this covered transaction. If necessary, the prospective participant shall submit an explanation of why it cannot provide the certification. The certification or explanation will be considered in connection with the NH Office of Energy and Planning (OEP) determination whether to enter into this transaction. However, failure of the prospective primary participant to furnish a certification or an explanation shall disqualify such person from participation in this transaction.
- (3) The certification in this clause is a material representation of fact upon which reliance was placed when OEP determined to enter into this transaction. If it is later determined that the prospective primary participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, OEP may terminate this transaction for cause or default.
- (4) The prospective primary participant shall provide immediate written notice to the OEP agency to whom this proposal (contract) is submitted if at any time the prospective primary participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- (5) The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549: 45 CFR Part 76.
- (6) The prospective primary participant agrees by submitting this proposal (contract) that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by OEP.
- (7) The prospective primary participant further agrees by submitting this proposal that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions," provided by OEP, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
- (8) A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or involuntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Non-procurement List (of excluded parties).
- (9) Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- (9) Except for transactions authorized under paragraph 6 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal government, OEP may terminate this transaction for cause or default.

CERTIFICATION REGARDING DEBARMENT, SUSPENSION, AND OTHER RESPONSIBILITY MATTERS - PRIMARY COVERED TRANSACTIONS, cont'd

Certification Regarding Debarment, Suspension, and Other Responsibility Matters - Primary Covered Transactions

- (1) The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
 - (a) are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
 - (b) have not within a three-year period preceding this proposal (contract) been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or a contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - (c) are not presently indicted for otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph (l) (b) of this certification; and
 - (d) have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State or local) terminated for cause or default.
- Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal (contract).

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion - Lower Tier Covered Transactions (To Be Supplied to Lower Tier Participants)

By signing and submitting this lower tier proposal (contract), the prospective lower tier participant, as defined in 45 CFR Part 76, certifies to the best of its knowledge and belief that it and its principals:

- (a) are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency.
- (b) where the prospective lower tier participant is unable to certify to any of the above, such prospective participant shall attach an explanation to this proposal (contract).

The prospective lower tier participant further agrees by submitting this proposal (contract) that it will include this clause entitled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion - Lower Tier Covered Transactions," without modification in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

ZAWY	Robert G. Boschen Jr., Chief Executive Officer
Contractor Representative Signature	Contractor's Representative Title
Tri-County Community Action Program, Inc.	05/12/16
Contractor Name	Date

STANDARD EXHIBIT G

CERTIFICATION REGARDING THE AMERICANS WITH DISABILITIES ACT COMPLIANCE

The Contractor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor's representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

By signing and submitting this proposal (contract) the Contractor agrees to make reasonable efforts to comply with all applicable provisions of the Americans with Disabilities Act of 1990.

MANN	Robert G. Boschen Jr., Chief Executive Officer
Contractor Representative Signature	Contractor's Representative Title
Tri-County Community Action Program, Inc.	05/12/16
. Contractor Name	Date

Exhibits D thru H
Page 6 of 7
Initials 1.7 Date $\frac{69/2}{1}$ Award #DE-EE0006169, CFDA #81.042

STANDARD EXHIBIT H

CERTIFICATION Public Law 103-227, Part C ENVIRONMENTAL TOBACCO SMOKE

Public Law 103227, Part C Environmental Tobacco Smoke, also known as the Pro Children Act of 1994, requires that smoking not be permitted in any portion of any indoor facility routinely owned or leased or contracted for by an entity and used routinely or regularly for provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee.

The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment.

Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1000 per day and/or the imposition of an administrative compliance order on the responsible entity.

By signing and submitting this application the applicant/grantee certifies that it will comply with the requirements of the Act.

The applicant/grantee further agrees that it will require the language of this certification be included in any subawards which contain provisions for the children's services and that all subgrantees shall certify accordingly.

W of	Robert G. Boschen Jr., Chief Executive Officer
Contractor Representative Signature	Contractor's Representative Title
Tri-County Community Action Program, Inc.	05/12/16
Contractor Name	Date
Tri-County Community Action Program, Inc.	05/12/16

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STANDARD EXHIBIT I

U.S. DEPARTMENT OF ENERGY ASSURANCE OF COMPLIANCE NONDISCRIMINATION IN FEDERALLY ASSISTED PROGRAMS

OMB Burden Disclosure Statement

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Office of Information Resources Management Policy, Plans, and Oversight, Records Management Division, HR-422 - GTN, Paperwork Reduction Project (1910-0400), U.S. Department of Energy, 1000 independence Avenue, S.W., Washington, DC 20585; and to the Office of Management and Budget (OMB), Paperwork Reduction Project (1910-0400), Washington, DC 20503.

Tri-County Community Action Program, Inc. (Hereinafter called the "Applicant") HEREBY AGREES to comply with Title VI of the Civil Rights Act of 1964 (Pub. L. 88-352), Section 16 of the Federal Energy Administration Act of 1974 (Pub. L. 93-275), Section 401 of the Energy Reorganization Act of 1974 (Pub. L. 93-438), Title IX of the Education Amendments of 1972, as amended, (Pub. L. 92-318, Pub. L. 93-568, and Pub. L. 94-482), Section 504 of the Rehabilitation Act of 1973 (Pub. L. 93-112), the Age Discrimination Act of 1975 (Pub. L. 94-135), Title VIII of the Civil Rights Act of 1968 (Pub. L. 90-284), the Department of Energy Organization Act of 1977 (Pub. L. 95-91), the Energy Conservation and Production Act of 1976, as amended, (Pub. L. 94-385) and Title 10, Code of Federal Regulations, Part 1040. In accordance with the above laws and regulations issued pursuant thereto, the Applicant agrees to assure that no person in the United States shall, on the ground of race, color, national origin, sex, age, or disability, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity in which the Applicant receives Federal assistance from the Department of Energy.

Applicability and Period of Obligation

In the case of any service, financial aid, covered employment, equipment, property, or structure provided, leased, or improved with Federal assistance extended to the Applicant by the Department of Energy, this assurance obligates the Applicant for the period during which Federal assistance is extended. In the case of any transfer of such service, financial aid, equipment, property, or structure, this assurance obligates the transferee for the period during which Federal assistance is extended. If any personal property is so provided, this assurance obligates the Applicant for the period during which it retains ownership or possession of the property. In all other cases, this assurance obligates the Applicant for the period during which the Federal assistance is extended to the Applicant by the Department of Energy.

Employment Practices

Where a primary objective of the Federal assistance is to provide employment or where the Applicant's employment practices affect the delivery of services in programs or activities resulting from Federal assistance extended by the Department, the Applicant agrees not to discriminate on the ground of race, color, national origin, sex, age, or disability, in its employment practices. Such employment practices may include, but are not limited to, recruitment, advertising, hiring, layoff or termination, promotion, demotion, transfer, rates of pay, training and participation in upward mobility programs; or other forms of compensation and use of facilities.

Subrecipient Assurance

The Applicant shall require any individual, organization, or other entity with whom it subcontracts, subgrants, or

subleases for the purpose of providing any service, financial aid, equipment, property, or structure to comply with laws and regulations cited above. To this end, the subrecipient shall be required to sign a written assurance form; however, the obligation of both recipient and subrecipient to ensure compliance is not relieved by the collection or submission of written assurance forms.

Data Collection and Access to Records

The Applicant agrees to compile and maintain information pertaining to programs or activities developed as a result of the Applicant's receipt of Federal assistance from the Department of Energy. Such information shall include, but is not limited to the following: (1) the manner in which services are or will be provided and related data necessary for determining whether any persons are or will be denied such services on the basis of prohibited discrimination; (2) the population eligible to be served by race, color, national origin, sex, age and disability; (3) data regarding covered employment including use or planned use of bilingual public contact employees serving beneficiaries of the program where necessary to permit effective participation by beneficiaries unable to speak or understand English; (4) the location of existing or proposed facilities connected with the program and related information adequate for determining whether the location has or will have the effect of unnecessarily denying access to any person on the basis of prohibited discrimination; (5) the present or proposed membership by race, color, national origin, sex, age and disability in any planning or advisory body which is an integral part of the program; and (6) any additional written data determined by the Department of Energy to be relevant to the obligation to assure compliance by recipients with laws cited in the first paragraph of this assurance.

The Applicant agrees to submit requested data to the Department of Energy regarding programs and activities developed by the Applicant from the use of Federal assistance funds extended by the Department of Energy. Facilities of the Applicant (including the physical plants, buildings, or other structures) and all records, books, accounts, and other sources of information pertinent to the Applicant's compliance with the civil rights laws shall be made available for inspection during normal business hours on request of an officer or employee of the Department of Energy specifically authorized to make such inspections. Instructions in this regard will be provided by the Director, Office of Civil Rights, U.S. Department of Energy.

This assurance is given in consideration of and for the purpose of obtaining any and all Federal grants, loans, contracts (excluding procurement contracts), property, discounts or other Federal assistance extended after the date hereof, to the Applicants by the Department of Energy, including installment payments on account after such data of application for Federal assistance which are approved before such date. The Applicant recognizes and agrees that such Federal assistance will be extended in reliance upon the representations and agreements made in this assurance, and that the United States shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the Applicant, the successors, transferees, and assignees, as well as the person(s) whose signatures appear below and who are authorized to sign this assurance on behalf of the Applicant.

Applicant Certification

The Applicant certifies that it has complied, or that, within 90 days of the date of the grant, it will comply with all applicable requirements of 10 C.F.R. § 1040.5 (a copy will be furnished to the Applicant upon written request to DOE).

Robert G. Boschen Jr., Chief Executive Officer Signature ______ Date _65/12/16

Tri-County Community Action Program, Inc. 30 Exchange Street Berlin, NH 03570 603-752-7001

STANDARD EXHIBIT J

CERTIFICATION REGARDING THE FEDERAL FUNDING ACCOUNTABILITY AND TRANSPARENCY ACT (FFATA) COMPLIANCE

The Federal Funding Accountability and Transparency Act (FFATA) requires prime awardees of individual Federal grants equal to or greater than \$25,000 and awarded on or after October 1, 2010, to report on data related to executive compensation and associated first-tier sub-grants of \$25,000 or more. If the initial award is below \$25,000 but subsequent grant modifications result in a total award equal to or over \$25,000, the award is subject to the FFATA reporting requirements, as of the date of the award.

In accordance with 2 CFR Part 170 (*Reporting Subaward and Executive Compensation Information*), the New Hampshire Office of Energy and Planning must report the following information for any subaward or contract award subject to the FFATA reporting requirements:

- 1) Name of entity
- 2) Amount of award
- 3) Funding agency
- 4) NAICS code for contracts / CFDA program number for grants
- 5) Program source
- 6) Award title descriptive of the purpose of the funding action
- 7) Location of the entity
- 8) Principle place of performance
- 9) Unique identifier of the entity (DUNS #)
- 10) Total compensation and names of the top five executives if:
 - a. More than 80% of annual gross revenues are from the Federal government, and those revenues are greater than \$25M annually and
 - b. Compensation information is not already available through reporting to the SEC.

Prime grant recipients must submit FFATA required data by the end of the month, plus 30 days, in which the award or award amendment is made.

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of The Federal Funding Accountability and Transparency Act, Public Law 109-282 and Public Law 110-252, and 2 CFR Part 170 (*Reporting Subaward and Executive Compensation Information*), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

The below named Contractor agrees to provide needed information as outlined above to the New Hampshire Office of Energy and Planning and to comply with all applicable provisions of the Federal Financial Accountability and Transparency Act.

Mann	Robert G	Boschen Jr., Chief Executive Officer
(Contractor Representative Signature)	(Authorized Contra	actor Representative Name & Title)
Tri-County Community Action, Inc.	05/12/16	
(Contractor Name)	(Date)	
		Contractor initials: RGB Date: S/P/L Page 1 of 2 Award #DE-EE0006169, CFDA 81.042

STANDARD EXHIBIT J

FORM A

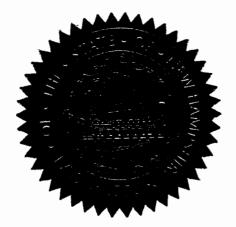
As the Contractor identified in Sec below listed questions are true and	tion 1.3 of the General Provisions, I certify that the responses to the d accurate.
1. The DUNS number for your ent	ity is: <u>073975708</u>
receive (1) 80 percent or more of y grants, sub-grants, and/or cooperat	n's preceding completed fiscal year, did your business or organization your annual gross revenue in U.S. federal contracts, subcontracts, loans, tive agreements; and (2) \$25,000,000 or more in annual gross revenues ntracts, loans, grants, subgrants, and/or cooperative agreements?
<u>X</u> NO	YES
Ift	the answer to #2 above is NO, stop here
If the answer	to #2 above is YES, please answer the following:
or organization through periodic re	information about the compensation of the executives in your business eports filed under section 13(a) or 15(d) of the Securities Exchange Act or section 6104 of the Internal Revenue Code of 1986?
NO	YES
If the	he answer to #3 above is YES, stop here
If the answe	r to #3 above is NO, please answer the following:
4. The names and compensation or organization are as follows:	f the five most highly compensated officers in your business or
Name:	Amount:

Contractor initials: 2/43
Date: 05/19/16
Page 2 of 2
Award#DE-E0006169,CFDA#81.042

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. (TRI-COUNTY CAP) is a New Hampshire nonprofit corporation formed May 18, 1965. I further certify that it is in good standing as far as this office is concerned, having filed the return(s) and paid the fees required by law.



In TESTIMONY WHEREOF, I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 1st day of May A.D. 2015

William M. Gardner Secretary of State

CERTIFICATE OF VOTES

(Corporate Authority)

I, Gary Coulombe, Clerk/	Secretary of <u>Tri-County County County County County</u>	ommunity Action, Inc.	
(name)	(corporate	tion name)	
(hereinafter the "Corporate	tion"), a <u>New Hampshire</u> co (state)	orporation, hereby certify that: (1) I am the duly	
		n; (2) I maintain and have custody and am familiar	
minute books of the Corp	oration; (3) I am duly author	orized to issue certificates with respect to the conter	its of such
		ation have authorized, on 2-23-2016	, such
authority	-		
•		(date)	
to be in force and effect u			
	(contract termination dat	te)	
- ''	=	e authorized to execute and deliver on behalf of the sale of products and services:	
Robert G. Boschen, Jr.		Chief Executive Officer	
(name)		(position)	_
(name)		(position)	_
(5) the meeting of the Box	ard of Directors was held in	accordance with New Hampshire	
	e Corporation; and (6) said e and effect as of the date h	(state of incorporation) authorization has not been modified, amended or reereof.	escinded
		and as the Clerk/Secretary of the corporation this	
12 th day ofMay , 20	16.	Clerk/Secretary	
STATE OF New Hampsh	nire		
COUNTY OF Coos	_		
Gary Coulombe	who acknowledged her/him ration and that she/he as suc	e C, French, the undersigned Officer, personally appared to be the Secretary of Tri-County Community ch Secretary being authorized to do so, executed the	Action
IN WITNESS WHEREO	F, I hereunto set my hand a	and official seal.	
		Notary Public/Justice of the Peace	4

Commission Expiration Date: 6-19-18



CERTIFICATE OF LIABILITY INSURANCE

DATE (MWDD/YYYY 5/29/2015

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THI CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIE BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZE REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must be endorsed. If SUBROGATION IS WAIVED, subject t the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	CONTACT Karen Shaughnessy
FIAI/Cross Insurance	PHONE (AC. No. Ext): (603) 669-3218 FAX (AC. No): (603) 645-4331
1100 Elm Street	E-WAIL ADDRESS: kshaughnessy@crossagency.com
	INSURER(S) AFFORDING COVERAGE NAIC
Manchester NH 03101	MSURER A Arch Ins Co 11150
INSURED	MSURER B Maine Employers Mutual Ins Co.
Tri-County Community Action Program, Inc	INSURER C:
30 Exchange Street	INSURER D:
	MSURER E:
Berlin NH 03570	INSURER F:
	DET MOTOR AND DED.

CERTIFICATE NUMBER:CL1471714530

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIC INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH TH CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERM EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE		SUBR			POLICY EXP		s
<u> </u>	GENERAL LIABILITY	INSK	Imp	FOLICI NUMBER	The state of the s	1	EACH OCCURRENCE	s 1,000,
	X COMMERCIAL GENERAL LIABILITY	l	1				DAMAGE TO RENTED PREMISES (Ea occurrence)	s 100,
λ	CLAINS-MADE X OCCUR		1	CPCKG0328200	7/1/2015	7/1/2016	MED EXP (Any one person)	\$ 5,
					1		PERSONAL & ADV INJURY	\$ 1,000,
							GENERAL AGGREGATE	s 3,000,
	GEN'L AGGREGATE LIMIT APPLIES PER:						PRODUCTS - COMPIOP AGG	s 3,000,
	X POUCY PRO: LOC							\$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Es accident)	1,000,0
Α	OTUA YAA						BODILY INJURY (Per person)	S
•	ALL OWNED SCHEDULED AUTOS	-		NCAUT0328200	7/1/2015	7/1/2016	BODILY INJURY (Per accident)	S
	HIRED AUTOS NON-OWNED AUTOS						PROPERTY DAMAGE (Per socident)	5
							Underinsured motorist	1,000,0
	UMBRELLA LIAB X OCCUR						EACH OCCURRENCE :	2,000,0
в	X EXCESS LIAB CLAIMS-MADE				1		AGGREGATE :	2,000,0
	DED RETENTIONS			NCFX50328200	7/1/2015	7/1/2016	1	\$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			3102801186			X WC STATU- OTH-	
	ANY PROPRIETOR/PARTNER/EXECUTIVE	NIA		(3a.) NH		l	EL EACH ACCIDENT S	500,0
	(Mandatory in NH)	~'^	1	All officers included	7/1/2015	7/1/2016	E.L. DISEASE - EA EMPLOYEE \$	500,0
	If yes, describe under DESCRIPTION OF OPERATIONS below		i				E.L. DISEASE - POUCY LIMIT S	500,0
A	Professional Liability			*CPCKG0328200	7/1/2015	7/1/2016	Per Occurence	\$1,000,0
							Aggregate	\$3,000,C

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, If more space is required) Contract: CFDA NO. 81.042

Refer to policy for exclusionary endorsements and special provisions.

CERTIFICATE HOLDER	CANCELLATION
NH Dept of Energy and Planning 107 Pleasant St, Johnson Hall Concord, NH 03301	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFOR THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED I ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE
	Laura Perrin/KB5 Laur Penin
ACORD 25 (2010/05)	© 1988-2010 ACORD CORPORATION. All rights reserv

Financial Statements

TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. AND AFFILIATE

CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30 2015
AND
INDEPENDENT AUDITORS' REPORT

TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. AND AFFILIATE CONSOLIDATED FINANCIAL STATEMENTS

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Leone, McDonnell & Roberts

To the Board of Directors of Tri-County Community Action Program, Inc. Berlin, New Hampshire

PROFESSIONAL ASSOCIATION
CERTIFIED PUBLIC ACCOUNTANTS
WOLFEBORO • NORTH CONVAY
DOVER • CONCORD
STRATHAM

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Tri-County Community Action Program, Inc. and affiliate (a New Hampshire nonprofit organization), which comprise the consolidated statement of financial position as of June 30, 2015, and the related consolidated statements of activities, cash flows, and functional expenses for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Tri-County Community Action Program, Inc. as of June 30, 2015, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 10, 2015, on our consideration of Tri-County Community Action Program, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Tri-County Community Action Program, Inc.'s internal control over financial reporting and compliance.

Leone, McDonnell & Roberts Brogessional Association

December 10, 2015

North Conway, New Hampshire

TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. AND AFFILIATE

CONSOLIDATED STATEMENT OF FINANCIAL POSITION JUNE 30, 2015

ASSETS

CURRENT ASSETS	
Cash	\$ 488,950
Accounts receivable	1,014,274
Pledges receivable	247,754
Inventories	116,150
Prepaid expenses	30,678
Topala experied	
Total current assets	1,897,806
PROPERTY	
Property, plant, and equipment	13,468,105
Less accumulated depreciation	(4,588,525)
Property, net	8,879,580
OTHER ASSETS	
Restricted cash	540,395
Building refinance costs, net	15,365
Total office accepts	EEE 760
Total other assets	555,760
TOTAL ASSETS	\$ 11,333,146
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES	
Demand note payable	\$ 700,252
Current portion of long term debt	271,685
Accounts payable	671,782
Accrued compensated absences	332,024
Accrued salaries	134,822
Accrued expenses	107,474
Refundable advances	191,343
Other liabilities	280,474
Total current liabilities	2,689,856
LONG TERM DEBT	
Long term debt, net of current portion	5,938,456
Interest rate swap at fair value	
THE TOTAL CHARGE OF THE TAIL TOTAL	7.300
	7,385
Total liabilities	8,635,697
Total liabilities NET ASSETS	
NET ASSETS	8,635,697
NET ASSETS Unrestricted	8,635,697 1,951,539
NET ASSETS Unrestricted Temporarity restricted Total net assets	8,635,697 1,951,539 745,910 2,697,449
NET ASSETS Unrestricted Temporarily restricted	8,635,697 1,951,539 745,910

TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. AND AFFILIATE

CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2015

REVENUES AND OTHER SUPPORT	Unrestricted	Temporarily Restricted	<u>Total</u>
Grant and contracts	\$ 13,563,675	\$ 267,197	\$ 13,830,872
Program funding	1,600,750	102,424	1,703,174
Utility programs	916,957	•	916,957
In-kind contributions	252,489	-	252,489
Contributions	116,342	20,841	137,183
Fundraising	43,415		43,415
Rental income	824,332	-	824,332
Interest income	485	•	485
Gain on disposal	16,560	•	16,560
Other revenue	91,349		91,349
Total revenues and other support	17,426,354	390,462	17,816,816
NET ASSETS RELEASED FROM			
RESTRICTIONS	307,765	(307,765)	
Total revenues, other support, and net assets released from restrictions	17,734,119	82,697	17,816,816
FUNCTIONAL EXPENSES			
Program Services:			
Agency Fund	883,748	-	883,748
Head Start	2,289,054	-	2,289,054
Guardianship	767,955	-	7 67,955
Transportation	985,004	-	985,004
Volunteer	87,521	-	87,521
Workforce Development	449,251	-	449,251
Alcohol and Other Drugs	989,422	•	989,422
Carroli County Dental	496,634	-	496,634
Carroli County Restorative Justice	95,727	-	95,727
Support Center	249,099	-	249,099
Homeless	442,493	-	442,493
Energy and Community Development	7,433,283	-	7,433,283
Eider	1,088,328	•	1,088,328
Housing Services	<u>172,157</u>		172,157
Total program services	16,429,676	-	16,429,676
Supporting Activities:			
General and administrative	1,154,866	-	1,154,866
Fundraising	4,498		4,498
Total supporting activities	1,159,364		1,159,364
Total functional expenses	17,589,040	•	17,589,040
CHANGES IN NET ASSETS FROM OPERATIONS	145,079	82, 6 97	227,776
OTHER INCOME			
Gain on interest rate swap	42,327		42,327
TOTAL CHANGES IN NET ASSETS	187,406	82,697	270,103
NET ASSETS, BEGINNING OF YEAR	1,764,133	663,213	2,427,346
NET ASSETS, END OF YEAR	\$ 1,951,539	\$ 745,910	\$ 2,697,449

TRI-COUNTY COMMUNITY ACTION PROGRAM, INC. AND AFFILIATE

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2015

CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$	270,103
Adjustments to reconcile change in net assets to		
net cash provided by operating activities:		
Depreciation and amortization		483,149
Gain on disposal of property		(16,560)
Gain on interest rate swap		(42,327)
Decrease (increase) in assets:		
Restricted cash		225,470
Accounts receivable		(180,597)
Pledges receivable		(247,754)
Inventories		(50,111)
Prepaid expenses		(3,392)
Other assets		818
Increase (decrease) in liabilities:		
Accounts payable		16,947
Accrued compensated absences		54,245
Accrued salaries		23,336
Accrued expenses		(8,588)
Refundable advances		(33,228)
Other liabilities		(125,119)
NET CASH PROVIDED BY OPERATING ACTIVITIES		366,392
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposal of property		57,159
Purchase of property and equipment		(286,141)
r dichase of property and equipment		(200,111)
NET CASH USED IN INVESTING ACTIVITIES '		(228,982)
CASH FLOWS FROM FINANCING ACTIVITIES		
Net advance of demand note payable		199,201
Proceeds from long-term debt		13,089
Repayment of long-term debt		(239,753)
repayment of long-term debt		(200,100)
NET CARL LIGED IN CINANCING ACTIVITIES		(27,463)
NET CASH USED IN FINANCING ACTIVITIES		(27,400)
NET INODE AND IN A COLUMN CARLES CARREST		100 047
NET INCREASE IN CASH AND CASH EQUIVALENTS		109,947
ALAN ALAN ALAN MARKET M		070 000
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		379,003
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$</u>	488,950
SUPPLEMENTAL DISCLOSURE OF CASH FLOW		
INFORMATION:		
Cash paid during the year for:		
Interest	\$	233,577

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e Notes to Convedigated Financial States



CEO: Robert G. Boschen, Jr. FD/Interim CFO: Randall S. Pilotte

BOARD OF DIRECTORS FY2016

COÖS COUNTY

Board Chair Sandy Alonzo **Teacher**

Treasurer Cathy Conway Vice President - Economic Development

Secretary Gary Coulombe Firefighter

Andrew Lefebvre **Teacher**

CARROLL COUNTY

Anne Barber Attorney

Michael Dewar **Business Owner**

Vice Chair Dino Scala **Business Owner**

Karolina Brzozowska Rehab Specialist

GRAFTON COUNTY

Linda Massimilla State Representative

Tricia Garrison Student



30 Exchange Street, Berlin, New Hampshire 03570 Phone: 603-752-7001 Fax: 603-752-7607 www.tccap.org admin@tccap.org

CEO: Robert G. Boschen, Jr. COO: Jeanne L. Robillard

FD/Interim CFO: Randall S. Pilotte

WEATHERIZATION ASSISTANCE PROGRAM CONTRACT FOR THE PERIOD JULY 1, 2016 – JUNE 30, 2017

KEY PERSONNEL

Andrea Gagne

Division Director

\$58,000.00

Gerald F. Milliken, Jr.

Program Manager

\$45,000.00

Cindy Baillargeon

Program Coordinator

\$41,662.00

Serving Coös, Carroll & Grafton Counties

Andrea E. M. Gagne

Skills

Leader
 Leadership New Hampshire Class of 2015

Leadership Exchange & Coaching Mentor Recipient –

Northeast Regional Child Advocacy Center, Pennsylvania September 2011 – May 2013

Grant Writer

New Hampshire Grant Institute

- Forensic Interviewer National Children's Alliance, Alabama February, 2011
- Team Facilitator Training
 Hampshire, May 2012

 Northeast Regional Child Advocacy Center, New
- Board Member Coos County Family Health Services, 2013
- Excellent verbal, written and technical communication skills.
- Computer literate and proficient with the Microsoft Office Suite (Excel, Word, Outlook, Publisher, Power Point), Quickbooks, Adobe Acrobat, Constant Contact, Facebook, Twitter and Survey Monkey.

WORK HISTORY

Division Director of Energy, Homeless & Community Contact Offices (EHCCO)

November 2013 - Present Tri-County Community Action Programs Berlin, New Hampshire

- Provide leadership and oversight to all EHCCO program's operations, budgets and reporting; Coordinate and integrate programs' activities.
- -Hire, supervise and manage EHCCO staff, including in-house and itinerant employees.
- -Prepare and submit grants and proposals.
- -Develop, prepare and implement program budgets, narratives, outreach plans and work plans.
- -Review and reconcile division financial reports for reimbursement.
- -Interact with program monitors, outside auditors, Federal agency auditors and others in review of program activities, compliance and financial accountability
- -Develop new programs and funding streams as appropriate.
- -Represent EHCCO and Tri-County CAP at local, state, regional and national meetings as needed.

Executive Director

October 2010 - Present Child Advocacy Center of Coos County Lancaster, New Hampshire

- -Provided leadership in developing program, organizational and financial plans with the Board of Directors and other staff to advance the mission of the agency.
- -Worked with the Board of Directors and recommended operational objectives that supported the strategic plan and maintained a shared vision for the future of the agency.
- -Hired, supervised and disciplined staff members and ensured personnel had appropriate training and education.
- -Maintained a working knowledge of emerging issues and significant developments in the fields of child abuse investigations, team facilitation, and non-profit and agency administration.
- -Developed and provided professional trainings for community agencies and members on issues relating to child abuse and the role of the Child Advocacy Center.
- -Served as a spokesperson for the agency and liaison to community groups and the media.
- -Maintained official records and documents, and assured compliance with federal, state, and local regulations.
- -Managed and conducted ongoing program evaluation including outcome measurements.

- -Identified grant opportunities, developed proposals, and produced required reports to funding sources.
- -Developed relationships and maintained regular communications with funding sources.
- -Maintained capital assets, planed for core budget self-sufficiency and monitored expenditures and income of the agency.
- -Facilitated case coordination requests for forensic interviews and case review for any and all partner agencies service requests.
- -Managed and oversaw agency's multidisciplinary team, compliance with training standards and implementation of best practice standards in a well organized, detail oriented, and confidential team environment for investigative purposes in conformance with New Hampshire Attorney General Policies and accreditation standards.
- -Managed and coordinated community "wrap-around" services for child-victims and their caregivers.

Emergency Medical Technician - Basic Volunteer

2001 – 2007 Gorham Emergency Medical Services Gorham, New Hampshire

- -Maintained current state and federal licensing status through continuing education and routine testing.
- -Practiced patient care with the use of current protocols and best practice standards.

Education

- -Master of Public Administration Norwich University Vermont June, 2011
- -Bachelor of Science Criminal Justice Administration Granite State College New Hampshire December, 2007
- -Certificate of Paralegal Studies College for Lifelong Learning New Hampshire 2002

Awards & Recognition

- -Squad Member of the Year Gorham Emergency Medical Services New Hampshire June, 2004
- -Faculty Selected Outstanding Learner in Criminal Justice Award Granite State College New Hampshire September, 2005

Executive Summary:

Enthusiastic, dedicated and hardworking professional, offering over 20 years of broad-based experience in Project Direction, policy and procedural development, training and development, budget administration and business operations within fast-paced environment.

Experience:

Tri-County Community Action Program, Inc.
Program Manager: Weatherization & Employment Programs

Berlin, NH 4-1-13 to present

Provide leadership and oversight to program's operations, budgets and reporting; -

Coordinate and integrate programs' activities.

Hire, supervise and manage staff, including in-house and itinerant employees.

Prepare grants and proposals.

Develop, prepare and implement program budgets, narratives.

Review and reconcile program financial reports for reimbursement.

Interact with program monitors, outside auditors, Federal agency auditors and others in

review of program activities, compliance and financial accountability

Develop new programs and funding streams as appropriate.

Tri- County Community Action Program, Inc. Crew Chief / State Certified Energy Auditor

Berlin, NH 4-1-12 to 4-1-15

Executed daily operations of crew members, Job Energy Audits, Job Estimates, Material Inventory and orders.

Wrote, designed and produced the Microsoft Excel Application Called THE PROGRAM used by all energy auditors in the Tri- County Community Action Programs Weatherization Department. This application uses an MS Excel front end a VBA coded back end and database to take pertinent job information and create a job labor and material estimate, Auto generates job work orders for Crews, Subcontractors, Electricians and Heating Contractors. THE PROGRAM also calculates diagnostic testing's, Job Costing and generates parsing codes for Billing systems used by the Weatherization programs funding sources.

Was instrumental in the design and setup of the TCCAP project tracking website.

Monitored and reviewed the County Weatherization program in order to ensure that schedules were met, guidelines were adhered to, and work was of good quality.

Trained and managed crew members and achieved significant improvements in their productivity.

Directed and coordinated activities of personnel.

Supervised and managed energy conservation improvements for county Weatherization program.

Supervised crew members, scheduled work hours, resolved conflicts, determined salaries.

Established work schedules and assigned work to staff members.

Performed personnel duties such as hiring staff and evaluating work performance.

Purchased and maintained tools and equipment.

Purchased materials, maintaining effective inventory control at the County level.

Presented and expedited solutions to daily unexpected situations.

Northern Express Eatery, Inc. President / General Manager

North Conway, NH 11-1-02 to 5-15-05

Estimated food and beverage costs, requisitioning and purchasing supplies.

Assisted subordinates in identifying and resolving problems.

Conferred with food preparation and other personnel to plan menus and related activities.

Directed hiring and assignment of personnel.

Investigated and resolved food quality and service complaints.

Maintained high standard of excellence.

Maintained all records and produced reports.

Executed daily operations of restaurant management.

Hatfield-Reynolds Electric an IES, Inc. Company Project Manager

Phoenix, AZ 5-15-00 to 10-30-02

Applied knowledge of the construction trade in the daily operation of duties.

Reviewed project proposals to determine time frame, funding limitations, procedures for accomplishing project, staffing requirements and allotment of available resources to various phases of project.

Conferred with project staff to outline work plan and to assign duties, responsibilities and scope of authority.

Reviewed status reports prepared by project personnel and modified schedules and plans as required.

Demonstrated skillful communication and negotiation skills.

Coordinated activities concerned with technical developments, scheduling and resolving engineering design and test problems.

Forecasted monthly cost to completes with successful analysis of labor and material.

Prepared and presented departmental information for weekly corporate meetings.

Presented and expedited solutions to Inventory & Tool Tracking, Material Delivery along with Purchasing Control.

Identified problems, diagnosed causes and determined corrective actions.

Consistently met or exceeded Management and Personal goals.

Restructured and improved Department changes with close communications of main office.

Maintained high standards of excellence while earning the trust and respect of co-workers.

Responsible for (9) local computers, computer network, program & data design.

Successfully managed (16) jobs scattered across Northern Arizona in a six month period, totaling more than three million dollars.

Proficient in all aspects of Microsoft Project, Excel, Word, Access, Power Point and others.

ISO Enterprises, Inc. President / General Manager

Lake Havasu City, AZ 6-1-94 to 5-15-00

Purchased ARTISAN ELECTRIC, INC. and changed the name.

Contracted to perform specified construction work across the state of Arizona in accordance with architect's plans, blueprints, codes and other specifications.

Estimated costs of materials, labor and use of equipment required to fulfill provisions of contract and prepared bids.

Conferred with clients to negotiate terms of contract.

Assisted subordinates in identifying and resolving problems.

Demonstrated effective presentation skills.

Education:

NHTI

Concord

Associates Degree in Electrical Engineering Technology Theory

1985

LRCC

Laconia

Electrical Systems Installation & Maintenance, Required for Journeymen electrical testing.

aconia 1988

Additional Training:

8 CUE training course for Grant writing for non- profits. To enhance my position on the board of directors at Children Unlimited, Inc.

Successfully completed GE's prestigious "SIX SIGMA" management course in 2001 while employed with Hatfield-Reynolds Electric an IES, Inc. Company Phoenix, AZ.

Successfully completed training courses and seminars for, lead safe work practices, asbestos awareness, OSHA 30, CPR, electrical code updates.

Successfully completed Business management classes in AZ during the 1995-2001.

Successfully completed training and testing to be a NH State certified Energy Auditor in 2006.

Community:

Board member Children Unlimited, Inc., Conway NH "Non- Profit"

Board member Berlin Revitalization Committee. Berlin NH "Non-Profit"

Past member of the advisory board and co designer for the Myotonic Dystrophy Foundations first website.

Previous owner and webmaster for the Myotonic Dystrophy Information website.

License:

Held an Electrical Journeyman license NH Held an Electrical Contractor License AZ

References:

Available upon request

CINDY BAILLARGEON

OBJECTIVE

To utilize my work experience and education in a position which offers challenge, growth and

opportunity.

EDUCATION

Associates Degree in Accounting, NHVTC-Berlin, May 1987. Continued education with College for Lifelong learning working toward a Bachelor in

Management.

Graduate of Berlin High School, June 1985

EXPERIENCE

September 2014-Present

Weatherization and Workforce Programs
Coordinator, Tri-County CAP-Maintain
Weatherization waitlist and provide
leads to Auditors for 3 counties. Assist with
preparing payroll and tracking staff hours by job
and funding source. Maintain data collection and
assist in Weatherization reporting. Oversee heating
repair and replacement program-paperwork, subcontractor bidding, contracts and data collection.
Respond to client and vendor calls. Assist
Weatherization field staff with paperwork and
office matters. Code and track WIA client
service payments and assist with WIA reporting.
Accounts Payable for Weatherization program.

February 2004-September 2014

Berlin Community Contact Manager, Tri-County CAP. Responsible for managing the Community Contact Office and Food Pantry. Duties include overseeing and assigning work for office staff

Intake applications and report for many federal programs including fuel, electric and other emergency programs for low income households. Budget counseling and referral to other agencies and State programs as necessary. Organize, schedule, oversee and complete reports for the USDA food distribution for Coos County. Manage, stock and fundraise for the Tri-County CAP food pantry. Maintain food pantry client database in Excel format.

August 2002-February 2004

Employment Counselor Specialist, Southern NH Services. Southern NH Services contracts and partners with the State of NH to administer the New Hampshire Employment Program (NHEP) a program to help TANF recipients with hurdles that prevent them from self-sufficiency. Managed a caseload of 50+ clients in the Berlin and Conway offices. Duties include meeting with clients, assessing needs and barriers to employment. Providing and referring support services.

Worked within several State computer programs for caseload management, job reporting and bill payment.

January 2000-January 2001

Human Resources Administrative Assistant and Employment Pool Supervisor at Pulp & Paper of America. Responsible for scheduling, supervising and safety contact of the Employment Pool Department. Other administrative skills include maintenance of hourly personnel database and files, overtime ranking, vacation scheduling, internal job postings and labor relations. Fill in for benefit administrator and Workman's Compensation Coordinator when necessary.

Further work history and reference provided upon request.