## 2021 NEW HAMPSHIRE STATEMENT OF FINANCIAL INTERESTS - RSA 15-A

Type or Print Clearly			
Full Name Richard Alrick Gustafson	Work Address 17 Kittanset Road Bedford, NH 03110		
Primary Occupation Educational Consultant	e-mail r.gustafson@snhu.edu		hone 603-377-6829
Name the office, position, board or commission, board of directors, etc. or employment with state or county government held by you. NO ACRONYMS	Consultant to the NH Higher Education C	ommission, Department of Ed	ucation
A. List below the name, address, and type of any profession proprietor, or employee, or served in any other profession calendar year. Sources of retirement benefits other than feder	nal or advisory capacity, and from which	n any income in excess of \$1	0,000 was derived during the preceding
1.			
<b>?</b> .	······································		
If you have no qualifying income indicate by writing your in	itials next to the following statement.	My income does not	qualify RAG HL
<ul> <li>B. Indicate below whether you or a family member has a spereportable special interest in an item on this list if a change i discipline a licensee or permittee, or other decision by gover financial effect on you or a family member than it would on         <ul> <li>1. Any profession, occupation, or business license profession, occupation, or category of business:</li> </ul> </li> </ul>	n law, a change in administrative rule, a d rnment affecting the listed business, profe the general public:	ecision whether or not to awa ession, occupation, group, or n	rd a contract, grant a license or permit,
I Z Mealth Lare II S Insurance II	Estate, including brokers, 5. E developers, and landlords servi	Banking or financial	6. State of New Hampshire, county, or municipal employment
7. N.H. Retirement     8. Current use land assessment program	9. Restaurants/	10. Sale and distribution beverages	of alcoholic 11. Practice of law
Utilities Commission	13. Horse or dog racing, or other legal fo of gambling	rms Γ 14. Education Γ	15. Water Resources
16. Agriculture17. N.H. taxes:Business Profits Tax	F Business Enterprise Tax F Dividends T		fy any other area in which you have a rerest
I have read RSA 15-A and hereby swear or affirm that the for person who knowingly fails to comply with the provisions of			demeanor.
Date January 8, 2021	Signature of Filer	Ruled & Surly	JAN - 8 2021
Return to: Office of-Secretary of	State,-107-North Main-Street,-State House	Room-204, Concord, NH 0330	NEW HAMPSHIRE