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November 15, 2018

His Excellency, Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, New Hampshire 03301

REQUESTED ACTION

Authorize Business and Economic Affairs, Office of Workforce Opportunity ("OWO") to amend a **SOLE SOURCE** contract for services with the Business and Industry Association of New Hampshire (BIA) (#154043) for the provision of sector intermediary services, which was originally approved by the Governor and Executive Council on December 20, 2017 (Item #31), with a completion date of December 9, 2018. This amendment increases the contract amount by \$40,975.00 from an original amount of \$81,530.00 to a new total contract award of \$120.835.00 and extends the contract end date through June 30, 2019. This contract is 100% federal funding - WIOA Discretionary Funds. **100% Federal Funds (Workforce Innovation and Opportunity Act, Governor's Discretionary Funds)**

Funds to support this request are available as follows in Fiscal Year 2019:

FY 201903-22-22-220510-14530000 Office of Workforce Opportunity103-502664 Contracts for Program Services\$40,975.00

EXPLANATION

This is a **SOLE SOURCE** amendment to a contract, procured in August 2017, to support a Construction Sector Intermediary staff position to work with construction sector stakeholders and others to assist in the management of the activities and programs specific to implementing sector strategies in the construction (infrastructure) industry. The NH Sector Partnership Initiative is an industry-driven, statewide effort to help businesses in targeted industries address their workforce needs, and help workers prepare for and advance in careers. There are currently four industry sectors in addition to construction industry: hospitality, technology, health care and manufacturing. Each sector is driven by a partnership that includes industry leaders, educational institutions/providers, workforce entities, and other state and local agencies.

This amendment of the existing agreement extends the contract period by six months and increases the award amount by \$40,975.00 to allow for the continuation of current sector related activities in the construction sector, coordinated through the State Sector Partnership team lead by BEA. As required, funds have been approved for this purpose by the State Workforce Innovation Board and will be used to cover the cost of staff, outreach and other activities as appropriate to the role of the construction Sector Advisor (i.e., intermediary), and allowable under WIOA.

- 1 Eagle Square Suite 100 Concord, New Hampshire 03301
- **603.271.2341**
- visitnh.gov nheconomy.com choosenh.com

BIA has been an effective partner in providing these services since December of 2017, and hopes to continue in this role beyond the end date of these funds. To this end, BIA, working with BEA and industry leaders has developed a sustainability plan, which includes securing non-federal funds to continue this work effective July 1, 2019.

The Attorney General's Office has approved this contract amendment as to form, substance and execution.

Respectfully submitted,

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Wildolfo (Will) Arvelo, Director of Economic Development

Concurred.

Taylor Caswell, Commissioner

AMENDMENT OF CONTRACT WITH RESPECT TO THE IMPLEMENTATION OF SECTOR PARTNERSHIP INITATIVES FUNDED BY WIOA

The Department of Business and Economic Affairs, Office of Workforce Opportunity and the Business & Industry Association of New Hampshire (BIA) (VC#154043), 122 North Main Street., Concord, NH hereby mutually agree to amend their contract (#1059604) for WIOA Services, which was originally approved by the Governor and Executive Council on December 20, 2017 (Item #31), with a completion date of December 9, 2018. This contract is 100% federal funding – WIOA Discretionary Funds.

This amendment of the existing agreement extends the contract effective period and increases the award amount to allow for the continuation of sector related activities in the Construction Sector, coordinated through the State Sector Partnership team lead by BEA. Funds allocated through this contract process have been approved for use by the State Workforce Innovation Board to cover the cost of staff, outreach and other activities as appropriate to the role of the Sector Advisor (i.e., Intermediary) for the construction industry, and as allowable under WIOA.

This modification of contract accomplishes the following:

- 1. Increases the original grant award by \$40,975.00 for a total grant amount of \$120,845.00
- 2. Changes the original contract end date from December 9, 2018 to June 30, 2019.
- All funds awarded via this contract agreement shall be expended consistent with the Uniform Guidance Office of Management and Budget (OMB) CFR Chapter II, Part 200, et.al.
- 4. All other terms and conditions of this contract shall remain the same in full force and effect as originally set forth; and
- 5. This amendment is subject to approval by the Commissioner of the Department of Business and Economic Affairs, the NH Attorney General and the Governor and Executive Council.

Department of Business and **Business and Industry Association of NH Economic Affairs** Date Taylor Caswell. Date Jim Ro **Commissioner BEA** Approved by the Attorney General (Form, Substance and Execution)

Date:

1 Julin

Approved by the Governor and Council

Date: _

Item #_

Recommendation for the Use of WIOA Discretionary Funds

Staff Recommendation for Discretionary Fund Use: Allowable use for WIOA Discretionary Funds (aka 10% funds or Governor's reserve) includes: "implementing innovative programs and strategies designed to meet the needs of all employers (including small employers) in the State", the "utilization of effect business intermediaries" and "activities to improve linkages between the one-stop delivery system in the State and all employer (including small employers) in the state, and other business services and strategies that better engage employers in workforce investment activities and make the workforce development system more relevant to the needs of the state and local businesses".

In January 2017 the SWIB recommended, and the Governor approved, the use of up to \$656,000 in WIOA discretionary funds to support the ongoing work of the State Sector Partnership Initiative (SPI) "ensuring the continuity and expansion of the State's sector projects". Included in this request was \$529,049.00 to support contracts within each sector for the provision of Sector Advisors and related costs, and the development and implementation of a marketing campaign (i.e., BIA \$79,860; NHHCA \$85,019.88; NH MEP \$80,000; NH HTC \$79,200; NHLRA \$79,970; Cookson Strategy \$125,000)

Consistent with the allowable activities as described above and based on the sector project sustainability plan request to the Board for additional funds, OWO staff requests approval for \$214,274.00 in discretionary funds to support projects through the end of June 2019 in the following amounts:

٠	BIA – Construction	\$40,975
٠	NH Health Care Association - Medical	\$37,290
٠	NH Lodging and Restaurant Association – Hospitality	\$39,985
•	NH MEP - Manufacturing	\$36,149
٠	NH High Tech Council – Tech Talent	\$39,875
٠	Cookson Strategies – marketing	\$20,000

Next Steps:

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- > Upon Board approval a recommendation letter shall be sent to the Governor for final approval.
- Upon the Governor's approval existing contracts with each of the sector partners will be modified to extend the contract end dates through June 30, 2019 and increase funds by the amounts listed above.
- .> Upon approval of the Commissioner of BEA and the Attorney General's office, modified contracts will be submitted to the Governor and Council for final approval.

Note: Effective October 1, 2018 the board shall receive \$482,956.00 in discretionary funds.

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State of New Hampshire Department of State

CERTIFICATE

1, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that BUSINESS AND INDUSTRY ASSOCIATION OF NEW HAMPSHIRE is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on August 03, 1970. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 62009 Certificate Number: 0004209497



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 8th day of November A.D. 2018.

William M. Gardner Secretary of State



Business and Industry Association New Hampehire's Statewide Chamber of Commerce

122 North Main Street, Concord, NH 03301 Tel: 603.224.5388 • Fax: 603.224.2872 • Web: www.BIAofNH.com

Corporate Resolution

I, Tom Sullivan, hereby certify that I am elected Board Chair of Directors for

Business & Industry Association. I hereby certify the following is an account of a vote taken at a meeting of the Board of Directors, duly called and held on September 26th, 2017 at which a quorum of the Directors were present and voting.

VOTED: That Jim Roche, President is duly authorized to enter into contracts or

agreements on behalf of Business & Industry Association with the State of

New Hampshire and any of its agencies or departments and further is authorized

to execute any documents which may in his judgement be desirable or necessary to

effect the purpose of this vote.

I hereby certify that said vote has not been amended or repealed and remains in full force and effect as of November 8, 2018. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person listed above currently occupies the position indicate and that they have full authority to bind the corporation to the specific contract indicated.

DATED:____11/8/2018____

ATTEST:

Tom Sullivan, BIANH Board Chair



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

		THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS							
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								GENERAL AGGREGATE \$	4,000,000
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	and Economic Affairs OWC One Eagle Square)			AUTHOP	NZED REPRESEN	ITATIVE		
	Concord, NH 03301							aguitine .	
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STATE OF NEW HAMPSHIRE DEPARTMENT OF BUSINESS AND ECONOMIC AFFAIRS OFFICE OF WORKFORCE OPPORTUNITY 12/6/2017 172 Pembroke Road Concord, New Hampshire 03301 Phone: 603-271-7275 www.nhworks.org 12/6/2017 12/6/2017 12/6/2017 Phone: 603-271-7275 WWW.nhworks.org 12/6/2017

November 8, 2017

His Excellency, Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Business and Economic Affairs ("DBEA"), Office of Workforce Opportunity ("OWO") to enter into a contract for services with Business and Industry Association of New Hampshire ("BIA") (VC#154043), Concord, NH, in an amount not to exceed \$79,860, for the provision of Infrastructure Sector Intermediary services effective December 6, 2017 or upon Governor and Executive Council Approval, whichever is later, through December 9, 2018. 100% Federal Funds (Workforce Innovation and Opportunity Act, Governor's Discretionary Funds)

Funds to support this request are available as follows:

	FY 2018	<u>FY 2019</u>
03-22-22-220510-14530000		
Office of Workforce Opportunity		
102-500731 Contracts for Program Services	\$60,000	\$19,860

EXPLANATION

This contract between NH DBEA/OWO and BIA for the delivery of Infrastructure Sector Intermediary services is issued in response to the Sector Partnerships Intermediary Services Request for Proposals (RFP) issued August 14, 2017. (See Attachment A for RFP process details). The Infrastructure Sector Intermediary will work with Infrastructure Sector Stakeholders and others to assist in the management of the Infrastructure Sector and its activities and programs. This Sector is part of the NH Sector Partnerships Initiative ("SPI") which is an industry-driven, statewide initiative to help businesses in targeted industries address their workforce needs, while also helping workers prepare for and advance in careers in these critical sectors. There are currently four industry sectors in addition to infrastructure: manufacturing, technology, health care and hospitality. Each sector is driven by a partnership that includes industry employers, state educational institutions, third-party training providers, workforce and other state and local agencies. The Sector Intermediary will convene and staff the partnership and manage projects between meetings to ensure accountability and progress toward goals. This role includes a number of critical responsibilities, such as coordinating partnership meetings; recruiting champions in every region in concert with the co-chairs; engaging workforce system, education and training providers, community-based organizations, and other key stakeholders in partnership meetings; accessing diverse financial resources from public, private, and philanthropic sources to support workforce services; and facilitating solutions and action steps at partnership meetings to advance progress on strategy.

The Attorney General's Office has approved this contract as to form, substance and execution.

Respectfully submitted,

Taylor Caswell Commissioner

ATTACHMENT A – RFP DETAILS Sector Partnerships Intermediary Services

Purpose of the RFP

The Department of Economic and Business Affairs, Office of Workforce Opportunity solicited a Request for Proposal (RFP) on behalf of the State Workforce Innovation Board (Board). The purpose of the RFP is to identify specific organizations and/or individuals to submit proposals to serve as a Sector Partnerships Intermediary for one or more of the following industry clusters:

Manufacturing Hospitality Technology Infrastructure The role of intermediary contributes substantially to the mission of the State Workforce Innovation Board (SWIB) and the goals and objectives set forth by the State Sector Partnerships Initiative Team (SPIT), serving to bring together workers and employers as well as public and private sources of training and funding. Sector Intermediaries focus on creating pathways to employment by building valuable partnerships with other affiliated organizations.

The ideal applicant must be capable of bringing together multiple partners to achieve the overall goals of the SPI, preferably via leveraging existing and new relationships with industry partners, workforce development programs, education institutions, training providers and economic development organizations within the State.

"Sector Partnerships Initiative" (SPI) refers to sector initiatives (also called sector partnerships) that are regional, employerdriven partnerships of industry, education and training, and other stakeholders that focus on the workforce needs of key industries in a regional labor market. Sector initiatives rely on industry champions to elevate awareness and credibility to the program. Workforce intermediaries (or conveners) are also used to engage employers and other key stakeholders; to develop expertise in the industry of focus; and to coordinate information and resources to develop and implement effective and coordinated workforce solutions. More information can be found on SPI's mission; vision and goals at the following site: http://www.nhworks.org/Sector-Partnership-Initiative/Overview/

RFP Process Details

- On August 28, 2017 DBEA/OWO issued a RFP for Sector Partnerships Intermediary Services on behalf of the State Workforce Innovation Board (SWIB).
- The RFP was posted on the State of NH procurement website, as well as the DBEA and NH Works website. In addition, a copy of the RFP was sent via email to NH Works partner agencies staff and others with instruction to share as appropriate.
- The following entities responded to the RFP:
 - o Manufacturing: Thomas P. Miller; NH MEP, NH BIA; Firebrand International
 - o Technology Thomas P. Miller; High Tech Council; Millenium/BIA
 - o Hospitality Thomas P. Miller; NH Lodging and Restaurant Assoc.
 - o Infrastructure Thômas P: Miller; NH BIA; Granité Roots Public Solutions
- Five business representatives were selected to serve as the RFP review committee; twelve proposals were reviewed and scored by the following individuals:

Connie Roy-Czyzowski	Delta Dental
Rick Wheeler	Associated Grocers (SWIB member)
Mike Albert	New England Wire Technologies (SWIB member)
Dave Coiffi	State Workforce Innovation Board Member
Roxie Severance	NH Health Care Association (SPI Intermediary for Health Care)

The total score for each respondent is charted below. Entities were selected based on ranking.

Intermediary RFP - Manufacturing Sector Respondents Scoring Summary As of 11/7/2017 - 1:04 PM

		BIA of NH	Firebrand International	NH MEP	Thomas P. Miller & Associates
	Max.	Raw	Raw	Raw	Raw
Scoring Elements	Score	Scores	Scores	Scores	Scores
A = Organizational Experience & Cababilities	if in a let 1 bladen an a en anna an an an anna an agus		,,,,,		
A1 Contractor Data Sheet	۹ <i>۰۰۰۰</i>				
A2 Experience/Capacity in SOW	50	46	33	48	43
A3 Personnel Experience	50	39	41	48	45
A4 Financial Stability	50	40	24	47	40
A Total Score	. 150	125	98	143	128
•		10 the Children of	•	•	
B = Detailed Experience and Qualifications	:			-	
B1 Meeting Planning, Coordination & Support	50	46 ¹	34,	50	35
B2 Work Plan Development & Implementation	50	45	29	50	42
B3 Communication, Recruitment, Outreach	-50	44	313	45	37
B4 Data Management & Reporting	50	37	25	39	44
B5 Leveraging Resources & Career Pathways	50	48	33	48'	37
B Total Score	250	220	152	232	195
C = Budget Proposal (Attachment B)		•		t 	
C1 Budget/Estimate of Annual Costs		50		49	39
C2 Budget Narrative	50	37	31	45	44
C Total Score	100	87	67	94	83
Combined Total Score (A+B+C)	500	432	317	469	406
Interview Score on 10/9/2017	250	135	Ó	148	0
Grand Total Score	750	567	317	617	406
Rank Based on Scores - 1 = Best		2	4	1	3

Intermediary RFP - Tech Sector Respondents Scoring Summary As of 11/7/2017 - 1:04 PM

		Millennium/8IA	NH High Tech Council	Thomas P. Miller & Associates
	Max.	Raw	Raw	Raw
Scoring Elements	Score	Scores	Scores	Scores
A = Organizational Experience & Cababilities				
A1 Contractor Data Sheet	_ +		- 1481 1487-0 - 1497-0	
A2 Experience/Capacity in SOW	50	37	43	39
A3 Personnel Experience	50	41	43	45
A4 Financial Stability	50	38	45	37
A Total Score	150	116	131	121
B = Detailed Experience and Qualifications				ş
B1 Meeting Planning, Coordination & Support	50	44	40	35
B2 Work Plan Development & Implementation	50	37	44	44
B3 Communication, Recruitment, Outreach	50	44	47	35
84 Data Management & Reporting	50	40	38	42
85 Leveraging Resources & Career Pathways	50	44,	45	37
B Total Score	250	209	214	193
C = Budget Proposal (Attachment B)				i
C1 Budget/Estimate of Annual Costs	50	50	49	41
C2 Budget Narrative	; 50	39	41	46
C Total Score	100	89,	90	87
Combined Total Score (A+B+C)	500	414	435	401
Rank Based on Scores - 1 = Best	I	2	1	3

Intermediary RFP - Hospitality Sector Respondents Scoring Summary As of 11/7/2017 - 1:03 PM

		NH Lodging & Rest. Assn.	Thomas P. Miller & Associates
	Max.	Ave. All	Ave. All
Scoring Elements	Score	Scores	Scores
A = Organizational Experience & Cababilities			
A1 Contractor Data Sheet			· · · · · · · · · · · · · · · · · · ·
A2 Experience/Capacity in SOW	50	46	41
A3 Personnel Experience	50	48	41
A4 Financial Stability	50	40	42
A Total Score	150	134	
B = Detailed Experience and Qualifications	1		· · · · · · · · · · · · · · · · · · ·
81 Meeting Planning, Coordination & Support	50	46	35
B2 Work Plan Development & Implementation	50	47	42
B3 Communication, Recruitment, Outreach	50	48	33
B4 Data Management & Reporting	50	39.	45
B5 Leveraging Resources & Career Pathways	50	48	37
B Total Score	250	228	192
C = Budget Proposal (Attachment B)	r		
C1 Budget/Estimate of Annual Costs	50	42	37
C2 Budget Narrative	, 50	46	44
C Total Score	100	88	81
Combined Total Score (A+B+C)	500	450	397
Rank Based on Scores - 1 = Best		1	2 ·

Comments: See detailed comments on each respondents scoring page and Comments Summary.

Intermediary RFP - Infrastructure Sector Respondents Scoring Summary As of 11/7/2017 - 1:03 PM

		BIA of NH	GraniteRoots Public Solutions	Thomas P. Miller & Associates
	Max.	Raw	Raw	Raw
Scoring Elements	Score	Scores	Scores	Scores
A = Organizational Experience & Cababilities				
A1 Contractor Data Sheet	·····		······································	
A2 Experience/Capacity in SOW	50	48	41	37
A3 Personnel Experience	50	46	39	37
A4 Financial Stability	50	40	38	42
A Total Score	150	134	118	116
B = Detailed Experience and Qualifications	i			
B1 Meeting Planning, Coordination & Support	50	46	38	37
B2 Work Plan Development & Implementation	50	46	40	44
B3 Communication, Recruitment, Outreach	50	46	42	38
84 Data Management & Reporting	50	37	37	44
85 Leveraging Resources & Career Pathways	50	48	35	35
B Total Score	250	223	192	198
C = Budget Proposal (Attachment B)			· · · · · · ·	
C1 Budget/Estimate of Annual Costs	50	50	34	39
C2 Budget Narrative	50	37	31	44
C Total Score	100.	87	65	83
Combined Total Score (A+B+C)	500	444	375	397
Rank Based on Scores - 1 = Best	· · · · · · · · · · · · · · · · · · ·	1	3	2

Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS

1. IDENTIFICATION.

1.1 State Agency Name		1.2 State Agency Address			
New Hampshire Department of E		172 Pembroke Road			
(Office of Workforce Opportunit	y)	Concord, NH 03301			
1.3 Contractor Name		1.4 Contractor Address			
Business and Industry Associatio	on of New Hampshire	122 North Main Street, Concord	I, NH 03301		
16 Contractor Discourse					
1.5 Contractor Phone	1.6 Account Number	1.7 Completion Date	1:8 Price Limitation		
Number	10 022 14520000 500221	D	17 0 848 00		
(603) 224-5388	10-022-14530000-500731	December 6, 2018	\$79,860.00		
1.9 Contracting Officer for Stat		1 10 State Ageney Talashara N			
1.9 Contracting Officer for State Jacqueline Heuser, Director, OW		1.10 State Agency Telephone N 603-271-7275 ext 184	umber		
Jacqueine Heuser, Director, Ow	0	003-271-7273 ext 184			
1.11 Contractor Signature	<u>_</u>	1.12 Name and Title of Contra	ator Signatory		
1.11 Contractor Signature		Jim Roche, President	ctor Signatory		
	Lock.	Jun Koche, President			
	Loca				
1.13 Acknowledgement: State	of N_{+} , County of γ				
in state with general state		uncinaer_			
On Narensky 2, 2017 before	the undersigned officer personal	ly appeared the person identified i	n block 1.12 or satisfactorily		
proven to be the person whose na	me is signed in block 1 11 and ac	knowledged that s/he executed th	is document in the canacity		
indicated in block 1.12.			is doodinent in the ouplierty		
1.13.1 Signature of Notary Publ	ic or Justice of the Peace				
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[Seal] Dut					
1.13.2 Name and Title of Notary		· · · · · · · · · · · · · · · · · · ·			
•					
Jane Ten	UKS BULL - Notary				
1.14 State Agency Signature		1.15 Name and Title of State A Thylor Cuswell, (gency Signatory		
$\langle 0 0 \rangle$		in the Call			
"AC	Date: 11 19 17	Maylor Luswell, (ommissioner		
1.16 Approval by the N.H. Depa	artment of Administration, Divisio	on of Personnel (if applicable)			
By:		Director, On:			
-					
1.17 Approval by the Attorney (General (Form, Substance and Exe	cution) (if applicable)	· · · · · ·		
· · · · ·	-				
By: 11.		On: 11/15/17			
nui					
1.18 Approval by the Governor	and Executive Council (if application	able)			
By:		On:			

2. EMPLOYMENT OF CONTRACTOR/SERVICES TO

BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT A which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.18, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.14 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Contractor notice of such termination. The State shall not be required to transfer funds from any other account to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/ PAYMENT.

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT B which is incorporated herein by reference. 5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price. 5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law. 5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal opportunity laws. This may include the requirement to utilize auxiliary aids and services to ensure that persons with communication disabilities, including vision, hearing and speech, can communicate with, receive information from, and convey information to the Contractor. In addition, the Contractor shall comply with all applicable copyright laws. 6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination. 6.3 If this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all the provisions of Executive Order No. 11246 ("Equal Employment Opportunity"), as supplemented by the regulations of the United States Department of Labor (41 C.F.R. Part 60), and with any rules, regulations and guidelines as the State of New Hampshire or the United States issue to implement these regulations. The Contractor further agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this

Page 2 of 4

Contractor Initials 71 Date (/ 18

Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

8. EVENT OF DEFAULT/REMEDIES.

8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):

8.1.1 failure to perform the Services satisfactorily or on schedule;

8.1.2 failure to submit any report required hereunder; and/or 8.1.3 failure to perform any other covenant, term or condition of this Agreement.

8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination;
8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;

8.2.3 set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or

8.2.4 treat the Agreement as breached and pursue any of its remedies at law or in equity, or both.

9. DATA/ACCESS/CONFIDENTIALITY/ PRESERVATION.

9.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.

9.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.

9.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

10. TERMINATION. In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT A.

11. CONTRACTOR'S RELATION TO THE STATE. In

the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice and consent of the State. None of the Services shall be subcontracted by the Contractor without the prior written notice and consent of the State.

13. INDEMNIFICATION. The Contractor shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Contractor. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.

14.1 The Contractor shall, at its sole expense, obtain and maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:

14.1.1 comprehensive general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000per occurrence and \$2,000,000 aggregate ; and

14.1.2 special cause of loss coverage form covering all property subject to subparagraph 9.2 herein, in an amount not less than 80% of the whole replacement value of the property. 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

Page 3 of 4

Contractor Initials

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than thirty (30) days prior to the expiration date of each of the insurance policies. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference. Each certificate(s) of insurance shall contain a clause requiring the insurer to provide the Contracting Officer identified in block 1.9, or his or her successor, no less than thirty (30) days prior written notice of cancellation or modification of the policy.

15. WORKERS' COMPENSATION.

15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").

15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.

16. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.

17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.

18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.

19. CONSTRUCTION OF AGREEMENT AND TERMS.

This Agreement shall be construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

20. THIRD PARTIES. The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.

21. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.

22. SPECIAL PROVISIONS. Additional provisions set forth in the attached EXHIBIT C are incorporated herein by reference.

23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

24. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire Agreement and understanding between the parties, and supersedes all prior Agreements and understandings relating hereto.

Page 4 of 4

EXHIBIT A STATEMENT OF WORK

TERM & EXTENSION

This cost reimbursement agreement for services between the Business and Industry Association of New Hampshire, henceforth known as BIA, and the Department of Business and Economic Affairs, Office of Workforce Opportunity ("OWO") will be for a term beginning December 6, 2017 or upon Governor and Executive Council approval, whichever comes later, and terminating on December 6, 2018 or twelve months from the approved contract date. Total payments under this agreement shall not exceed \$79,860 and shall be expended consistent with the terms outlined in Exhibit B of this agreement. These funds are made available by the State Workforce Innovation Board, through Workforce Innovation and Opportunity Act (WIOA) Governor's Discretionary funds administered by the Department of Business and Economic Affairs ("DBEA") through the Office of Workforce Opportunity. The federal funds to support this contract were authorized by the Board, and approved by the Governor to support the ongoing development of sector partnerships in New Hampshire. Specifically, these funds shall be used for the provision of sector intermediary services consistent with the deliverables identified in the Sector Partnership Intermediary Services Request for Proposals issued by OWO on behalf of the Sector Partnership Initiative (SPI) state team on August 14, 2017 and as further delineated in the Deliverables and Timeframe section below.

DESCRIPTION OF SERVICES

"Sector Partnerships Initiatives" (SPI) refers to sector initiatives (also called sector partnerships) that are regional, employer-driven partnerships of industry, education and training, and other stakeholders that focus on the workforce needs of key industries in a regional labor market. Sector initiatives rely on industry champions to elevate awareness and credibility to the program. Workforce intermediaries (or conveners) are also used to engage employers and other key stakeholders; to develop expertise in the industry of focus; and to coordinate information and resources to develop and implement effective and coordinated workforce solutions.

Building on the foundation work of the SPI and other key stakeholders, the intermediary will work closely with the SPI project director and DBEA staff to establish a framework of operation for the future that is aligned with the following:

- > DBEA's overarching approach to "Talent Attraction"
- > SPI team marketing campaign with Cookson Communications
- NH Works American Job Centers i.e., Retaining existing workers/companies; Attract new workers/companies; Create a pipeline of skilled workers and Expand the skills of current workers to meet new industry needs (Talent RACE).

A primary function of the intermediary will be to identify, document, coordinate, and expand as appropriate, the existing resources for addressing current workforce needs, and to create new opportunities to address deficiencies. Through a process of "strategic doing" the intermediary will work with key stakeholders to Explore (e.g., develop ideas about what we can do together; gain insights); Focus (e.g., choose what to do; initiatives); Align (e.g. Identify and align resources to specific initiatives; action plans); and, Execute and measure results (evaluations).

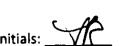
Specifically, the role of the intermediary shall, at a minimum include the following responsibilities:

- Guide a planning process to identify the Sector Partnerships' goals and work plan
- Coordinate partnership meetings craft agenda in collaboration with the lead sector champions, prepare materials and secure venue, and follow-up after partnership meetings, providing meeting summaries and next steps
- In concert with the lead sector champions, recruit stakeholders/champions in every region for active engagement
- Engage workforce system, education and training providers, community-based organizations, and other key stakeholders in partnership meetings
- Help align the education, training, and other workforce services in regions to eliminate gaps in service, reduce duplication of effort, and assure a seamless delivery of workforce services
- Access diverse financial resources from public, private, and philanthropic sources to support workforce services, and (in partnership with SPIT) sustain the partnerships
- Build and maintain database of stakeholders
- Facilitate solutions and action steps at partnership meetings to advance progress on strategy
- Develop an internal/external communication plan, to update employers, workforce development stakeholders, and state and regional leadership.
- Report on progress of the partnerships to the SPIT on a monthly basis
- Serve as a single point of contact on all inquiries relating to the partnership.
- Meeting planning, coordination and support

DELIVERABLES AND TIMEFRAME

The BIA shall provide the services outlined below consistent with the timeframes assigned to each deliverable. The SPI Project Director shall serve as the primary contact for the Intermediary. All work plans, reports, meeting related documents and other required deliverables, shall be submitted to the SPI Project Director. He will provide direct and on-going feedback and direction on behalf of the SPI team. The Proposal for Sector Partnership Intermediary Services, submitted by the BIA, is incorporated by reference.

Contractor's Initials:



A. Sustainability Plan

March 2018 & September 2018

It is understood that the State Board will provide the financial support for the first year of sector intermediary services, with sustainability maintained by the business community moving forward. The intermediary shall be responsible for developing an initial plan for sustainability within the first three months of the contract period. The plan shall be submitted to the SPI Project Director for review and approval. A subsequent, final plan shall be developed no later than 9 months from the contract effective date. The final plan shall be presented to the State Workforce Innovation Board at the September 19, 2018 meeting.

_		
Β.	Meeting Planning, Coordination and Support	Ongoing - 12 Months

- Coordinate partnerships meetings craft agenda in collaboration with sector champions, prepare materials and secure venue, and follow-up after Partnerships meetings, providing meeting summaries and next steps
- Facilitate solutions and action steps at partnerships meetings to advance progress on strategy
- Engage workforce system, education and training providers, community-based organizations, and other key stakeholders in Partnerships meetings
- Serve as a single point of contact on all inquiries relating to the Partnerships.

C.	Work Plan – Develo	pment and Implementation	January 2018	& Ongoing 12 Months

- The intermediary shall be responsible for developing an initial work plan within the first 30 days of the contract period.
- Guide a planning process to identify the sector partnership's goals and work plan
- Collaborate with Sector Champion to implement the work plan

D. Communication, Recruitment, Outreach and Marketing Ongoing - 12 Months

- Develop an internal/external communication plan, to update employers, workforce development stakeholders, and state and regional leadership.
- In concert with Chair and Vice Chair, recruit stakeholders/champions in every region for active engagement.

E.	Data Management and Reports	Ongoing - 12 Months

- It is understood that all sector intermediaries under contract with DBEA/OWO will utilize the Neoserra tracking system for recording information related to business contacts. The DBEA shall provide direct access to the system upon execution of this contract.
- Build and maintain database of stakeholders to support outreach, communication, and program development.

• Monthly progress and activities reports specific to partnership development and contract deliverables.

F. Le	veraging Resources and Career Pathways	Ongoing - 12 Months

- Help align the education, training, and other workforce services in regions to eliminate gaps in service, reduce duplication of effort, and assure a seamless delivery of workforce services
- Identification of public and private resources available for workforce development relevant to the work being proposed by the partnerships;
- Access diverse financial resources from public, private, and philanthropic sources to support workforce services, and (in partnerships with SPIT) sustain the Partnerships
- Identify and maintain career pathways specific to industry needs; coordinate with exiting career pathway efforts



EXHIBIT B PRICE LIMITATION

This contract is funded with WIOA Discretionary Funds (CDFA #17.258; 17.278; 17.259). As required under WIOA, these funds have been recommended for use to support sector initiatives by the State Workforce Innovation Board, and approved by the Governor of New Hampshire.

Total agreement not to exceed: \$79,860

This amount is further delineated as follows:

r rest of the Line Item (1993) approximation	Direct Charge	Indirect	يوره اججوفي مرور الأكر
Personnel	Server Charge Servers	J-ACHAIRE	1
Salary	\$47,000		
Benefits	14,100		
Travel	3,000		
Supplies	1,500		
Marketing, Outreach & Communications	5,000		
Other: Meetings, collaborations, events	2,000		
Grand Totals Statistics	2228\$72;600	Sta\$7,260	35\$79;86 0

Summary of Estimated Costs

TERMS OF PAYMENT

Invoices shall be sent to:	Office of Workforce Opportunity Attn: Karen Smith 172 Pembroke Rd Concord, NH 03301 Karen.Smith@nh.gov
Payment shall be to:	Business and Industry Association of New Hampshire 122 North Main Street Concord, NH 03301

Invoices shall be submitted monthly and signed by an authorized representative of the 1. Business and Industry Association of New Hampshire.



- 2. Supporting documentation, as mutually agreed to by the Business and Industry Association of New Hampshire and OWO, shall be attached to the invoice to allow OWO to comprehend and track the origins of the amount invoiced.
- 3. Expenditures may be invoiced only for the line item costs outlined in the Summary of Estimated Costs, unless otherwise approved by the DBEA/OWO.
- 4. Payments may be withheld pending receipt of required deliverables/reports as defined in Exhibit A of this agreement, as applicable. Final invoice shall be submitted within 30 days of contract end date.



STANDARD EXHIBIT C - SPECIAL PROVISIONS

As a condition of this contract agreement the Business and Industry Association of New Hampshire agrees to the following:

- BIA staff funded through this agreement must agree to maintain WIOA participation confidentiality and equal opportunity federal requirements to the extent that he/she has direct contact with WIOA eligible customers in the course of carrying out the responsibilities outlined in the Statement of Work.
- Funds from this contract, or the products developed with funds from this contract with similar deliverables shall not be used to supplant, supplement or otherwise offset costs for other contracts held by the BIA.
- Intellectual Property Clause this agreement is 100% federally funded therefore, "The Federal government reserves a paid-up, nonexclusive and irrevocable license to reproduce, publish or otherwise use, and to authorize others to use for Federal purposes:
 i) the copyright in all products developed under the grant, including a sub-grant or contract under the grant or sub-grant, and ii) rights of copyright to which the grantee, sub-grantee or a contractor purchases ownership under an award (including, but not limited to, curricula, training models, technical assistance products, and any related materials). Such uses include, but are not limited to, the right to modify and distribute such products worldwide by any means, electronically or otherwise.
- If applicable, the following language needs to be included on all products developed, in whole or in part, with grant funds in accordance with the State WIOA Annual Financial Agreement:

"This workforce product was funded by a grant awarded by the U.S. Department of Labor's Employment and Training Administration. This product was created by the grantee and does not necessarily reflect the official position of the U.S. Department of Labor. The Department of Labor makes no guarantees, warranties, or assurances of any kind, express or implied, with respect to such information, including any information on linked sites and including, but not limited to, accuracy of the information or its completeness, timeliness, usefulness, adequacy, continued availability, or ownership. This product is copyrighted by the institution that created it. Internal use by an organization and/or personal use by an individual for non-commercial purposes is permissible. All other uses require the prior authorization of the copyright owner.

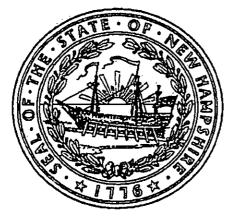
Contractor's Initials:

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that BUSINESS AND INDUSTRY ASSOCIATION OF NEW HAMPSHIRE is a New Hampshire Nonprotit Corporation registered to transact business in New Hampshire on August 03, 1970. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 62009



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 30th day of May A.D. 2017.

William M. Gardner Secretary of State

Corporate Resolution

I, <u>Linda Fanaras</u>, hereby certify that I am duly elected Board Chair of (Name)

Business & Industry Association of NH. I hereby certify the following is a true copy of a vote taken at (Name of Corporation or LLC)

a meeting of the Board of Directors/shareholders, duly called and held on September 26th, 2017

at which a quorum of the Directors/shareholders were present and voting.

VOTED: That ______ Jim Roche, President ______ is duly authorized to enter a (Name and Title)

Contract on behalf of <u>Business & Industry Association of NH</u> with the (Name of Corporation or LLC)

of State of New Hampshire and any of its agencies or departments and further is

authorized to execute any documents which may in his/her judgment be

desirable or necessary to effect the purpose of this vote.

I hereby certify that said vote has not been amended or repealed and remains in full

force and effect as of _November 8____, 2017. I further certify that it is understood that the

State of New Hampshire will rely on this certificate as evidence that the person listed above currently

occupies the position indicated and that they have full authority to bind the corporation to the specific

contract indicated.

DATED: _11/8/2017_____

ATTEST: (Name and Title) - Linda Fanaras, BIANH Board Chair



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

						10/	30/2017
THIS CERTIFICATE IS ISSUED AS A CERTIFICATE DOES NOT AFFIRMAT BELOW. THIS CERTIFICATE OF INS REPRESENTATIVE OR PRODUCER, A	IVELY OF SURANCE	R NEGATIVELY AMEND, DOES NOT CONSTITU	, EXTEN	D OR ALT	ER THE CO	VERAGE AFFORDED BY TH	E POLICIES
IMPORTANT: If the certificate holder the terms and conditions of the policy certificate holder in fleu of such endor	, certain p	olicies may require an e					
PRODUCER		•	CONTAC	Donna D	eyo		
Wieczorek Insurance			PHONE	(603)	668-3311	FAX (A/C, No); (603) 6(68-0413
166 Concord St.			E-MAIL	. donna@w	izinsura	nce.com	
			AUUKESS				NAIC Í
Manchester NH 03	104						
INSURED			INSURER	31534			
Business & Industry Assn. of	NHT		INSURER		.	<u>, ,,,, , , , , , , , , , , , , , , , ,</u>	
122 North Main Street	M. H. / X.		INSURER				
128 NOICH MBIN SCIUCT			INSURER				
Concord NH 03	301		INSURER		•		
		NUMPED-17-19 846	INSURER	F:			
COVERAGES CEP THIS IS TO CERTIFY THAT THE POLICIES		NUMBER:17-18 Bas				REVISION NUMBER:	
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						DAMAGE TO RENTED PREMISES (Ea occurrence) \$	300,000
		OBVD075956-01		10/1/2017	10/1/2018	MED EXP (Any one person) \$	10,000
			[PERSONAL & ADV INJURY \$	2,000,000
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OFFICER/MEMBER EXCLUDED?	N/A		ļ				
(Mandatory in NH)						E.L. DISEASE - EA EMPLOYEE \$	
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Description of Operations / Locations / Venic	LES PLONE	(IV), Addibonal Remarks Schedu	use, may be		a sbaca is ladbu		
CERTIFICATE HOLDER			CANCE	LLATION			
Karen.smith@dred.nh.gov							
State of New Hampshire						ESCRIBED POLICIES BE CANCELI EREOF, NOTICE WILL BE DE	
State of New Hampshire Dept of Business & Economic Affairs						Y PROVISIONS.	
172 Pembroke Rd.							
Concord, NH 03301			AUTHORIZED REPRESENTATIVE				
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The ACORD name and logo are registered marks of ACORD

ACORD CERTIFICA	ATE OF LIABI	ILITY INSU	JRANCE	CM R004	DATE (MANDE YYYY) 11/8/2017
THIS CERTIFICATEIS ISSUED AS A MATTER CERTIFICATE DOES NOT AFFIRMATIVELY C BELOW. THIS CERTIFICATE OF INSURANCI REPRESENTATIVE OR PRODUCER, AND T	OR NEGATIVELY AMEND, E DOES NOT CONSTITUTE	EXTEND OR ALTER	THE COVERAG	E AFFORDED BY THE	POLICIES
IMPORTANT: If the certificate holder is an Al If SUBROGATION IS WAIVED, subject to the certificate does not confer rights to the certifi	terms and conditions of ti	he policy, certain po	ve ADDITIONAL Ilicies may requi	NSURED provisions or re an endorsement. A	be endorsed. statement on this
PRODUCER		CONTACT NAME: PHONE		IFAX	
PAYCHEX INSURANCE AGENCY IN		(AC, NO. ERI):		(AC, No): (83	8) 443-6112
250881 P: F:(888) 443-611 PO BOX 33015	2	ADDRESS:	RER(S) AFFOROMO COVE	84/28	NAICE
SAN ANTONIO TX 78265		HOUNERA: Hactfor			22357
MELARD		HURER 8:		· · · · · · · · · · · · · · · · · · ·	
		INFURER C :			
BUSINESS AND INDUSTRY ASSOC	IATION OF NH	INSURER D :			
122 N MAIN ST		INFURER E :			
CONCORD NH 03301		HOURER F :			
COVERAGES CERTIFIC THIS IS TO CERTIFY THAT THE POLICIES OF I	CATE NUMBER:	HAVE BEEN ISSUED		ION NUMBER:	HE POLICY PERIOD
INDICATED. NOTWITHSTANDING ANY REQUIRE CERTFICATE MAY BE ISSUED OR MAY PEF TERMS.EXCLUSIONS AND CONDITIONS OF SUCH	EMENT, TERM OR CONDITION	ON OF ANY CONTRA AFFORDED BY THE	CT OR OTHER D POLICIES DESC	OCUMENT WITH RESPEC RIBED HEREIN IS SUB	CT. TO WHICH THIS
INSR TYPE OF INSURANCE ADDL 3	SUBR POLICY NUMBER	POLICY EFF (MM/DEMTETY)	POLICY EXP (MW/DO/TTI))	LIMI	73
COMMERCIAL GENERAL LIABILITY				EACH OCCURRENCE	5
				DAMAGE TO RENTED PREMISES (En occurrence)	3
				MED EXP (Any one person)	<u>s</u>
				PERSONAL & ADV INJURY	<u>s</u>
GENL AGGREGATE UNIT APPLIES PER:				GENERAL AGOREGATE	3
				PRODUCTS - COMP/OP AGG	3
				COMBINED SINGLE LIMIT	
				(Ea accident) BODLY NJURY (Par person)	3
OWNED SCHEDULED	·			BODILY INJURY (Per accident)	<u> </u>
AUTOS ONLY AUTOS				PROPERTY DAMAGE	5
				- (Per accident)	
UNBRELLA LIAB OCCUR				EACH OCCURRENCE	
EXCESS LIAB CLAMS-MADE				AGGREGATE	5
					\$
PORSERS COMPENSATION				X PER OTH	
IND EXPLOYENS' LLANDITY ANY PROPRIETOR/PARTNER/EXECUTIVE YIN				EL. EACH ACCIDENT	\$100,000
A (Mandatory in NH)	76 WEG ZHO'505	11/13/2017	11/13/2018	EL DISEASE- EA EMPLOYEE	\$100,000
If yes, describe under DESCRIPTION OF OPERATIONS below				EL. DISEASE - POLICY LIMIT	\$500,000
					• · · · • =
	_				
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACOND) (01, Additional Remarks Schedule, n	ney be attached if more spac	e le required)		
Those usual to the Insured'	s Operations.				
CERTIFICATE HOLDER		CANCELLATIO		······	
STATE OF New Hampshire		SHOULD ANY OF	THE ABOVE DES	CRIBED POLICIES BE	CANCELLED
DEPARTMENT OF Business and	BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE				
Affairs 172 PEMBROKE RD		Sugar d.		da	
CONCORD, NH 03301					

ACORD 25 (2016/03)

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