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6	No. C-2011000036		
7	To the Method of		
8	In the Matter of:		
9	Local Government Center, Inc., et al.		
10			
11	BEFORE DONALD E. MITCHELL, ESQUIRE PRESIDING OFFICER		
12	* * * *		
13	DEDODE OF DEOCEENINCS		
14	REPORT OF PROCEEDINGS		
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		206
1	I N D E X	
2		
3	WITNESS: Michael A. Coutu	Page
4	DIRECT EXAMINATION	
5	By Mr. Volinsky (continued)	207
6	CROSS-EXAMINATION	
7	By Mr. Saturley	256
8	By Mr. Gordon	347
9	REDIRECT EXAMINATION	
10	By Mr. Volinsky	364
11		
12	EXHIBITS IN EVIDENCE	
13	BSR 1,2,3	210
14	BSR 70	222
15	BSR 71	229
16	BSR 4	245
17	LGC 456	281
18	BSR 72	369
19	LGC 357	346
20		
21		
22		
23		

1 THE PRESIDING OFFICER: Good morning, 2 ladies and gentlemen. We begin again with this 3 proceeding, and we are at that phase in the hearing where the Bureau of Securities Regulations 5 as the moving party are putting their direct case Now Attorney Volinsky is making inquiry of 6 his proffered expert witness, Mr. Coutu. Mr. Volinsky, would you please pick up 9 with your inquiry? 10 MR. VOLINSKY: Yes. Thank you. 11 DIRECT EXAMINATION, Continued 12 BY MR. VOLINSKY: 13 Ο. Let's start with some quick 14 housekeeping pieces, Mr. Coutu. First of all, 15 yesterday there was some objections and there was 16 an assertion that you had not read board minutes 17 of the local government center, and that was your 18 testimony in deposition. Do you recall that? 19 Yes, I do. Α. 20 It's true, is it not, that you actually Q. 21 quoted some board minutes in your report?

Let me ask you, in your deposition were

I did.

Α.

Q.

22

you asked -- this is page 242, question at line

11 -- did you think the minutes of LGC were,

quote, salient, documents? I did review some key
and critical minutes. Which ones? And then you
went on to explain what you reviewed.

A. Correct.

- Q. And is this, in fact, accurate?
- A. It is. I might note, however, that I believe I said I wasn't clear on the year -- let me see. I think the cite of the year is wrong, I think it was 2002, but.
- Q. Okay. Thank you. You have in front of you our Exhibit Book 1. And just very quickly to get them into evidence, let me ask you to look at Exhibits 1, 2 and 3. BSR 1, 2 and 3. And you'll see that each of those exhibits is a chart, and behind the chart are a set of numbers.

And I'll represent to you that the charts were made from the numbers that are on the second page of each exhibit by Mr. Larochelle.

The numbers, do they appear to accurately reflect the sense of the finances of each of the risk pools during the times in question?

1 They do. Α. MR. VOLINSKY: I move to strike the IDs 3 on 1, 2 and 3 and ask their admission. 4 THE PRESIDING OFFICER: Can you tell me 5 who compiled the numbers behind the chart? MR. VOLINSKY: Mr. Larochelle put 6 together the charts. THE PRESIDING OFFICER: 8 Yes. 9 MR. VOLINSKY: But the numbers are from 10 the large exhibits that are marked as 7, 8, 9, I 11 think. 12 THE PRESIDING OFFICER: Compiled by? 13 MR. VOLINSKY: Mr. Coutu. 14 THE PRESIDING OFFICER: Very good. 15 Okay, thank you. Mr. Saturley, any objection? 16 And I'll just remind that I'm cognizant of similar 17 proffers in the first day. Do you have an 18 objection to these three? 19 MR. SATURLEY: I have an objection to 20 the accuracy of the numbers. 21 THE PRESIDING OFFICER: Okay. It's my 22 understanding that representative counsel from the 23 parties present are going to be examining these in

1 more detail, and I'll accept your objection as a conditional objection at this time, and as we move 3 along in these proceedings we'll try to identify which numbers are in disagreement, why they are in 5 disagreement, and if they can be corrected because they were, quote, innocent error in compilation. 6 Would that satisfy your objection at this time? MR. SATURLEY: At this time. 8 9 THE PRESIDING OFFICER: Very good. 10 MR. SATURLEY: Thank you. 11 THE PRESIDING OFFICER: Thank you. 12 they are admitted with that conditional remark, as 13 were yesterday's 5, 6 and 7 and 8. You may 14 proceed. 15 (BSR 1, 2 and 3 admitted into evidence.) 16 MR. VOLINSKY: Thank you. 17 BY MR. VOLINSKY: 18 Q. Switching topics, Mr. Coutu. Yesterday 19 we talked about cash distributions up through the 20 parent of HealthTrust. I want to very quickly 21 talk about noncash distributions in the same way. 22 So, first of all, the term noncash distribution in 2.3 this context means what?

A. Maybe if I use the example of an individual who owns a home, and that individual is compelled to give away his home. In the ordinary case you would expect to receive compensation for

5 the contribution of the home.

In the situation which occurred in 2003, they were assets in HealthTrust and the Property Liability Trust, which assets were transferred from those two risk pools to the holding company as part of the 2003 reorganization.

In total, there was \$5,301,000 in transfers made, primarily representing the real estate then owned by HealthTrust, 75 percent, PLT, 25 percent, and in concert with that transfer of assets, not cash, no consideration was paid by LGC, the holding company.

Q. And the real estate office -MR. SATURLEY: I'll object at this
point.

THE PRESIDING OFFICER: Mr. Saturley.

MR. SATURLEY: The statement that no consideration was paid has been offered presumably as an expert opinion of some type, and Mr. Coutu

has not been qualified with regards to the consideration that might have been available or might have been tendered.

Indeed, at his deposition he specifically recited that the possible benefit that may arise to the extent of the two pools is leasing or renting -- and I'm quoting now -- "and I don't know what the arrangement is."

And, therefore, if he doesn't know what the arrangement is, he can have no opinion as to whether or not consideration was given for the transfer.

THE PRESIDING OFFICER: I'll allow that objection. Ask your question differently.

## BY MR. VOLINSKY:

- Q. You looked at all the balance sheets around the 2002, 2003, 2004 timeframe?
  - A. I did.
- Q. Did you find a single to and from that in any way compensated HealthTrust for its contribution of 75 percent of the \$5 million real estate?
- A. I did not.

1 Again. MR. SATURLEY: Again --THE PRESIDING OFFICER: Go ahead, 3 Mr. Saturley. MR. SATURLEY: Again, I don't 5 understand, if this is a real estate transaction that is being discussed, transfer of a significant 6 piece of real estate, if he doesn't know what the arrangement is, and if he concedes as he did at 9 his deposition that being able to occupy space at 10 a discount from a fair market value rent would indeed constitute consideration -- conceded 11 12 that -- but he doesn't know what the arrangement 13 And if he's not qualified and has not been as 14 some sort of real estate expert, then he cannot 15 offer an opinion whether or not fair consideration 16 was given to that transaction. 17 THE PRESIDING OFFICER: I'm going to 18 deny that objection. I'll allow your answer, sir, 19 with respect to did you see any consideration 20 reflected in the reports you reviewed. And your 21 answer is?

THE WITNESS:

I did not.

THE PRESIDING OFFICER: Okay, you did

22

BY MR. VOLINSKY:

- Q. The \$5 million property for which you saw no consideration in the documents now has a carrying value of 10 million?
  - A. Approximately.
- Q. Thank you. Yesterday we talked about RBC at 2.0 as the insurer's commissioner's guideline and laws of the 50 states for insurance companies, do you remember that?
- A. I did. The only exception I make to that comment suggested New York has a slightly different capital methodology.
- Q. Right. Excepting that, are you able, have you done the calculation of what a 2.0 RBC would have resulted in for net assets for the HealthTrust for '08, '09, and '10?
  - A. I have.
- Q. And are you also aware of what the actual net assets were for HealthTrust in '08, '09 and '10?
- 23 A. I am.

Q. Can you come to the board very quickly, set out the actual net assets, the 2.0 level, and then net them out for us so we have those numbers.

THE PRESIDING OFFICER: Mr. Saturley.

MR. SATURLEY: I'm going to object,
your Honor. RBC is a very complicated
calculation, which he conceded yesterday. It's a
formula. It's done through a very complex
formula, most of them indeed are proprietary in
terms of how they're calculated. It takes an
actuary to develop and to determine what an RBC is
with regards to any particular institution.

Indeed, RBC can be calculated in a number of different ways depending upon the factors that are introduced into the formula, and there are materials in Mr. Coutu's file that say exactly that. A number of factors must be considered in determining the RBC.

He's not an actuary. He's not demonstrated other than being awareness -- being aware generally in his industry that RBC is used, he has not been qualified and indeed is not qualified to calculate what RB C is.

They have an actuary that they have tendered as an expert coming up in their lineup who may be qualified to talk about that, but this gentleman is not an actuary, has no actuarial experience, has not been through that work, and therefore, for him to calculate the RBC with

regards to LGC is inappropriate.

THE PRESIDING OFFICER: Mr. Volinsky?

MR. VOLINSKY: Yes, your Honor. I was trying to speed things along by leaving out a few steps. I'm glad to address this step by step.

But I will represent to you that Mr. Coutu is quite capable of doing the proportional math, which is taking stated RBCs of whatever they are, and figuring if the RBC is 4.2 by their numbers in 2010, how much would it be at 2.0.

It doesn't mean that he's actuarially calculated how to arrive at a RBC, it means that he can do the basic math to say if your RBC is 4.2 and the state levels are 2.0, that means you have about two times too much. That's the level of the calculation I'm asking him to do on the board now.

THE PRESIDING OFFICER: Okay. And I'm

1 going to allow you to do that. 2 MR. VOLINSKY: Thank you. 3 THE PRESIDING OFFICER: The objection 4 is denied. 5 MR. VOLINSKY: Come up. Do you have a marker? Yes. 6 BY MR. VOLINSKY: Why don't you do it right here, give us Ο. across the top, '08, '09, '10, stated net assets, 9 10 what it would be at 2.0, and the math. Let me 11 hold this. 12 Okay. Tell us what you've done here. 13 And stand in a way so that the hearing officer can 14 see. 15 If I may, this is not, quote, the 16 calculation methodology for RBC. This is pure 17 mathematics. 18 Let me walk you through it. In 2008 the net assets, excluding two components, the 19 20 unrealized gain or loss, depending on whether it 21 would be a positive number or a negative number,

and excluding the investment in capital assets --

Stop, stop. Unrealized gain or loss in

22

23

Q.

## investments?

- A. Excuse me, in investments.
- Q. Okay, go ahead.
- A. And also excluding the investment in capital assets, what you're really left with are the most salient components of net assets. It consists of unrestricted and board designated.

Board designated, again, is that level which the LGC board determined is appropriate.

This is actually a 4.7. It's the 4.2 plus the capitalized administrative expenses .5. You have to add both of those numbers together, and that gives you 94 million, rounded.

Now, the Siegel Company, which is an actuary, has calculated what is the effective RBC for purpose of 2008. I did, as Mr. Volinsky stated, compare that calculation using proportional mathematics to be able to say to this -- to this hearing that that is a correct number.

Now, when I say pure mathematics, the way you actually come up with the equivalent of a 200 RBC is to take the 94 million and divide it by 6.4, and that gives you a number which in RBC speak

is called the authorized control level. It is a hypothetical capital required for an insurance company based on the type of insurance company it is, and based on the compositions of its balance sheet.

- Q. Let me ask you a question. ACL equals one RBC?
- A. One RBC or, percentage speak, 100 percent.
  - Q. And to get to 200 you double it?
- A. Correct. That's why I say it's pure mathematics.

In 2009, the unrestricted account was a negative 757,000. There was board designated of 77 million 885. In this case it's a reduction because of the negative. The actual effect of RBC was 4.8.

Same mathematics, divide this number by 4.8, and then multiply that result by 2, and the 200 percent or 2.0 equivalent surplus would be 32 million 137. In 2010, again, a negative unrestricted account, 974,000, board designated 84 million, rounded, netting those two, 83.4. I might note that in 2010 now we have the actual and

the target RBC both coming in at 4.2.

You take the 83 million, divide it by 4.2, you get the 100 percent ACL, multiply that by 2, and the RBC at 200 percent for LGC HealthTrust would be 39 million 732.

The last step of the process is to say if, indeed, this was a regulated company under the laws of the state of New Hampshire, and, if indeed its RBC were set at 200 percent, then what would be the excess surplus based on the amount of net assets actually held in the balance sheet.

And at 2008 the excess surplus would be 64 million 648. In 2009 the excess surplus would be 44,991,000, and in 2010 the excess surplus would be 43,706,000.

- Q. One last question for you. These terms unrestricted and designated board assets, those are actually what those accounts are called at LGC?
- A. That's correct. The outside auditor,
  Berry Dunn, has used this nomenclature beginning in
  2003 to define that target level set by the board,
  and then the excess above that that the accounting

1 firm referred to as unrestricted. Okay, if you could return to this seat. Q. 3 MR. VOLINSKY: I'd ask that this chart 4 be marked as Exhibit 70, please. 5 THE PRESIDING OFFICER: Mr. Volinsky, that chart, the information in that chart, is that 6 contained in your previously admitted Exhibit No. 7? I see all figures including the RBC confidence level footnoted at 4. I see un --9 10 I see the categories unrestricted, designated. 11 MR. VOLINSKY: I believe the piece 12 that's not there --13 THE PRESIDING OFFICER: Okay. 14 MR. VOLINSKY: -- is the bottom 15 subtraction. 16 THE PRESIDING OFFICER: Very good. 17 I'm sorry, while I was in my own thinking, I 18 missed the suggested number that you were going to 19 have this admitted as. 20 70. MR. VOLINSKY: 21 THE PRESIDING OFFICER: 70. Okay, any 22 objection? Okay, would you mark that, then, 23 please, as BSR 70. Thank you, Mr. Frydman.

1 ahead, Mr. Volinsky. (BSR 70 was marked and entered into evidence.) 3 MR. VOLINSKY: Okay. BY MR. VOLINSKY: 5 So one way of looking at excess capital is the RBC mathematical analysis that you just did 6 for us, right? 8 That's correct. Again, it's based on Α. the national standard that 200 percent constitutes 9 10 a level of surplus that is deemed to be aggregate. 11 Is there another way to look at the 12 balance sheet? 13 Α. There is. 14 Q. Accepting all of their operational 15 numbers as being accurate, is there another way to 16 look at whether there's excess capital in this 17 balance sheet? 18 Α. There is. 19 Does it relate to their investments? Ο. 20 It does. Α. 21 Q. Okay, I just want to make sure I have 22 the right exhibit. This is BSR 9. And if you'll

turn to it in your looseleaf in front of you,

1 you'll find a paper copy that you can look at, just to make this easier. Oh, I thought I took 3 the laser away from you. It was making me dizzy. Α. No. May I move? 5 Ο. Yes. Just don't block the hearing officer. Why don't you come --6 Maybe I should come over here. Α. 8 THE PRESIDING OFFICER: Just stay near 9 a microphone, Mr. Coutu, if you will. BY MR. VOLINSKY: 10 11 You can take my place. 0. 12 Let me just recap very quickly. Α. 13 THE PRESIDING OFFICER: Excuse me, 14 Mr. Coutu, would you respond to his question? 15 THE WITNESS: Excuse me? 16 BY MR. VOLINSKY: 17 So this is plaintiff's Exhibit 9, 0. 18 right; petitioner's Exhibit BSR 9. This is from 19 yesterday, the compilation of HealthTrust's investments '08 to '10 by the maturity levels, 20 21 okay? 22 And so is there some way you can 23 discuss or describe for us excess capital in the

balance sheets as you've analyzed them based on the maturity rates of the investments at LGC?

A. I can.

- Q. All right. And would you explain how you make that analysis?
  - A. If we could scroll to your right.
  - Q. Yup.
- A. Okay. I explained in yesterday's discussion of the investments that -- that if one was to be guided by the claims manifestation period which was shown in the exhibit -- and I don't remember how it was marked, but it was the ten year claim development summary -- that the preponderance of claims for healthcare manifest during the policy year, and then there was some what I called yesterday "noise" that occurred in one year following and -- in one year, 2001, and two years following the expiry of the policy.

Predicated therefore on when claims are submitted, adjusted and paid, I made the observation that LGC HealthTrust has investments substantially in excess of the operating cycle of claims, and suggested in yesterday's testimony that

I believe this is the one to five-year bucket. I believe this is five to ten -- yes, one to five -- this is five to ten, and this is ten-plus years.

That these three duration market of securities was excess of what was actually needed to support and satisfy the operating needs of HealthTrust.

I added this number, 8.5 and this number 4.2 -- 14.2 -- and that comes out to be 22.8. I would argue again since the preponderance of claims manifest within the policy period or the \$12.9 million for all three, 1, 2, 3, represents investments based on their duration, again, that means maturity, are a cash excess of what's needed in the normal operating cycle of HealthTrust. If I add the 12 million 9 to the 22.9, I come up with a total of approximately 35.7 million.

Now, to finish answering the question, I have to then go to net assets. I guess I could do that here.

- Q. Just do it on the chart that's blank right now, or paper that's blank.
- A. The methodology works -- I think I need the black one.

Q. Okay.

A. The methodology works for each of the years, so let me concentrate on 2010 to explain how I arrived at what will be my conclusion.

If you recall, I described the -- the 2010 net assets as being the sum of the negative 974, and restricted, and the board designated of 4.2, which is 84 million 412. So staying with that, I have a net designated assets of 83 million, 438.

Mr. Volinsky referred to the term proportional mathematics, and so you set this as the equation. We know that that 4.2 is in the notes of the financial statements. Second is we know that 35.7 million is what I conclude are excess investments.

So if I subtract that delta, I get 47,700 rounded. Proportional mathematics simply you cross-multiply, and then divide. And the product of this algebraic equation says that the RBC on this methodology --

MR. SATURLEY: Objection, your Honor.

THE PRESIDING OFFICER: Mr. Saturley.

1 MR. SATURLEY: The time that he gave 2 his report no such calculation had been done, so 3 therefore I consider this to have been an undisclosed opinion. 4 5 THE PRESIDING OFFICER: Mr. Volinsky. MR. VOLINSKY: Absolutely that is 6 2.42 is absolutely quoted in his untrue. deposition because he was asked to do just this 9 analysis. And if you give me a break, I'll find 10 the page for you. 11 THE PRESIDING OFFICER: Mr. Saturley. 12 MR. SATURLEY: May I respond? 13 acknowledge that he did it at his deposition 14 because we asked him to do it, but he had not done 15 it at the time of his report, and so therefore we 16 did not go into his deposition prepared to examine 17 him on it, and that's the point that I'm making. 18 THE PRESIDING OFFICER: In essence are 19 you saying that you are being prejudiced by 20 surprise? 21 MR. SATURLEY: I am, your Honor. 22 went into his deposition preparing to ask him

certain things with regard to his report. We then

pursued certain aspects during his deposition to see where they led, but did not understand that those to be his opinions.

THE PRESIDING OFFICER: Mr. Volinsky.

MR. VOLINSKY: I don't know what to
say.

THE PRESIDING OFFICER: Okay, very good. Objection is denied. Please continue with your calculation. You'll have your opportunity on cross-examination, Mr. Saturley.

MR. SATURLEY: Thank you.

## BY MR. VOLINSKY:

- Q. 4.2, you were explaining how you got there.
- A. Again, using a algebraic calculation, we know the 83 million rounded is equal to 4.2; the source of that calculation is the audited financial statements. And then I take the position that 35.7 million in investment durations longer than the cash requirements of this operating healthcare company would indicate to me that they're running a -- a substantially greater amount of surplus or net assets than the operations require or dictate.

1 I netted the two, and I got to the 2 \$47.7 million, adjusted that assets, and then using 3 the proportional mathematics I'm approximating what 4 the RBC equivalent would be with that adjustment. 5 I conclude, therefore, that the RBC using this methodology is 2.4, whereas the 6 methodology that's used at the state level would indicate at 200 percent a slightly different or lesser amount of capital or surplus. 9 10 Thank you, if you'd return to your Q. 11 seat. 12 MR. VOLINSKY: I'd ask that this chart 13 would be -- 2.4 be marked as Exhibit 71, BSR 71. 14 THE PRESIDING OFFICER: Mr. Saturley, 15 any objection? Mr. Gordon, Mr. Howard, any 16 objection? 17 MR. SATURLEY: I have no objection to 18 the chart and the math that he's done. I object 19 to the premise, and I understand that I'll be able 20 do that during cross-examination. 21 THE PRESIDING OFFICER: Yes, you will. 22 No objection, therefore it is admitted as BSR 71. 23 (BSR 71 was marked and entered into evidence.)

1 THE PRESIDING OFFICER: 2 Mr. Volinsky, as we discussed earlier, I'm going 3 to put a little more burden on you for direct questions of your expert, and I'm going to put a 5 time limit on his response to your question commensurate with its complexity. Reasonable 6 complexity. Thank you. MR. VOLINSKY: I'll just take the 9 sticker. 10 THE PRESIDING OFFICER: Be careful this 11 time, Mr. Volinsky. Please proceed. 12 MR. VOLINSKY: Thank you. 13 BY MR. VOLINSKY: 14 Q. So there was testimony, argument 15 yesterday about endangering the enterprise were 16 capital to be removed. And I want to ask you 17 referencing Exhibit 1, which is in the book in 18 front of you -- if you give me just a second, I'll 19 put it on the screen. 20 THE PRESIDING OFFICER: Mr. Volinsky, 21 if I might inquire while we're all getting settled 22 here, with respect to Exhibit 1, is this the same

chart that we saw yesterday that was laying up

here? 1 MR. VOLINSKY: Yes. 3 THE PRESIDING OFFICER: And are you 4 going to ask different questions than yesterday, 5 or are we going to look or have another explanation different from yesterday with respect 6 to what's depicted on that chart? MR. VOLINSKY: What we're going to have 9 is a brief discussion about what the consequences 10 to this organization would be were 35 million 11 removed from their balance of net assets so that 12 we can specifically address the claim that to do 13 so would endanger the solvency of the enterprise. 14 THE PRESIDING OFFICER: Okay, that's 15 the question then, correct? 16 MR. VOLINSKY: Yes. 17 THE PRESIDING OFFICER: Okay, the 18 effect of the 35 million if subtracted from what's 19 depicted there. 20 MR. VOLINSKY: Right. 21 THE PRESIDING OFFICER: Okay, go ahead. BY MR. VOLINSKY: 22 2.3 Can I ask you to pop out Exhibit 1, Q.

1 because mine's in my book somewhere. And you'll be able to see the blowup. 3 So BSR Exhibit 1, this tells us hundreds of millions is the scale, years by 5 bottom, paid claims dark blue, contributions light blue, claims in green, total net assets in red. 6 Okay, so the question on the floor is, particularly in '10, which is the last year that we have numbers for, if you were to pull 9 10 35 million out, first of all, in the color chart, where would the 35 million come from? 11 12 It would be a reduction in this red bar Α. 13 in year 2010, and it's the red bar in each of the 14 earlier years to 2002. 15 Okay. And if you were to reduce --Q. 16 MR. SATURLEY: May I? 17 THE PRESIDING OFFICER: Excuse me. 18 Mr. Saturley. 19 MR. SATURLEY: May I have a 20 representation that this was part of his report 21 and his opinions? Because if it was, it escapes 22 me.

THE PRESIDING OFFICER:

Mr. Volinsky.

MR. VOLINSKY: I think consistent with yesterday's testimony, we heard a fair amount of opinion from this expert about what happens to the balance sheet if this is removed, and he's going to say exactly what happens to the balance sheet as it happens to be compared to the dark blue column.

That's the level of the analysis that you're about to hear. And that's perfectly consistent and part of his expert disclosures, it's talked about in depositions, it's alluded to in the report.

THE PRESIDING OFFICER: We're going to be going awfully slowly if this is going to continue. Why don't we call a recess right now, and could I have lead counsel from BSR and LGC come forward, please.

(Recess taken.)

THE PRESIDING OFFICER: Okay, following a brief bench conference, I have denied the objection of LGC's counsel.

Mr. Volinsky, please continue. The question on the floor is the effect of removing 35

1 from the red shaded amounts. You're allowed that 2 question on that data at this time, and that's it. 3 Do you understand the question, 4 Mr. Coutu? 5 THE WITNESS: I believe I do. THE PRESIDING OFFICER: Good. Give me 6 your answer, please, as concisely as you can. THE WITNESS: Again, the red represents 9 net assets, and net assets is on the balance 10 sheet. The rest of this for the most part with 11 the exception of reserves really is about the 12 income statement. The income statement is your 13 revenues and your expenses, and after netting that 14 it's either a profit or loss. 15 BY MR. VOLINSKY: 16 Let's focus on the net asset piece. Ο. 17 THE PRESIDING OFFICER: Thank you, 18 Mr. Volinsky. 19 Α. So what happens is if this is reduced, 20 okay --21 THE PRESIDING OFFICER: By 35 million? 22 THE WITNESS: By 35 million. 23 THE PRESIDING OFFICER: Thank you.

A. -- the key aspect is what does that affect operations. What's important in this chart, this blue line represents premiums or member contributions.

2.3

MR. HOWARD: If I may object?

THE PRESIDING OFFICER: Mr. Howard.

MR. HOWARD: It's one thing to do the math and shrink the red line, he's now talking about the effect on operations. And that opinion has not been disclosed to me, I don't know if it's been disclosed to others.

THE PRESIDING OFFICER: It was my mistake, and I should have had lead counsel -- all lead counsel come to table. I understand that it has not been disclosed in deposition to you. He is responding to questions that were asked yesterday.

I am not -- I do not determine at this time that any prejudice that you might be concerned about suffering right now isn't something that can't be corrected through the duration of these proceedings.

I'm going to let him go forward, if I

think he gets too far then I will strike his response if the response gets into areas where I think you or other respondents, or any parties, have been prejudiced.

MR. HOWARD: Thank you.

THE PRESIDING OFFICER: So I will deny your objection at this time. Can we please get through this? Thank you, Mr. Volinsky. I know you're trying, and I know that they are trying to represent their clients.

MR. VOLINSKY: That's fine.

## BY MR. VOLINSKY:

- Q. Okay. So, you were saying that reducing the 35.7 million from the red compared to operational expenses, pick up there.
- A. Let me state this in the extreme. Make believe the red is nothing, all right? What does that mean to this company? The premiums is in blue. I don't know what that color is, that's the claims paid. And what that is telling me is that in every year from 2002 to 2010 LGC HealthTrust has been able to charge sufficient premiums to cover paid claims. I don't know if it shows expenses in

this chart. I don't believe it does.

Q. It does not.

A. Okay, it's not. I can tell you that what is missing from my statement to be able to make this statement clearly visible is that there are also expenses with respect to LGC. And I can tell you from this chart here those expenses were \$13.7 million in 2010 and 14,5 -- call that 28 million.

THE PRESIDING OFFICER: And when you say here, because a record is being made of these proceedings, would you please tell us what you're referring to by either exhibit number, Counsel, or by the title of the document.

MR. VOLINSKY: I'll get it. It is 7. Exhibit 7, BSR 7.

THE PRESIDING OFFICER: Okay. Thank you, very much. BSR 7 is the reference, and, Mr. Volinsky, I'm still waiting to hear on the effect of 35 million, and if we're not going to be able to do it on this fourth try, I'm going to rule it redundant, and I'm going to move on to a different topic.

1 MR. VOLINSKY: You know, I object to 2 that. 3 THE PRESIDING OFFICER: And you may 4 object, and I'm denying your objection. 5 question has been asked, we don't have an answer, and I would like to hear an answer. 6 MR. VOLINSKY: I'd like to get you one, 8 sir. 9 BY MR. VOLINSKY: 10 Give us the answer. If you pull 35 Ο. 11 million out of the net assets -- or do it your 12 way. Pull all the net assets. Still an operating 13 company financially? 14 Yes. Α. 15 Now, give them 35 -- give them Q. 16 43 million -- I'm sorry, give them 40 million 17 back. 18 Α. No, what I was doing here is --19 MR. SATURLEY: What's the question? 20 THE PRESIDING OFFICER: Excuse me. 21 MR. VOLINSKY: Let me finish the 22 question, if I may. 23 THE PRESIDING OFFICER: If you can make

1 it a succinct question. MR. VOLINSKY: I will. BY MR. VOLINSKY: 3 Q. Give them 40 million back. So instead 5 of taking out all of the red, give them 40 million. Still an operating company without 6 danger of insolvency? It is. Α. 9 Q. Thank you. You can sit down. 10 MR. HOWARD: And, your Honor? 11 THE PRESIDING OFFICER: Yes. 12 MR. HOWARD: That opinion was not been 13 disclosed to my client. I haven't been charged 14 with anything here, but I sure as hell don't need 15 to sit here and listen to opinions that haven't 16 been disclosed. And pardon my language. 17 MR. SATURLEY: Join in the objection. Mr. Gordon, 18 THE PRESIDING OFFICER: 19 would you like to get in on that one? 20 MR. GORDON: Silently joining. 21 THE PRESIDING OFFICER: Mr. Volinsky. 22 MR. VOLINSKY: Thank you. 23 THE PRESIDING OFFICER: Mr. Volinsky,

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1
       do you have any response to their objection?
                   MR. VOLINSKY: Yeah, Mr. Howard wasn't
 3
       at the deposition.
                   MR. HOWARD: But I can read.
 5
                   MR. VOLINSKY:
                                   I hope so.
                   MR. HOWARD: And that wasn't disclosed
 6
               The effect of this wasn't disclosed.
       to me.
                   MR. VOLINSKY: Your Honor, maybe this
 9
       is a good time for a short break.
10
                   THE PRESIDING OFFICER:
                                            The request is
11
       for a short break. Any objection to that,
12
       Counsel? All right.
13
                   MR. SATURLEY: No objection.
14
                   THE PRESIDING OFFICER: We'll be in
15
       recess then for ten minutes or so.
16
                   MR. VOLINSKY: Perfect.
17
                   THE PRESIDING OFFICER: As our morning
18
       recess.
19
                   (Recess taken.)
20
                   THE PRESIDING OFFICER:
                                            Returning on
21
       the record then from our recess and my
22
       conversation with counsel. I'm going to strike
23
       Mr. Coutu's last answer, and I'm going to ask --
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I'm going to grant Mr. Howard's objection as to prejudice which was joined by Mr. Saturley and Mr. Gordon, and I'm going to ask Mr. Volinsky to ask a different question as we go forward in this area, and instruct the witness to the extent that you can in your answer, Mr. Coutu, try not to be redundant. And I will watch Mr. Volinsky if the question is something we have already discussed.

THE WITNESS: Okay.

THE PRESIDING OFFICER: With all of those instructions and rulings, Mr. Volinsky, would you still proceed? Yes.

## BY MR. VOLINSKY:

- Q. Let me see if I can ask it this way.

  If we were in BSR 1 to remove 35, 40 million from the 2010 net assets, what's the impact on the balance sheet here?
- A. Well, besides the obvious, the delta between the 83.4 million less the 35 million gives you residual net assets, rounded, 48 million.
- Q. So there would still be half this red column?
- A. Roughly half.

1 Q. Thank you. 2 THE PRESIDING OFFICER: Thank you. BY MR. VOLINSKY: 3 Q. One or two cleanup points. We went over this exhibit which is BSR 9 that sets out the 5 investments, and this comes from the audited 6 financial statements, correct? That is correct. Α. Is there an investment that LGC 9 0. 10 HealthTrust holds that isn't included in this 11 calculation? 12 Α. Two, just to be crisp. There is first 13 of all cash equivalents are nondischarge, and that's the \$52 million number footnoted. 14 15 Q. Right. 16 The second is the accountants did not 17 embrace or include in this chart --18 MR. GORDON: I'm going to object, your 19 Honor, that's not responsive to the question. 20 THE PRESIDING OFFICER: Say again? 21 MR. GORDON: That's not responsive to 22 the question. He asked about the two figures 23 there and we are getting another lengthy

discussion as to about what's in not -- what's not 1 in that figure. I ask that he limit his answers 3 to the questions being posed. 4 THE PRESIDING OFFICER: Granted. Go 5 ahead, Mr. Volinsky. BY MR. VOLINSKY: 6 Same question. Is there an investment Q. that's not included in the audited financial that 8 9 you displayed in Exhibit 9? 10 Α. Yes. 11 What is it? 0. 12 HealthTrust maintains an investment in Α. 13 something called the New Hampshire Public Deposit 14 Investment Pool pursuant to RSA 383. That amount is rounded \$5.9 million. 15 16 People call that PDIP? Ο. 17 Α. PDIP. 18 Q. So your analysis is without the extra 19 money in PDIP? 20 That is correct. Α. MR. VOLINSKY: There is one exhibit 21 22 when I was housecleaning which I apologize I

overlooked. It's Exhibit 4. Let me ask you as I

did this morning similarly. Four is a chart with
the numbers behind it. Do the numbers behind
chart 4 appear accurate to you?

A. They do.

 $$\operatorname{MR.}$$  VOLINSKY: Move to strike 4 and ask for its admission.

THE PRESIDING OFFICER: Any objection to the admission of BSR 4? Again, the numbers I am presuming were done by Mr. Larochelle, and the chart was done by Mr. Larochelle.

MR. VOLINSKY: Same approach, yes.

THE PRESIDING OFFICER: Who is employed by the BSR. Mr. Saturley.

MR. SATURLEY: I believe that at least some of the numbers are either inaccurate or I don't understand where they come from, so therefore at this point I will not agree to the admission, but it's essentially the same objection that I had.

THE PRESIDING OFFICER: I understand. So I will allow admission, again looking forward to counsel comparing certain notes as we develop -- as we move forward, and BSR 4,

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1
       therefore, is admitted. Please proceed,
       Mr. Volinsky.
 3
                  (BSR Exhibit 4 was entered into evidence.)
     BY MR. VOLINSKY:
 5
            Ο.
                  Very quickly, just summing up,
 6
       Mr. Coutu --
                   THE PRESIDING OFFICER: Summing up but
 8
       not testifying, correct?
 9
                   MR. VOLINSKY: Wouldn't think of it,
10
       your Honor.
     BY MR. VOLINSKY:
11
12
            Ο.
                   In Exhibit 9, if we use this approach
13
       to right sizing the balance sheet with the 35.7
14
       removed, is there anything else that needs to be
15
       done to the balance sheet that you've described in
16
       your testimony that needs to be done to right size
17
       the categories?
18
            Α.
                   I think that is sufficient for
19
       adjustment to the net asset column accomplished by
20
       the reduction in the investment accounts.
21
            Q.
                   Okay, and what about the workers' comp.
22
       subsidy?
23
            Α.
                   There is a note that was entered into
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between workers' comp. and HealthTrust, I believe
17.1 million. My calculation of the actual
transfers that were made in the form of capital
contribution of LGC is that that's 18.3 million.
That --

- Q. Let me stop you there. Is that 18 million within that 35.7 or in addition to?
  - A. In addition to.

- Q. Go ahead, finish your point. The 18.3.
- A. The 18.3 is the actual amount of capital that was contributed by LGC to workers' comp. trust.
- Q. You made comments about noncash transfers that were allowed in after objection. Those amounts that were discussed as the noncash transfers, are they within the 35.7, or in addition to?
  - A. In addition.
- Q. And if you gave me a rounded number for the right -- the due and owing on that noncash, given the current approximate 10 million carrying value, how much goes to the trust?
- A. I will note, just to be clear, that a

carrying value on LGC's consolidated financial statement, approximately 10 million, is not necessarily indicative of the fair market value.

- Q. Understood.
- A. But based on the contributions that were made by HT and PLT, then approximately 90 percent of that 10 million would be HT's arguable claim, I guess, on the real estate; and the delta of 9 percent would be PLT. The reason it doesn't add up a 100 percent because there was a slight contribution made by workers' comp. of \$302,000.
- Q. So we're talking 37.5 million, 18.3 and about 9 million?
  - A. Correct.

MR. VOLINSKY: Thank you. I have no further questions. Oh, I do have another question.

## BY MR. VOLINSKY:

- Q. At book 4, Exhibit 68. Book 4,
  Exhibit 68, page 42. You see I just numbered
  everything consecutively. Does your report appear
  beginning at page 42?
- A. It does.

1 MR. VOLINSKY: I move to strike the ID 2 on 68 as far as it relates to Mr. Coutu's report. 3 All the reports are together there, so I can't 4 move to strike it all. 5 THE PRESIDING OFFICER: And to have it admitted as 68. And would I be -- is there any 6 way we can make it a sub? Can it be a 68A or 8 something to that effect? MR. VOLINSKY: Sure. 9 If we follow the 10 order in the table of contents, it would be 68B. 11 THE PRESIDING OFFICER: Very good. 12 Okay, motion to strike identification and admit 13 BSR Exhibit 68 beginning at page 42 now to be 14 admitted as BSR Exhibit 68B, as in boy. 15 objection? 16 MR. SATURLEY: I'm going to object, 17 your Honor. 18 THE PRESIDING OFFICER: Mr. Saturley. 19 I think that as I've MR. SATURLEY: 20 already spoken yesterday and today, I think that 21 there is a number of flaws and inaccuracies in the 22 charts that are contained both in the body and as exhibits to the material, but more importantly, 23

your Honor, the real point I'd like to make is that the report goes on for some length, 19 pages.

There's a lot in there about which he hasn't testified, and so accepting this as a full exhibit means that those opinions then become part of the record without even having to speak to them. And I don't believe that that's appropriate; therefore I object.

THE PRESIDING OFFICER: Mr. Saturley, in the -- in considering your objection, the expert report will be subject to your cross-examination whether he's testified or not.

By the admission of this complete document you can cross-examine him and you are not outside, if you will, the direct testimony parameters. And, Mr. Gordon, you'd like to be heard?

MR. GORDON: Possibly a suggestion would be that the testimony -- that the testimony that he has given for his opinions, because there are a range of different opinions in his report, that if we could have an agreement that the opinions that he did not testify are not being

introduced in this case for purposes of your understanding and adjudication, then that could greatly lessen the amount of cross-examination and not allow us to go down certain rabbit holes that we don't need to go through.

So if this is being introduced to support what it is he has already testified to as part of his expert report, and maybe -- I don't want to speak for Mr. Saturley, because this is more his fight than mine, but trying to be of some mild assistance to you and to get this moving along, if it's going to be limited that way, then perhaps the issues become less so because we will not need to cross-examine him on a wide range of issues that he opined on.

THE PRESIDING OFFICER: Mr. Howard, did you have something that you wanted to weigh in on with respect to this?

MR. HOWARD: With apologies to

Mr. Gordon, I don't mean to undermine anything
that he just said, I would object to the report
coming in for a couple of reasons.

He didn't testify to several things in

his report, but more importantly, the report constitutes nothing more than just hearsay. It's what he wrote, it's what he at least claims to have put us on notice off. Anything -- just admitting the report now is just pure redundancy. It's not being offered for anything other than, here, this is what I wrote.

If the bureau wanted to admit the testimony, they elicit it from the witness; simple as that. It's not a simple matter. If this hearing was going to be let's just write a bunch of reports and give them to you, we would have been done yesterday. It's not that. So I would object to the report coming in as essentially redundant hearsay.

THE PRESIDING OFFICER: Well, covering the waterfront; Mr. Volinsky?

MR. VOLINSKY: Yeah, I have a couple of responses.

THE PRESIDING OFFICER: Sure. Please approach the microphone.

MR. VOLINSKY: First, the hearsay rules don't apply in this proceeding. Second, you

directed us to meet prior to the hearing to exchange exhibits. That did not occur through no fault of the bureau's.

The Local Government Center has marked as exhibits in this case all of the reports of its expected testifying witnesses. If the witness testifies, we do not object to their putting in all of their reports. And so for me now to be told that I have to go through each and every piece of the report after I've just concluded my examination of the witness severely prejudices my client, the bureau, because the rules have changed midstream.

So if that is going to be the ruling, I would ask to reopen, go back through anything I haven't touched on. But I've engaged in this process in a way trying to get the more salient points before you, and not to hit every little chit and chat in front -- in the -- in the report.

So I respectfully suggest that the hearsay rules that don't apply, and we don't object to their reports coming in, which we've advised them, as long as the witness testifies,

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that there's not a reason to exclude BSR 68B as in
 1
       boy.
 3
                   THE PRESIDING OFFICER:
                                            Okav.
                                                  Thank
       you. We'll go around again. Anything further,
 5
       Mr. Saturley?
                   MR. RAMSDELL: If I can just make a
 6
       suggestion for middle ground? I know it's not my
       place, but I think we can actually reach some
 9
       agreement on this.
10
                   THE PRESIDING OFFICER: I'll tell you
       what, Mr. Ramsdell, if you want to take a brief
11
12
       recess to discuss with anyone.
13
                   MR. RAMSDELL: That would be great.
14
                   THE PRESIDING OFFICER:
                                           Discuss as you
15
              Take a three to five-minute break to allow
16
       you to accomplish whatever you intend.
17
                   MR. RAMSDELL: Thank you.
18
                   (Discussion off the record.)
19
                   THE PRESIDING OFFICER: Okay, counsel,
20
       let's get going.
21
                   Returning on the record. Mr. Saturley,
22
       do you wish to address me?
2.3
                   MR. SATURLEY: Yes, sir.
                                              Thank you for
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the opportunity. I believe that the position that we would like to take as the respondents is that understanding that the hearsay rules don't apply and trying to balance that against the concern that there's material in this report that hasn't been testified about, and that we shouldn't have to address for the first time on cross-examination because it happens to be in the report, we ask you to rule as follows:

That to the extent that there has been live testimony on a topic, and that topic is then addressed in the expert report, that that may be accepted as part of the record. But to the extent that a report contains something to which there has been no testimony, that that is not accepted as part of the record and may not be considered by you.

THE PRESIDING OFFICER: Was the deposition taken of Mr. Coutu?

 $$\operatorname{MR.}$  SATURLEY: The deposition was taken of Mr. Coutu.

THE PRESIDING OFFICER: Were inquiries made of Mr. Coutu concerning his report, or did

1 you have opportunity to do so? MR. SATURLEY: Certainly during the 3 deposition we asked him about his report. THE PRESIDING OFFICER: Did you ask him 5 about all aspects of his report? Fair --MR. SATURLEY: Most likely. 6 THE PRESIDING OFFICER: Okay. Mr. Volinsky, anything further from you? 8 9 MR. VOLINSKY: No, sir. 10 THE PRESIDING OFFICER: I'm going to 11 admit -- I'm going to deny your objection. 12 going to admit BSR 62B --13 MR. VOLINSKY: 68B. 14 THE PRESIDING OFFICER: I'm sorry, 68B, 15 which is the report of Mr. Coutu. I'll assign it 16 appropriate weight. I'll allow cross-examination 17 on all aspects of his report. And I understand on 18 that ruling, Mr. Volinsky, that you've rested --19 I'm sorry, you have concluded your inquiry? 20 MR. VOLINSKY: Yes. 21 THE PRESIDING OFFICER: Okay. There 22 have been discussion among counsel at the informal 23 conference that certain attorneys would be

1 question -- or lead the questioning, and so I'll ask for which order on this witness the 3 respondents wish to proceed. 4 MR. SATURLEY: I believe that I will be 5 first. THE PRESIDING OFFICER: 6 Okay, Mr. Saturley. Take a moment, get comfortable. you know, we have a riser for that podium, if you 9 prefer. You're all set? 10 MR. SATURLEY: I think so. I think 11 it's close enough. Thank you. 12 THE PRESIDING OFFICER: Go right ahead, 13 sir. 14 MR. SATURLEY: Thank you. 15 CROSS-EXAMINATION 16 BY MR. SATURLEY: 17 Good morning, Mr. Coutu. My name is Ο. 18 William Saturley; in this matter I represent the 19 Local Government Center. I'd like to start the 20 topics for cross-examination with one you brought 21 up yesterday, and that was the rates that the town

of Northampton paid for health insurance while you

were working as part of the negotiation committee.

22

Do you remember your testimony on that topic?

A. I do.

- Q. And do you remember testifying that you were on that committee for, I believe, five years, engaged in that process?
  - A. I said approximately.
- Q. Approximately five years, okay. Now, you only mentioned that -- the increases for two out of the those five years, is that right, do you recall your testimony?
  - A. I do.
- Q. And you didn't talk about the other three years in which -- during which you were engaged in that process. Do you remember the increases for those three years?
  - A. I do not.
- Q. Would you agree with me that in order to understand the significance of the rate increases that you brought to our attention, one should probably consider the increases of the other years that you did not mention. Would you agree with me that that's fair context in order to understand the significance of the increases?

1 A. May I ask a question?

- Q. Could you answer my question first.
- A. I don't agree with you.
- Q. Okay. And so would you agree with me that when you made a significance of the 27 percent increase in one year, are you saying that if the prior year it had been a 50 percent increase, and the year before that it had been a 50 percent increase, indeed one might have thought that the 27 percent increase was actually pretty good. Would you agree with that?
  - A. Given your example.
- Q. So would you agree with me that if the prior years' increases were de minimis or, indeed, reductions in the rate of health insurance that the town of Northampton was quoted by HealthTrust, that that would be significant?
  - A. Again, I don't -- I don't agree.
- Q. Again, do you recall the numbers that HealthTrust charged Northampton and the increases that were quoted to Northampton for the years 2007, 2008, 2009, all years prior to the -- to the years that you've described?

- A. I don't recall the amounts. I know that they were significantly less.
  - Q. Significantly less. Indeed, for 2007 the actual rate that was charged Northampton over 2006 was actually a decrease of 5.1 percent, do you recall that?
    - A. I do not.

- Q. Do you recall that for the year 2008 the increase in health rates that Northampton paid was actually only an increase of .4 percent?
- A. Other than my testimony that I recalled that they were significantly less, I don't recall the specific numbers.
- Q. Do you recall specifically that in the year 2009 the percent of change for the HealthTrust rates charged to Northampton was actually a diminishment, a decrease of 1.9 percent?
- A. Again, I don't recall the specific numbers.
- Q. Do you recall that for the year 2010 it was a 27 percent increase, as you testified. Now, are you aware that Northampton is actually part of

what they call an under 100 pool with regards to how HealthTrust prices its product?

A. I do.

- Q. And do you understand that what that means is if a town is in an under 100 pool, it is actually rated as a group for purposes of increase, right?
  - A. That's my understanding.
- Q. And so the rate increase is actually a function of the entire group's experience, is that not true?
  - A. It's collective pricing.
- Q. It is collective pricing. And so when there was a 27 percent increase, that meant that the entire group, the collective pricing, all the members that were part of that pricing contributed to why there was a 27 percent increase for that year, is that not correct?
- A. That is my understanding. I don't have any facts that are specific to be able to affirm that, but that is my understanding.
- Q. Do you remember testifying that for 2000 -- in the year following the 27 percent

increase that you talked about, you testified that there was a 18.6 percent change, do you recall that testimony?

A. I do.

- Q. Would you -- if I were to show you the chart that LGC produced with regards to town of Northampton pricing, and I were to show you that that percentage is actually 14.6 percent, would you accept my representation that your memory was wrong?
- A. If you show it to me both the GMR and the actual rate, yes.
- Q. So what does that mean, you mean that you might have been talking about the GMR with regards to the 18 percent?
  - A. I may have been.
- Q. Okay, and let's again go, what does GMR mean?
  - A. Guarantee --
- Q. Let me try. GMR is actually an early estimate that LGC gives its members about pricing, is it not? It comes out in around October of a year?

- A. Right.

- 1 4

- and they give a rate in October
- Q. And they give a rate in October for a pool and a period that's actually not even going to begin until the following July, is that right? Is that your understanding?
  - A. That's my understanding.
- Q. And then they go back again -- prior to the July pool actually starting they go back in like April, more or less, to say, okay, we gave you an early estimate, and now we're giving you a better estimate. Isn't that the process that you understand LGC to go through?
  - A. I think it's essentially how it works.
- Q. Essentially how it works. And the GMR means that early window, that early budget number, that's what they're considering to be their guaranteed maximum rate not to exceed, isn't that right?
  - A. Correct.
- Q. So when they go back the following

  April, even before the period has yet started, now
  they're going back and saying, okay, we had a
  guaranteed rate, but now we have a lesser rate,

potentially, right?

- A. Potentially.
- Q. Never gets any higher?
- A. Correct.
- Q. So when you said that the rate increase was 18.6 percent, you may have been talking about the GMR rate, the first rate that was quoted, right?
  - A. I may have been.
- Q. And the GMR is not necessarily what a town actually pays, is it?
  - A. Correct.
  - Q. And so if the GMR for the year you remembered was 18.6 but the actual rate was 14.6, then your testimony about the rate of increase was overstated, was it not?
  - A. If the facts are that the GMR was the 18 and the actual was 14, then I would agree.
  - Q. And do you know the percent of change for the year 2012 with regards to the town of Northampton?
    - A. I do not.
- Q. So you're not aware that the percentage

increase for 2012 for the town of Northampton,

again, is a negative number, 4.9 percent, again,

you're not aware of that?

A. I am not.

2.3

- Q. Would you agree with me that those numbers put some perspective on the numbers that you highlighted, and they demonstrate that overall for the past six years the town of Northampton has actually done much better than you suggested with regards to its rates from HealthTrust?
- A. If you were to take the -- let's call it five years, I'm not sure just how many years your statement speaks to -- and considered the increases or the nonincreases each year, then take it as a whole, I think it's a fair comment to say that in context all of the prior increases or nonincreases could be considered or should be considered.
- Q. It's interesting to use that word context. Much testimony comes with a better understanding when we place it in context, doesn't it?
  - A. Sometimes.

1	Q. You mentioned that you went to the
2	LGC's selectmen's institute, or I forget exactly
3	the title that you called it and I forget the
4	title myself, but you testified about that
5	yesterday, right?
6	A. Correct.
7	Q. And you testified that you volunteere

- Q. And you testified that you volunteered some materials for the other selectmen to look at, and maybe that -- you were suggesting that LGC should be publishing and disseminating this material that you'd written, am I correct?
  - A. Correct.

- Q. And I think you said that LGC did not take you up on your offer, is that right?
- A. I think I said that I gave the material to Jack Calhoon, I believe was the coordinator of the select institute program, and he made it available to whoever was interested.

I also testified that I gave a copy of it to Barbara Reed of LGC.

- Q. And do you know whether LGC made it broadly available?
  - A. I have not heard to that effect.

- Q. Is it possible that during that time while you were participating in the selectmen's institute -- and I'll call it that because I don't know the actual title, right -- is it a one-day or a two-day workshop?
  - A. No, I think it's four days.
  - Q. Four days. So it's a multiple-day workshop?
    - A. Right.

- Q. Which you attend with other select people?
  - A. Typically newly elected.
  - Q. And so you were interacting with other people during the institute?
    - A. Right.
  - Q. Did you at any time during those four days express your opinion with regards to the required skills and the type of skills and the level of skills that in your opinion select people have with regards to towns?
    - A. I don't recall that I did.
- Q. I'm sorry?
- A. I don't recall that I did.

Q. You don't recall. You have expressed an opinion in other contexts that the skills of select people, at least with regards to the town of Northampton, are, frankly, awful, is that correct?

A. Correct.

- Q. And you have also expressed the opinion that the skills necessary to fully and properly discharge their duties, that they do not have the required skills. Have you expressed that opinion before?
  - A. That is my judgment.
- Q. Do you have that same feeling about the appointed officials in the town of Northampton?
- A. I can't make a universal statement with respect to all officials, now serving or previously serving when I did.
- Q. Do you have that same opinion with regards to selectmen of other municipalities with whom, for instance, you interacted with at the selectmen's institute, that their skills are, frankly, awful?
  - A. Again, I would not have had enough

opportunity to be able to make a judgment as to the skills of any other selectboard members at the institute or otherwise.

- Q. Am I correct that you have expressed an opinion that the accounting department in the town of Northampton was completely dysfunctional -- completely dysfunctional when you took office?
  - A. It wasn't working.
- Q. But aren't those your words from your deposition?
  - A. I don't remember.
- Q. Am I correct that you have expressed an opinion that the investor policy -- investment policy for the town was a cobbled together document?
  - A. Correct.

- Q. Was it your opinion that the bankers you interviewed as part of the process you described yesterday, that their lack of knowledge was spectacularly stunning, that was your opinion? Those were your words, am I correct?
  - A. They are my words.
  - Q. Is it your opinion that the members of

the board of LGC, many of whom are municipal officials, some of whom are selectmen, some of whom are city councilors, and some of whom are mayors, that their ability and their level of talent is, frankly, awful?

- A. I have no opinion on the board members.
- Q. You testified yesterday that you met briefly -- or I think briefly -- two and a half hours I think was your testimony, with two gentlemen, Steve Fournier and Dave Caron?
  - A. Correct.

- Q. Is that correct? And you testified that that meeting took place in October, on October 5th, specifically, of 2011, am I correct about the date?
- A. I don't recall the date specifically, but you did raise my attention to an earlier point, and I do confirm it occurred on or about October 5th of 2011.
- Q. Of 2011. Now, you know that the petition in this matter has a date of early September 2011, does it not?
  - A. I know it now.

Τ.	Q. And, indeed, by August of 2011, that
2	would be two months earlier than your meeting, you
3	had already started communicating with the Bureau
4	of Securities Regulation on the topic of LGC, had
5	you not?
6	A. I did.
7	Q. You had actually by that time by the
8	time you were communicating with the bureau, you
9	had read the bureau's August 2011 report, am I
10	correct?
11	A. I did.
12	Q. You told Mr. Wingate Mr. Wingate is
13	sitting at that table, correct?
14	A. He is.
15	Q. Now, you told Mr. Wingate that you
16	would volunteer your assistance to the bureau with
17	regards to the LGC matter, did you not?
18	A. I don't know if those were the precise
19	words, but that was the effect of the offer.
20	Q. You talked about the exchange you had
21	with Mr. Wingate during your deposition, didn't
22	we? Do you recall?

A. Yes.

1	Q. Do you recall that in your
2	correspondence that you told Mr. Wingate I'm
3	curious about the words you used count on my
4	assistance. Do you recall using that phrase?
5	A. I don't recall the precise phraseology
6	that I used, but the genesis of my comments to
7	Mr. Wingate is that I would assist you if I could
8	be of help.
9	Q. Well, I think the specific words are
10	important to me, so if I were to put in front of
11	you a copy of the e-mail exchange between you and
12	Mr. Wingate, would that help refresh your
13	recollection as to the words that you used?
14	A. It would.
15	MR. SATURLEY: Your Honor, may I do
16	that? Thank you. Your Honor, Mr. Mitchell. May
17	I approach?
18	THE PRESIDING OFFICER: Certainly.
19	MR. SATURLEY: Would you like a copy to
20	follow along?
21	MR. VOLINSKY: This is not an exhibit.
22	MR. SATURLEY: This is not an exhibit.
23	It is to refresh his recollection.

1 MR. VOLINSKY: Then it shouldn't go, 2 respectfully --3 MR. SATURLEY: I'll pull it back. 4 MR. GORDON: Can I ask a clarification? 5 THE PRESIDING OFFICER: Let me deal with one thing at a time, please. Mr. Saturley is 6 going to pull --MR. SATURLEY: Pull it back for the 9 moment. 10 THE PRESIDING OFFICER: Hand it off momentarily, at least. 11 12 MR. SATURLEY: Let's deal with the --13 THE PRESIDING OFFICER: He is asking 14 questions, and you are raising for what purpose, 15 sir? 16 MR. GORDON: I was just asking for 17 clarification of process, because Mr. Volinsky 18 said it wasn't an exhibit, and I thought that the 19 order that you had and the statement that you had 20 is that cross-examination documents to be used on cross-examination did not have to be included in 21 22 the exhibits because we didn't know what would be 23 used as part of cross-examination.

THE PRESIDING OFFICER: 1 I believe it 2 was documents to be used for impeachment was my That's the clarification. 3 order. MR. GORDON: Did not need to be 5 disclosed, right? THE PRESIDING OFFICER: 6 Correct. Τ don't believe we're at impeachment just yet, but we're still doing something here. Mr. Saturley, 9 you have the floor. 10 MR. SATURLEY: Thank you. 11 BY MR. SATURLEY: 12 Ο. You had an e-mail exchange with the 13 bureau on August 18, 2011, correct? 14 That is correct. Α. 15 And it was addressed to Mr. Wingate, Q. 16 and you are responding to an e-mail back to you 17 from Mr. Wingate, is that correct? 18 Α. Correct. 19 Q. And in your response to Mr. Wingate you 20 say, Earl, you're welcome, count on my assistance. 21 Is that correct? 22 That is correct. Α. 23 I think it would be beneficial for the Q.

two of us to collaborate as you pull together your case for a hearing. Was that your offer to the bureau?

- A. It is. Or was, excuse me.
- Q. And that's well before you met with Mr. Caron and Mr. Fournier, am I correct?
  - A. That is correct.

- Q. Now, do you know why the actual e-mail from Mr. Wingate to you is blacked out, redacted, as we say?
  - A. I don't have a clue.
- Q. Do you have any idea whether or not the bureau has ever identified you as an expert witness? Do you know when they first identified you as an expert witness?
- A. I know when there was the initial contact on behalf of the bureau to pursue the possibility of my becoming involved in this case.
- Q. Do you know that the bureau actually -- when was that date?
- A. I believe it was the third week of January 2012.
- Q. Okay. Well, do you know with regards

to a pleading that the bureau has filed in this case in December of 2011, that the bureau had specifically identified you as somebody that they consider their communications with you to be work product, do you know that?

- A. I do not.
- Q. Do you know what work product means in this context?
  - A. I do.

- Q. Let's go back to the meeting. At the time you sat down with Mr. Fournier and Mr. Caron, well after the date on which you offered to collaborate with the bureau, did you disclose to them that you had sent analyses and reports and criticisms of the LGC to the bureau?
- A. I don't recall that I disclosed that I had had contact with the bureau. I did share with them the exact work product that I had shared with Mr. Wingate.
- Q. I want to make sure, you don't recall, or you don't believe that you did, which is the answer that you gave me at your deposition.
  - A. I don't -- I don't believe that I did.

- I don't have a recollection that I did.
- Q. Okay. And so let me just repeat.

  Mr. Fournier and Mr. Caron are both board members

4 of LGC, right?

- A. I -- I know Mr. Fournier is. Mr. Caron represented that he is.
  - Q. Did you disclose to them when you met with them that you had offered the bureau in any way that it deemed appropriate or beneficial?
- A. No less than I disclosed to Mr. Wingate that I had offered many times to help LGC.
  - Q. I'd like you to answer my question.

    Did you disclose to them that you had offered to help the bureau in any way that it deemed appropriate or beneficial?
    - A. I did not.
  - Q. Do you think that they would have liked to have known when they sat down with you and talked with you about HealthTrust that you had made that offer to the bureau?
  - A. I could only speculate what their response might be.
- Q. Excuse me, were you asked that at your

deposition, that same question?

- A. I don't recall. I was asked so many things over ten hours.
- Q. Don't you think it would have been a point of knowledge that Mr. Caron and Mr. Fournier would have liked to have known, sitting members of LGC, when they sat down with you to know that you had already offered to assist the bureau in any way it found to be appropriate or beneficial, and, indeed, you were already exchanging communications with the bureau on the topic of LGC. Don't you think they would have liked to have known that?
  - A. Probably it was a relevant fact.
  - Q. I'm sorry, probably --
  - A. Is a relevant fact.
- Q. They would have liked to have known it, correct?
  - A. Yes.
  - Q. It wouldn't have been hard to tell them that, would it have been?
    - A. Mechanically, no.
  - Q. It might have affected how they communicated with you, do you think?

- 1
- I don't know. Α.

little bit differently?

Right?

Do you have any opinion? Are you

My -- I would only venture to guess

But you never gave them the choice,

While we're looking at that e-mail, in

In the interest of time, you could

willing to offer me an opinion on whether they

that had they been informed that I had a prior

discussion by e-mail with Mr. Wingate, that that

would have been either a point of contention for

I didn't disclose it.

your communications with the bureau, have you ever

suggested that there is -- that the requirements

of Chapter 5B itself are -- that it is poorly

them or certainly a point of relevance.

might have thought about that meeting just a

Q.

Ο.

Α.

Q.

written?

Α.

right?

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- Α. Page 5. Okay.
- Q.
- Page 5 of your e-mail. Q.

point me to the specific paragraph.

- - First paragraph.

- A. I have stated in this email that it is poorly written. Poorly written requirements of Chapter 5.
- Q. And that you went on to say that the poorly written requirements of Chapter 5B clearly have contributed to certain of the issues identified in the report. And by report I assume you mean the report that was released in August?
  - A. That is correct.

- Q. And at your deposition were you asked do you still believe that the requirements of Chapter 5B are poorly written?
- A. I do agree that they create a number of ambiguities.

MR. SATURLEY: Your Honor, at this point I'm going to move to have this marked and accepted. It's Mr. Coutu's communication with the bureau, you've accepted that it is that, and he's testified as to some of its content.

MR. VOLINSKY: Can I have just one second?

THE PRESIDING OFFICER: Okay, sure. What is the date on that letter, Mr. Saturley?

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1
                   MR. SATURLEY: August 18.
 2
                   THE PRESIDING OFFICER:
                                           Thank you.
 3
                   MR. SATURLEY: Is the top e-mail.
 4
       is what they call an e-mail string, so that later
 5
       on some of the e-mails are August 17th, but the
       top line is Thursday, August 18th.
 6
                   THE PRESIDING OFFICER: Are you moving
       for the stream?
 8
 9
                   MR. SATURLEY: I'm moving for the
10
       stream, since the questions that I've just
11
       asked -- I'm moving for the whole exhibit.
12
                   THE PRESIDING OFFICER: Mr. Volinsky,
13
       could you come closer to the microphone, please?
14
                   MR. VOLINSKY: Sorry. Let me do this.
15
       In the interest of time, I'm not going to object
16
       to the admission to this -- of this document.
17
                   THE PRESIDING OFFICER: All right, very
18
       good. Mr. Saturley, do you have a proposed number
       for this?
19
20
                   MR. SATURLEY: It will be LGC 456.
21
                   THE PRESIDING OFFICER: Did you say
22
       4-5-6 as in 456?
23
                   MR. SATURLEY: I did, sir.
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1 THE PRESIDING OFFICER: Thank you. MR. VOLINSKY: 2 May I ask? 3 THE PRESIDING OFFICER: Mr. Volinsky. 4 MR. VOLINSKY: This obviously isn't 5 being used to impeach, I'm not objecting, but if there are going to be other documents that aren't 6 currently part of the 456 that are going to get pulled out and used as regular cross-examination, I would just ask for a copy so I don't have to 9 10 break in and try and read things as I'm listening. 11 THE PRESIDING OFFICER: Understood. 12 you understand his request, Mr. Saturley? If you 13 intend to use exhibits which have not yet been 14 exchanged, that you give the BSR some advance 15 notice just to help our proceedings move along. 16 MR. SATURLEY: Happy to do so. 17 THE PRESIDING OFFICER: Thank you. 18 (LGC 456 was marked and entered into evidence.) 19 THE PRESIDING OFFICER: I might just 20 take this opportunity to make a general statement 21 to counsel. Because of the number of exhibits and 22 the number of pages in some of the exhibits, the 23 copying function, it becomes truly a crucial one.

1 And so if I might trust you all that if 2 you are going to bring exhibits forward that we 3 don't have ahead of time, if you just might make a 4 double review to make sure that we have all pages. 5 And that's not, if you will, holding anyone in any disfavor, it's just we've known from 6 earlier proceedings here that sometimes a 28-page document is lacking page 22 or 21, not by any 9 malfeasance, but just in terms of the pressures of 10 time. Thank you. 11 MR. SATURLEY: Yes. 12 THE PRESIDING OFFICER: Mr. Saturley, 13 continue. 14 MR. SATURLEY: Again, a mechanical 15 question. 16 THE PRESIDING OFFICER: 17 MR. SATURLEY: I'd like to bring a 18 folder -- I presume what you'd like me to do is 19 bring a folder and make additional copies and add 20 it to the exhibits that have already been 21 submitted to you, later on. 22 THE PRESIDING OFFICER: That would be

fine, as long as we keep it there.

1 MR. SATURLEY: That's fine. I will take responsibility to do that.

## BY MR. SATURLEY:

Q. Mr. Coutu, I'd like to talk about your background a little bit. Since we spent quite a bit of time on it yesterday, I'll try to be brief, but I do have some questions.

My understanding is that the majority of your work has either been in bankruptcy work or running troubled insurance companies, is that correct?

- A. Half of my career was as a banker, and the other half was troubled companies, bankruptcy and the like.
- Q. Is it safe to say that for several years your focus has been on the development of a runoff management, in the nature of workouts and runoffs?
  - A. Since '92.
- Q. So, indeed, I think you've even described yourself as being known in the industry as a runoff guy, is that right?
  - A. Correct.

- Q. Now, I want to make sure I understand
  what you testified to yesterday. That with
  regards to a runoff situation, that the principal
  concerns, indeed the two concerns that you
  identified for a company in runoff is to pay
  claims, No. 1, and, No. 2, maintain sufficient
  capital to avoid regulatory action. Was that your
  testimony yesterday?
  - A. I think I said to maintain sufficient liquidity, meaning cash, to discharge eligible claims, and maintain sufficient surplus to avoid insolvency.
  - Q. So you're sort of breaking that down into two buckets, am I correct?
    - A. Correct.

- Q. The first bucket is to maintain sufficient liquidity to pay the claims that are anticipated to come to it, right?
  - A. That's correct.
- Q. And in a company in runoff, those claims are basically pretty much known, ascertainable, right?
- A. Not at all.

- Q. Well, you're not writing new business, generally speaking, is that right?
  - A. No, that's not correct either.
  - Q. A runoff company, first of all, am I correct, typically will discontinue any continuing underwriting functions other than as may be mandated by contract?
    - A. That is correct.
    - O. Is that a true statement?
    - A. It is.

- Q. So you're not out there writing new -- looking for new business, signing up new accounts, is that right?
- A. It's just fulfilling contractual obligations to provide continuing coverage as contractually agreed to.
- Q. So to the extent that some company goes into runoff in the middle of a period for which it's insured, it may still incur those claims, but it's not out there writing new policies, right?
- A. Outside of the contractual requirements, you're correct.
- Q. And so, again, back to the two buckets.

You need to maintain sufficient liquidity to pay
the claims, and then you talked about there's
another bucket, which is capital?

A. Fair word.

- Q. Okay. And the capital needs to be an amount that avoids regulatory intervention?
  - A. Correct.
  - Q. That's what you said, right?
  - A. Correct.
- Q. And so with regards to the RBC topics that you keep talking about that are promulgated by the NAIC, and adopted in the 50 states, all of which you said twice, that would mean to avoid regulatory intervention of any kind, you just need to be above 2.0?
  - A. Incorrect.
  - Q. I'm sorry?
  - A. Incorrect.
- Q. Incorrect. Tell me what you testified to, then.
- A. I believe I testified that mandatory intervention occurs when an RBC falls below 70 percent or in decimal notation .7.

1 Q. That's the mandatory intervention, 2 right?

- A. I also testified that between 70 percent and a 100 percent, a regulator has the option to intervene, but not the obligation. And I believe I testified that in my experience that is not exercised with any frequency.
- Q. Very often, right? And so the 1 to 2 -- the 2 is where you might have to start filing reports with the regulators, is that right?
- A. Yes. Runoff is a special situation, but to answer your question, if a company that's an underwriting -- containment underwriting operation falls below 200 percent, it must file a document with the domicile -- domiciliary regulator of what steps are to be taken to restore RBC to 200 percent or more.
- Q. That's an actively underwriting company, correct?
  - A. Correct.
- Q. A company in runoff might even -- need less capital than that?
- A. Technically a company if it's in runoff

falls below 200 percent, then are relieved restoring capital back to that level. But typically what happens is that the regulators will ask for a runoff plan that can demonstrate two things, sufficient liquidity, and solvency. And if the regulator accepts that runoff plan, it is more likely than not the RBC levels will be below 200 percent.

- Q. And so I guess the point that we should understand is that there's a very different consideration given to RBC levels for runoff companies than there are for actively underwriting companies, am I correct?
- A. I think I would say that on an exception basis, companies in runoff are less -- are held to a less high standard than companies in underwriting.
- Q. And would you agree with me that the skills needed to perform runoff services, winding down an insurance company's operations over an extended period of time, are different than those that are necessary to general underwriting and service new business, correct?

1 I -- I don't think I would agree with Α. that, counselor. 3 You wouldn't agree with that? Ο. Α. Not a hundred percent, no. 5 Q. Were you asked that at your deposition? 6 I may have. Again, I was asked so many Α. questions. 8 Let me just ask you -- see if you can Ο. 9 remember this part. See if you remember a 10 question. Would you agree that the skills needed to perform the runoff services, winding down on 11 12 insurance company's operations over an extended

MR. VOLINSKY: Page number?

period of time, are different from those that are

necessary to generate, underwrite and service new

MR. SATURLEY: 19 and 20, I'm sorry.

## BY MR. SATURLEY:

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Q. Do you recall the question?

business, correct? And your answer was?

A. Yes, but the way you've read that back, the caveat is that you -- the question is being raised in contrast to what's needed to generate and underwrite new business. If that's the same

context, the answer is the skills are different.

- Q. The skills are different. So your answer was, I would. That's your answer, right?
  - A. I think I just said that.
- Q. Would you agree with me that most people in life tend to select a focus that's oriented around a particular skill set they might have, and if you acknowledge that there are different skill sets, you became a runoff guy, right?
- A. Half my career was dedicated to running troubled companies, which includes runoffs and other things that are in the workout area.
- Q. As opposed to running an active -- as opposed to generating, underwriting and servicing new business?
  - A. Correct.

- Q. Different skill set, right?
- A. Correct.
- Q. And you -- are you like the rest of us in that you tend to have one skill set and not necessarily both of those skill sets, or are you -- do you have both skill sets?

- A. I believe I testified in my deposition that during the years which I managed runoffs, I also had responsibility for the underwriting operations of a company by the name of Coregis.
  - Q. You had responsibility but other people were doing that work, correct?
    - A. I was the senior officer overseeing.
  - Q. Is HealthTrust in distress, as you used the word during your deposition and during some of the testimony today? Is it in runoff?
    - A. It's not in runoff.

- Q. You've spent 26 years in property and casualty insurance, is that right?
  - A. Roughly, from '84 forward.
- Q. It's not the years I'm interested in, it's the line. Your work in the insurance field has been in property and casualty insurance, is it not?
  - A. The lion's share of it has been.
- Q. All the mentions that you've made of your contact with regulators yesterday, were any of those risk -- municipal risk pool regulators, or were they insurance company regulators?

1 They were insurance company regulators. Α. Am I to understand that you have had no Q. 3 career involvements with any health insurer, is that correct? 5 Other -- other than as an acquirer or purchaser of healthcare services which were part 6 and parcel of running a company, no. So I am correct that you've had no Ο. 9 career involvement with any health insurer, is 10 that correct? 11 Α. Not in managing a healthcare carrier, I 12 do not. 13 Q. Do you know the precise methodology 14 that is used for reserving or determining the 15 HealthTrust loss reserves? 16 I know what the reserves pretend to 17 cover, I don't know the actuarial method that the 18 outside consulting actuary uses of a number of 19 different choices available to selection by an 20 actuary. 21 Q. So I'm trying to reduce that to an

MR. VOLINSKY: Move to strike.

22

23

answer.

THE PRESIDING OFFICER: One moment,

please. Strike Mr. Saturley's comment. And

please proceed, sir.

## BY MR. SATURLEY:

2.3

- Q. Am I correct that you do not know the precise methodology that is used to determine loss reserves for HealthTrust or an insurer like HealthTrust? Yes or no.
- A. I'm aware of the methodology used by the healthcare industry. I do not know the methodology used by HealthTrust.
- Q. Am I correct that you do not know with regards to the health industry the rate of accuracy with which actuaries predict levels of claims?
- A. Are we talking about claims or reserves?
- Q. With regards to actuaries making predictions to the amount of claims that are going to need to be paid in any particular year, would you agree with me that you do not know the level of accuracy that applies in the health insurance field?

- A. I'm not sure that I fully understand
  the question. If -- if you're asking me to make a
  mathematical comment on the reserves -- the
  integrity of reverses or claims paid.

  Q. I'm sorry, the last part was what?

  A. I'm not sure if you're asking me to
  - A. I'm not sure if you're asking me to make a mathematical statement on the accuracy of claims reserving or claims paid.
  - Q. I'm asking you about a discussion that we had during your deposition; it's very simple.

    Did you agree with me then that insurers who use good actuaries --

MR. SATURLEY: 193, Andy.

## BY MR. SATURLEY:

- Q. Insurers who use good actuaries, sometimes the actuaries miss their predictions with regards to the amount of claims they are going to be paid in any particular year?
- A. As you have now stated, I agree with the terms -- or the words.
- Q. And I believe you testified that it happens with some frequency in the property and casualty business, that was your answer. Do you

1 recall that?

- A. I generally recall it.
- Q. And you agreed with it. And then I went on and asked you, do you have similar knowledge with regards to the health insurance business. And do you recall your answer then?
- A. I don't, but my guess is that the actuarial practices results --
- Q. Wait a minute. My answer (verbatim) was do you remember?
  - A. I don't remember.
- Q. Okay. If I were to refresh your recollection and suggest that your answer then was I don't know, would you accept my representation that was your answer at the time?
  - A. I would.
- Q. Still your answer today, you don't know?
- A. I do not know the healthcare actuary results.
- Q. And, indeed, you said -- we went on to discuss on 187 that with regards to the claims reserves specifically on the HealthTrust balance

sheet, you said you were unfamiliar with how they
set it, is that right?

- A. I believe I said I'm unfamiliar with how the HealthTrust sets it.
- Q. You made quite a big deal of the length of time with regards to HealthTrust investments, the period of time?
  - A. Duration.

Q. Duration. You made a chart about it.

Is there any connection -- let me start again.

Strike that, please.

I'm back to the two buckets we talked about earlier. Is that also true, the two buckets we talked about, paying claims and then having capital, that applies to HealthTrust as well, even though it's not in runoff, right? The same analysis, you would concede it's the same analysis applies?

- A. It's the two most critical pieces.

  There are obviously other elements.
- Q. Of course. But with regards to claims then you would argue that the way in which premiums are invested needs to match the predicted

duration of the claim period, have I stated that
more or less accurately?

- A. Claims manifestation period.
- Q. Claims manifestation period. The premiums that come in during a policy period need to be invested in a way that matches the anticipated claims manifestation, right?
  - A. Right.

- Q. So if you expect that claims are to be paid in a 12-month period, then you think that the assets should be invested accordingly, have I got that right?
  - A. It's conceptually correct.
  - Q. But then there's another bucket, right?
- A. Of surplus?
  - Q. Capital. Surplus, capital. Shock absorber I think is the word you've used in the past, right?
    - A. Right.
  - Q. That has nothing to do with the claims period and the premium to cover the claims, right? Shock absorber is different; capital is different than the money that's used to pay claims?

1 That is correct. Α. Okay. And is there -- with regards to Q. 3 that shock absorber amount, is there any 4 requirement that it similarly needs to be invested 5 in short-term investments, or, contrarywise, would the board of directors, say, of HealthTrust, have 6 discretion to determine how they invested money 8 that they had reserved for capital? 9 MR. VOLINSKY: May I pose an objection? 10 First the compound, we can do one. 11 THE PRESIDING OFFICER: Understood. 12 Let's do the compound one. He can split it up. 13 Mr. Saturley, would you kindly split that question 14 up. 15 MR. SATURLEY: Certainly. 16 THE PRESIDING OFFICER: Granted. 17 BY MR. SATURLEY: 18 Q. The shock absorber amount we're talking 19 about; the capital, we'll call it capital for 20 purposes of the question? 21 Α. It works for me. 22 It's appropriate for a HealthTrust to Ο. 23 have capital, right?

1 Certainly prudent. Α. Certainly prudent. Permitted, Q. recommended, your opinion that they should have 3 4 capital? 5 Α. There is no limitation that precludes capital, and it would be prudent to have capital. 6 I'm sorry, I couldn't hear you. Q. You asked me two questions. There's no Α. 9 limitation on having capital, and, secondly, it 10 would be prudent to have capital. 11 You would agree that a board of 12 directors of HealthTrust have acted prudently when 13 they have money set aside for capital? 14 Α. Yes, I agree with that. 15 Now, does capital, as we're using the Q. 16 term right now, need to be invested in short-term 17 investments, the way we've talked about for the 18 premiums that go to pay claims manifestation, or 19 does the board have discretion with regards to the 20 duration of the investments? 21 THE PRESIDING OFFICER: One moment. 22 Yes?

MR. VOLINSKY: My objection is maybe

1 just ask for a point of clarification. Are we 2 talking about health insurers generally, or are we 3 talking about this health insurer under 5B? 4 THE PRESIDING OFFICER: What is your 5 intent. MR. SATURLEY: My intent is to -- I can 6 ask it either way. I have been asking about 8 HealthTrust. He has agreed that the board of 9 directors of HealthTrust would be prudent to 10 invest in capital. 11 THE PRESIDING OFFICER: Do you have 12 your clarification? MR. VOLINSKY: I'm fine. 13 14 THE PRESIDING OFFICER: Okay, please 15 proceed, Mr. Saturley. 16 BY MR. SATURLEY: 17 Shock absorber, capital. Do you have 0. 18 my question? 19 I think you need to ask it again, I'm 20 not sure exactly --21 0. All right. The board of HealthTrust, 22 you'd agreed, is prudent and -- you'd agree that 23 it's prudent that they have capital on their

books, right?

- A. Correct.
- Q. Is there some requirement that that capital be invested in short-term investments like you have said that the premiums should be? Is there some requirement?
- A. Again, to the extent of the liabilities, it is prudent that the operating capital be invested in matched to liabilities.
- Q. And with regards to capital, does the board of directors, or anyone, have a specific understanding of what the liabilities are, or is it a shock absorber to be there for unanticipated liabilities are?
- A. To the first part of your question, do the boards have the knowledge with respect to liabilities, I don't know. I mean, I don't want to speculate on that.

As to shock absorber -- if you would, because I got distracted. If you could repeat the second half of that question, I'd appreciate it.

Q. Let's try again. Would you agree with me that the nature of capital adequacy is not

dictated by duration or investments, do you agree with that statement?

A. I do.

- Q. Would you agree with me that there isn't a linkage -- there is no linkage necessary between the amount and the investment in capital, whether it's got to be invested in securities of some specific duration, would you agree with that statement?
  - A. As relates to the capital piece, yes.
- Q. With regards to the capital, you would agree with that statement? There's no reason to do that, to make that linkage?
- A. As it relates to capital. I'm only speaking to capital.
- Q. Right. The investment period that you've talked about is driven by the liquidity needs of the organization, not by the capital needs. Fair statement?
  - A. No.
- Q. Would you like to turn to page 132?

  Let me try again. The investment period is driven by the liquidity needs of the organization, not by

the capital needs. That's an incorrect statement?

- A. The investment period piggybacks to the cash liquidities of the organization. So I agree with that part. You went on to say something about capital.
- Q. The investment period is not driven by the capital needs?
- A. The investment period is not driven by the capital. I would agree with that statement.
- Q. There is no connection between investment duration and capital adequacy, true statement?
  - A. Capital adequacy, I agree.
- Q. Would you agree with me that the actuary who sat through the board meeting with regards to HealthTrust setting its capital amounts would have a better sense of why the board chose the targets that it did than you?
- A. I have -- I do not know the basis of how that target was selected, so I do not have an opinion.
- Q. And with regards to the minutes that you told us you reviewed, my understanding is you

reviewed one set of minutes. Is that your

correction from earlier today, that's the piece of

deposition testimony we saw, one set of minutes?

- A. No, that's not correct. The deposition response said key and critical minutes.
- Q. Key and critical minutes, okay. Were there any minutes to be found in your file when we took your deposition?
- A. I don't believe -- I don't know for sure, but I don't believe that the minutes were in my binder.
- Q. I want to make sure I understand the capital piece before we move on. Do I understand that the board of directors of HealthTrust -- would you agree with me, the board of directors of HealthTrust is empowered and authorized to have an amount available to them to establish capital adequacy for their fund?
- A. As a board, that I assume would be the prerogative of the board.
- Q. And that the amount that they devoted to capital adequacy should not be thought of as being used to pay the claims that arise during

this manifestation period. They're separate, am I
correct?

- A. May I repeat the question? I want to make sure I understand the question clearly. The question is, I believe, that capital is not used to pay claims.
  - Q. Is that right?

- A. That's correct.
- Q. Capital amount is to protect, for instance, against unexpected business risks, risks that have not been predicted by the actuary and so forth, is that right?
  - A. I don't agree with that.
- Q. Would you agree with me that the amount that is set aside for capital is to protect for reasons -- you used the word shock absorber, right? And that the shock absorber is against unexpected business risks?
- A. Capital provides for that particular exposure, but it provides for other things as well.
  - Q. For other things as well.
  - A. Correct.
- Q. But that's one of the things for which

it exists? 1 Α. In the context of one of the things, I 3 do agree. Q. One of the things for which you set 5 aside capital is for unexpected business risks, how's that? 6 Agreed. Α. So that means that there are other Ο. 9 things for which you need capital as well as 10 unexpected business risks, is that right? 11 Α. Correct. 12 MR. SATURLEY: May I have a second to 13 consult? 14 THE PRESIDING OFFICER: Surely. 15 Consider the time as well, while you're in 16 conference. 17 MR. SATURLEY: I'm sorry? 18 THE PRESIDING OFFICER: Consider the 19 time of day while you're in conference. 20 MR. SATURLEY: How about if I go to 21 noontime, is that what you want me to do? 22 THE PRESIDING OFFICER: No, I'm just 23 saying whatever you are consulting about, also

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1
       consult with respect to whether you want to end
       this phase of your examination or if you're near
       completion. I'm just looking at the time of day.
 3
                   MR. SATURLEY: What I may suggest,
 5
       Mr. Mitchell, is that I go to noon, because what
       I'm trying to manipulate -- what I'm trying to
 6
       understand is what things I don't have to do.
 8
                   THE PRESIDING OFFICER:
                                            Okay.
 9
                   Mr. Coutu, do you need to stand or
10
       stretch?
11
                   THE WITNESS: I'm fine, thank you.
12
                    (Discussion off the record.)
13
                   MR. SATURLEY: Mr. Mitchell, I'm
14
       eliminating questions.
15
                   THE PRESIDING OFFICER:
                                            That's why I
16
       endorse conferences, Mr. Saturley.
                                            Please
17
       proceed.
     BY MR. SATURLEY:
18
19
                   We talked a minute ago about capital
            Ο.
20
       adequacy protects against unexpected business
21
       risk?
22
                   And I responded among other things.
            Α.
23
                   Among other things. So you agree that
            Q.
```

1 there are other things that it's there for as 2 well, right? 3 Α. Right. 4 And yesterday when you were talking 5 about -- and teaching us about nomenclature, I think one of the things you said is that capital, 6 another word that it used to be called, in this 8 industry, at least, was members' balance? 9 Α. Right. 10 So at least you would say members' Q. 11 balance is the same as the way we've been using 12 capital here in the past few minutes? 13 Α. I agree. 14 THE PRESIDING OFFICER: So that I don't 15 get confused, members as a generic term, or 16 members of the HealthTrust at issue here? 17 MR. SATURLEY: Would you like my 18 answer? 19 THE PRESIDING OFFICER: Yes, please. 20 MR. SATURLEY: I believe the way that

members' balance is used in this context, the

talking about a specific member's contract or

context that we're talking about, we're not

21

22

1 anything, we're talking about the capital that exists on the financial sheet, on the financial 3 statements and is designated as members' balance. That's what it was historically, and at 5 some point -- I think Mr. Coutu will correct me if I'm wrong -- at some point that nomenclature 6 turned and became known essentially as net assets, sometimes with some clarification. 9 THE PRESIDING OFFICER: Industrywide, 10 not on the many exhibits that come from the financial reports from LGC. 11 12 MR. SATURLEY: I believe both. It is 13 specifically that way with HealthTrust that the 14 nomenclature turned at some point from members' 15 balance to net assets. 16 THE PRESIDING OFFICER: Thank you. 17 MR. SATURLEY: That was also as a 18 result of an industry change because of an 19 accounting standard. 20 THE PRESIDING OFFICER: Thank you. 21 MR. SATURLEY: All right? 22 THE PRESIDING OFFICER: Please proceed. 2.3 BY MR. SATURLEY:

- Q. So members' balance is capital, right?
  - A. It's capital and net assets, as you just explained.
  - Q. Would you agree with me that the sort of -- the types of risk against which members' balance would protect would include such things as the statistical volatility in claims risk?
  - A. I don't know what that term means. If you're talking about adverse loss development, yes.
  - Q. Adverse loss development, that's another thing for which capital exists, right?
    - A. Right.

- Q. How about catastrophic events, is that something against which members' balance exists to protect against?
  - A. It does.
- Q. How about the cost of honoring that GMR? If you're projecting out -- if you're projecting out in October for a pool that doesn't even start until the following July, and then that pool runs for a year from that July, and then if you get a claim towards the end of that period that might run for a period of time, you could be

```
1
       talking about a risk that you're predicting of
 2
       almost a three-year period, could you not?
 3
            Α.
                   I'm -- I'm not sure that I follow that
 4
       timeline.
 5
            Q.
                   Would you like me to --
                   Maybe if we did a little scratch on the
 6
            Α.
       paper it might be a little bit easier to understand
       it.
 8
 9
                   Sure.
            Q.
                   MR. SATURLEY: Where is the easel?
10
11
                   MR. VOLINSKY: I gave up.
12
                   MR. SATURLEY: You gave up? You broke
13
       it?
14
                                   I'll make it simple for
                   MR. RAMSDELL:
15
            I don't want it to fall.
       you.
16
     BY MR. SATURLEY:
17
                   Let's just work with me here,
            0.
18
       Mr. Coutu, if you would. You talked about the GMR
19
       actually gets expressed in October of 2011.
20
       GMR is issued, right?
21
            Α.
                   Okay.
22
                   Would you agree with me? I mean you
            Ο.
23
       can agree with that? All right.
```

Now, that GMR doesn't actually kick in in the sense of become effective into the following July, right? That's when the period for which they're quoting a rate begins, right?

- A. Where I'm hesitant are, there are two pools, as I understand it, at HealthTrust. There is the calendar year pool which runs January to December, and they also have a fiscal year pool that runs from July 1 to June 30th.
  - Q. Right.

- A. So --
- Q. But we went through this before.

  October actually gets trued up in April, right?

  MR. VOLINSKY: I'd object.
- THE PRESIDING OFFICER: Basis of the objection?

MR. VOLINSKY: Yeah, the comment that we went through this before is actually inaccurate, because this is a very new topic relating to the existence of timing of two pools. So if he wants to let the witness finish his answer which he started on, I would withdraw my objection.

1 THE PRESIDING OFFICER: Thank you for 2 withdrawing your objection. Would you rephrase 3 your question, Mr. Saturley? 4 MR. SATURLEY: Certainly. 5 BY MR. SATURLEY: I would like you to accept the 6 Ο. following assumption, that when HealthTrust issues a GMR in October of 2011, that what they're 8 9 talking about is the pool that starts in July? 10 Α. If that relates to the fiscal year pool 11 and not a calendar year pool, I agree. 12 Okay. Right? And so that's when that Ο. 13 pool actually starts, and that's when they 14 actually assume the contractual obligations which 15 you called it at one point, right? 16 Α. Right. 17 And that's typically a year, right? 0. 18 Α. June 30th. 19 All right, I'll take your corrections. Q. 20 June 30th. This would be July 1, right? 21 the period for which they've quoted the GMR is 22 that period, right?

I agree with that.

23

Α.

- Q. Now, if somebody actually has a claim here in, say, June 25 -- could be a serious claim, could be a minor claim, right; you don't know?

  Right? Correct?
  - A. Possible, sure.

- Q. And if it's a serious claim, the coverage for that can extend well beyond June 30, can it not?
  - A. As to that singular claim, yes.
- Q. Okay. And so -- let's call it sometime into June of 2014, right?
  - A. As to that singular claim.
- Q. So, what HealthTrust is doing in October of 2011 is predicting risk and claims through -- potentially through June of 2014 or beyond, if there is some -- what did you call it, noise, that goes through into a later period of time? Is that right?
- A. Why don't you ask me the specific question. I'm not sure what the question is.
- Q. Isn't that right, that when they make a prediction, when they assess their risk in October of 2011, they have to look all the way out to

sometime in 2014 or beyond?

- A. I completely disagree.
- Q. Okay. I'll take your answer.
- A. Completely disagree.
- Q. Would you agree with me that the type of risk that members' balance protects against -- capital, I'm back to asking you some other questions about that. Would you agree with me that the types of risk that capital protects against would include, for instance, the idea that investment income falls short of what was expected?
- A. I don't know that I would agree with that.
  - Q. Okay, why not?
- A. If the -- if there is a loss on the investment it gets reported through the income statement. If, let's say, the individual or company was issued the security question became bankrupt, the capital would have to cover that unexpected event.
- Q. So if an asset how, some way, for some reason disappears, the company goes bankrupt?

1 Capital. Α. 2 Q. Capital. Capital is there for that? 3 Correct. Α. 4 Q. Capital is there for -- if litigation 5 takes up, capital is there for that, right? Litigation runs into significant costs, that's 6 what capital is for? 8 I disagree with the comment. 9 Q. Is capital there -- is a purpose of members' balance for investment and growth? 10 11 Growth in what? Α. 12 Q. Membership. 13 Α. I don't see how capital supports the 14 growth in membership other than bigger company, 15 more capital. 16 Bigger company, more capital, right? Q. 17 Bigger company, more risk, right? 18 Α. More risk. 19 Q. I'm sorry? 20 Α. More risk. 21 Would you agree with me that capital Q. 22 exists to help with growth in technology needs?

Again, technically, no, I do not agree

23

Α.

1 with you.

- Q. Technically no, what does that mean?
- A. Because a lot of the things that you are raising are actually expenses that flow through the income statement that are not events that are either reserved or treated by capital support.
- Q. But those are known things for which you budget, right?
  - A. Say again?
  - Q. Known things.
  - A. Known to --
- Q. If you're budgeting something for the next year, then you budget for it, you do something with that.
  - A. Correct.
- Q. But capital exists for the unanticipated, does it not? Isn't that part of what it's about?
- A. Part of capital support is for unanticipated; part of capital is for operating requirements.
  - Q. Operating --
- A. Requirements.

1 Operating requirements. Would that Q. include technology needs? 3 Α. Ordinary course technology. Q. Yes? 5 Α. Yes. MR. SATURLEY: That is a convenient 6 time for me, your Honor, and I am continuing to delete topics, and so the break would allow me to do that. 9 10 THE PRESIDING OFFICER: Okay, and when 11 we come back we'll be moving to a different topic? 12 MR. SATURLEY: Yes. 13 THE PRESIDING OFFICER: Very good. 14 Mr. Volinsky, are you prepared for a noon 15 recess --16 MR. SATURLEY: Yes, absolutely. 17 THE PRESIDING OFFICER: -- at this 18 time? Very good. All right, then we will be at 19 recess until 1:15. 20 MR. SATURLEY: 1:15. Thank you. 21 (Recess taken.) 22 THE PRESIDING OFFICER: Good afternoon, 23 we're returned from the lunch recess, and

1 Mr. Coutu is still under cross-examination by 2 Mr. Saturley, counsel for LGC. Mr. Saturley.

MR. SATURLEY: Thank you, Mr. Mitchell. Over the break, as requested, we created a new exhibit folder for LGC Exhibit 456. I have the original and a copy. I'm going to give it to Ms. Godlewski. Copies have been distributed to counsel.

THE PRESIDING OFFICER: Very good. And that was admitted in the morning session. Thank you.

## BY MR. SATURLEY:

- Q. Mr. Coutu, good afternoon.
- A. Good afternoon, sir.
- Q. I'd like to spend a moment on real estate. Am I correct that with regards to the present arrangement, as you understand it, that HealthTrust does not own the real estate but functions within the real estate that is owned by LGC Real Estate, Inc., is that your understanding?
  - A. Yes, it is.
- Q. And it's your understanding that at some point during a reorganization that that's

when that transfer originally took place?

- A. As part of the reorganization.
- Q. Part of the reorganization. Is it my understanding -- strike that. Is it correct that to the extent that HealthTrust is paying rent for the privilege of operating in that facility -- and you know that it does pay some rent, or do you not know that?
- A. No, I'm aware that there is a rental arrangement.
- Q. So you're aware there is a rental arrangement on behalf of HealthTrust that pays rent to occupy that space, but am I correct that to the extent that that rate is below market it would be providing an economic benefit to HealthTrust?
- A. Subject to the below market differential.
- Q. You don't know subject to how much, you haven't said anything about how much, but you would agree with me that to the extent that it is below the market rent, it is an economic benefit to HealthTrust?

- A. I am agreeing with the statement.
  - Q. Would you also agree that as of the time that you issued your report and as of the time you were deposed, you did not know whether or not the rate being charged for the rental for the space was a discount for the market or not?
    - A. That is correct.

- Q. With regards to RBC, RBC is a perfectly acceptable method for determining capital adequacy for a risk pool like HealthTrust, right?
  - A. In my judgment it is.
- Q. Perfectly acceptable for the board of HealthTrust to undertake to use that methodology for determining its capital adequacy, correct?
  - A. I agree.
- Q. Indeed, you've said that under certain circumstances -- under certain circumstances -- a higher RBC is better than a lower RBC from the point of view from the insurer's safety and soundness, correct?
- A. I would make the observation that were not for the statutory requirement of returning excess surplus, the amount of surplus being very

1 high is not a bad thing.

- Q. Indeed, it's a good thing?
- A. Indeed, it's a very good thing.
- Q. It's a very good thing. The more capital on the balance sheet, that's a good thing. I take in mind your caveat, you know, with regards to how 5B plays. But looking at the subject matter, just of is more capital better or not, your answer would be more capital is better?
  - A. More capital is better.
- Q. And am I correct that only a fool would argue that having more capital is not good or irresponsible?
- A. Sort of like is there such a thing as too much cash.
- Q. Okay. And so the question that then is posed is, and that we've been discussing, what's the right amount of capital, right, for this entity?
  - A. Correct.
- Q. You would agree with me that the board of directors of HealthTrust entering any particular year, when they set a RBC level, the

setting the RBC level in advance; you have no quarrel with, correct?

- A. It's their prerogative to set a level they deem prudent.
  - Q. I'm sorry, it's their prerogative --
- A. To set a level of RBC they deem prudent.
- Q. I would like to hear that again. It's their prerogative -- meaning the board of directors of HealthTrust -- it's their prerogative, to set a level of capital that they deem prudent?
  - A. That they deem prudent.
- Q. And the board has the discretion, does it not, to decide what is an adequate or appropriate level, is that right?
- A. Again, I have to raise the caveat of subject to the obligation of repatriation of excess surplus, the answer would be yes.
- Q. And in terms of those competing things that you just described, it is the board's job, is it not, to determine where that level and the balance is?

- A. Well, it's the board's job to decide
  with respect to its obligations under the relevant
  statute what the capital level should be in that
  balance.
  - Q. That's what the board's there for, that's their responsibility?
    - A. I'm agreeing with you.

- Q. That's their job. As of the time of your report, and as of the time of your deposition, had you done any investigation of the RBC level of any entity other than LGC?
- A. I was aware of a couple of things. In certain of the minutes where Peter Reimer reported on RBC level or targets, he made references to Blue Cross/Blue Shield, and I believe that was 2002, and I believe the reference was that they maintain a RBC of 4 to 5, or in percentage speak, 400 to 500.

I also read a report prepared by Milliman, I'm guessing here a bit, but I believe it was March of 2011. And in that report, Milliman speaks to the RBC that is followed by Massachusetts in its healthcare related operation -- and I'm quoting from memory as best I can -- but I believe

that the report stated that the Massachusetts healthcare RBC was in the 600 or 700 percent range.

- Q. So as opposed to the 200 percent that you've put down here on your BSR No. 70, contrast that with -- again, with what the Milliman talks about is the Massachusetts -- you lost me a little bit.
  - A. Yeah. The report --

- Q. Go ahead, I'm sorry.
- A. The Milliman report that I'm referencing, to the best of my recollection identified Massachusetts health pool, risk pool, and made the comment that its RBC was, again, best of my recollection, 600 to 700 percent.
- Q. In contrast to this line that you've drawn of 200 percent? Are we talking about the same ballpark, where you've done this --
  - A. We're talking about --
- Q. Let me finish. When you've done this analysis and drawn the line at 200 percent, what you're saying is in Massachusetts, a report that's referenced in the Milliman report would have -- would have said this -- 600 percent or 700

1 percent, do I understand that right? Again, to the best of my recollection, 3 is that that report made reference to 600 percent or 700 percent, in that vicinity. 5 Is that -- outside of reading Mr. Reimer's references in some minutes, is that 6 where that comes from? 8 No, the one I just testified is the Α. 9 Milliman report that was prepared. 10 I'm sorry, I'm going back. Q. 11 Α. Okay. 12 The first thing you talked about was 0. 13 some minutes in which Mr. Reamer gave some --Mr. Reamer in several minutes talked 14 Α. 15 about the level or RBC that the LGC board should 16 adopt for HealthTrust. 17 What I'm trying to do is understand the 0. 18 universe of your investigation on RBC. And you 19 read some minutes, LGC minutes, right? 20 Α. Correct. 21 In which Mr. Reimer talked about other Q. 22 entities, and you read the Milliman report, right?

That's correct.

23

Α.

Q. And the Milliman report talks about apparently Massachusetts where they're at 600 to 700 percent?

- A. Again, based on my recollection.
- Q. Is that the only investigation you have done of the RBC levels for any entity other than LGC?
- A. I reviewed the specifics promulgated by the NAIC as it relates to healthcare and some of the changes that occurred in the methodology of RBC that changed initially in 1998, and then there was a second change to produce something called the trend test.
- Q. And is that material found in your file that we looked at during your deposition?
- A. I believe it was in my file in the binder under the section marked RBC.
- Q. Mr. Coutu, I was sent some e-mails from -- some material from Mr. Volinsky's office, and I want to ask you if this is what you're referring to. Is this the material that was in your binder that you were talking about that's RBC related material?

- A. I do.

- A. Yes, this is the trend test that I was just referencing. I can't tell you a hundred percent this is everything, but it looks like it's substantially it.
- Q. Thank you. I just would like to ask you a couple of questions about some of the material that's found in your file. There's an overview here on a page that's entitled risk-based capital, and it defines it as risk-based capital represents an amount of capital based on an assessment of risks that a company should hold to protect customers against adverse developments.

  Did I read that right?
- A. I'm lost, counselor. Could you just point me where you're at --
- Q. I'm reading the very first paragraph. The definition, as expressed in the materials found in your file, risk-based capital represents an amount of capital based on an assessment of risks that a company should hold to protect customers against adverse development. Do you see that?

1 Have I read it correctly? Q. It's a little bit blurred, but from Α. 3 where I'm siting it looks to be correct. 4 Q. Does that sound like a definition with 5 which you would agree for purposes of your 6 testimony? Α. It's a very general definition, I don't 8 take exception with it. 9 You do not take exception? Ο. 10 The adverse loss development, if I read 11 that correctly, I could -- I could comment. 12 Ο. Let's go later on down this. Do you 13 see the paragraph that starts "to interpret"? 14 Α. T do. 15 To interpret the absolute meaning of a Q. 16 RBC ratio requires an analysis of the calculation. 17 You understand that to be the case, right? 18 Α. Yes, I do. 19 A few of the more basic questions would Ο. 20 include, what is the underlying accounting basis; 21 i.e., how are assets and liabilities valued, 22 right?

Yes, I agree.

23

Α.

Q. You agree with that. Do you know how the underlying assets and liabilities are valued with regards to HealthTrust?

- A. They followed generally accepted accounting principles as modified for fund accounting and governmental plotting standards bureau accounting.
- Q. Do you know how capital is defined in the RBC formula?
- A. I -- I'm guessing a little bit, but I believe that capital here is referring to the portion of the RBC that determines what is a hypothetical level of capital that a particular balance sheet and insurance type company needs to have.
- Q. What's this next bullet point mean? What protection does a 100 percent RBC ratio imply, e.g., protects 95 percent of the time?
- A. The -- one of the components of RBC -- and, again, going back to my comment a second ago with respect to the hypothetical level of capital, in the RBC formulation that level is referred to as the authorized control level.

So what the formula purports to do is

determine, first, what is the level of capital that

the balance sheet in the business dictates, and

then as we mentioned several times, it was then

determined that multiplying that by 2 created this

margin or cushion or protection, excess of 100

percent.

- Q. What's the time horizon implied? Do you know what that means with regard to a RBC calculation for HealthTrust?
- A. I don't have a definitive response. My best guess of time horizon recognizes that there is a substantial difference in measuring and sizing liabilities between an insurance company which has relatively short-term coverages, one years, two years, versus other companies that may have coverages five, ten or more years.
- Q. Would you agree with me that the actuary who has been doing this calculation for HealthTrust for over 20 years, who is presumably a little more familiar with it than you with regards to its business and the time horizon that is implied, and indeed exists in its business, would

have a better sense of the meaning of an RBC ratio regarding that company than you?

- A. Not on a time horizon, because that is an exhibit that is prepared by the accountants, and is referred to as the ten-year claims development exhibit. That exhibit tells you very precisely the time horizon of the claims associated healthcare.
- Q. What about this next bullet point.

  Does the calculation include the provision for new business, or does it just look at running out the current business? Would you agree with me that that suggests that there are two different ways to analyze how the RBC applies to a particular business?
- A. There's an underwriting component part of the mathematical calculation, obviously.
  - O. And that --

- A. That's the new business.
- Q. That's the new business. And so you would therefore have a different result and a different feel, and a different RBC result and an analysis of that RBC result for a company that was just running out current business?

A. I don't -- I don't think I'd agree with
the statement as stated. The RBC form of a
healthcare is a formulation that takes into
consideration all of the risk components, whether
it's HealthTrust, whether it's Aetna, whether it's
Blue Cross/Blue Shield.

So that the formulation -- the mathematical formulation doesn't change, and business risk and underwriting risk is a risk component part and parcel of that mathematical calculation.

- Q. Do you have a sense of the claims that HealthTrust pays in a year?
- A. I know that in 3010 -- excuse me -- 2010 it was \$361 million.
- Q. And so for a \$361 million, what you're suggesting is that \$40 million is sufficient capital for them to hold?
  - A. Absolutely.

- Q. What happens if their actuarial projections are off by 5 percent?
- A. I believe that I testified and had a chart to demonstrate that for the last ten years

HealthTrust's premiums have been excess of claims paid each and every year. Two, if there was an aberration with respect to a given underwriting year, some not good thing happened, the nature of this business is that it allows it to be repriced annually with the caveat of the GMR providing a somewhat longer period for purposes of locking in rates. Other than that, this is business that can be repriced annually.

- Q. Correct me if I'm wrong, but if you're -- if you take a kick to your capital one year, and then you're repricing that to replace that for the next year, you're not just repricing to replace the business, you're also repricing to replace the capital, is that what you're suggesting?
- A. In the pricing mechanism -- strike that. The current formulation that is being used by HealthTrust with respect to its pricing model analysis and determination has a number of risk factors built in to provide for certain protections in the balance sheet for the company.

MR. SATURLEY: Mr. Mitchell, can I ask

1 for a -- I asked him, I thought, a relatively simple question based on a --3 THE PRESIDING OFFICER: Would you 4 repeat your question? 5 MR. SATURLEY: Certainly. THE PRESIDING OFFICER: And Mr. Coutu, 6 would you pay particular attention to the form of 8 his question, please? 9 THE WITNESS: Certainly. 10 BY MR. SATURLEY: 11 If a company takes a blow to its 12 capital, and as you've suggested, that can be 13 repriced the next year, my question is very In that next year's repricing, are you 14 simple. 15 not only pricing for the claims and the business 16 that you would orderly expect to do that year, but 17 you are also including in the repricing the 18 capital that you are trying to rebuild, yes or no? 19 Α. Maybe. 20 MR. SATURLEY: I'm going to try a 21 little experiment here, Mr. Mitchell. 22 THE PRESIDING OFFICER: Feel free to 23 call forward anyone to assist you.

1 MR. SATURLEY: Thank you. I'm putting 2 up Exhibit 357, and I'll give the witness a copy 3 so he can either look at the projection or look at 4 the sheet. And I give you the same opportunity. 5 THE PRESIDING OFFICER: Thank you. BY MR. SATURLEY: 6 Exhibit 357 is entitled regulatory Q. guidance on the misuse of RBC in rate making, and 9 this is issued by the NAIC. That's the entity 10 that you've referred to a number of times in your 11 testimony, is it not? 12 National Association of Insurance Α. 13 Commissioners. 14 And this is a guidance, a regulatory Q. 15 quidance that was adopted by a particular task 16 force by the NAIC and issued on August 12, 2008, 17 am I correct? 18

- A. It makes reference to the casualty actuarial and statistical task force.
- Q. Have you ever seen this document before?
  - A. I have not.

19

20

21

22

Q. Let's take a minute and go through it,

1 please. Let's look at the first paragraph. 2 THE PRESIDING OFFICER: Let him read it in full context, please, Mr. Saturley. 3 4 MR. SATURLEY: Certainly. 5 BY MR. SATURLEY: 6 Let me give you an opportunity to read Q. it. 8 THE PRESIDING OFFICER: Why don't you 9 read it, Mr. Coutu, please. Don't feel any 10 pressure. 11 I have read the document. Α. 12 You've read the document? You would Ο. 13 agree with me that the national insurance --14 excuse me, the National Association of Insurance 15 Commissioners is an authoritative group with 16 regard to this field? 17 MR. VOLINSKY: Objection. 18 THE PRESIDING OFFICER: Mr. Volinsky, 19 go ahead. 20 MR. VOLINSKY: This doesn't reflect 21 adoption by the NAIC, it reflects adoption by a 22 task force. With that distinction, I have no 23 questions -- no objections. But this isn't a NAIC

1 approved document, this is a sub task force 2 approved document. 3 THE PRESIDING OFFICER: Mr. Saturley? 4 MR. SATURLEY: That's exactly what it 5 It's adopted by the NAIC's casualty actuarial and statistical task force. 6 certainly willing to accept that amendment. 8 THE PRESIDING OFFICER: So you're not purporting it to be anything more than what it 9 10 states? 11 MR. SATURLEY: Anything more that what 12 A regulatory guidance on the misuse of RBC it is. 13 and rate making that comes out over the letterhead of National Association of Insurance 14 15 Commissioners. 16 BY MR. SATURLEY: 17 Which is the group that you have Ο. 18 referred to a number of times, is that correct? 19 Α. I have referred to the group a number 20 of times. 21 Okay, let's go through it. Q. 22 casualty actuarial and statistical task force --

which is to reemphasize the previous statement --

the capital levels indicated by the risk based capital formula should not be used as or assumed to be measures of adequate capital. Do you see that?

A. I do.

- Q. And you've never seen this document before?
  - A. I have not.
- Q. Okay. Would you agree with me that they go on -- this task force of the NAIC goes on to say, using or assuming to be measures of adequate capital would be an erroneous and therefore inappropriate use of RBC.

Do you see that? That's the first paragraph.

- A. I do.
- Q. Let's go on. There seems to be a common and persistent misconception that the upper end of the company action level -- those are capitalized letters -- that is the capital level that is 200 percent of a company's authorized control level risk-based capital requirement published in the annual statement -- let me pause

1 there.

Is that the 200 percent that you've told us about a number of times? 2.0, that's what you're talking about, right, the upper end of the company action level? I want to make sure we're talking about the same thing. Right?

- A. 200 percent is what's on that board behind you.
- Q. And that's what you've talked about, the NAIC's use of 200 percent as the action level. So they go on to say there seems to be a common and persistent misconception that this is somehow a measure of, quote, unquote, adequate capital. Right?
  - A. I'm following you.
- Q. And you would agree with me that that's what it says, this task force, right?
- A. I am not disputing what you're reading in whole or in part.
- Q. Okay. The logic of this -- and I assume what they mean is this common and persistent misconception -- appears to be that in most cases no regulatory action is triggered under

1 the RBC model law when an insurer's policyholders' surplus exceeds that amount, that this amount is 3 considered by the NAIC to be the lowest level that 4 is still adequate. Right? 5 Next sentence, this misconception appears to be surfacing most commonly in a rate 6 regulation context where this surplus level, 200 percent of authorized control level, is frequently 9 misconstrued as an adequate surplus level. 10 Have I read that correctly? 11 Α. I am not taking exception to your 12 reading of the document. 13 Q. Okay, let's look at the next paragraph. 14 MR. VOLINSKY: You're not going to 15 finish the question? 16 THE PRESIDING OFFICER: I was just 17 going to say. 18 MR. SATURLEY: I'm sorry. 19 THE PRESIDING OFFICER: The document 20 speaks for itself. And if you're going to proceed 21 in this manner, please read the complete sentence. 22 MR. SATURLEY: I'm sorry. 23 BY MR. SATURLEY:

\_

Q. Frequently misconstrued as an adequate surplus level that can be used to establish limits on permitted profit levels, surplus accumulation or leveraged ratios, right?

Next paragraph. It is appropriate to think of the capital level of 200 percent -- and that's the 200 percent that you've made reference to many, many times -- of the authorized control level RBC requirement as the minimum capitalization level above which an insurer can operate without regulatory intervention, unless it is triggered by the trend test as defined in the RBC model law.

That's when it is appropriate to think of the capital level as a 200 percent, right?

That's what they say, this task force of the NAIC?

- A. I'm waiting for a question. If you want me to stipulate that what this letter speaks to is that 200 percent is the minimum RBC capital, I can so state.
  - Q. Let's go to the third sentence.

THE PRESIDING OFFICER: Mr. Saturley, could we just ask a couple of questions and let

the document speak for itself? I presume that you're going to put this into evidence.

MR. SATURLEY: I am going to put this into evidence.

THE PRESIDING OFFICER: And just in the economy of time, please.

MR. SATURLEY: Okay.

## BY MR. SATURLEY:

Q. Would you agree with me, Mr. Coutu, having read this task force regulatory guidance on the misuse of the RBC, that a representative of the NAIC who served on this task force and who would have endorsed this particular statement, would not agree with your conclusion that 200 percent was an adequate level in a meaningful way for a company like HealthTrust?

A. Two comments. One, I don't know if this is a promulgation by NAIC, it is a promulgation by the cited task force. No. 2, I have attempted to explain, but I have not successfully been able to, the notion of a modification made to the RBC called a trend test. That would be applicable to healthcare companies.

/

Q. Would you agree with me with the last sentence, the tasks of evaluating the optimum capitalization of insurers -- optimum capitalization -- is separate and distinct from the task of evaluating minimum capital standards for solvency regulation.

Would you agree with me that the NAIC is drawing a distinction between optimum capital level and the minimum amount required for a solvency analysis?

- A. I would agree with you that the casualty and actuarial statistical task force has so concluded.
- Q. Are you aware of any other statement by the NAIC proper that somehow disavows the regulatory guidance issued by its task force?
- A. Excuse me, counselor, I didn't hear the last part of the sentence.
- Q. Are you aware of any statement of any kind from the NAIC proper that somehow or in any way disavows this statement of its task force?
- A. I'm not aware of anything that would disavow, but this is not a matter that I'm tracking

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1
       with any frequency at all.
 2
                   MR. VOLINSKY: We don't object.
 3
                   THE PRESIDING OFFICER: I'm sorry.
 4
       Please, Mr. Volinsky, would you approach the
 5
       microphone?
                   MR. VOLINSKY: We don't object to this
 6
       document as an exhibit.
                   THE PRESIDING OFFICER: Are you reading
 9
       Mr. Saturley's mind?
10
                   MR. SATURLEY: Yes, he's reading my
11
       mind.
12
                   THE PRESIDING OFFICER:
                                           Okay.
13
                   MR. SATURLEY: I would like to move
14
       this document as a full exhibit.
15
                   THE PRESIDING OFFICER: And there is no
16
       objection, but for foundation I have a question,
17
       Mr. Saturley.
18
                   MR. SATURLEY: Sure.
19
                   THE PRESIDING OFFICER:
                                            Can you tell me
20
       the source of this document? I understand the
21
       letterhead, but can I -- you know, is this in the
22
       public domain?
2.3
                   MR. SATURLEY: It is -- I believe it to
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1 be, because that's how I obtained it. But whether or not I violated any copyright laws, I'm not 3 aware. THE PRESIDING OFFICER: Just a question 5 arose in my mind that was developed in your questioning about whether this was -- it was 6 adopted by the subcommittee, there had been no foundation as to -- if I might liken it at a risk 9 to the American Bar Association, you know, there's 10 this kind of progression where things work to the 11 top, so I was inquiring for that purpose. 12 MR. SATURLEY: Let me offer, proffer 13 this for later confirmation by one of our 14 witnesses about its wide acceptance in the 15 industry. 16 THE PRESIDING OFFICER: I'll accept it 17 then with that representation as Exhibit LGC No. 18 357. 19 (LGC 357 was marked and accepted into evidence.) 20 THE PRESIDING OFFICER: Good afternoon, 21 Mr. Gordon. You will be the next to examine 22 Mr. Coutu.

MR. GORDON:

Yes.

## 1 CROSS-EXAMINATION

2 BY MR. GORDON:

- Q. Good afternoon. I think we've met, I'm Steve Gordon.
  - A. A number of occasions.
- Q. And I represent Maura Carroll. And I don't have a lengthy list of questions, so I'm going to be somewhat short, but some just few pointed areas that I'd like to ask you about.

The first area is with regard to the preparation of your report, and I want to know how long did it take you to prepare your report; when did you start and when did you end?

- A. There was a concentrated effort to complete the report that took me about 72 hours, but there are elements of that report that were written a year, year and a half earlier.
- Q. And when you prepared your report, you listed the scope of documents and materials that you relied upon, is that correct?
  - A. I did.
- Q. And actually you listed a whole series of documents concerning -- mostly financial

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1
       statements, correct?
            Α.
                   Mostly financial statements.
 3
            Ο.
                   There were some bylaws that you
 4
       reviewed as well, correct?
 5
                   That is correct.
                   And then you put -- and although you
 6
       didn't specifically mention minutes in your
 8
       report, you said, and such other documents or
 9
       material which I deem necessary or appropriate as
10
       a catchall?
11
            Α.
                   Right.
12
                   MR. VOLINSKY: I'd object.
                                                 It's a
13
       misstatement.
14
                   THE PRESIDING OFFICER:
                                            Grounds,
15
       Mr. Volinsky?
16
                   MR. VOLINSKY: Minutes are specifically
17
       referenced and quoted in the body of the report.
18
       If I can find it for you quickly, I'll reference
19
       that.
20
                   THE PRESIDING OFFICER:
                                            This is BSR
21
       68B?
22
                   MR. VOLINSKY: Yes, it is. It's page
23
       5, the actual bullet actually quotes from minutes,
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1 Reimer's presentation on RBC. 2 THE WITNESS: July the 10th, 2008. 3 MR. GORDON: Well, I don't think what I 4 said was a misquote. I was going to get to that, 5 your Honor. THE PRESIDING OFFICER: I understand. 6 I'm just catching up. I'm looking at page 5, and I'm looking for the quotation in question. Could 9 you direct my attention, Mr. Volinsky, what 10 paragraph? 11 MR. VOLINSKY: The bottom bullet, the 12 second line begins the quote. Oh, it's page 5 in 13 his report. So you have to go to 68B to start. 14 THE PRESIDING OFFICER: I am in 68B. 15 MR. VOLINSKY: And then the numbers in 16 the middle of the bottom. 17 THE PRESIDING OFFICER: Yes, and I'm at 18 page 5, and I have no bullets. So let's just make 19 sure we're accurate. 20 MR. GORDON: Can I approach the bench? 21 Just to make this simpler, because he misstated --22 it's right there. 23

THE PRESIDING OFFICER: Apparently you

1 had a mutual feeling about the misstatement. I just need to be directed to the exhibit. 3 MR. VOLINSKY: You weren't in the right 4 report. We are in the proceeding report. 5 THE PRESIDING OFFICER: All right, I'm on the right page. I feel much better. 6 Mr. Gordon, please proceed. BY MR. GORDON: 8 9 0. In the introduction you mentioned the 10 documents you reviewed. 11 Α. Correct. 12 And just to be clear, just to put what 0. 13 I was asking --14 MR. GORDON: I'll show you, if that's 15 It's that section right there. all right. 16 right? 17 THE PRESIDING OFFICER: Okay. BY MR. GORDON: 18 19 And when we undertook your deposition, 0. 20 we asked you to bring all of the documents that 21 you had relied upon in preparing your report, 22 correct? 23 You did. Α.

- Q. And you indicated to us that you brought to that deposition your entire file that you relied upon when preparing your report, is that correct?
  - A. As best I knew what the contents were in that file, you are correct.
  - Q. And but we asked you if you had left out any documents, you answered to us, no, that everything that you needed you brought to that deposition, right?
    - A. That's not correct.
    - O. How is that not correct?
  - A. I explained that there were documents relating to various discussions between myself and Mr. Fournier which predated my engagement, and I did not realize I had to produce those, and that was produced.
    - Q. Right, but any --
  - A. There were certain documents -- I'm trying to answer your question.
    - Q. Okay.

A. There were certain documents relating between discussions myself and Mr. Lange, your team

1 asked me to produce those documents, and I did.

So at the time I delivered documents, it was not complete.

- Q. And now you've produced everything to this day?
- A. I -- I provided those e-mails and correspondence to Mr. Volinsky, and I presume they have been tendered to you, your team.
- Q. And you produced at your deposition two large binders of the documents that you brought to the deposition, correct?
- A. I produced the preponderance of the information. There was a secondary pile that I did not produce that was brought, I presume by

  Mr. Volinsky, that had all of the e-mails relating to discussions and communication between myself and Mr. Wingate. I believe there were other e-mails that were produced by Mr. Volinsky or his staff that were on that table that day that I did not produce.
- Q. So the only point I'm trying to just gather at this point is that all of the materials that you relied upon when preparing your report

you have produced in this litigation?

- A. This is getting to the board minutes, and the board minutes that I reviewed were sent to me in electronic form. There are certain board minutes that I reviewed and reported on in respect of my report, all right? Were those minutes in my binder, I think is the question, I don't believe they were, I was under the impression they were being produced along with the e-mails that I did not produce relative to communications with the BSR.
- Q. So we can agree that in the binders of the documents that you brought, there were no board minutes in those binders, is that correct?
- A. To the best of my recollection, I think is what I'm saying.
- Q. And having -- as of today -- I could represent, I don't believe I've received any board minutes that you've reviewed, electronically or otherwise. And if I'm mistaken, correct me.
- A. I don't know the answer to the question because there was certain product that I did not produce. I don't know if those minutes were in the

e-mails. As I just mentioned, it was a bunch of e-mails that were brought to the deposition and placed on the table. I did not review that particular stack of materials to know whether or not there were any board minutes in there or not.

THE PRESIDING OFFICER: Mr. Gordon, would you like to consult with BSR counsel to see if you can determine where, if they were produced at this time?

MR. GORDON: Do you want me do that now?

THE PRESIDING OFFICER: If you would, I think. That will solve at least where we are right now.

MR. VOLINSKY: To be honest, I don't think I know the answer off the top of my head, but the deposition resulted in a stack of e-mails produced on the table that day, as the witness mentions. That was copied for the respondents, and subsequently there were some follow-up e-mails that were requested, and those were sent by me, maybe twice, but certainly once to the respondents as well.

1 THE PRESIDING OFFICER: Thank you for 2 that explanation. Mr. Gordon, can you proceed, 3 and you all can straighten that out. 4 MR. GORDON: I'll be glad to, because 5 it's very simple. I don't -- I did not get them, 6 and that was simply my point. THE PRESIDING OFFICER: You understand my position now. 8 9 MR. GORDON: To move on. 10 THE PRESIDING OFFICER: We have 11 representation of counsel. So now I'm faced with 12 representation of two opposing counsel, so I'm 13 suggesting that perhaps you can meet this evening 14 and see if it's been, shall we say, an event of 15 nonfeasance. 16 MR. GORDON: I certainly shall. 17 THE PRESIDING OFFICER: Thank you. 18 Please proceed. 19 MR. GORDON: Thank you. 20 BY MR. GORDON: 21 Q. Do you know Maura Carroll? 22 I do. Α. 23 Q. And you met her at MHMA in charge of

lobbying?

- A. I'm not sure what her position was. I thought when she and I first met, I believe sometime in '08, that she was head of the legal department of LGC. I knew she also was involved in the legislative lobbying effort as well.
- Q. And you know that she did not serve on the board of LGC, correct?
  - A. That I'm aware of.
- Q. And you understand she's the executive director, correct?
- A. I'm aware that she succeeded

  Mr. Andrews, at least as interim director I think

  '09, and then became the permanent director some

  point thereafter.
- Q. And at your deposition you, understanding her role, said and testified that you did not think her job level to rise to the level of a fiduciary, correct?
- A. I thought I responded -- and if the record says differently -- I thought I responded to the best of my knowledge Ms. Carroll has not and does not serve on the board of directors of LGC,

1 and as such did not have a fiduciary duty as a board member. 3 MR. VOLINSKY: May I interject? 4 THE PRESIDING OFFICER: You have an 5 objection? Please state your objection. MR. GORDON: I don't want him to be 6 coaching the witness. THE PRESIDING OFFICER: I understand. 9 Listen very closely to his objection. The grounds 10 for your objection? 11 MR. VOLINSKY: The grounds are that 12 this opens the door for this witness to testify 13 about fiduciary duties which was shut down 14 yesterday. 15 THE PRESIDING OFFICER: This is true. 16 MR. VOLINSKY: So if it's happening, 17 that's fine with me, but I just want it clear that 18 now I feel allowed to ask him about fiduciary 19 duties of board members, because Mr. Gordon has 20 opened that door. That's my point. 21 THE PRESIDING OFFICER: Excuse me, and 22 you will get your opportunity on redirect when 2.3 cross-examination is completed, to the extent that

1 its permissible. And I accentuate to the extent that it's permissible. So my intent is to have you continue 3 4 with your questioning, and if there's an objection 5 on redirect, I'll hear the objection. MR. GORDON: Well, I'll make it easier, 6 I'll withdraw the question, because I don't think 8 that would be appropriate to related to Mr. Carroll. So if that's the basis of his 9 10 objection, I'll withdraw it. 11 THE PRESIDING OFFICER: Okay, the 12 question is withdrawn. Can you proceed, please? 13 MR. GORDON: Yes. 14 BY MR. GORDON: 15 When you worked at Kemper, were you Q. 16 terminated? 17 Α. No, we reached a point where both sides 18 agreed that I would resign from Kemper. 19 And if you did not resign do you think 0. 20 you would have been terminated? 21 That's a speculative question, I don't 22 know the answer.

Did you ever once suggest that you

23

Q.

would have been?

- A. Did I ever suggest --
- Q. Yes.
- A. -- that I would have been? There was clearly some disagreements between myself and the board with respect to the potential insolvency of Kemper.
- Q. And do you remember testifying in Pennsylvania litigation that I think it's fair to say that had we not come to terms, termination might have been an outcome? Do you remember testifying to that?
- A. You know, I don't recall that specific statement, but, you know, if you're asking me in the context of the Kemper disagreement whether or not termination was a possibility, lots of things are possible.
- Q. Do you remember an announcement that followed that -- your end of relationship with Kemper, do you remember a story that ran that the tough tactics used for the runoff of Kemper Insurance Company are still continuing despite a change of management? Do you remember that?

- A. I don't remember that.

- 2.3

- Q. Kemper announced two weeks ago that by mutual consent it was terminating the runoff contract with Kenning Financial Advisors and
- Michael Coutu, do you remember that?
- A. That arrangement came to an end and they hired the members of my team.
- Q. And do you remember this statement:
  The change, however, has done little to help the
  widows and orphans of dead workers, amputees and
  others who are seeking compensation for workplace
  accidents at an Indiana steel plant which had a
  Kemper surety bond to back up, do you remember
  that statement?
- A. Disgruntled claimants are very common in the insurance business, whether it's a runoff or a continuing underwriting contract.
- Q. Disgruntled claimants including widows and amputees, right?
- A. I don't know the source of that comment or the fact that it has any relevance in the context you're asking me.
  - Q. And do you remember being terminated

1 from Lincoln as well, and that there was a lawsuit 2 filed related to your misconduct there? 3 I take great exception to misconduct. Α. Was a lawsuit filed? 4 Q. A lawsuit was filed. 5 Α. 6 And did it allege that you engaged in Q. misconduct? 8 Α. That I don't know. It alleged that I did not have the ability to serve due to a conflict 9 10 of interest. 11 Did that litigation allege that you had 12 made an unlawful demand of \$20 million? Do you 13 remember that? 14 Nothing unlawful about that demand. Α. 15 think you used the word alleged, right? 16 Right. Q. 17 Α. There was nothing unlawful about my 18 demand. 19 But it was alleged, right? Q. For \$21 million. 20 Α. 21 MR. VOLINSKY: Can I just ask what's 22 I object. alleged? MR. GORDON: On October 27 --23

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1
                   MR. VOLINSKY: I object.
 2
                   THE PRESIDING OFFICER:
                                            Time out,
 3
       gentlemen.
 4
                   MR. VOLINSKY: My objection is --
                   THE PRESIDING OFFICER:
 5
                                            Time out.
 6
       means you, too, Mr. Volinsky. There is an
       objection to the form of the question. You want
       to translate that to me?
 8
 9
                   MR. VOLINSKY: Right. I don't know
10
       what --
11
                   THE PRESIDING OFFICER: Time out.
12
       don't have to know just yet. Mr. Gordon, will you
13
       ask the question in a different form.
14
                   MR. GORDON: I certainly will.
15
                   THE PRESIDING OFFICER: Thank you.
16
     BY MR. GORDON:
17
            Ο.
                   Was a lawsuit filed against you by
18
       Lincoln General Insurance Company?
19
                   Yes. A declaratory judgment.
            Α.
20
            Q.
                   And in that declaratory judgment there
21
       were allegations that you were involved in a
22
       conflict of interest, correct?
23
                   Correct.
            Α.
```

Т	Q. And the allegations were that due to
2	the divestiture of certain stock that you were
3	making a wrongful demand saying that you were
4	entitled to \$20 million, correct?
5	A. It's not incorrect that it was a
6	wrongful demand. It alleges that, it's an
7	allegation in the complaint.
8	THE PRESIDING OFFICER: I think you
9	have your answer on that one. Please go to the
10	next question.
11	BY MR. GORDON:
12	Q. And that complaint also alleged tha
13	you engaged in a secret scheme to take over the
14	insurance company, is that correct?
15	A. That is an allegation, again, in the
16	complaint.
17	Q. And that complaint settled as well?
18	A. It did.
19	Q. And it's confidential?
20	A. It is.
21	Q. And the Kemper is confidential?
22	A. It is.
23	MR. GORDON: I have no further

1 questions. THE PRESIDING OFFICER: Thank you, 3 Mr. Gordon. Mr. Howard, do you have some cross-examination this afternoon for this witness? 5 If so, please come forward. MR. HOWARD: Mr. Mitchell, as painful 6 for it is for me to say this, I do not have any questions in light of his testimony so far. Thank 9 you. 10 THE PRESIDING OFFICER: Thank you, 11 Mr. Howard. Now we're on redirect in accordance 12 with our preliminary discussions, and so that will 13 be kept within the bounds of cross-examination. Mr. Volinsky, please proceed. 14 15 MR. VOLINSKY: Thank you, your Honor. 16 Mr. Mitchell, sorry. 17 REDIRECT EXAMINATION BY MR. VOLINSKY: 18 19 Mr. Coutu, I'm showing you a hand-drawn 20 chart that Mr. Saturley drew during his 21 cross-examination that hasn't been marked yet, but 22 he asked you in drawing this chart a couple of

questions about capital needs and whether the GMR

process essentially resulted in a multi-year capital need, and you said that you did not agree with him?

A. That is correct.

- Q. Would you tell us why you do not agree with that analysis?
- A. Three comments. One, I specifically noted with respect to Mr. Saturley's questions that he picked a claim at the end of the underwriting period.

I've testified numerous times in the last couple of days that the preponderance of claims arise during the policy period. Two,

Mr. Reimer has used various risk factors in calculating rates. A couple of examples, he uses a 10 percent margin. 10 percent margin is a proviso -- it's insurance-speak to make provision for adverse loss development, therefore it's accounted for in the reserve section as opposed to the capital section.

Q. All right, let me stop you on that one. What does that mean, it's accounted for in the reserve section as opposed to capital?

A. I don't know what the case is with respect to LGC. In normal insurance provisions, adverse development is another factor in addition to unfully settled claims incurred by not reporting claims, and loss adjustment expense; think of it as the fourth prong, adverse loss development, okay?

- Q. Okay.
- A. The point being is it's not always provided for as a capital issue.
  - Q. Okay.
- A. And, lastly is, taken in the extreme, in the extreme, if all these sort of timelines apply, if there were no risk adjustment factors, in Peter Reimer's rating analysis, his leading to conclusion that there's three times more capital necessary to support this business, and that's just an erroneous conclusion.
  - Q. Why is that erroneous?
- A. Because, again, the claim periods do not extend to the period of time that's being drawn here, and also, again, because you get to reprice the cost of the product on an annual basis.
  - Q. So if this is a three-year model as

Bill has drawn it, you would have pricing opportunities twice during the month?

- A. Well, you're due to have repricing.

  The GMR will lock in the maximum rate, okay, for whomever are the beneficiaries of that quote, which is not necessarily every single healthcare arrangement in the various pools of health trusts, No. 1.
- No. 2 is that, as I've quoted already, the GMR rate structure has adjustments, factors, load or other arrangements to compensate this is an extended quote that's going on beyond 12 months.
- Q. Let me just ask you a question about that. When you say there are adjustments built into the GMR rating because it goes for a little bit longer period of time --
  - A. Yes.
- Q. -- are those adjustments to make the rates higher or lower?
- A. No, they would have an increase effect on the rates. Recognizing the incremental risk, if I can use that term, of this arrangement.
  - Q. And then when premiums are calculated

1 based on that longer term GMR structure, are those calculations based on that enhanced structure? 3 Yes, it is. I can't speak to the Α. 4 sufficiency and accuracy of the calculations used, 5 but there are provisions made. Slow down. But that's not capital? 6 Q. That's not capital. Α. That's operating --Q. 9 Α. That's pricing. That's all pricing. 10 So this hand-drawn chart, does it help Q. us understand the capital needs of this 11 12 enterprise? 13 Not in my judgment. 14 If the Local Government Center Q. 15 determines its capital needs based on the analysis 16 described on this sheet by Mr. Saturley, would 17 that result in it holding too much or too little 18 capital? 19 Α. It would artificially inflate the 20 capital. 21 MR. VOLINSKY: If I may, I'd ask that

this chart be marked as BSR 72, just so we have it

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in the record.

THE PRESIDING OFFICER: Any objection?

Okay, BSR 72, a hand-drawn chart by Mr. Saturley,

used by both Mr. Saturley and Mr. Volinsky.

(BSR 72 was marked and entered into evidence.)
BY MR. VOLINSKY:

- Q. Do you have the Exhibit LGC 357? Let me give it to you. First, do you know what casualty actuarial statistical task force means?
- A. I assume it's an organization of actuaries who probably have their full actuarial certifications, ten certifications.
  - Q. And the term casualty?
- A. Casualty is just -- it's the casualty side of the property and casualty construct of coverage.
  - Q. Does that relate to healthcare?
- A. In some insurance companies, healthcare -- where there are multiline companies, healthcare is part of the property and casualty platform, and there are also monoline insurance companies, Aetna, for example, that only write healthcare insurance. CIGNA is a hybrid, an example of a hybrid.

1 So from this title can you tell whether Ο. this relates to healthcare RBCs, or nonhealthcare, 3 or both? 4 I cannot tell. 5 Ο. There is reference -- I believe it's in that second paragraph -- about the trend test. 6 Yes, it is. Α. 8 I'm sorry, third paragraph. Q. I see it. 9 Α. 10 What is the trend test, do you know? Q. 11 RBC is not a science. Α. 12 Is --Q. 13 Α. Not a science. It purports to 14 establish from a regulatory point of view that in 15 which regulator intervention of any kind is not 16 necessary. A modification was made in healthcare 17 which --18 MR. SATURLEY: I object to the 19 nonresponsive question. 20 THE PRESIDING OFFICER: I'm sorry, 21 Mr. Saturley objects. 22 MR. SATURLEY: I object as

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nonresponsive.

THE PRESIDING OFFICER: 1 Could I have 2 the question again, please, Ms. Carle? 3 (Question read.) 4 THE PRESIDING OFFICER: Would you 5 answer that question, Mr. Coutu, yes or no for me, please? 6 THE WITNESS: Do I know the trend test? 8 Yes. 9 THE PRESIDING OFFICER: Mr. Volinsky. 10 BY MR. VOLINSKY: Would you tell us what it means? 11 0. 12 It's a refinement of RBC. Α. 13 Ο. How so? 14 Their trend test introduces another Α. 15 insurance benchmark very common in the insurance 16 industry called the combined ratio test. 17 combined ratio test is the sum of a loss ratio and 18 the underwriting ratio, and --19 What does that mean? Ο. 20 If I have a combined ratio of 1.0, 21 and -- it means that for what I'm getting paid as a 22 premium in the course of running claims, I'm 23 breaking even. If I have a combined ratio of 1.3,

it means I'm losing 30 cents on every dollar premium I charge.

- Q. And if it's the other way, .7?
- A. It means I am running my business in a highly efficient, highly effective basis in relation to premiums and charging.
- Q. Does the trend test mentioned here have an application that you can make in reviewing health trust losses in underwriting?
- A. It's possible to calculate the combined ratio for the health trusts. The trend test says if the combined ratio is in excess of 105 percent, which translated means they're losing 5 cents for every dollar premium charged, then in that instance 200 percent is no longer deemed to be an adequate or minimum level of RBC. The NAIC requirements cause that RBC amount to go from 200 percent to 300 percent.
- Q. In this case, does HealthTrust have the kind of upside down trend that would require the boosting of RBC from 200 to 300?
- A. Based on the information I could glean from the financial statements, my calculation of

the loss in underwriting ratios of LGC HealthTrust suggest that it is below the trigger that would cause the trend test to cause a higher level of RBC to be the minimum.

- Q. So with -- HealthTrust's loss versus underwriting, we should be talking, in your opinion, about 200 not 300?
- A. Based on their being below 105, that would be my conclusion.

THE PRESIDING OFFICER: Mr. Volinsky, could I interject for a clarification?

MR. VOLINSKY: Yes.

THE PRESIDING OFFICER: So we may not waste time later. This prior response that you gave in this short exchange here, where you were -- well, to be specific -- could you give me not this last question, but the one just prior to it, please?

(Question read.)

THE PRESIDING OFFICER: Could you respond to that question again? And it's because I lost you halfway through your answer. So you didn't do anything right or wrong, I lost you.

1 THE WITNESS: Yes, sir. I first of all 2 am interpreting upsidedown to mean that they're 3 incurring cost excess of the one dollar rule. 4 MR. VOLINSKY: Yes. 5 THE WITNESS: So the response to the question, following the mode of the question, 6 they're not upsidedown. That is they're below 1.05 combined ratio trend test trigger. 9 THE PRESIDING OFFICER: Thank you. 10 THE WITNESS: Sure. 11 THE PRESIDING OFFICER: Mr. Volinsky. 12 MR. VOLINSKY: If I could have just one 13 second. 14 THE PRESIDING OFFICER: Absolutely. 15 BY MR. VOLINSKY: 16 One further question on Exhibit LGC 17 357. The discussion in this quidance that you've 18 now read today, is there any part of this 19 discussion that you interpret to apply to insurers 20 or risk pools that have specific statutory 21 requirements as in RSA 5-B:5 to return all 22 earnings and surplus excess of operations? 23 MR. SATURLEY: Objection, your Honor.

1 THE PRESIDING OFFICER: Grounds, 2 please, Mr. Saturley. MR. SATURLEY: I believe it calls for a 3 4 legal conclusion. 5 THE PRESIDING OFFICER: Mr. Volinsky, 6 I'm going to allow that objection. Could you try it a different way? MR. VOLINSKY: Sure. 8 9 THE PRESIDING OFFICER: Thank you. BY MR. VOLINSKY: 10 11 In any of 357, does it discuss in any 12 way insurers or risk pools that have legal --13 whatever the legal requirement is -- to return 14 surplus? 15 It does not. Α. 16 Do you know, on the same topic, you 17 mentioned some RBC values for Blue Cross/Blue 18 Shield franchises across the country. Do you know 19 if those enterprises have some statutory 20 requirement of some kind to return excess surplus? 21 They do not. I can't speak for the 22 Massachusetts healthcare pool, but in the context 23 of Blue Cross/Blue Shield franchise, no.

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                   Let me show you the Milliman report.
            Q.
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                   MR. SATURLEY: Number?
 3
                   MR. VOLINSKY: It's LGC 272.
 4
                   THE PRESIDING OFFICER: Let us catch up
 5
       with you, please.
                   MR. VOLINSKY: I can tell everyone,
 6
       it's one quick point, and it may not be worth the
       effort.
 8
                   THE PRESIDING OFFICER: Well, I'd like
 9
10
       to see it in context.
11
                   MR. VOLINSKY: Okay.
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                   THE PRESIDING OFFICER:
                                           You've all had
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       your preliminary motions in pieces, and I'd like
14
       to see it here in context. LGC 272, I see a
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       letterhead of Milliman, is that correct?
16
                   MR. VOLINSKY: Yes. With the date
17
       March 3, '11.
18
                   THE PRESIDING OFFICER:
                                            That is
19
       correct. Fine, I'm with you now.
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                   MR. VOLINSKY: If you'll turn to page
21
       4.
22
                   THE PRESIDING OFFICER: Is this the
23
       so-called Milliman report that you referred to?
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1 MR. VOLINSKY: I believe it is. 2 THE PRESIDING OFFICER: All right, 3 thank you. BY MR. VOLINSKY: 5 Ο. Just one quick point. MR. VOLINSKY: Sorry to make everyone 6 search. BY MR. VOLINSKY: 9 0. If I refer you to the end of the top 10 paragraph on page 4, does that help you recall 11 about whether the Massachusetts study relates to 12 the Massachusetts risk pool, or simply 13 Massachusetts health insurers? 14 Α. Upon rereading this particular 15 provision of the Milliman report March 3, '11, it 16 says the Massachusetts Division of Healthcare 17 Finance and Policy had a study performed of 18 Massachusetts health insurers' surpluses. It does 19 not state that it's the Massachusetts risk pool, or 20 that the risk -- or that any risk pools in 21 Massachusetts were included in the study. 22 0. So understanding that change, let me

ask you the same question about the Massachusetts

1 insurers that I asked you about the Blue Cross insurers; that is, do you know if any of those 3 Massachusetts health insurers have some kind of a 4 legal requirement of any nature to return surplus? 5 In the -- again, for clarification, that were in the study? 6 Yes. Q. Well, I'm assuming in the study, the 9 way it's written that these are not risk pool 10 insurers, and therefore would not be subject to a 11 statutory return of service. 12 MR. VOLINSKY: If I can have one 13 moment. 14 Those are all the questions I have, 15 your Honor. 16 THE PRESIDING OFFICER: Thank you. 17 Mr. Saturley, on recross, and again in accordance 18 with preliminary. Are you going to take him on 19 recross? 20 MR. SATURLEY: I'm just going through 21 my notes to see if it's necessary. 22 THE PRESIDING OFFICER: That's fine. Ι

just want to note to respondents' counsel that

according to the preliminary agreement that we will stay within the redirect.

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Mr. Coutu, you are free to get up and roam, if you'd like.

THE WITNESS: I'd like to think, your Honor, that I am at the end of my journey.

MR. SATURLEY: Mr. Mitchell.

THE PRESIDING OFFICER: Mr. Saturley.

MR. SATURLEY: The respondents have determined that we had concluded asking our questions to Mr. Coutu.

However, at this point I would like to renew an objection that I made to Mr. Coutu's expert report, and indeed move to strike those portions of it that do not have any relevance to the topics about which he opined here orally, by reason I do not believe it's appropriate for that material to -- I don't believe it's appropriate for that material to go back into, essentially, the record with you after this hearing is over.

The petitioner, the bureau, selected what topics it wanted Mr. Coutu to opine about, those are the ones that we responded to as part of

our cross-examination, and I think that that should be the extent of it.

To the extent that the hearsay rules don't specifically apply here, and so therefore we wish to review his report on those topics. I understand that that's your ruling, but I would move to strike anything else in the report that's on the topic about which he did not orally testify starting yesterday and including today.

THE PRESIDING OFFICER: Your objection is denied again. Do you have any questions on recross of this witness?

MR. SATURLEY: I do not.

appropriate weight on what other content might be in there, which may or may not have been subject to deposition, which may or may not have been considered in your -- in the respondents' cross-examination and an opportunity to recross examination today. And at the great -- oh, Mr. Gordon, please.

MR. GORDON: No, I'm sorry.

THE PRESIDING OFFICER: No, I'm going

1 to take us on a different track, so, please. MR. GORDON: I would like to join in 3 the objection. And, for the record, since we have 4 not been jumping up trying to clutter the record 5 with objections that --THE PRESIDING OFFICER: 6 Excuse me, you have not been? Could you come forward? MR. GORDON: Trying not. I've been under the best behavior I've been in a while. 9 10 that we collectively share our objection, that one 11 objection is the objection taken for the others, 12 unless you would like us to stand up and voice 13 individual objections joining those objections. 14 THE PRESIDING OFFICER: But you'll get you on the record. So on behalf of Ms. Maura 15 16 Carroll, you are joining in this last objection, 17 correct? 18 MR. GORDON: Yes. 19 THE PRESIDING OFFICER: 20 Mr. Howard, please? Sorry to give you this 21 exercise, but we'll keep the record clean. 22 MR. HOWARD: Thank you. And allow me

to join in objections that have been made so

1 far --THE PRESIDING OFFICER: Well, this 3 objection. 4 MR. HOWARD: This objection, yes. 5 would also add that it's fundamentally unfair in terms of process to require the respondents, and 6 from my perspective, my client, to respond to opinions made in the written report but not 9 produced here at trial. 10 The bureau has chosen not to elicit 11 those comments at trial. So for me to 12 cross-examine that report, I then have to elicit 13 that opinion. The bureau has chosen not to admit 14 the opinions. I should not be in the position of 15 having to elicit them so that I can then challenge 16 That is a fundamentally unfair process, and 17 I object to those portions of the report that were 18 not elicited here at trial. Thank you. 19 THE PRESIDING OFFICER: Rebuttal, 20 Mr. Volinsky, do you feel the need? 21 MR. VOLINSKY: No, sir, I would just

THE PRESIDING OFFICER: Thank you.

adopt my earlier comments.

1 Okay. I don't think I have to deny again. appreciate comments of those joining in the 3 objection. 4 Now, do I understand that you're about 5 to excuse this witness -- or I'm about to excuse this witness? No one has anything further of him? 6 Okay. At great risk, I have a question, Mr. Coutu. And all I can say is in my 8 9 experience as a hearing officer, and other roles 10 as a neutral, just by me doing this may garner 11 undue attention, but it, for me, is one that it's 12 closer to clarification than opening anything new. 13 If it does, unfortunately I have 14 created my own beast, and we'll start -- well, not 15 anew, but we'll give you opportunity. 16 During your testimony, sir, you spoke 17 of repricing on several occasions. Do you recall 18 that testimony? 19 THE WITNESS: I do. 20 THE PRESIDING OFFICER: Is it your 21 experience that repricing of a product -- may I 22 call it a product? Policy?

THE WITNESS: Policy or product covers

1 or works. THE PRESIDING OFFICER: Very good. 3 That that repricing to re -- to gather capital can 4 be priced over the course of more than one year? 5 THE WITNESS: Each insurance company can decide how much, if there's a capital loss, to 6 recover in a singular year or multiple years. THE PRESIDING OFFICER: Do you know if 9 the contracts that LGC may have with the medical 10 insurance company, if they allow multiyear 11 repricing? 12 THE WITNESS: First, to be very clear, 13 because I don't want to be confusing anybody. 14 cannot reprice a GMR quote. 15 THE PRESIDING OFFICER: Understood. 16 THE WITNESS: That's locked in stone. 17 So when I'm talking about repricing, I'm talking 18 as respects new underwriting years in respect to 19 new insureds who are not covered or subject to the 20 GMR, No. 1. 21 No. 2 is -- I think you said does the 22

claim service allow -- maybe I misunderstood you

23

on that.

THE PRESIDING OFFICER: 1 Whoever LGC is contracting with. You said some companies do 3 allow multiyear repricing and some do not. the medical insurance provider to LGC, if you 5 know, allow for multiyear repricing or not? THE WITNESS: For the sake of making 6 this a bit more complicated, there is, unfortunately, in the business multiyear 9 contracts. 10 THE PRESIDING OFFICER: Yes. 11 Which work like GMRs. THE WITNESS: 12 THE PRESIDING OFFICER: Yes. 13 THE WITNESS: I do not believe that 14 HealthTrust offers multiyear contracts. 15 Therefore, with the exception of GMR pricing, it 16 would have the opportunity to reprice, meaning a 17 new premium for each new underwriting year. 18 THE PRESIDING OFFICER: Thank you very 19 Does anyone feel a need to follow up on 20 that at all? 21 Thank you. I'm at least better 22 educated for that response, Mr. Coutu. You are 23 Thank you for your participation. excused.

1 THE WITNESS: Thank you.

THE PRESIDING OFFICER: Mr. Volinsky, is my understanding that counsel were going to talk at lunchtime with respect to the order of witnesses and how you wish to proceed from here? It is your case, so I'll ask -- recognize you to make the representation on behalf of all.

MR. VOLINSKY: I believe we are in the same position we were when we met before the break, which is Mr. Mr. Andrews is the next witness. I don't understand that he's here or available, so if we may start with him first thing in the morning, that would be helpful.

THE PRESIDING OFFICER: Okay, and that was by previous agreement. I just wanted to get it on the record.

MR. VOLINSKY: Yes, sir.

THE PRESIDING OFFICER: Thank you very much. If I could recognize LGC, there was also discussion with respect that there will be some work on exhibits over the course of either this evening or another evening so that tomorrow morning we might start off with getting some batch

admissions. Is that correct? Mr. Quirk?

MR. QUIRK: Yes, that's correct. We are going to look at this this evening and confer with the BSR on the exhibits.

THE PRESIDING OFFICER: And while I have you trapped and standing, can I also ask, there was another issue that went to Mr. Saturley's several, but identical, as I understood them, objections.

With respect to the possibility of there being different numbers that were relied upon by Mr. Coutu, and that there might be some discrepancy, it is my understanding that you're going to also work on those?

MR. QUIRK: It's my understanding that several charts that Mr. Coutu used during his direct and I believe cross-examination, those numbers had inaccuracies in them in certain aspects.

We're still looking at those charts because there's a number of documents in there, and we're going to continue that analysis, if you will, and we will update the bureau as to what we

1 find. THE PRESIDING OFFICER: Okay, fine. 3 Thank you very much, Mr. Quirk. I think one other 4 housekeeping, and maybe this was settled, but 5 there was some question during testimony as to whether everything had been produced, if you 6 recall? MR. VOLINSKY: 8 Yes. 9 THE PRESIDING OFFICER: And there was 10 going to be some work tonight to determine whether or not that was produced by BSR. 11 12 MR. VOLINSKY: Yes, sir. 13 THE PRESIDING OFFICER: Very good, 14 thank you. Again, thank you for your patience, 15 your attention, and we'll see you, then, tomorrow 16 at 9 a.m. to continue. 17 (Whereupon at 2:55 p.m. the 18 proceedings were recessed, 19 to reconvene on Wednesday, 20 May 2, at 9:00 a.m.) 21 22

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## CERTIFICATE

I, Pamela J. Carle, Licensed Shorthand Reporter,
Registered Professional Reporter, and Certified
Realtime Reporter, do hereby certify that I reported
in machine shorthand the proceedings had at the
taking of the above-entitled hearing, held on the 1st
day of May 2012, and that the foregoing is a true,
complete, and accurate transcript of said proceedings
as appears from my stenographic notes so taken to the
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I further certify that I am a disinterested person in the event or outcome of this cause of action.

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\_\_\_\_\_

PAMELA J. CARLE, LCR, RPR, CRR