State of New Hampshire
Annual Report
Prepaid Contracts for Petroleum Sales Contracts - RSA 339:79

Annual Report due: December 1, 2021

Corporation/Business Name: Cardinal + Glidden Oil Co Inc.
Address: 359 Rt 11, Farmington, NH 03835
Telephone Number: 603 755 3562, Email: Sgray@CardinalGlidden.com
Contact Person: Sheila Gray

Check one or more of the following items listed below indicating how the prepaid contracts are secured:

1. [ ] A firm commitment in the form of a futures contract or other commitment that guarantees that the dealer may purchase, at a fixed price, heating oil, kerosene, or liquefied petroleum gas in an amount not less than 75 percent of the maximum number of gallons that the dealer is committed to deliver pursuant to all prepaid contracts entered into by the dealer. The amount of such futures contract may be reduced to reflect any amount of home heating oil, kerosene, or liquefied petroleum gas already delivered to and paid for by the consumer.

2. [ ] A surety bond, made payable to the attorney general, in an amount not less than 50 percent of the total amount of funds paid to the dealer by consumers pursuant to prepaid heating oil, kerosene, or liquefied petroleum gas contracts.

3. [ ] A letter of credit, made payable to the attorney general, from an FDIC-insured institution in an amount that represents 100 percent of the cost to the dealer of the maximum number of gallons that the dealer is committed to deliver pursuant to all prepaid contracts entered into by the dealer. The cost shall be calculated at the time the contracts are entered into.

4. [ ] A liquid product inventory of home heating oil, kerosene, or liquefied petroleum gas in an amount equal to 75 percent of the outstanding volume in gallons that the dealer is obligated to deliver under the terms of prepaid contracts in force.

I (We) the undersigned do hereby certify that the information provided in this form is true and complete to the best of my information, knowledge and belief. Making a false statement on the form shall constitute an unfair or deceptive act or practice in violation of RSA 358-A.

Print Name of Dealer if Business
OR President/Officer if Corporation (a list of all members of the board of directors of the corporation shall be included with this annual report.)

Christopher Glidden
Title: President
Signature: Christopher Glidden
Date: 3/17/2021

Disclaimer: All documents filed with the Secretary of State become public records and will be available for public inspection.

Mail to: Department of State, State House Room 204, 107 North Main Street, Concord, NH 03301
Phone: 603-271-3242, Email: elections@sos.nh.gov, Website: www.sos.nh.gov

Received
Mar 18, 2021
New Hampshire Department of State
State of New Hampshire
Department of State
2021 ANNUAL REPORT

BUSINESS NAME: CARDINAL & GLIDDEN OIL CO., INC.
BUSINESS TYPE: Domestic Profit Corporation
BUSINESS ID: 10108
STATE OF INCORPORATION: New Hampshire

<table>
<thead>
<tr>
<th>CURRENT PRINCIPAL OFFICE ADDRESS</th>
<th>CURRENT MAILING ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>359 NH Route 11</td>
<td>P.O. Box 625</td>
</tr>
<tr>
<td>Farmington, NH, 03835, USA</td>
<td>Farmington, NH, 03835, USA</td>
</tr>
</tbody>
</table>

REGISTERED AGENT AND OFFICE
REGISTERED AGENT: Glidden, Christopher
REGISTERED AGENT OFFICE ADDRESS: 5 CROWLEY ST PO BOX 625 FARMINGTON, NH, 03835, USA

PRINCIPAL PURPOSE(S)
OTHER / SALE OF FUEL OIL; REPAIR OF EQUIPMENT

<table>
<thead>
<tr>
<th>NAME</th>
<th>BUSINESS ADDRESS</th>
<th>TITLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christopher Glidden</td>
<td>159 Horsetown Road, Farmington, NH, 03835, USA</td>
<td>President</td>
</tr>
<tr>
<td>Sheila Gray</td>
<td>359 NH Route 11, Farmington, NH, 03835, USA</td>
<td>Vice President</td>
</tr>
<tr>
<td>Brandon Glidden</td>
<td>159 Horsetown Road, Farmington, NH, 03835, USA</td>
<td>Director</td>
</tr>
</tbody>
</table>

I, the undersigned, do hereby certify that the statements on this report are true to the best of my information, knowledge and belief.

Title: Vice President
Business Name: Cardinal & Glidden Oil Co., Inc.
Signature: Sheila Gray
Name of Signer: Sheila Gray
Title of Signer: Vice President