

### STATE OF NEW HAMPSHIRE DEPARTMENT OF CORRECTIONS DIVISION OF ADMINISTRATION

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JONATHAN K. HANSON DIRECTOR



May 25, 2022

The Honorable Karen Umberger, Chairman Fiscal Committee of the General Court State House Concord, New Hampshire 03301

His Excellency, Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, NH 03301

#### **REQUESTED ACTION**

Pursuant to the provisions of Chapter 91:70 Laws of 2021, the New Hampshire Department of Corrections respectfully requests permission to transfer \$5,819,473 among accounts listed on the attached detailed exhibit to reallocate appropriations and cover overtime shortfalls effective upon Fiscal Committee and Governor and Executive Council approval through June 30, 2022. 100% General Funds.

Transfers are to occur from and within accounts listed on the attached detailed exhibits as follows:

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	02-46-46-460010-59280000 I	Busin	ess Informa	tior	ı Unit		
Class	Description		Current Modified Budget		Requested Action	Rev	Current vised Budget
010-500100	Personal Services - Permanent	\$	432,844	\$	(35,000)	\$	397,844
020-500200	Current Expenses	\$	190			\$	190
039-500188	Telecommunications	\$	2,466			\$	2,466
060-500602	Benefits	\$	182,354	\$	(20,000)	\$	162,354
103-502664	Contracts for Operational Services	\$	120			\$	120
	Total	\$	617,974	\$	(55,000)	\$	562,974
	REVENUES						
	Total General Funds	\$	617,974	\$	(55,000)	\$	562,974

	02-46-46-460010-71010000	Co	mmissioner'	s Of	fice		
Class	Description		Current Modified Budget		Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	168,829	\$	15,000	\$	183,829
011-500126	Personal Services - Unclassified	\$	141,384			\$	141,384
012-500128	Personal Services - Unclassified	\$	133,035			_\$	133,035
020-500200	Current Expenses	\$	11,372			\$	11,372
022-500255	Rents - Leases Other Than State	\$	2,352			\$	2,352
026-500251	Organizational Dues	\$	5,655			\$	5,655
028-500292	Transfers to General Services	\$	409,278			\$	409,278
030-500331	Equipment New/Replacement	\$	383,390			\$	383,390
039-500188	Telecommunications	\$	11,119			\$	11,119
057-500531	Books Periodicals Subscriptions	\$	965			\$	965
060-500602	Benefits	\$	232,484	\$	(10,000)	\$	222,484
066-500546	Employee Training	\$	45,538			\$	45,538
070-500704	In-State Travel Reimbursement	\$	2,154			\$	2,154
080-500714	Out of State Travel	\$	9,099			\$	9,099
089-501543	Transfer to DAS Maint Fund	\$	26,744			\$	26,744
103-502664	Contracts for Operational Services	\$	720,082			_\$	720,082
211-500757	Catastrophic Casualty Insurance	\$	19,053			\$	19,053
	Total	\$	2,322,533	\$	5,000	\$	2,327,533
	REVENUES						
	Total General Funds	\$	2,322,533	\$	5,000	\$	2,327,533

	02-46-46-460010-8301000	)0 H	luman Reso	urce	:S		
Class	Description		Current Modified Budget	]	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	636,956	\$	(8,000)	\$	628,956
020-500200	Current Expenses	\$	27,842			\$	27,842
022-500255	Rents - Leases Other than State	\$	1,560		•	\$	1,560
024-500225	Maint Other Than Build-Grn	\$	3,600			\$	3,600
030-500331	Equipment New/Replacement	\$	1,560			\$	1,560
039-500188	Telecommunications	\$	6,105			\$	6,105
050-500109	Personal Service-Temp/Appointed	\$	92,420			\$	92,420
060-500602	Benefits	\$	412,243	\$	(10,000)	\$	402,243
070-500704	In-State Travel Reimbursement	\$_	1,347			\$	1,347
101-500729	Medical Payments to Providers	\$	16,700			\$	16,700
102-500731	Contracts for Program Services	\$	77,100			\$	77,100
103-502664	Contracts for Operational Services	\$	299			\$	299
	Total	\$	1,277,732	\$	(18,000)	\$	1,259,732
	REVENUES						
	Total General Funds	\$	1,277,732	\$	(18,000)	\$	1,259,732

	02-46-46-461010-830000	00 F	inancial Ser	vice	S		
Class	Description ·	į	Modified Budget		Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	827,048	\$	(50,000)	\$	777,048
011-500126	Personal Services - Unclassified	\$	117,507	\$	(13,000)	\$	104,507
018-500106	Overtime	\$	15,939	\$	8,000	\$	23,939
020-500200	Current Expenses	\$	2,611			\$	2,611
022-500255	Rents - Leases Other than State	\$	3,250			\$	3,250
027-582703	Transfers to DoIT	\$	4,323,111			\$	4,323,111
030-500331	Equipment New/Replacement	\$	500			\$	500
039-500188	Telecommunications	\$	89,946			\$	89,946
050-500109	Personal Service-Temp/Appointed	\$	77,119			\$	77,119
060-500602	Benefits	\$	526,501	\$	(30,000)	\$	496,501
103-502664	Contracts for Operational Services	\$	45,197			\$	45,197
	Total	\$	6,028,729	\$	(85,000)	\$	5,943,729
	REVENUES						
	Total General Funds	\$	6,028,729	\$	(85,000)	\$	5,943,729

	02-46-46-461510-55410000 Class	ifica	tions & Offe	nde	r Records		
Class	Description		Current Modified Budget	]	Requested Action		Current vised Budget
010-500100	Personal Services - Permanent	\$	672,958	\$	(21,200)	\$	651,758
018-500106	Overtime	\$	100			\$	100
020-500200	Current Expenses	\$	931			\$	931
022-500255	Rents - Leases Other than State	\$	3,856			\$	3,856
030-500331	Equipment New/Replacement	\$	320			\$	320
039-500188	Telecommunications	\$	5,466			\$	5,466
060-500602	Benefits	\$	424,991	\$	(10,000)	\$	414,991
103-502664	Contracts for Operational Services	\$	540			\$	540
	Total	\$	1,109,162	\$	(31,200)	\$	1,077,962
	REVENUES						
	Total General Funds	\$	1,109,162	\$	(31,200)	\$	1,077,962.

	02-46-46-461510-8360000	0 Se	curity & Tr	ainin	g		
Class	Description		Budget .		Re	Current vised Budget	
010-500100	Personal Services - Permanent	\$	456,486	\$	(10,000)	\$	446,486
011-500126	Personal Services - Unclassified	\$	123,667	\$	(7,922)	\$	115,745
018-500106	Overtime	\$	17,872			\$	17,872
019-500105	Holiday Pay	\$	4,146		_	\$	4,146
020-500200	Current Expenses	\$	2,825			\$	2,825
030-500331	Equipment New/Replacement	\$	14,548			\$	14,548
039-500188	Telecommunications	\$	2,223			\$	2,223
050-500109	Personal Service-Temp/Appointed	\$	90,911			\$	90,911
060-500602	Benefits	\$	374,479			\$	374,479
066-500546	Employee Training	\$	66,614			\$	66,614
070-500704	In-State Travel Reimbursement	\$	2,839			\$	2,839
	Total	\$	1,156,610	\$	(17,922)	\$	1,138,688
	REVENUES						
	Total General Funds	\$	1,156,610	\$	(17,922)	\$	1,138,688

	02-46-46-462510-59290000	Pro	fessional Sta	ind	ards		
Class	Description		Current Modified Budget		Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	1,211,007			\$	1,211,007
011-500126	Personal Services - Unclassified	\$	102,440	\$	7,922	\$	110,362
018-500106	Overtime	\$	23,149			\$	23,149
019-500105	Holiday Pay	\$	3,917			\$	3,917
020-500200	Current Expenses	\$	19,103			\$	19,103
022-500255	Rents - Leases Other than State	\$	1,647			\$	1,647
030-500331	Equipment New/Replacement	\$	894			\$	894
039-500188	Telecommunications	\$	13,374			\$	13,374
050-500109	Personal Service-Temp/Appointed	\$	141,540			\$	141,540
057-500531	Books Periodicals Subscriptions	\$	398			\$	398
060-500602	Benefits	\$	1,033,461			\$	1,033,461
070-500704	In-State Travel Reimbursement	\$	18,266		,	\$	18,266
080-500714	Out of State Travel	·\$	1,732		,	\$	1,732
102-500731	Contracts for Program Services	\$	6,274			\$	6,274
103-502664	Contracts for Operational Services	\$	489			\$	489
	Total	\$	2,577,691	\$	7,922	\$	2,585,613
	REVENUES						
	Total General Funds	\$	2,577,691	\$	7,922	\$	2,585,613

[	02-46-46-463510-337200000	NH	State Prison	for	Men		
Class	Description		Current Modified Budget		Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	11,749,751	\$	(916,000)	\$	10,833,751
011-500126	Personal Services - Unclassified	\$	127,071			\$	127,071
017-500147	FT Employees Special Payment	\$	91,387	\$	(91,387)	\$	-
018-500106	Overtime	\$	5,802,977	\$	3,319,505	\$	9,122,482
019-500105	Holiday Pay	\$	449,136	\$	25,000	\$	474,136
020-500200	Current Expenses	\$	153,845			\$	153,845
022-500255	Rents - Leases Other than State	\$	19,699			\$	19,699
023-500291	Heat-Electricity-Water	∙\$	2,469,297			\$	2,469,297
024-500225	Maint Other Than Build-Grn	\$	8,850			\$	8,850
030-500331	Equipment New/Replacement	\$	58,183			\$	58,183
039-500188	Telecommunications	\$	46,609			\$	46,609
050-500109	Personal Service-Temp/Appointed	\$	403,033	٠		\$	403,033
060-500602	Benefits	\$	11,055,537	\$	(300,000)	\$_	10,755,537
068-500565	Remuneration ·	\$	405,601			\$	405,601
070-500704	In-State Travel Reimbursement	\$	102,313			\$	102,313
103-502664	Contracts for Operational Services	\$	69,807			\$	69,807
242-500787	Transportation of Inmates	\$	81,027			\$	81,027
	Total	\$	33,094,123	\$	2,037,118	\$	35,131,241
	REVENUES						
	Total General Funds	\$	33,094,123	\$	2,037,118	\$	35,131,241

	02-46-46-463510-33730000 Nort	her	n NH Corre	ctio	nal Felty		
Class	Description	Budget		Re	Current evised Budget		
010-500100	Personal Services - Permanent	\$	5,964,150	\$	(503,646)	\$	5,460,504
011-500126	Personal Services - Unclassified	\$	119,310			\$	119,310
017-500147	FT Employees Special Payment	\$	50,793	\$	(50,793)	\$	-
018-500106	Overtime	\$	2,986,700	\$	700,000	\$	3,686,700
019-500105	Holiday Pay	\$	180,439	\$	11,200	\$	191,639
020-500200	Current Expenses	\$	72,925			\$	72,925
022-500255	Rents - Leases Other than State	\$	3,377			\$	3,377
023-500291	Heat-Electricity-Water	\$	1,141,787			\$	1,141,787
024-500225	Maint Other Than Build-Grn	\$	1,750			\$	1,750
030-500331	Equipment New/Replacement	\$	45,141			\$	45,141
039-500188	Telecommunications	\$	49,799			\$	49,799
050-500109	Personal Service-Temp/Appointed	\$	157,934	\$	(50,000)	\$	107,934
060-500602	Benefits	\$	5,338,915	\$	(350,000)	\$	4,988,915
068-500565	Remuneration	\$	229,047			\$	229,047
070-500704	In-State Travel Reimbursement	\$	70,271			\$	70,271
102-500731	Contracts for Program Services	\$	51,332			\$	51,332
103-502664	Contracts for Operational Services	\$	37,931			\$	37,931
	Total	\$	16,501,601	\$	(243,239)	\$	16,258,362
	REVENUES				r		
	Total General Funds	\$	16,501,601	\$	(243,239)	\$	16,258,362

	02-46-46-463510-33740000 NH (	on	rectional Fac	ility	/Women		
Class	Description		Current Modified Budget		Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	2,916,070	\$	(360,000)	\$	2,556,070
011-500126	Personal Services - Unclassified	\$	110,430			\$	110,430
017-500147	FT Employees Special Payment	\$	23,287	\$	(23,287)	\$	-
018-500106	Overtime	\$	1,387,189	\$	650,000	\$	2,037,189
019-500105	Holiday Pay	\$	104,189	\$	15,000	\$	119,189
020-500200	Current Expenses	\$	55,207	L.		\$	55,207
022-500255	Rents - Leases Other than State	\$	4,628			\$	4,628
023-500291	Heat-Electricity-Water	\$	367,718		<del>-</del> ·	\$	367,718
024-500225	Maint Other Than Build-Grn	\$	990			\$	990
030-500331	Equipment New/Replacement	\$	6,144			\$	6,144
039-500188	Telecommunications	\$	26,674			\$	26,674
050-500109	Personal Service-Temp/Appointed	\$	126,348		·	\$	126,348
060-500602	Benefits	\$	3,130,949	\$	(700,000)	\$	2,430,949
068-500565	Remuneration	\$	71,804			\$	71,804
070-500704	In-State Travel Reimbursement	\$	6,865			\$	6,865
102-500731	Contracts for Program Services	\$	93,983		· ·	\$	93,983
103-502664	Contracts for Operational Services	\$	8,700			\$	8,700
	Total	\$	8,441,175	\$	(418,287)	\$	8,022,888
	REVENUES						
	Total General Funds	\$	8,441,175	\$	(418,287)	\$	8,022,888

	02-46-46-464010-83020	000	District Off	ices			
Class	' Description		Current Modified Budget	F	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	6,322,249	\$	(10,000)	\$	6,312,249
011-500126	Personal Services - Unclassified	\$	109,530			\$	109,530
018-500106	Overtime	\$	2,398			\$	2,398
019-500105	Holiday Pay	\$	295			\$	.295
020-500200	Current Expenses	\$	90,145			\$	90,145
022-500255	Rents - Leases Other than State	\$	458,948			\$	458,948
023-500291	Heat-Electricity-Water	\$	24,307			\$	24,307
024-500225	Maint Other Than Build-Grn	\$	264	·		\$	264
030-500331	Equipment New/Replacement	\$	56,051			\$	56,051
039-500188	Telecommunications	\$	121,036			\$	121,036
048-500226	Contractual Maint Build-Grn	\$	68,517			\$	68,517
050-500109	Personal Service-Temp/Appointed	\$	21,700	\$	(20,000)	\$	1,700
057-500531	Books Periodicals Subscriptions	\$	1,169			\$	1,169
060-500602	Benefits	\$	4,420,044			\$	4,420,044
068-500565	Remuneration	\$	1,750			\$	1,750
070-500704	In-State Travel Reimbursement	\$	93,204			\$	93,204
080-500714	Out of State Travel	\$	100			\$	100
102-500731	Contracts for Program Services	\$	67,538			\$	67,538
103-502664	Contracts for Operational Services	\$	2,966			\$	2,966
	Total	\$	11,862,211	\$	(30,000)	\$	11,832,211
	REVENUES						
	Total General Funds	\$	11,862,211	\$	(30,000)	\$	11,832,211

	02-46-46-464510-41060000 Concord Transitional Work Ctr											
Class	Description	2	Current Modified Budget	]	Requested Action	Re	Current vised Budge					
010-500100	Personal Services - Permanent	\$	748,664	\$	(100,000)	\$	648,664					
017-500147	FT Employees Special Payment	\$	5,877	\$	(5,877)	\$	-					
018-500106	Overtime	\$	398,866			\$	398,866					
019-500105	Holiday Pay	\$	24,411			\$	24,411					
020-500200	Current Expenses	\$	5,740		·	\$	5,740					
022-500255	Rents - Leases Other than State	\$	1,687			\$	1,687					
024-500225	Maint Other Than Build-Gro	\$	61,324			\$	61,324					
023-500291	Heat-Electricity-Water	\$	264			\$	264					
030-500331	Equipment New/Replacement	\$	36,625			\$	36,625					
039-500188	Telecommunications	\$	2,679			\$	2,679					
050-500109	Personal Service-Temp/Appointed	\$	31,587			\$	31,587					
060-500602	Benefits	\$	569,123		_	\$	569,123					
068-500565	Remuneration	\$	110,910			\$	110,910					
070-500704	In-State Travel Reimbursement	\$	88			\$	88					
103-502664	Contracts for Operational Services	\$	21,252			\$	21,252					
	Total	\$	2,019,097	\$	(105,877)	\$	1,913,220					
	REVENUES											
	Total General Funds	\$	2,019,097	\$	(105,877)	\$	1,913,220					

	02-46-46-464510-51	7200	00 Shea Fart	n			
Class	Description	Current Requested Modified Action		Re	Current vised Budget		
010-500100	Personal Services - Permanent	\$	531,905	\$	(35,000)	\$	496,905
017-500147	FT Employees Special Payment	\$	5,752	\$	(5,752)	\$	-
018-500106	Overtime	\$	177,519	\$	15,000	\$	192,519
019-500105	Holiday Pay	\$	16,043			\$	16,043
020-500200	Current Expenses	\$	3,987			\$	3,987
022-500255	Rents - Leases Other than State	\$	1,560			\$	1,560
023-500291	Heat-Electricity-Water	\$	27,725			\$	27,725
024-500225	Maint Other Than Build-Grn	\$	264			\$	264
030-500331	Equipment New/Replacement	\$	80,141			\$	80,141
039-500188	Telecommunications	\$	5,734			\$	5,734
060-500602	Benefits	\$	447,358	\$	(60,000)	\$	387,358
070-500704	In-State Travel Reimbursement	\$	1,912			۰\$	1,912
103-502664	Contracts for Operational Services	\$	2,499			\$	2,499
	Total	\$	1,302,399	\$	(85,752)	\$	1,216,647
•	REVENUES				` ′ ′ ′		, , , , , , , , , , , , , , , , , , , ,
	Total General Funds	\$	1,302,399	\$	(85,752)	\$	1,216,647

	02-46-46-464510-6043000	0 Con	ımunity Coı	recti	ions		
Class	Description		Current Modified Budget	F	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	561,862	\$	\$ (75,000)		486,862
011-500126	Personal Services - Unclassified	\$	109,531			\$	109,531
020-500200	Current Expenses	\$	829			\$	829
030-500331	Equipment New/Replacement	\$	6,323		_	\$	6,323
039-500188	Telecommunications	\$	1,989	Γ		\$	1,989
060-500602	Benefits	\$	420,946	\$	(10,000)	\$	410,946
068-500565	Remuneration	\$	12,907			\$	12,907
070-500704	In-State Travel Reimbursement	\$	3,990		,	\$	3,990
	Total	\$	1,118,377	\$	(85,000)	\$	1,033,377
	REVENUES				· · · · · ·		<u> </u>
	Total General Funds	\$	1,118,377	\$	(85,000)	\$	1,033,377

	02-46-46-464510-710700	00 N	orth End H	ouse	<del></del>		<del></del>
Class	Description	]	Current Modified Budget	F	Requested Action	Rev	Current ised Budget
010-500100	Personal Services - Permanent	\$	386,367	\$	\$ 4,000		390,367
017-500147	FT Employees Special Payment	\$	3,701	\$	(3,701)	\$	•
018-500106	Overtime	\$	21,382	\$	115,000	\$	136,382
019-500105	Holiday Pay	\$	8,871		•	\$	8,871
020-500200	Current Expenses	\$	3,372			\$	3,372
022-500255	Rents - Leases Other than State	\$	1,687			\$_	1,687
023-500291	Heat-Electricity-Water	\$	34,746			\$	34,746
024-500225	Maint Other Than Build-Grn	\$	264		r.	\$	264
030-500331	Equipment New/Replacement	\$	1,232		i	\$	1,232
039-500188	Telecommunications	\$	3,386			\$	3,386
060-500602	Benefits	\$	323,386			\$	323,386
070-500704	In State Travel Reimbursement	\$	55			\$	55
	Total	\$	788,449	\$	115,299	\$	903,748
	REVENUES						
	Total General Funds	\$	788,449	\$	115,299	\$	903,748

	02-46-46-464510-78740000 Calumet House									
Class	Description		Budget		Re	Current vised Budget				
010-500100	Personal Services - Permanent	\$	619,281	\$	(68,000)	\$	551,281			
017-500147	FT Employees Special Payment	\$	4,002	\$	(4,002)	63				
018-500106	Overtime	\$	165,930	\$	15,000	\$	180,930			
019-500105	Holiday Pay	\$	22,403			\$	22,403			
020-500200	Current Expenses	\$	5,880			\$	5,880			
022-500255	Rents - Leases Other than State	\$	1,687			\$	1,687			
023-500291	Heat-Electricity-Water	\$	51,930			\$	51,930			
024-500225_	Maint Other Than Build-Grn	\$	264			\$	264			
030-500331	Equipment New/Replacement	\$	5,752			\$	5,752			
039-500188	Telecommunications	\$	4,612			\$	4,612			
060-500602	Benefits	\$	517,800	\$	(70,000)	\$	447,800			
070-500704	In-State Travel Reimbursement	\$	4,717		- · · -	\$	4,717			
103-502664	Contracts for Operational Services	\$	4,215			\$	4,215			
	Total	\$	1,408,473	\$	(127,002)	\$	1,281,471			
	REVENUES		-							
	Total General Funds	\$	1,408,473	\$	(127,002)	\$	1,281,471			

	02-46-46-465010-58330000	Sec	ure Psychiat	tric	Unit				
Class	Description	Current Modified Budget		Modified			Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	1,752,799	\$	(214,000)	\$	1,538,799		
017-500147	FT Employees Special Payment	\$	9,029	\$	(9,029)	\$	-		
018-500106	Overtime	\$	592,913	\$	12,000	_\$	604,913		
019-500105	Holiday Pay	\$	61,359			\$	61,359		
020-500200	Current Expenses	\$	27,921			\$	27,921		
022-500255	Rents - Leases Other than State	\$	2,367			\$	2,367		
024-500225	Maint Other Than Build-Grn	\$	32,190			\$	32,190		
030-500331	Equipment New/Replacement	\$	19,537			\$	19,537		
039-500188	Telecommunications	\$	9,093			\$	9,093		
050-500109	Personal Service-Temp/Appointed	\$	63,174	\$	(15,000)	\$	48,174		
060-500602	Benefits	\$	1,424,651	\$	(200,000)	\$	1,224,651		
068-500565	Remuneration	\$	. 35,166			\$	35,166		
070-500704	In-State Travel Reimbursement	\$	2,209			\$	2,209		
101-500730	Medical Payments to Providers	\$	37,500			\$	37,500		
103-502664	Contracts for Operational Services	\$	5,632			\$	5,632		
	Total	\$	4,075,540	\$	(426,029)	\$	3,649,511		
	REVENUES								
	Total General Funds	\$	4,075,540	\$	(426,029)	\$	3,649,511		

	02-46-46-465010-82310	000	Mental Hea	lth			
Class	Description		Current Modified Budget	]	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	1,279,797	\$	(80,000)	\$	1,199,797
018-500106	Overtime	\$	200	\$	1,500	\$	1,700
020-500200	Current Expenses	\$	1,535			\$	1,535
022-500255	Rents - Leases Other than State	\$	2,145			\$	2,145
030-500331	Equipment New/Replacement	\$	113,908			\$	113,908
039-500188	Telecommunications	\$	4,659			\$	4,659
049-584995	Transfer to Other State Agencies	\$	29,179			\$	29,179
057-500531	Books Periodicals Subscriptions	\$	21,100			\$	21,100
060-500602	Benefits	\$	777,324	\$	(70,000)	\$	707,324
070-500704	In State Travel Reimbursement	\$	1,547		, , , , ,	\$	1,547
101-500730	Medical Payments to Providers	\$	5,653,450			\$	5,653,450
103-502664	Contracts for Operational Services	\$	180			\$	180
	Total	\$	7,885,024	\$	(148,500)	\$	7,736,524
	REVENUES						
	Total General Funds	\$	7,885,024	\$	(148,500)	\$	7,736,524

	02-46-46-465010-823400	00 ]	Medical - De	ntal			
Class	Description		Current Modified Budget	I	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	4,466,387	\$_	(304,000)	\$	4,162,387
011-500126	Personal Services - Unclassified	\$	80,005_			\$	80,005
012-500128	Personal Services - Unclassified	\$	119,436	\$	9,646	\$	129,082
018-500106	Overtime	\$	117,149	\$	525,000	\$	642,149
019-500105	Holiday Pay	\$	70,920			\$	70,920
020-500200	Current Expenses	\$	211,819		<u></u> -	\$	211,819
022-500255	Rents - Leases Other than State	\$	5,246			\$	5,246
030-500331	Equipment New/Replacement	\$	236,238			\$	236,238
039-500188	Telecommunications	\$	25,736		-	\$	25,736
050-500109	Personal Service-Temp/Appointed	\$	96,061			\$	96,061
057-500531	Books Periodicals Subscriptions	\$	199			\$	199
060-500602	Benefits	\$	2,920,109	\$	(100,000)	\$	2,820,109
070-500704	In State Travel Reimbursement	\$	6,051		<u> </u>	\$	6,051
101-500729	Medical Payments to Providers	\$	7,606,350			\$	7,606,350
102-500731	Contracts for Program Services	\$	17,955			_\$	17,955
103-502664	Medical Payments to Providers	\$	4,868			\$	4,868
230-500765	Interpreter Services	\$	828			\$	828
	Total	\$	15,985,357	\$	130,646	\$	16,116,003
	REVENUES						
	Total General Funds	\$	15,985,357	\$	130,646	\$	16,116,003

	02-46-46-465010-82350000 Res	iden	tial Treatme	nt P	rogram		
Class	Description		Current Modified Budget	I	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	1,542,041	\$	(78,000)	\$	1,464,041
017-500147	FT Employees Special Payment	\$	4,952	\$_	(4,952)	\$	•
018-500106	Overtime	\$	320,785	\$	28,000	\$	348,785
019-500105	Holiday Pay	\$	29,212	Ĺ. <u>.</u>		\$	29,212
020-500200	Current Expenses	\$	16,920			\$	16,920
030-500331	Equipment New/Replacement	\$	1,638			\$	1,638
039-500188	Telecommunications	\$	6,165			\$	6,165
060-500602	Benefits	\$	1,213,969	\$	(130,000)	\$	1,083,969
070-500704	In State Travel Reimbursement	\$	2,093			\$	2,093
103-502664	Contracts for Operational Services	\$	900			\$	900
	Total	\$	3,138,675	\$	(184,952)	\$	2,953,723
-	REVENUES						
	Total General Funds	\$	3,138,675	\$_	(184,952)	\$	2,953,723

	02-46-46-465010-823	600	00 Pharmac	y	·		***
Class	Description	Current Modified Requested Action		Re	Current vised Budget		
010-500100	Personal Services - Permanent	\$	207,995	\$	\$ 242,000		449,995
011-500126	Personal Services - Unclassified	\$	376,195			\$	376,195
018-500106	Overtime	\$	4,169			\$	4,169
019-500105	Holiday Pay	\$	100		<u>.</u>	\$	100
020-500200	Current Expenses	\$	30,596			\$	30,596
024-500225	Maint Other Than Build-Grn	\$	4,707			\$	4,707
030-500331	Equipment New/Replacement	\$	31,775			\$	31,775
039-500188	Telecommunications	\$	3,333			\$	3,333
060-500602	Benefits	\$	306,218	\$	40,000	\$	346,218
070-500704	In-State Travel Reimbursement	\$	282			\$	282
100-500726	Prescription Drug Expenses	\$	4,753,578			\$	4,753,578
103-502664	Contracts for Operational Services	\$	460			\$	460
	Total	\$	5,719,408	\$	282,000	\$	6,001,408
	REVENUES						
	Total General Funds	\$	5,719,408	\$	282,000	\$	6,001,408

	02-46-46-465510-6632	000	0 Maintenar	ice		-	
Class	Description		Current Modified Budget	]	Requested Action		Current vised Budget
010-500100	Personal Services - Permanent	\$	1,119,788			\$	1,119,788
017-500147	FT Employees Special Payment	\$	925	\$	(925)	\$	-
018-500106	Overtime	\$	120,918	\$	38,000	\$	158,918
019-500105	Holiday Pay	\$	5,261			\$	5,261
020-500200	Current Expenses	\$	77,113			\$	77,113
022-500255	Rents - Leases Other than State	\$	2,428		-	\$	2,428
024-500225	Maint Other Than Build-Grn	\$	91,283			\$	91,283
030-500331	Equipment New/Replacement	\$	31,456			\$	31,456
039-500188	Telecommunications	\$	14,053			\$	14,053
047-500240	Own Forces Maint Build-Grn	\$	314,259			\$	314,259
048-500226	Contractual Maint Build-Grn	\$	453,727			\$	453,727
050-500109	Personal Service-Temp/Appointed	\$	23,374			\$	23,374
060-500602	Benefits	\$	877,891	\$	(30,000)	\$	847,891
070-500704	In-State Travel Reimbursement	\$	18,831			\$	18,831
	Total	\$	3,151,307	\$	7,075	\$	3,158,382
	REVENUES						
<u> </u>	Total General Funds	\$	3,151,307	\$	7,075	\$	3,158,382

	02-46-46-465510-6	63300	00 Laundry				
Class	Description	]	Current Modified Budget Requested Action			Current ised Budget	
010-500100	Personal Services - Permanent	\$_	192,548				192,548
018-500106	Overtime	\$	4,761	\$_	18,000	\$	22,761
019-500105	Holiday Pay	\$	2,080			\$_	2,080
020-500200	Current Expenses	\$	44,870			\$	44,870
030-500331	Equipment New/Replacement	\$	136			\$	- 136
039-500188	Telecommunications	\$	531		·	\$	· 531_
060-500602	Benefits	\$	154,311	\$	(8,000)	\$	146,311
_	Total	\$	399,237	\$	10,000	\$	409,237
	REVENUES						
	Total General Funds	\$	399,237	\$	10,000	\$	409,237_

	02-46-46-465510-66	340	000 Kitchen				
Class	Description		Current Modified Budget	F	Requested Action		Current vised Budget
010-500100	Personal Services - Permanent	\$	752,143	\$	(88,000)	\$	664,143
018-500106	Overtime	\$	158,080			\$	158,080
019-500105	Holiday Pay	\$	26,610	<u> </u>		\$	26,610
020-500200	Current Expenses	\$	95,044			\$	95,044
021-500211	Food Institutions	\$	2,711,491			\$	2,711,491
022-500255	Rents - Leases Other than State	\$	520			\$	520
030-500331	Equipment New/Replacement	\$	108,910			\$	108,910
039-500188	Telecommunications	\$	2,889		·	\$	2,889
060-500602	Benefits	\$	723,059	\$	(170,000)	\$	553,059
	Total	\$	4,578,746	\$	(258,000)	\$	4,320,746
	REVENUES						
	Total General Funds	\$	4,578,746	\$	(258,000)	\$	4,320,746

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02-46-46-463010-66350000 Warehouse							
Class	Description		Current Modified Budget	Requested Action R		Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	360,449	\$	(40,000)	\$	320,449
018-500106	Overtime	\$	800			\$	800
019-500105	Holiday Pay	\$	115			\$	115
020-500200	Current Expenses	\$	558,783			<b>\$</b> \$	558,783
022-500255	Rents - Leases Other than State	\$	3,172			\$	3,172
023-500291	Heat-Electricity-Water	\$	67,596			\$	67,596
030-500331	Equipment New/Replacement	\$	22,187			\$	22,187
039-500188	Telecommunications	\$	5,240			\$	5,240
050-500109	Personal Service-Temp/Appointed	\$	24,234	\$	4,700	\$	28,934
060-500602	Benefits	\$	258,728	\$	(20,000)	\$	238,728
070-500704	In-State Travel Reimbursement	\$	5,296			\$	5,296
103-502664	Contracts for Operational Services	\$	2,076			\$	2,076
	Total	\$	1,308,676	\$	(55,300)	\$	1,253,376
	REVENUES						` ' '
	Total General Funds	\$	1,308,676	\$	(55,300)	\$	1,253,376

02-46-46-469010-82320000 Programs							
Class	Description ,		Current Modified Budget	I	Requested Action	Re	Current vised Budget
010-500100	Personal Services - Permanent	\$	3,533,874	\$	(80,000)	\$	3,453,874
018-500106	Overtime	\$	498			\$	498
019-500105	Holiday Pay	\$	493			\$	493
020-500200	Current Expenses	\$	6,803			\$	. 6,803
022-500255	Rents - Leases Other than State	\$	7,392			\$	7,392
023-500291	Heat-Electricity-Water	\$	687			\$	687
030-500331	Equipment New/Replacement	\$	9,518			\$	9,518
039-500188	Telecommunications	\$	14,286			\$	14,286
050-500109	Personal Service-Temp/Appointed	\$	37,112	\$	(20,000)	\$	17,112
057-500531	Books Periodicals Subscriptions	\$	5,000			\$	5,000
060-500602	Benefits	\$	2,314,768	\$	(120,000)	\$	2,194,768
070-500704	In-State Travel Reimbursement	\$	99			\$	99
102-500731	Contract for Program Services	\$	2,500			\$	2,500
230-500765	Interpreter Services	\$	448			\$	448
	Total	\$	5,933,478	\$	(220,000)	\$	5,713,478
	REVENUES						
	Total General Funds	\$	5,933,478	\$	(220,000)	\$	5,713,478

#### **EXPLANATION**

The Department requests to transfer \$5,819,473 among various General Fund accounting units, Class 010 Personal Services-Permanent, Class 011 Personal Services-Unclassified, Class 012 Personal Services-Unclassified, Class 017 FT Employees Special Payments, Class 018 Overtime, Class 019 Holiday Pay, Class 50 Personal Service-Temp/Appointed, and Class 060 Benefits as summarized in the attached detail to address current and anticipated deficits in Class 010 Personal Services-Permanent, Class 011 Personal Services-Unclassified, Class 012 Personal Services-Unclassified, Class 018 Overtime, Class 019 Holiday Pay, Class 50 Personal Service-Temp/Appointed, and Class 060 Benefits in various accounting units.

Class 010 Personal Services-Permanent has an estimated net surplus of \$2,814,846 as a result of departmental vacancies. Critical needs exist to fill both security and other direct care positions. The Department has experienced a significant increase in retirements this fiscal year over previous years further compounding our staffing issues (In FY 2021 there were 23 security staff retirements compared to FY 2022, as of 4/22/2022, there were 38 security staff retirements). Despite increased recruiting efforts (Attachment 1), the Department has had difficulty attracting an adequate number of qualified candidates to address this need, similarly to other state employers. Further the U.S. Bureau of Labor Statistics has projected a seven percent employment decline in correctional officers from 2020 to 2030 (Correctional Officers and Bailiffs: Occupational Outlook Handbook: U.S. Bureau of Labor Statistics (bls.gov)). They state "Despite declining employment, about 35,700 openings for correctional officers and bailiffs are projected each year, on average, over the decade. All of those openings are expected to result from the need to replace workers who transfer to other occupations or exit the labor force, such as to retire."

Class 11 Personal Services-Unclassified has an estimated net surplus of \$13,000 due to vacant positions.

Class 012 Personal Services-Unclassified has an estimated net deficit of \$9,646 due to a position being paid at a higher than budgeted amount.

Class 017 FT Employees Special Payments has a surplus of \$199,705. During the FY 2022-2023 budgeting process, the budget system was unable to accommodate the recently collectively bargained increase in hazardous duty pay and longevity pay in Class 10 Personal Services-Permanent and Class 060 Benefits for corrections officers and corporals. The increase was budgeted in Class 017 FT Employees Special Payments, in anticipation of transferring the funds as needed in the future.

Class 018 Overtime has an estimated deficit of \$5,445,005 at this time. Position vacancies have resulted in a need for overtime to maintain institutional security and resident care. In addition, the Department has not been immune to the impacts of COVID-19 throughout this fiscal year and its effect on staffing associated with employee illness as well as the additional operational impacts of managing quarantine and medical isolation protocols.

Class 019 Holiday Pay has an estimated net deficit of \$51,200 primarily due to the increase in salary negotiated through the collective bargaining agreements for both security and civilian staff.

Class 50 Personal Service-Temp/Appointed has an estimated net surplus of \$100,300 as a result of vacant positions.

Class 060 Benefits has an estimated net surplus of \$2,378,000 due to vacant positions.

#### Transfer \$3,075,846 from Class 010 Personal Services-Permanent:

- \$ 916,000 from accounting unit 3372 NH State Prison for Men
- \$ 503,646 from accounting unit 3373 Northern NH Correctional Felty
- \$ 360,000 from accounting unit 3374 NH Correctional Facility/Women
- \$ 100,000 from accounting unit 4106 Concord Transitional Work Ctr
- \$ 35,000 from accounting unit 5172 Shea Farm-Transitional Housing
- \$ 21,200 from accounting unit 5541 Classifications & Offender Records
- \$ 214,000 from accounting unit 5833 Secure Psychiatric Unit
- \$ 35,000 from accounting unit 5928 Business Information Unit
- \$ 75,000 from accounting unit 6043 Community Corrections
- \$ 88,000 from accounting unit 6634 Kitchen
- \$ 40,000 from accounting unit 6635 Warehouse
- \$ 68,000 from accounting unit 7874 Calumet-Transitional Housing
- \$ 80,000 from accounting unit 8231 Mental Health
- \$ 80,000 from accounting unit 8232 Programs
- \$ 304,000 from accounting unit 8234 Medical-Dental
- \$ 78,000 from accounting unit 8235 Residential Treatment Program
- \$ 50,000 from accounting unit 8300 Financial Services
- \$ 8,000 from accounting unit 8301 Human Resources
- \$ 10,000 from accounting unit 8302 District Offices
- \$ 10,000 from accounting unit 8360 Security & Training

#### Transfer \$20,922 from Class 011 Personal Services-Unclassified:

- \$ 13,000 from accounting unit 8300 Financial Services
- \$ 7,922 from accounting unit 8360 Security & Training

#### Transfer \$199,705 from Class 017 Personal Services-Permanent:

- \$ 91,387 from accounting unit 3372 NH State Prison for Men
- \$ 50,793 from accounting unit 3373 Northern NH Correctional Felty
- \$ 23,287 from accounting unit 3374 NH Correctional Facility/Women
- \$ 5,877 from accounting unit 4106 Concord Transitional Work Ctr
- \$ 5,752 from accounting unit 5172 Shea Farm-Transitional Housing
- \$ 9,029 from accounting unit 5833 Secure Psychiatric Unit
- \$ 925 from accounting unit 6632 Maintenance
- \$ 3,701 from accounting unit 7107 North End-Transitional Housing
- \$ 4,002 from accounting unit 7874 Calumet-Transitional Housing
- \$ 4,952 from accounting unit 8235 Residential Treatment Program

# Transfer \$105,000 from Class 050 Service-Temp/Appointed:

- \$ 50,000 from accounting unit 3373 Northern NH Correctional Felty
- \$ 15,000 from accounting unit 5833 Secure Psychiatric Unit
- \$ 20,000 from accounting unit 8232 Programs
- \$ 20,000 from accounting unit 8302 District Offices

#### Transfer \$2,418,000 from Class 060 Benefits:

- \$ 300,000 from accounting unit 3372 NH State Prison for Men
- \$ 350,000 from accounting unit 3373 Northern NH Correctional Felty
- \$ 700,000 from accounting unit 3374 NH Correctional Facility/Women

- \$ 60,000 from accounting unit 5172 Shea Farm-Transitional Housing
- \$ 10,000 from accounting unit 5541 Classifications & Offender Records
- \$ 200,000 from accounting unit 5833 Secure Psychiatric Unit
- \$ 20,000 from accounting unit 5928 Business Information Unit
- \$ 10,000 from accounting unit 6043 Community Corrections
- \$ 30,000 from accounting unit 6632 Maintenance
- \$ 8,000 from accounting unit 6633 Laundry
- \$ 170,000 from accounting unit 6634 Kitchen
- \$ 20,000 from accounting unit 6635 Warehouse
- \$ 10,000 from accounting unit 7101 Commissioner's Office
- \$ 70,000 from accounting unit 7874 Calumet-Transitional Housing
- \$ 70,000 from accounting unit 8231 Mental Health
- \$ 120,000 from accounting unit 8232 Programs
- \$ 100,000 from accounting unit 8234 Medical-Dental
- \$ 130,000 from accounting unit 8235 Residential Treatment Program
- \$ 30,000 from accounting unit 8300 Financial Services
- \$ 10,000 from accounting unit 8301 Human Resources

#### Transfer \$261,000 to Class 010 Personal Services-Permanent:

- \$ 15,000 to accounting unit 7101 Commissioner's Office
- \$ 4,000 to accounting unit 7107 North End-Transitional Housing
- \$ 242,000 to accounting unit 8236 Pharmacy

#### Transfer \$7,922 to Class 011 Personal Services-Unclassified:

• \$ 7,922 to accounting unit 5929 Professional Standards

#### Transfer \$9,646 to Class 012 Personal Services-Unclassified:

• \$ 9,646 to accounting unit 8234 Medical-Dental

#### Transfer \$5,445,005 to Class 018 Overtime:

- \$3,319,505 to accounting unit 3372 NH State Prison for Men
- \$ 700,000 to accounting unit 3373 Northern NH Correctional Felty
- \$ 650,000 to accounting unit 3374 NH Correctional Facility/Women
- \$ 15,000 to accounting unit 5172 Shea Farm-Transitional Housing
- \$ 12,000 to accounting unit 5833 Secure Psychiatric Unit
- \$ 38,000 to accounting unit 6632 Maintenance
- \$ 18,000 to accounting unit 6633 Laundry
- \$ 115,000 to accounting unit 7107 North End-Transitional Housing
- \$ 15,000 to accounting unit 7874 Calumet-Transitional Housing
- \$ 1,500 to accounting unit 8231 Mental Health
- \$ 525,000 to accounting unit 8234 Medical-Dental
- \$ 28,000 to accounting unit 8235 Residential Treatment
- \$ 8,000 to accounting unit 8300 Financial Services

### Transfer \$51,200 to Class 019 Holiday Pay:

- \$ 25,000 to accounting unit 3372 NH State Prison for Men
- \$ 11,200 to accounting unit 3373 Northern NH Correctional Felty
- \$ 15,000 to accounting unit 3374 NH Correctional Facility/Women

Transfer \$4,700 to Class 050 Service-Temp/Appointed:

• \$ 4,700 to accounting unit 6635 Warehouse

Transfer \$40,000 to Class 060 Benefits:

• \$ 40,000 to accounting unit 8236 Pharmacy

The following information is provided in accordance with the Budget Officer's instructional memorandum dated April 17, 1985 to support the above requested actions.

- A. Does transfer involve continuing program or one-time projects?

  These transfers involve continuing programs.
- B. Is this transfer required to maintain existing program level or will it increase the program level?

  All transfers listed will be used to maintain existing program levels.
- C. Cite any requirements that make this program mandatory. The requested action to transfer appropriations is required to maintain institutional security and the statutory responsibilities of the department as outlined in NH RSA 21-H Department of Corrections.
- D. Identify the source of the funds on all accounts listed on this transfer.

  All accounting units are General Funds.
- E. Will there be any effect on revenue if this transfer is approved or disapproved? There will not be any effect on revenue.
- F. Are funds expected to lapse if this transfer is not approved?

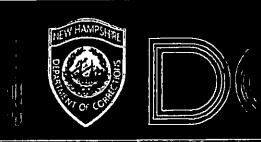
  General Funds- All Classes, if not fully expended, will lapse with the exception of Class 018 Overtime where any available balance is brought forward.
- G. Are personnel services involved?
   No new positions are being funded by this transfer.

Respectfully Submitted,

Commissioner



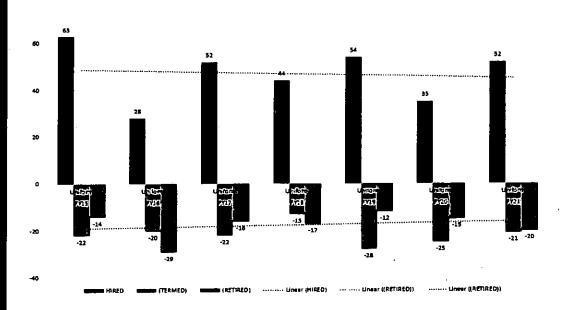




# NHDOC Requiling and Retention Efforts

Through analysis of patterns of hiring and departures from employment, the Department continues to advance internal systems with a focus on retention without losing traction on recruitment — we have identified key areas of opportunities to improve. These areas include our onboarding process, offboarding process, employee recognition, staff training, and enhancement as well as internal communication efforts.

# NH Department of Corrections Uniform Staff Trending by Fiscal Year



Recruitment Tracking SFY 2021 DOC

	HIRED	(TERMED)	(RETIRED)	Total Net Hire		
Uniform	53	-26	-23	4		
Civilian	45	-35	-33	-23		

Fiscal Year Totals

# Recruitment Initiatives:

Job Fairs, Speak	ing Engagements:			
2/9/2021	Nashua Community College class talk via ZOOM			
4/15/2021	NHES VIRTUAL CAREER, FAIR 11 AM TO 1 PM			
5/25/2021	CJ class Speakers Dover H.S. 11:35 am to approx 2:30 pm			
6/4/2021	DOVER H.S. CAREER CENTER			
6/30/2021	NHDOC VIRTUAL CAREER FAIR THROUGH NHES 11:30 AM TO 1 PM			
9/28/2021	COE-BROWN H.S. CAREER FAIR			
9/28/2021	SEACOAST VIRTUAL CAREER FAIR NHES 11 TO 1			
10/6/2021	SNHU VIRTUAL CAREER FAIR 2 PM TO 5 PM			
10/19/2021	NHES VIRTUAL CAREER FAIR 1 PM TO 3 PM			
10/22/2021	PLYMOUTH UNIVERSITY WITH PROFESSOR FRANCIS WILLIAMS CLASS TALK 9:05 AM TO 9:55 AM			
10/26/2021	PLYMOUTH UNIVERSITY CJ PROGRAM AT NH ARMORY, PLYMOUTH 10 AM TO 2 PM			
11/10/2021	WINNISQUAM REGIONAL H.S. 1 PM - 3 PM AND 4 PM - 6 PM			
11/16/2021	CONCORD C.J. ADVISORY GROUP			
11/17/2021	KINGWOOD REGIONAL H.S. AND PROSPECT MOUNTAIN H.S. 9 AM -11 AM AND 1:30 PM TO 3 PM			
12/14/2021				
12/14/2021	MEMORIAL H.S.			
DATE:	EVENT:			
1/19/2022	Profile HS			
1/19/2022	PROFILE H.S.			
1/21/2022	WMRHS '			
1/21/2022	Berlin High School			
1/31/2022	Lancaster Rotary Meeting			
2/1/2022	NHES VIRTUAL CAREER FAIR 11-1			
2/3/2022	NHES VIRTUAL CAREER FAIR 11-1			
2/8/2022	NHES VIRTUAL CAREER FAIR 11-1			
2/9/2022	PORTSMOUTH ARMY NATIONAL GUARD 4PM TO 7PM			
2/15/2022	SNHU PSYCH AND JUSTICE STUDIES INFO AND CAREER FAIR			
2/18/2022	Rotary Meeting			
2/22/2022	NASHUA COMMUNITY COLLEGE CLASS TALK 3PM TO 4:30PM			
3/1/2022	UNH JUSTICE STUDIES 11AM TO 2PM			
3/1/2022	NASHUA COMMUNITY COLLEGE CJ CLASS			
3/1/2022	NHES VIRTUAL CAREER FAIR 11-1			
3/3/2022	NHES VIRTUAL CAREER FAIR 11-1			
3/16/2022	Littleton HS Lunch table			
3/19/2022	ARMY NATIONAL GUARD 11AM TO 1PM, DRIVING PARK ROAD, MANCHESTER, NH 03103			
3/19/2022	North Country BBALL Tournament			
3/23/2022	PLYMOUTH STATE UNIV. CJ CAREER AND INTERNSHIP FAIR 10-2			
3/24/2022	Berlin HS CJ Class Talk			
3/29/2022	Gorham Job Fair			
3/31/2022	PLYMOUTH STATE			
4/5/2022	Capital & Southern VJF NHES			
4/6/2022	Rivier -Nursing Career Fair			
4/7/2022	Lakes Region VJF NHES			

4/7/2022	NEC CJ Fair
4/8/2022	HUOT CJ Program Tour NHSPM
4/8/2022	Colebrook Career Fair
4/12/2022	Berlin HS Lunch Table
4/12/2022	Seacoast VJF NHES
4/13/2022	Groveton High School
4/21/2022	Great Woods & White Mtn. VJF NHES
4/21/2022	CRTC Tour NHSPM & NHCFW
5/3/2022	Inter Lakes Job Fair
5/4/2022	Bow HS Career Fair
5/5/2022	WMRHS Job Fair
5/7/2022	PSTC STATE LAW ENFORCEMENT CAREER EVENT 10AM TO 1PM AT PSTC
5/9/2022	Berlin HS
5/10/2022	Great Bay CC
5/12/2022	NCF Tour Kennett High School
5/16/2022	Hillsboro-Deering HS
5/17/2022	Bedford High Schol
5/19/2022	Kennett HS Job Fair
5/21/2022	Great North Woods
5/24/2022	Alvirne HS Class Presentation
5/24/2022	NHES Lakes Region virtual career fair
5/25/2022	Hudson NH Job Fair
5/26/2022	NHES Seacoast Virtual Career Fair
5/26/2022	Nashua North HS Job Fair
5/27/2022	Tanger Touch A Truck
5/31/2022	Telstar High school
6/1/2022	Telstar High school
6/2/2022	NHES Monadnock Virtual Career Fair
6/6/2022	Manchester Memorial HS
6/6/2022	Concord Chamber Business Show
6/7/2022	NHES North Woods Virtual Career Fair
6/9/2022	Alvirne HS Job Fair
6/14/2022	Dover HS Presentation
6/14/2022	NHES capital Reg Virtual Career Fair
6/16/2022	NHES Lakes Region virtual career fair
6/28/2022	NHES North Woods Virtual Career Fair
8/5/2022	Jericho ATV Festival
8/6/2022	Jericho ATV Festival

# Social Media:

Social media is a big part of our recruitment effort. Career opportunities as well as educational materials, including pictures and videos, are posted frequently and across platforms. Our goal is to educate the public on the reality of working in the corrections field, which in turn helps dispel some of the negative perceptions and fear often created by popular culture, such as in the movie "The Shawshank Redemption" and the TV program "Locked Up."











#### Introduction To Corrections Program:

We are pleased this course, approved by the Berlin School Board, which focuses on Correctional Law Enforcement in NH will be offered as a credit course at Berlin High School. The inaugural class was offered for the fall 2021 semester with 5 participants. This class is one 90 minute block per week for 9 weeks. The 2<sup>nd</sup> class offered Doubled in size. Warden Riendeau oversees the class along with one of the teachers at the high school. It is set up to have a speaker assigned to a specific class or portion of the class with expertise in that topic, such as K9, forensic services, program delivery, and probation & parole. We are excited about the opportunities for recruitment and for staff to be able to engage with the students, which will both drive positive outcomes. The initial class feedback has been very positive.

We are working on coordinating with other local schools as well to see if this can be offered.

#### NHES Employee Portal:

www.nhjobs.nh.gov

NHWorks Job Match - Job Seeker Services - Job Search Results

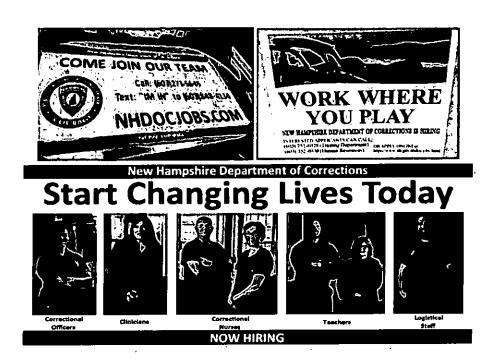
#### Marketing RFP:

We used the experience we gained through working with m5 Marketing to re-formulate an RFP that will enhance our work in this area focusing on our unique agency needs related to hiring. This RFP was posted but unfortunately yielded no interest. We will be re-evaluating, making any needed improvements.

#### Rebranding:

All marketing materials were updated, and media assets created to include career-relevant videos and photos to be used in ads and on social media. This also includes brochures and career boards.

We created recruiting decals for our vehicle fleet and large signs to hang from our Concord Facility and Berlin Facility as well as yard signs for around the Berlin area.



#### **Updating Supplemental Job Descriptions:**

Adjustments have been drafted in the job descriptions of multiple NHDOC positions to align to current duties. The Department continues to work on this and utilize the reclassification and reallocation processes through the Department of Administrative Services: Division of Personnel.

#### Adjustments to Academy curriculum and certifications:

Working with numerous members of our team, we received support to engage in several new activities from the Police Standards and Training Council. These initiatives include:

- Correctional Line Personnel (Group II Civilian Staff) will now attend 4 ½ weeks of the academy as part of their law enforcement retirement curriculum certification, this initiative started in January 2022.
- Correctional Line Personnel (Group II Civilian Staff) can at the recommendation of their supervisor attain through successful completion of the full Corrections Academy dual certification and work overtime posts as a corrections officer.
- We received approval to initiate a part-time corrections officer certification program. Captain Towers and the training team are working through the implementation of this part-time corrections officer academy with the first Part Time Academy anticipated for Spring 2022. Administration has advertised this new opportunity with numerous partners (i.e. colleges, job fairs, employment security). Human Resources has increased the number of part-time officer positions to accommodate this new opportunity. These will be duty post limited part-time officers (not like our retired team members coming back and working posts). These positions are currently open for recruitment.
- The Full-Time Corrections Officer Academy will be 8 weeks as we requested to complete the Police Standards and Training Firearms Certification post the academy and prior to assigning any officers to armed posts. The training team will be working on separating the two and making advances in our firearms training curricula aligned to the state law enforcement certification standards but also providing more orientation and training exposure.
- The ability to evaluate and grant approval for prior Law Enforcement experience and training that aligns with the current NH correctional certification requirements, therefore, making the time of hire to NH certification much shorter.

• We continue to offer retirees part-time hours post-retirement

#### Tours:

Tours are offered and given on a case-by-case basis; we work closely with area schools that focus on Criminal Justice such as Berlin High School. HUOT CJ program and CRTC CJ program.

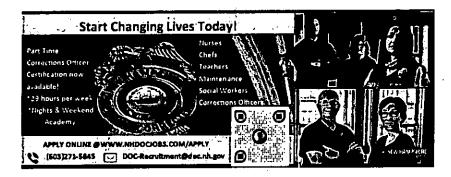
#### **Recruiting Specific Positions:**

We have solicited from our Sgt. ranks a 1-year temporary position re-assignment to be dedicated to job fairs, school events, security onboarding, and retention efforts to test this addition to the process as our recruiting numbers are dropping and retention continues to be an issue.

A Part Time Officer

#### Marketing Ads:

Ads are run each year in the NHTI Fall and Spring Athletics Calendar.



#### Retention Efforts:

#### NHDOC Recruiting and Retention Committee:

This working group is comprised of employees from all facilities and disciplines within the Department. The goal of the working group is to gather information and provide input and ideas on a variety of issues to aid in both recruitment and retention efforts.

This policy has been updated to create a recruiting and retention committee at each facility as each facility has it's own unique culture and challenges from a recruitment and retention perspective.

#### Correctional Leaders Association Recruitment and Retention Committee:

This is a national working group of correctional leaders and correctional employees analyzing, sharing research and best practices to enhance recruitment and retention.

#### Employee Recognition:

We have been working hard to better recognize our staff, both internally and externally. Staff now have the opportunity to recognize their peers on the Department Intranet through "Shout Outs" as we branded them. This has been very popular. Longevity, service awards, promotions, and retirements are also posted internally and externally, if the employee approves. We are focused on continuing to standardize and improve these events and to make them part of our culture.



#### Employee Wellness Areas:

Employee wellness areas have been established and/or renovated at each facility to include a gym and break area. All facilities are complete except for NHSP-Men. This break area plan has recently received approval from the Fire Marshall and construction is currently underway.

Two new employee enhancement positions were created and filled to focus specifically on employee health and overall wellness. The goal is to reduce overtime, increase overall employee wellness, and improve employee morale while retaining staff. Our bigger goal is to provide a working environment that promotes willingness from our current staff to suggest the NHDOC as a viable career choice for family and friends.

Wellness staff have provided feedback and continue to work on streamlining and personalizing our onboarding process. Our current policy versus practice is antiquated and unfriendly. Our goal is to make our onboarding process more efficient and welcoming which in turn will help with not losing people to a long process as well as create investment from the very beginning of employment which will aid in retention. They have worked to map out other areas to work on to aid in retention including advancing our Field Training Officer program, our new employee orientation as well as our exit interview process to collect valuable data from exiting employees.

#### T.H.R.I.V.E Team

Current initiatives: NHDOC is continually engaged in Workforce Development with numerous activities: Wellness staff continues to engage staff with the goal of improving organizational culture by sending out information to staff on all 8 areas of health and wellness, we continue to work on leadership development, strategic planning, and collaborating with employment partners.

We have partnered with "Donate Life" much like the NHDMV does. We run educational information on the organ donation process on TV's that they provide. These TV's will be placed in employee areas in an effort to enhance communication efforts and provide another place to display information besides the traditional e-mail and written forms.

In Process Initiatives: Employee/Supervisor Enhancement Training, The finals stages of a Peer-to-Peer Program. – in coordination with NH State Police and Forge VFR, to assist in developing trauma and other serious incident support teams within the department. Additionally, the department has also developed a plan to increase employee family engagement opportunities as well as created a comfort dog program. A policy has been created and approved, we are now in the process of developing a handler application and approval process which needs to be done prior to the selection and training of a comfort dog team.

Promoting Wellness and Resiliency in Correctional Staff | National Institute of Corrections (nicic.gov)

Role of a US-Norway Exchange in Placing Health and Well-Being at the Center of US Prison Reform (2020) |

National Institute of Corrections (nicic.gov)

**Team**- to create a united team across all DOC facilities and occupations

Healthy - To promote healthy habits and mindsets

Retention - To retain DOC employees

**nvested** – To foster a culture of employees that are invested in the DOC, its mission, and core values

Valued – To create a culture that reflects the value of each employee

Engaged – To promote an environment where employees are engaged in their personal and professional wellbeing

## Your Employee Enhancement Experts:

Ashley Gray - 16946 Jessie Webb - 16807

#### Internship Program:

We are slowly regaining the momentum we had established before COVID-19 with our internship program. We have agreements in place with all NH Colleges except SNHU with whom we are working on a mutually agreed upon affiliation agreement.

All employers nationally are struggling with unmet labor shortages including law enforcement agencies and our Department is not immune (Workforce Issues in Corrections | National Institute of Justice (ojp.gov). Recruiting and retention continue to be a priority for the Department, though, the fact we were able to recruit 53 new officers and 45 civilian staff members during the height of a pandemic demonstrates our continued investment and continued work to draw people to the corrections field.

Please find some additional resources below.

www.nhdocjobs.com has been moved to a state run site. www.jobs.nhdoc.nh.gov

NH Department of Corrections | Facebook

NHDOC (@NHDOC) / Twitter

https://www.linkedin.com/company/nh-department-of-corrections-recruiting

NHDOC (@nhdepartmentofcorrections) • Instagram photos and videos

https://www.nh.gov/nhdoc/news/documents/2022-01-14-choose-love-graduation-final.pdf -NHDOC Hosts First-Ever Corrections Choose Love Graduation

posting.pdf (nh.gov) - The FOCUS Program Saved My Life

<u>2022-03-24-nnhcf-Intro-to-corrections.pdf</u> – Department of Corrections Launches Intro to Corrections Course at Berlin High School.

NH Chronicle: Parenting while in prison (wmur.com)

For questions: Administrator Tina Thurber - tina.m.thurber@doc.nh.gov