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Frank Edelblut Commissioner Paul K. Leather Deputy Commissioner

STATE OF NEW HAMPSHIRE DEPARTMENT OF EDUCATION 101 Pleasant Street Concord, N.H. 03301 TEL. (603) 271-3495 FAX (603) 271-1953

May 11, 2017

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Education to enter into a contract with Scholastic Inc., 557 Broadway, New York, New York (vendor code 164078), in an amount not exceed \$905,530.00 to provide services for the New Hampshire Special Education Family and School Partnership Initiative, effective July 1, 2017 or upon Governor and Council approval, whichever is later, through June 30, 2020. 100% Federal funds.

Funds to support this request are anticipated to be available in the account titled Special Education-Elem/Sec., contingent upon legislative approval of the next two biennial budgets.

EXPLANATION

The New Hampshire Department of Education is responsible for meeting legislative mandates to provide technical assistance under RSA 186-C:3. Scholastic Inc. will expand on the existing engagement of parents and youth to include the broader school community that is key to student academic and developmental success by utilizing an approach for improving school, family, and student partnerships based on a set of evidence based guiding strategies to inform the development of such partnerships and their expected outcomes. This set of evidence-based strategies will be used to assist students, families, schools, districts, and communities in developing and sustaining such partnerships.

His Excellency, Governor Christopher T. Sununu and the Honorable Council May 11, 2017 Page 2

This project will define the Department of Education as a resource regarding parent and student voice and engagement to families, communities and schools by providing technical assistance, including DOE sponsored Dr. Karen Mapp, Family Engagement Workshop Series, including an alignment of family engagement approach amongst the Department of Education and other child serving organizations, the development of a sustainability plan for family engagement, and increased focus on strategic communication for all stakeholders. This project will increase greater participation and engagement in the educational process resulting in purposeful, motivated, resourceful, knowledgeable, strategic, and goal-directed families. The project will create New Hampshire based "Lighthouse Districts" or model centers for exemplary practice; work with all New Hampshire teacher preparation programs to embed learning on best practices for family engagement within pre-service and continuing education programs, and sustain a statewide Family Engagement Leadership Council.

The Department of Education prepared and published a Request for Proposals (RFP) "New Hampshire Special Education Family and School Partnership Initiative," in the Union Leader, for the period January 20th, January 22nd, and January 23rd, 2017 and posted on the Department website.

A review committee consisting of Helene Anzalone, Education Consultant, Bureau of Special Education, Kelly Untiet, Dissemination Coordinator, Bureau of Special Education/Office of Student Wellness, Peter Durso, Education Consultant, Bureau of Integrated Programs, and Kim Firth, Program Director, Endowment for Health, reviewed the two (2) proposals received by the deadline; Scholastic Education's proposal met the criteria of the Request for Proposals (Attachment A).

The Department of Education would like to contract with the Scholastic Education because Scholastic's mission is to positively impact the lives of children by engaging and inspiring them to grow intellectually and personally, beginning with literacy. The work of the Scholastic Learning Supports/Family and Community Engagement Team invites families and communities into the learning process by building the capacity of schools, districts, regional/State-level agencies to reach and engage all families, including those who have children receiving special education services.

In the event Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully Submitted.

Frank Edelbut

Commissioner of Education

FE: BJR Attachments

Attachment A

New Hampshire Special Education Family and School Partnerships

Proposal Criteria in the RFP

Significance of Propos	al	10 points
Quality of Services		30 points
Management Plan		15 points
Personnel and Partner	s	10 points
Adequacy of Resource	es	25 points
Evaluation Plan		10 points
	Possible Points	100 points

Two (2) proposals were received and scored:

NH Coalition for Citizens with Disabilities / dba Parent Information Center Scholastic Education, Inc.

An RFP review occurred on December 8, 2016 with a follow up structured question interview session on February 6, 2017. The RFP review panel consisted of the three (3) staff members from the Department of Education and one (1) staff member from Endowment for Health:

NH Coalition for Citizens with Disabilities / dba Parent Information Center

<u>Heiene Anzalone</u>	<u>Peter Durşo</u>	<u>Kim Firth</u>	<u>Kelly Untiet</u>	<u>Peer Review</u>
61	94	65	65	73
Scholastic Education,	Inc.			
<u>Helene Anzalone</u>	Peter Durso	<u>Kim Firth</u>	Kelly Untiet	Peer Review
87	95	62	78	81

Helene Anzalone, Education Consultant, Bureau of Special Education
Helene has been with the Bureau of Special Education since December 1, 2014. Duties: public
and private compliance, professional development training - Measurable Goals, Written Prior
Notice, Accommodations and Modifications, The Special Education Process, UDL.
Review & monitor with Federal Grants. Provide Technical support to parents, districts and other
stakeholders regarding New Hampshire and Federal Special Education Law.
M.Ed., Moderate Special Needs & B.S. in Elementary Education with concentrations in special
education and reading from Northeastern University; NH certified in Elementary Education (K-8),
General Special Education, LD, ED, ID, Special Education Administration; MA certified in
Moderate Special Needs (5-12), Elementary Education & Reading; Trained as Wilson Reading
Level 1 instructor; Youth Mental Health First Aid trainer
Seventeen years of teaching experience in NH schools as special education teacher; seven
years in MA public schools (3) and private special education schools (4)
Six years, district special education administrator (3 years each in 2 districts)

Peter Durso, Education Consultant, Bureau of Integrated Programs
Family and Community Engagement, The E³ Teen Fatherhood Program

Kim Firth, Program Director at the Endowment for Health

To improve the behavioral health of New Hampshire's children and their families and to ensure the healthy development of young children.

Kelley Untiet, New Hampshire Office of Student Wellness Information Dissemination Coordinator New Hampshire Department of Education committed to the development of the whole child in collaboration with local communities, school districts, and individuals, to support students as they become fully productive members of society.

Facilitator: Mary Lane: New Hampshire Department of Education, Bureau of Special Education Consultant responsible for New Hampshire Accessible Educational Materials; the New Hampshire Parent Involvement Survey and the New Hampshire Family School Partnership Initiative

Notice: This agreement and all of its attachments shall become public upon submission to Governor and Executive Council for approval. Any information that is private, confidential or proprietary must be clearly identified to the agency and agreed to in writing prior to signing the contract.

AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

GENERAL PROVISIONS

1.1 State Agency Name Education, Bureau of Special Education		1.2 State Agency Address 101 Pleasant Street Concord, New Hampshire 03301		
1.3 Contractor Name Scholastic Inc.		1.4 Contractor Address 557 Broadway New York, New York 1001	12	
1.5 Contractor Phone	1.6 Account Number	1.7 Completion Date	1.8 Price Limitation	
Number 800-825-4579 Opt. 6	See Exhibit B	June 30, 2020	\$905,530.00	
1.9 Contracting Officer for State Agency Santina Thibedeau, Administrator Bureau of Special Education		1.10 State Agency Telephor 603-271-3791	ne Number	
1.11 Contractor Signature		1.12 Name and Title of Co	ntractor Signatory	
In Shreke		Toni Abrahams, Vice Preside	nt of Operations	
1.13 Acknowledgement: State of Connecticut , County of Fairfield				
proven to be the person whose na indicated in block 1.12. 1.13.1 Signature of Notary Publ	ic or Justice of the Peace		ed in block 1.12, or satisfactorily d this document in the capacity	
[Seal] 1.13.2 Name and Title of Notary	N	KATHLEEN BROWN OTARY PUBLIC OF CONNECTICUT		
Date: 1-11-11		Commission Expires 12/31/2021 FRANK EDELBLUT, CO	te Agency Signatory MM/SS/SNEK OF EDUCATION	
1.16 Approval by the N.H. Depart	artment of Administration, Divi	sion of Personnel (if applicable)		
Ву:		Director, On:		
1.17 Approval by the Attorney (General (Form, Substance and I	Execution) (if applicable)		
By: Cin B Malniyes		On: 7/20/17		
1.18 Approval by the Governor	and Executive Council (if appr	licable)	I I I I I I I I I I I I I I I I I I I	
Ву:		On:		

2. EMPLOYMENT OF CONTRACTOR/SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT A which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.18, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.14 ("Effective Date").

3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Contractor notice of such termination. The State shall not be required to transfer funds from any other account to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/PAYMENT.

5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT B which is incorporated herein by reference.
5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.

5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law. 5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal opportunity laws. This may include the requirement to utilize auxiliary aids and services to ensure that persons with communication disabilities, including vision, hearing and speech, can communicate with, receive information from, and convey information to the Contractor. In addition, the Contractor shall comply with all applicable copyright laws. 6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination. 6.3 If this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all the provisions of Executive Order No. 11246 ("Equal Employment Opportunity"), as supplemented by the regulations of the United States Department of Labor (41 C.F.R. Part 60), and with any rules, regulations and guidelines as the State of New Hampshire or the United States issue to implement these regulations. The Contractor further agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this

Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

8. EVENT OF DEFAULT/REMEDIES.

- 8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):
- 8.1.1 failure to perform the Services satisfactorily or on schedule:
- 8.1.2 failure to submit any report required hereunder; and/or 8.1.3 failure to perform any other covenant, term or condition
- of this Agreement.
- 8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
- 8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two
- (2) days after giving the Contractor notice of termination;
- 8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
- 8.2.3 set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
- 8.2.4 treat the Agreement as breached and pursue any of its remedies at law or in equity, or both.

9. DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.

- 9.1 As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
- 9.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
- 9.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

10. TERMINATION. In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT A.

11. CONTRACTOR'S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice and consent of the State. None of the Services shall be subcontracted by the Contractor without the prior written notice and consent of the State.

13. INDEMNIFICATION. The Contractor shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Contractor. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.

- 14.1 The Contractor shall, at its sole expense, obtain and maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:
- 14.1.1 comprehensive general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$1,000,000per occurrence and \$2,000,000 aggregate; and
- 14.1.2 special cause of loss coverage form covering all property subject to subparagraph 9.2 herein, in an amount not less than 80% of the whole replacement value of the property. 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.

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Contractor Initials

14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than thirty (30) days prior to the expiration date of each of the insurance policies. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference. Each certificate(s) of insurance shall contain a clause requiring the insurer to provide the Contracting Officer identified in block 1.9, or his or her successor, no less than thirty (30) days prior written notice of cancellation or modification of the policy.

15. WORKERS' COMPENSATION.

- 15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").
- 15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.
- 16. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.
- 17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.
- 18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no

such approval is required under the circumstances pursuant to State law, rule or policy.

19. CONSTRUCTION OF AGREEMENT AND TERMS.

This Agreement shall be construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

- **20. THIRD PARTIES.** The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.
- **21. HEADINGS.** The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.
- **22. SPECIAL PROVISIONS.** Additional provisions set forth in the attached EXHIBIT C are incorporated herein by reference.
- 23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.
- **24. ENTIRE AGREEMENT.** This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire Agreement and understanding between the parties, and supersedes all prior Agreements and understandings relating hereto.

Exhibit A

SCOPE OF SERVICES

Scholastic Inc., will provide the New Hampshire Department of Education, Bureau of Special Education with the following services under the New Hampshire Special Education Family and School Partnership Initiative:

- An approach for improving school and family partnerships;
- A set of guiding principles to inform the development of such partnerships and their expected outcomes;
- A set of evidence-based strategies that will be used to assist families, schools, districts, and communities in developing and sustaining such partnerships
- > Utilize input from a diverse group of project partners including, but not limited to, parents, students, school staff, district staff, and staff at the Department of Education;
- > Address both the policies and practices that guide family, student, and school partnerships;
- Build the capacity of schools and districts to strengthen family, student, and school partnerships through the implementation of evidence-based and culturally responsive practices;
- Provide technical assistance and support to all project partners;
- Support leadership development for all project partners;
- > Rely on the use of data to inform planning and improvement activities;
- Incorporate a performance management system that promotes involvement of parents in the special education process as a means of improving services and results for children with disabilities;
- Align with other family serving organizations across the State of New Hampshire and current Department of Education initiatives and the Bureau of Special Education priorities, including the Indicators on the Statewide Performance Plan (SPP) with a specific focus on Indicator 8, Parent Involvement, and the Office of Student Wellness principles for family and youth engagement and empowerment. These efforts include participation in Bureau meetings periodically to share information as required and attend other assigned meetings that support the Bureau of Special Education initiatives;
- > Systematic evaluation of the effectiveness of each primary component of the plan, including, but not limited to, specific district- and school-based strategies designed to promote meaningful parent and youth involvement. This plan should include specific timelines, measures, and proposed approaches to data analysis. The plan will describe the method used to collect and analyze data specific to goals, objectives, activities and outcomes as part of an on-going measure of the effectiveness of this initiative. The method should include a description of how the results of the evaluation will inform decisions regarding possible revisions to the overall model or any of its components, e.g., training, staffing, materials, implementation, etc. The evaluation plan should take into account existing data from the Indicator 8 survey, data to be collected in forthcoming survey administrations, and other sources of data than can provide convergent evidence of the efficacy of the project in developing, supporting, and evaluating improvement strategies that focus on building school-family partnerships that foster student success;
- Identify an approach to strategic communication with all project partners;
- > Sustaining family, student, and school partnerships beyond the scope of New Hampshire Special Education Family and School Partnership Initiative:

Initial January Date 5/18/17

Exhibit A

SCOPE OF SERVICES (cont'd)

- Provide a timeline for each year of the project that includes when goals and objectives will be accomplished, and when all activities will begin and end based on the Family School Partnership Framework. This timeline must include the activities that will be implemented; the resources that will used to implement them, and the expected outcome(s) of each activity. All documents used in technical assistance activities must be submitted to the Bureau Administrator prior to dissemination. All documents created shall be the property of the Bureau of Special Education.
- ➤ Reporting: provide an annual report detailing the accomplishments and challenges of the project, based on the evaluation of the project, within 30 days of the end of each project year. The first report will include strategies for improvement. The final report will include a comprehensive overview of the entire project.

Exhibit B

Budget

			FY'18
Description of Services Provided	Number of Participants in Training	Unit Price	July 1, 2017-
			June 30, 2018
Grant activity overview and work meeting to	5-10 NHDOE, Bureau of Special Education		
select 24 participating schools	Officials (1 meeting)	\$5,000.00	\$5,000.00
Orientation meeting to describe the upcoming	24 School Principals or designated		
year's grant activities	representatives. (1 meeting)	\$5,000.00	\$5,000.00
Administrator Scholastic Family Engagement			
Assessment (FEA) to 2 schools each at 12	12 small group district feams, consisting of		
districts (onsite and virtual); culminating with	members norm participating scripois	\$15,0000	\$180 000 001
I day professional learning session	(12 303310113)	000001014	00:000/0014
Family Engagement Assessment follow-up	4 schools per day meet at common location (6		-
consultative sessions	small groups, 4 sessions)	\$5,000.00	\$20,000.00
Dr. Karen Mapp's Family Engagement	School-based training with up to 30 participants		
Workshop Series	each cohort: Each cohort will consists of 10		
(3-day workshop)	members from 3 district attendance areas	\$20,000.00	\$80,000.00
	5 members per participating school and		
	community (4 sessions)		
Mapp Workshop follow-up onsite consultative	4 small-group, school team from 6 schools per		
sessions	day to meet at common area (4 sessions)	\$5,000.00	\$20,000.00
Project Manager virtual attendance at			
designated meetings	scholdsric Project Manager and 6 district	\$1,430.00	\$8,580.00
(approximately 2 hours each)	personnel (6 meetings)		
Project Manager onsite attendance at			
designed meeting (full day)	scholdstic Project Manager and IBD (I meeting)	\$5,000.00	\$5,000.00
On-site delivery of End-of-Year Report, Q&A,	Small group of NHDOE, Bureau of Special		
Professional Learning	Education Officials (1 meeting)	\$5,000.00	\$5,000.00
Total			\$328,580.00



Year Two Description of Services Provided	Number of Participants in Training	Unit Price	FY'19 July 1, 2018 - June 30, 2019
Grant activity review of previous year, overview plans for upcoming year; answer questions about project	5-10 NHDOE, Bureau of Special Education Officials (1 meeting)	\$5,000.00	\$5,000.00
Orientation meeting to describe the upcoming year's grant activities	24 school Principals or designated representatives (1 meeting)	\$5,000.00	\$5,000.00
Full day of workshops: > Addressing Barrier to Learning (AM) > Special Education (PM)	4 Cohorts: 30 participants each day (5 members from each participating school, 4 sessions)	\$5,000.00	\$20,000.00
Follow-up onsite consultative sessions subsequent to workshops	12 schools at common location: small group, school teams (up to 30 participants, 2 sessions)	\$5,000.00	\$10,000.00
Full day of workshops: Mental Health Restorative Practices Diverse Populations: Strategies for Engaging Families Parent Coordinator 101	4 Cohorts: 30 participants each day (5 members from each participating school, 4 sessions)	\$5,000.00	\$20,000.00
Follow-up onsite consultative sessions	12 schools per day at common location: small group, school teams (up to 30 participants, 2 sessions)	\$5,000.00	\$10,000.00
Full day of workshops: > Student Motivation (AM) > Social Skills (PM)	30 participants each day (5 members from each participating school, 4 sessions)	\$5,000.00	\$20,000.00
Follow-up onsite consultative sessions subsequent to workshops	12 schools per day at common location: small group, school teams (up to 30 participants, 2 sessions)	\$5,000.00	\$10,000.00
Book Study: Powerful Partnerships: A Teacher's Guide to Engaging Families to Student Success (Dr. Mapp)	3 books per school for book study, plus 3 books per 12 districts, plus 3 books per each SAU statewide	\$30.00	\$12,150.00
Book Study: Facilitation Discussion Sessions (Virtual)	Up to 30 participants per session (3-4 participants from each school, 4 sessions over course of year)	\$2,500.00	\$10,000.00
Training, based on Dr. Mapp's Workshop Series, for new staff who are added to lighthouse schools	Up to 30 new staff (or continuing staff as a refresher) selected from the 24 schools and/or SAUs (1 session)	\$5,000.00	\$5,000.00
			77



Year Two (cont'd) Description of Services Provided	Number of Participants in Training	Unit Price	FY'19 July 1, 2018-
			June 30, 2019
Half-day workshop (2 held on same day): Scholastic Literacy Events Training	6 Cohorts: Up to 30 participants each training (15 persons per each school attendance area)	\$5,000.00	\$30,000.00
Scholastic Literacy Events Kits for schools to train	One grade-level kit (K-5) per grade (6 grades x 24 schools = 144)	\$435.00	\$62,640,00
Process Condition Evaluation of retooled parent events (onsite coaching to observe family engagement event)	Events must be held during the same week for participating schools (5 sessions)	\$2,500.00	\$12,500.00
Follow-up virtual session to discuss the rubric results of the Process Condition Evaluation	Schools that had parent event observations	\$2,500.00	\$2,500.00
Virtual attendance at designated meetings (approximately 2 hours)	Scholastic Project and TBD (6 sessions)	\$1,430.00	\$8,580.00
On-site attendance at designated meeting (full day)	Scholastic Project and TBD (1 meeting)	\$5,000.00	\$5,000.00
On-site delivery of End-of-Year Report, Q&A, Professional Learning	Small group of NHDOE, Bureau of Special Education Officials (1 meeting)	\$5,000.00	\$5,000.00
Total			\$253,370.00
Year Three Description of Services Provided	Number of Participants in Training	Unit Price	FY'20 July 1, 2019– June 30, 2020
Project Manager to provide grant activity review of previous year and overview plans for upcoming year; answer question about project	5-10 NHDOE, Bureau of Special Education Officials (1 meeting)	\$5,000.00	\$5,000.00
Project Manager to provide orientation meeting to describe the upcoming year's grant activities	Principals and SAU representatives (1 meeting)	\$5,000.00	\$5,000.00
Establishing a Model Family Literacy Center Workshop	4 Cohorts: 30 participants each day (5 members from each participating school area or SAU)	\$5,000.00	\$20,000.00
Follow-up onsite consultative sessions subsequent to workshop	10 Cohorts statewide: Small-group teams on establishing Family Literacy Centers	\$5,000.00	\$50,000.00
Filming of schools	24 sites, 3 hours each	\$1,041.66	\$25,000.00
Coach the Coach for sustainability	24 school/SAU representatives, divided into 4 full day sessions	\$5,000.00	\$20,000.00
			4

Initial 22.

Date 5/18/17

\$323,580.00			Total
\$5,000.00	\$5,000.00	Education Officials (1 meeting)	Professional Learning
0		Small group of NHDOE, Bureau of Special	On-site delivery of End-of-Year Report, Q&A,
\$5,000.00	00.000,c¢	scholdsfic Project Manager and 180 (1 meeting)	(full day)
0000	0000		On-site attendance at designated meeting
\$8,580.00	\$1,430.00	Scholastic Project Manager and IBD (6 sessions)	(approximately 2 hours)
	;		Virtual attendance at designated meetings
\$180,000.00	\$15,000.00	Conducted at 24 schools (12 sessions)	Family Engagement Assessment
June 30, 2020			
July 1, 2019–			Description of Services Provided
FY'20	Unit Price	Number of Participants in Training	Year Three (cont'd)

<u>Limitations on Price</u>: This contract will not exceed \$905,530.00

Source of Funding: Funding for this contract is 100% Federal Funds from the account titled Special Education-Elem/Sec. as follows:

	0
FY'20	\$323,580.0
FY'19	\$253,370.00
FY'18	\$328,580.00
Account: 06-56-56-562510-41100000-102-500731	Contracts for Program Services

Method of Payment:

Payment will be made upon the submittal of an invoice that is received by the 10th of the following month which is supported by a summary of activities that have taken place in accordance with the terms of the contract.

Invoices will be submitted to:

Mary Lane, Project Director
New Hampshire Special Education Family and School Partnership Initiative
NH Department of Education
Bureau of Special Education
101 Pleasant Street

Concord, New Hampshire 03301



Exhibit C

Any document(s) developed and published, as a project of the New Hampshire State Department of Education (NHDOE), Bureau of Special Education, will recognize the NHDOE, Bureau of Special Education as a sponsor. All documents created shall be the property of the Bureau of Special Education.

Any pre-existing materials, programs, records, documents, graphs and photographic material or other reproductions provided by the Contractor (hereafter referred to as "Pre-Existing Materials") in connection with the performance of Services herein, shall remain the property of Contractor and Contractor shall retain all right, title and interest in and to its copyright and/or intellectual property rights in such Pre-Existing Materials. Contractor shall grant the State a limited license to use such Pre-Existing Materials I connection with the Services hereunder and any applicable Terms of Use. All State information or data shall remain the property of the State.

11 This provision does not waive the state's responsibility under RSA 91-A. 1/ 1/17

Initial Date 5/18/17

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that SCHOLASTIC INC. is a New York Profit Corporation registered to transact business in New Hampshire on November 17, 2016. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 759969



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 18th day of April A.D. 2017.

William M. Gardner Secretary of State

Certificate of Assistant Secretary

The undersigned, Teresa M. Connelly, Assistant Secretary of Scholastic Inc., a corporation organized and existing under the laws of the State of New York (the "Company") does hereby certify that:

As of the date hereof, the person named below is a duly elected officer of the Company authorized to sign the agreements for the Company.

NAME <u>TITLE</u>

Toni Abrahams Vice President of Operations

Attached hereto as Annex A is true and complete copy of resolutions of the Board of Directors of the Company duly adopted by a unanimous written consent in lieu of a meeting on September 21, 2016. Such resolutions have not in any way been revoked, annulled, rescinded, modified or amended since their date of adoption to and including the date hereof and remain in full force.

IN WITNESS WHEREOF, the undersigned has executed this Certificate and affixed the seal of the Company, this prof May 2017.

Teresa M. Connelly Assistant Secretary

School Authorizations

RESOLVED, that any Vice President of Company, or any of its subsidiaries or divisions, be and hereby are authorized to make, execute and deliver contracts and any renewals thereof between the Company and state, city or local governing entities representing superintendents of schools, boards of education, school districts or other systems of school organization to enable the Company to offer its products for adoption, sale and exchange in accordance with the respective school codes or regulations governing the same ("School Contracts"); and

FURTHER RESOLVED, that in connection with the School Contracts the following officers pursuant to the authority prescribed in the name and on behalf of the Company, as principal, and SafeCo Insurance Co., as surety (or other surety company as designated by the Treasurer) be, and each of them hereby is, authorized and empowered to execute and deliver such bonds or other assurances, in such form as the proper governing or education authorities may require:

Chief Financial Officer, Treasurer,

and Vice President-Finance, individually No limit

Senior Vice President-Education, Up to \$100,000

individually

Vice Presidents, individually Up to \$10,000

FURTHER RESOLVED, that, if a specific form of resolution relating to authorization for said contracts and bonds is prescribed by said governing entities, each such resolution shall be deemed to have been, and it hereby is, adopted by this Board of Directors and that the Secretary or any Assistant Secretary be, and each of them hereby is, authorized to certify the adoption of any such resolution as though the same had been presented to this meeting, all such resolutions so certified to be made a part of the records of the Company.

FURTHER RESOLVED, that each of the foregoing officers of the Company be, and each of them hereby is, further authorized and empowered to do all acts and things and to execute and deliver all documents and instruments whatsoever which may be necessary, proper or advisable to validate such contracts and bonds under the laws of the respective states or other governing entities relating thereto.



CERTIFICATE OF LIABILITY INSURANCE Page 1 of 1

DATE (MM/DD/YYYY) 04/17/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER. AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	and the second of the second o	CONTACT	
	P. O. Box 305191	NAME. PHONE (A/C.NO.EXT): 877-945-7378 E-MAIL ADDRESS. certificates@willis.com	7-2378
Nashville, TN 37230-5191 INSURED Scholastic Inc. and all its wholly owned subsidiar	INSURER(S)AFFORDING COVERAGE	NAIC#	
		INSURER A ACE American Insurance Company	22667-001
	Cabalagtic Ing. and all its wholly armed subsidiar	INSURER B. The Travelers Indemnity Company	25658-900
	New York, NY 10012	INSURER C ACE Fire Underwriters Insurance Company	20702-001
		INSURER D: Indemnity Insurance Company of North Amer	43575-001
		INSURER E:	
		INSURER F:	
COVERAG	ES CERTIFICATE NUMBER: 25447346	REVISION NUMBER:	

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR	TYPE OF INSURANCE	ADDL INSD	SUBR POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	X COMMERCIAL GENERAL LIABILITY CLAIMS-MADE X OCCUR GENLAGGREGATE LIMIT APPLIES PER: X POLICY PRODUCT LOC OTHER:	Y	HDOG27863371	2/28/2017	2/28/2018	EACH OCCURRENCE \$ 1,000,000 PREMISES (E3 occurrence) \$ 250,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
	AUTOMOBILE LIABILITY ANY AUTO OWNED AUTOS ONLY HIRED AUTOS ONLY AUTOS ONLY AUTOS ONLY					COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY(Per person) BODILY INJURY(Per accident) PROPERTY DAMAGE (Per accident) \$ \$
В	X UMBRELLA LIAB X OCCUR EXCESS LIAB CLAIMS-MADE DED RETENTION \$		ZUP-12T03404-17-N		2/28/2018	AGGREGATE \$ 2,000,000 S 2,000,000
C D A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	N/A	SCFC49113845 WLRC49113821 WLRC49113833	2/28/2017 2/28/2017 2/28/2017	2/28/2018 2/28/2018 2/28/2018	X STATUTE OTH. EL EACH ACCIDENT S 1,000,000 EL DISEASE - EA EMPLOYEE \$ 1,000,000 EL DISEASE - POLICY LIMIT S 1,000,000

DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Covers all Scholastic Services and Activities for Contract Period: July 1, 2017 to June 30, 2020

The State of New Hampshire Department of Education is included as an Additional Insured as respects to General Liability.

The Umbrella policy is Follows Form.

CERTIFICATE HOLDER	CANCELLATION
The State of New Hampshire Department of Education Attn: Barbara Dauphinais, Program Specialist Bureau of Special Education 101 Pleasant Street	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE
Concord, NH 03301	Hat Hay

₩SCHOLASTIC

Mission Statement of Scholastic

The Scholastic mission is to positively impact the lives of children by engaging and inspiring them to grow intellectually and personally, beginning with literacy.

CREDO

Scholastic produces educational materials to assist and inspire students:

- To cultivate their minds to utmost capacity
- To become familiar with our cultural heritage
- To strive for excellence in creative expression in all fields of learning, literature, and art
- To seek effective ways to live a satisfying life
- To enlarge students' concern for and understanding of today's world
- To help build a society free of prejudice and hate, and dedicated to the highest quality of life in community and nation

We strive to present the clearest explanation of current affairs and contemporary thought, and to encourage literacy appreciation and expression consistent with the understanding and interests of young people at all levels of learning.

We believe in:

- · The worth and dignity of each individual
- Respect for the diverse groups in our multicultural society
- The right of each individual to live in a wholesome environment, and equally, the personal responsibility of
 each individual to help gain and preserve a decent and healthful environment, beginning with informed care
 of one's own body and mind
- High moral and spiritual values
- The democratic way of life, with basic liberties and responsibilities –for everyone
- Constitutional, representative government, and evenhanded justice that maintains equality of rights for all people
- Responsible competitive enterprise and responsible labor with opportunities for all
- Cooperation and understanding among all people for the peace of the world

We pledge ourselves to uphold the basic freedoms of all individuals; we are unalterably opposed to any system of government or society that denies these freedoms. We oppose discrimination of any kind on the basis of race, creed, color, sex, age, or national origin. Good citizens may honestly differ on important public questions. We believe that all sides of the issues of our times should be fairly discussed – in classroom magazines, books and other educational materials used in schools and homes.

Scholastic Inc. Page 1

Company Overview

Scholastic, headquartered in New York, has been in existence since 1920. The Corporation is the world's largest publisher and distributor of children's books, a leading provider of print and digital instructional materials for PreK to grade 12, and a producer of educational and entertaining children's media. Through our collaboration with thousands of schools and organizations, Scholastic Education division is pleased to be recognized as an active literacy partner in providing educators with Family and Community Engagement (FACE) programs and services, professional development services in literacy instruction, and Learning Supports. The company creates quality books and eBooks, educational materials and programs, classroom magazines, and other products that, in combination, offer schools customized, balanced literacy solutions to support children's learning both at school and at home.

Scholastic seeks to foster literacy and to strive for excellence in all fields of learning and literature, while respecting the worth and dignity of each individual student and educator it reaches. Scholastic operates in 13 countries and exports to more than 150 countries around the world, bringing high-quality books and researched-based educational materials to children in more than 40 languages. Every year Scholastic's 6,500 employees ship more than 500 million books and educational products worldwide.

Directors and Officers

Directors

- Richard Robinson, Chairman of the Board, President and Chief Executive Officer
- Maureen O'Connell, Director and Executive Vice President
- Andrew S. Hedden, Executive Vice President, General Counsel, and Secretary

Officers

- Richard Robinson, Director, President, and Chief Executive Officer
- Maureen O'Connell, Director and Executive Vice President, Chief Financial Officer
- Gil A. Dickoff, Senior Vice President and Treasurer
- Teresa M. Connelly, Assistant Secretary

The board members of Scholastic Inc. are not compensated.

New Hampshire Special Education Family and School Partnership Initiative

PERSONNEL AND RESUMES

Please see the attached resumes for the following Scholastic staff that will be assigned to the New Hampshire Department of Education Initiative:

- <u>Sherri Wilson</u>: Director of Consultative Services; Grant Project Manager
- Dr. Sheila Martin: Coach
- Karen Parker Thompson: Family Engagement Specialist
- Maria Fernandez: Family Engagement Specialist
- <u>D'Lisa Crain</u>: Family Engagement Specialist

- <u>Teneh Weller</u>: Family Engagement Specialist
- <u>Jackie Garvey</u>: Family Engagement Specialist
- <u>Terri Dawson</u>: Family Engagement Specialist
- Haji Shearer: Family Engagement Specialist
- <u>Dawn Shearer-Coren</u>: Family Engagement Specialist
- <u>Debra "DJ" Corson</u>: Family Engagement Specialist

DAWN SHEARER-COREN

dshearercoren@scholastic.com

CAREER SUMMARY

Seasoned educator with broad and deep knowledge of school structures, operations and challenges schools face. Proven track record for building meaningful relationships with youth and colleagues demonstrating a deep commitment for academic and social success of students. Deep knowledge and experience on engaging families. Experienced presenter/facilitator with knowledge of adult learning strategies and problem solving models.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY
Family Engagement Specialist

FAMILIES FIRST, Cambridge, MA
Training Coordinator

MANHATTAN STRATEGY GROUP, NH
Family Engagement Resource Provider for 21st CCLCs

BOSTON PUBLIC SCHOOL, Boston, MA

2015-Present
2014-Present
2014-Present
2010-2014

EMPOWERING MULTICULTURAL INITIATIVES-EMI, Waltham, MA

Network Liaison, Office of Family & Student Engagement

2007-Present

Instructor/Trainer

EDUCATION

BA Sociology
AA Liberal Arts and Sciences

Suffolk University Middlesex Community College

PROFESSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER

Guidance Counselor and Adjustment Counselor M

MA DESE

Ed M Individualized

Harvard Graduate School of Education

DEBRA JANE (DJ) CORSON

djcorson@mchsi.com

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present
VISIONS UNLIMITED, Waterloo, IA Chief Learning Officer		1990-Present
HAWKEYE COMMUNITY COLLEGE, Water Director of Learning and Teaching Service	*	2005-2012
GRANT WOOD AEA, Cedar Rapids, IA Planning and Development Specialist		2002-2005
AEA7, Cedar Falls, IA Organizational Development Consultant		1994-2002
	EDUCATION	
Masters of Education BA/Teaching Certificate	University of Northern Iowa University of Northern Iowa	1983 1979

D'LISA SHAWN CRAIN

dcrain@scholastic.com

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present
DEPARTMENT OF FAMILY SCHOOl Administrator	DL PARTNERSHIPS WASHOE COUNTY, Washoe County, NV	2010-2015
NEVADA STATE PARENT INFORM Administrator	IATION & RESOURCE CENTER, Washoe County, NV	2007-2010
EDUCATION COLLABORATIVE OF PIRC Grant Coordinator	WASHOE COUNTY, Reno, NV	2004-2007
CARE CHEST OF SIERRA NEVADA <u>Development Director</u>	, Reno, NV	2001-2003
	EDUCATION	
Doctor of Philosophy	University of Nevada	Presently enrolled
Master of Arts	University of Phoenix	2006
BA Public Relations	California State University	2003
<u>PROFES</u>	SSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER	
Leader to Learn From	Education Week	2016
Educator of the Month	Reno Rotary Club	2014
NV State Professional-	NV Assoc. of School Administrators	2011
Technical Administrator of the Ye	ar	

NV Public Education Foundation

USDE

2010

2010

Award for Supporting

Panelist – National Forum for

Family, School, and Community Engagement

Students & Families

HAJI SHEARER

hshearer@scholastic.com

CAREER SUMMARY

As a leader in family development and father engagement, my ability to identify solutions, communicate clearly and manage events produces interventions that strengthen families and communities.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present	
SELF-EMPLOYED, Randolph, MA Trainer, Facilitator, & Author		2001-Present	
MASSACHUSETTS CHILDREN'S TR Director of the Fatherhood Initiat	•	2006-Present	
FAMILY NURTURING CENTER OF I Fathers' Program Director	MASSACHUSETTS, Dorchester, MA	1999-2006	
BIG BROTHER ASSOCIATION OF G Case Manager	REATER BOSTON, Boston, MA	1998-2000	
	EDUCATION		
ВА	University of Massachusetts	1993	
PROFESSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER			
Frances J. Bonner Award Fellowship Emerging Leadership Award	Mass General Hospital Center for Diversity Writers' Room of Boston A View from All Sides Parenting Conference	2014 2010 2006	

JACQUELINE GARVEY

igarvey@scholastic.com

CAREER SUMMARY

Jacqueline Garvey has been involved as a partner in education for many years. Through leadership roles in professional and volunteer positions, she has helped young people reach their potential; enabled parents to advocate for their children in the school setting; and educated educators about hands-on learning.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY 2015-Present

Family Engagement Specialist

JRG CONSULTING LLC, Indianapolis, IN 2014-Present

<u>President</u>

MANHATTAN STRATEGY GROUP, Bethesda, MD 2013-Present

Family Engagement Resource Provider

INDIANA PARTNERSHIPS CENTER, Indianapolis, IN 2000-2014

Executive Director

EDUCATION

Graduate work, Education Leadership Indiana University BA, Liberal Arts Indiana University

PROFESSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER

Member, Executive BoardIndiana Communities in SchoolsPresentCo-CreatorIndiana Academy for Parent and School Leadership2002-2012Lead TrainerNational Youth Leadership Council2000

KAREN PARKER THOMPSON

kparkerthompson@scholastic.com

CAREER SUMMARY

Enthusiastic, passionate, and entrepreneurial professional with over 15 years of experience collaborating with educational institutions and organizations, non-profits, government agencies, businesses, community leaders, and families in the area of family and community engagement, outreach, and advocacy. Works in partnership "with" clients to develop and enhance family and community engagement practices. Innovative blend of organization development tools and resources with family engagement approaches, strategies, practices, and planning processes.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present
MANHATTAN STRATEGY GROUP, Betheso Engagement and Outreach Consultant	da, MD	2011-2015
ALEXANDRIA CITY PUBLIC SCHOOLS, Alex District Administrator, Family Engagement	•	2000-2011
	EDUCATION	
MS – Organization Development BA – Mass Communications	American University University of South Florida	2013 1981
PROFESSIONAL	CREDENTIALS / ACCOLADES / AWARDS /	<u>OTHER</u>
Organization Development Certificate	NTL Institute of Applied Behavioral Science	2013
Graduate International Residency	American University	2012
Member, Board of Directors	Teaching for Change	2000-2010

MARIA FERNANDEZ

mfernandez@scholastic.com

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present
rammy Engagement Specialist		
DEPARTMENT OF FAMILY-SCHOOL PARTNER Parent University Coordinator	RSHIPS, Washoe County, NV	2011-2015
DEPARTMENT OF FAMILY-SCHOOL PARTNER Family Engagement Coordinator	DEPARTMENT OF FAMILY-SCHOOL PARTNERSHIPS , Washoe County, NV Family Engagement Coordinator	
WASHOE COUNTY SCHOOL DISTRICT, Reno, Substitute Teacher	NV	2006-2009
	EDUCATION	
Master of Science in Equity & Diversity in Educational Settings	University of Nevada	2014
Bachelor of Science in Business	University of Nevada	2009

PROFESSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER

Presenter	Harvard Family Research Project Webinar	2015
Member	Head Start Policy Council	2010-Present
Member	Council of Family Engagement	2009-Present

Shelia Martin

Martinshelia101@gmail.com

CAREER SUMMARY

To assist school district administrators and leaders in utilizing and implementing Integrated Learning Supports to create a positive cultural change that will impact learning environments in the transformation of schools by sustaining best practices in collaboration with community stakeholders and professionals.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York <u>Coach</u>	2015 – Present
MOBILE COUNTY PUBLIC SCHOOL SYSTEM, Mobile, AL Executive Director of Special Services	2004 - 2015
MOBILE COUNTY PUBLIC SCHOOL SYSTEM, Mobile, AL Resource Teacher	1996 - 2004
MOBILE COUNTY PUBLIC SCHOOL SYSTEM, Mobile, AL Special Education Teacher	1996 - 2004
MOBILE COUNTY PUBLIC SCHOOL SYSTEM, Mobile, AL Special Education Teacher	1979 - 1996

EDUCATION

Doctor of Education/Educational Leadership NOVA Southeastern 2003 Masters of Science/Specific Learning Disabilities University of South Alabama 1985 Bachelor of Science/Special Education University of South Alabama 1979

PROFESSIONAL CREDENTIALS

Educational Administration (081 Alabama Administration and Supervision N-12) 1997
Certified Trainer in Creating High Performance Learning Culture (Southern Regional Education Board) 2005
District Trainer for Rigor, Relevance, and Engagement 2014
Managing Crisis Safely Certified Trainer 2013

ACCOLADES / AWARDS / OTHER

- Developed the Little Tree Preschool Program of Mobile to integrate disabled students with nondisabled students in local schools and in private organizations
- State Special Education Director/Coordinator of the Year (2005)
- Designed Project Cruise to train out-of-field special education teachers
- Modeled the current use of feeder pattern monitoring teams in the Mobile County School System
- Developed a collaborative inclusion model in Mobile County using the State Improvement Grant of Alabama
- Knowledge of federal and state education policy, current legislation, and funding streams
- Understanding of best practices related to developing and implementing a comprehensive, multifaceted, and cohesive system for addressing barriers to learning and teaching and reengaging disconnected students
- Understanding of best practices related to school transformation and improvement

- Understanding of best practices for accomplishing large scale, sustainable systemic changes
- History of working collaboratively with professionals and other stakeholder groups
- History of building consensus among professionals and other stakeholder groups
- Solid oral and written communication and analytical skills
- Top level leadership, judgment, and problem-solving skills
- Ability to work effectively across units in the department and across agencies
- Ability to multi-task and produce effective results
- Ability to work effectively under pressure
- Evidenced concern for and commitment to improving schools for all young people, particularly from economically disadvantaged backgrounds and those with disabilities

SHERRI WILSON

swilson@scholastic.com

CAREER SUMMARY

Program Development and Content Expertise – Provided leadership and oversight for all programmatic aspects and activities. Established meaningful objectives, oversaw budgets and timelines. Experience working with diverse teams in onsite and remote locations to implement and sustain programs that fulfill expectations while maintaining fidelity and sustainability.

Meaningful Partnership Experience – Provided top-level operating and strategic leadership to nonprofit organizations seeking to expand their reach through leveraged partnerships. Managed complex multi-agency partnerships with diverse high profile stakeholders to develop products and curriculums.

Communication Skills – Adept at utilizing social media strategies to engage diverse audiences. Utilized strong communication skills to improve programs while working proactively with internal and external clients and teams of cross-functional professionals. Demonstrated abilities leading presentations, meetings, negotiations, training, and instruction. Over 40 presentations delivered at state, national, and international conferences.

Resource Development – Highly skilled technical writer with extensive experience in developing successful state and federal grant applications. Developed 33 successful grant applications worth in excess of \$25 million for parks, hospitals, schools and community agencies.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY		2015-Present
Director of Consultative Services		
NATIONAL PTA, Alexandria, VA		2011-2015
Senior Manager of Family and Communi	ty Engagement	
ALABAMA PARENT EDUCATION CENTER,	, Wetumpka, VA	2002-2011
Alabama PIRC Director		
	EDUCATION	
MBA, Marketing	Columbia Southern University	2013
BA, Business Administration/Marketing	Columbia Southern University	2010
PROFESSIONAL	CREDENTIALS / ACCOLADES / AWARDS / OTHER	1
Bammy, Parent Leader Academy f	for Education Arts & Sciences, International	2014

Academy for Education Arts & Sciences, International

National Association for Family School Community Engagement

Alabama PTA

2014

2013-Present

2008-2010

Educator Voice Award

Vice President, Programs

Board of Directors

TENEH WELLER

tweller@scholastic.com

CAREER SUMMARY

Vast leadership experience in the fields of education and community empowerment, with a dedication to the development of underrepresented communities.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY
Family Engagement Specialist

HIGH EXPECTATIONS PARENTAL SERVICE LLC, Oakland, CA
Executive Director

EDUCATION FOR CHANGE, Oakland, CA
Teacher, Cox Academy

2015-Present
2007-2015
2007-2015

EDUCATION

BA English Xavier University of New Orleans 1994

PROFESSIONAL CREDENTIALS / ACCOLADES / AWARDS / OTHER

Multiple Subject Teaching Credential Patten College 2000

TERRI DAWSON

tdawson@scholastic.com

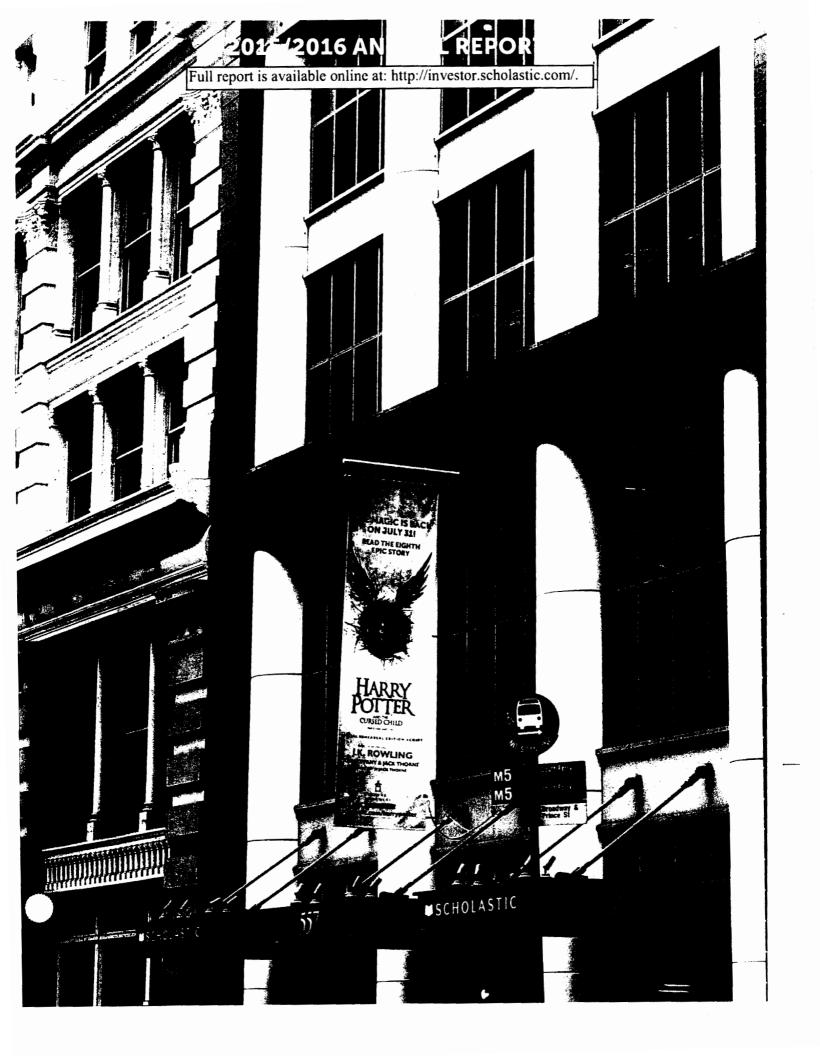
CAREER SUMMARY

Dynamic public speaker and trainer with 25 years of experience on a state and national level. Strong advocate for at-risk students and their families, empowering them to be more actively engaged in their education and learning for increased independence and quality of life.

PROFESSIONAL EXPERIENCE

SCHOLASTIC INC., New York, NY Family Engagement Specialist		2015-Present
PARENT INFORMATION CENTER, Buffalo, WY Director	(1991-2015
PARENT EDUCATION NETWORK, Buffalo, WY Director	,	1998-2013
PARENTS HELPING PARENTS OF WY, Buffalo, Founder/Executive Director	.WY	1990-2015
	EDUCATION	
Master of Public Administration Bachelor of Social Work	University of Wyoming University of Wyoming	2006 1994
PROFESSIONAL CR	EDENTIALS / ACCOLADES / AWARDS / OTHER	

Member	WY Title I Committee of Practitioners	2010-2015
Special Quest State Team Member	WY Institute on Disabilities	2006-2009
Member, Chairperson	State (Vocational) Rehabilitation Council	2010-2015



Consolidated Statements of Comprehensive Income (Loss)

		(Amount For fiscal years e	ts in millions) nded May 31,
	2016	2015	2014
Net income (loss)	\$ 40.5 \$	294.6 \$	44.4
Other comprehensive income (loss), net:			
Foreign currency translation adjustments	(8.1)	(15.3)	(3.1)
Pension and post-retirement adjustments:			
Amortization of prior service credit	(0.0)	(0.2)	(0.2)
Net actuarial gain (loss) associated with benefit plans	(1.6)	(6.3)	13.5
Total other comprehensive income (loss)	\$ (9.7) \$	(21.8) \$	10.2
Comprehensive income (loss)	\$ 30.8 \$	272.8 \$	54.6

Consolidated Balance Sheets

				ts in millions) es at May 31,
ASSETS		2016		2015
Current Assets:				
Cash and cash equivalents	\$	399.7	\$	506.8
Restricted cash held in escrow		9.9		34.5
Accounts receivable (less allowance for doubtful accounts of \$16.1 and \$14.9, respectively)		196.3		193.8
Inventories, net		271.2		257.6
Deferred income taxes				81.0
Prepaid expenses and other current assets		72.5		33.7
Current assets of discontinued operations		0.5		3.1
Total current assets		950.1		1,110.5
Noncurrent Assets:				
Property, plant and equipment, net		437.6		439.7
Prepublication costs, net		41.8		51.7
Royalty advances (less allowance for reserves of \$90.1 and \$86.8, respectively)		44.0		39.3
Goodwill		116.2		116.3
Other intangibles		6.8		6.8
Noncurrent deferred income taxes		68.5		6.5
Other assets and deferred charges		48.1		51.5
Total noncurrent assets		763.0		711.8
Total assets	\$	1,713.1		1,822.3
Total assets	*	1,/13.1	ð	1,022.3
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current Liabilities:				
Lines of credit and current portion of long-term debt	\$	6.3	\$	6.0
Accounts payable		138.2		146.8
Accrued royalties		31.6		26.8
Deferred revenue		23.5		21.5
Other accrued expenses		175.9		173.6
Accrued income taxes		1.6		158.8
Current liabilities of discontinued operations		1.2		14.1
Total current liabilities		378.3		547.6
Noncurrent Liabilities:				
Other noncurrent liabilities		77.2		69.8
Total noncurrent liabilities		77.2		69.8
Commitments and Contingencies:			-	
Stockholders' Equity:				
Preferred Stock, \$1.00 par value: Authorized, 2.0 shares; Issued and Outstanding, none		_		_
Class A Stock, \$0.01 par value: Authorized, 4.0 shares; Issued and Outstanding, 1.7 shares		0.0		0.0
Common Stock, \$0.01 par value: Authorized, 70.0 shares; Issued, 42.9 and 42.9 shares, respectively; Outstanding, 32.7 and 31.5 shares, respectively		0.4		0.4
Additional paid-in capital		600.7		591.5
Accumulated other comprehensive income (loss)		(86.7)		(77.0
Retained earnings		1,059.8		1,039.9
Treasury stock at cost		(316.6)		(349.9
Total stockholders' equity		1,257.6		1,204.9
Total liabilities and stockholders' equity	\$	1,713.1	\$	1,822.3

Cash flows - operating activities: 2016 2015 2014 Net income (loss) \$ 40.5 \$ 294.6 \$ 44.4 Earnings (loss) from discontinued operations (net of tax) 3.5 279.1 3.11 Earnings (loss) from continuing operations 44.0 15.5 13.3 Adjustments to reconcile earnings (loss) from continuing operations: to recrease provided by (used in) operating activities of continuing operations: brown to continuing oper				nts in millions) ended May 31,
Net income (loss) \$ 40.5 \$ 294.6 \$ 43.1 Earnings (loss) from discontinued operations 44.0 15.5 31.3 Adjustments to reconcile earnings (loss) from continuing operations to net cash provided by (lused in) operating activities of continuing operations. 12.3 10.6 7.3 Provision for losses on accounts receivable 12.3 10.6 7.23.7 Provision for losses on inventory 12.0 22.7 23.7 Provision for losses on inventory 26.4 30.4 3.6 6.5 Amortization of prepublication and production costs 4.1 3.6 6.5 Amortization of persion and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 3.5 1.6 8.8 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (2.2) 10.0 5.8 Unrealized (gain loss on investments (2.2) 10.0 5.8 Changes in assets and liabilities, net of amounts acquired: 18.7 1.6 42.7 Inventories 18.9 <th></th> <th>2016</th> <th>2015</th> <th>2014</th>		2016	2015	2014
Earnings (loss) from discontinued operations, net of tax (3.5) 279.1 31.1 Earnings (loss) from continuing operations 44.0 15.5 13.3 Algustments to reconcile earnings (loss) from continuing operations: net cash provided by (used in) operating activities of continuing operations: 12.3 10.6 7.3 Provision for losses on accounts receivable 12.0 21.7 23.7 Provision for losses on inventory 12.0 21.7 23.7 Provision for losses on croyalty advances 4.1 3.6 6.5 Amortization of prepubilication and production costs 26.4 30.4 32.9 Depreciation and amortization 39.3 48.3 61.6 Amortization of pension and post-retirement actuarial gains and losses 4.4 6.9 6.6 Deterred income taxes 18.8 3.5.) 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (2.2) 10.6 12.6 Unrealized (gain) loss on investments (2.2) 10.6 12.8 Changes in assets and liabilities, net of amounts acquired:	Cash flows - operating activities:			
Earnings (loss) from continuing operations	Net income (loss)	\$ 40.5 \$	294.6	\$ 44.4
Adjustments to reconcible earnings (losed) from continuing operations: Provision for losses on accounts receivable 12.3 10.6 7.3 Provision for losses on accounts receivable 12.0 21.7 23.7 Provision for losses on accounts receivable 12.0 21.7 23.7 Provision for losses on inventory 12.0 21.7 23.7 Provision for losses on orgotyle advances 4.4 30.4 32.9 Depreciation and post-retirement actuarial gains and losses 4.4 6.9 5.6 Amortization of pension and post-retirement actuarial gains and losses 18.8 3.5 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments 12.2 10.6 2.8 Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain loss on investments 2.2 10.0 2.2 Changes in assets and liabilities, net of amounts acquired: 18.7 16 42.7 Inventories (27.8) 3.3 10.0 2.4 Deferred promotion costs (18.7) </td <td>Earnings (loss) from discontinued operations, net of tax</td> <td>(3.5)</td> <td>279.1</td> <td>31.1</td>	Earnings (loss) from discontinued operations, net of tax	(3.5)	279.1	31.1
net cash provided by (used in) operating activities of continuing operations: 12.3 10.6 7.3 Provision for losses on accounts receivable 12.0 21.7 23.7 Provision for losses on inventory 12.0 21.7 23.7 Provision for losses on inventory 26.4 30.4 32.9 Depreciation and post-retirement actuarial gains and losses 4.4 6.9 5.6 Amortization of perspublication and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 6.3 5.0 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments (1.4 1.5 2.8 Urrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (2.7 1.6 (42.7) Inventories (2.8 (3.3.4) (1.9.3) Prepaid expenses and other current assets (18.7) (1.2 (2.7	Earnings (loss) from continuing operations	44.0	15.5	13.3
Provision for losses on inventory 12.0 21.7 23.7 Provision for losses on royalty advances 4.1 3.6 6.5 Amortization of prepublication and production costs 26.4 30.4 32.9 Depreciation and amortization 39.3 48.3 61.6 Amortization of pension and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 (3.5) 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Accounts receivable (18.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (18.7) (1.0 (0.2) Royalty advances (9.1) (6	Adjustments to reconcile earnings (loss) from continuing operations to net cash provided by (used in) operating activities of continuing operations:			
Provision for losses on royalty advances 4.1 3.6 6.5 Armortization of prepublication and production costs 26.4 30.4 32.9 Depreciation and amortization 39.3 48.3 61.6 Amortization of pension and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 15.5 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments (4.7) 1.6 (2.7) Unrealized [gain] loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (2.2) (0.6) 5.8 Changes in assets and other current assets (3.3) 0.0 2.4 Prepaid expenses and other current assets (3.5) 0.0 2.4 Defered promotion costs (1.1) (0.3) (0.2) Royalty advances (8.1) (6.2) (7.6) Accordations payable (12.7)	Provision for losses on accounts receivable		10.6	7.3
Amortization of prepublication and production costs 26.4 30.4 32.9 Depreciation and amortization 39.3 48.3 61.6 Amortization of pension and post-retirement actuarial gains and losses 18.8 (3.5) 5.6 Deferred income taxes 18.8 (3.5) 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2 Royalty advances (9.1) (6.2) (7.6) Accruded income taxes (15.5) (2.4) (2.7) Accruded income taxes (15.5) (2.4) (2.4) Accruded income taxes (2.8) 5.3 7.3	Provision for losses on inventory	12.0		23.7
Depreciation and amortization 39.3 48.3 61.6 Amortization of pension and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 3.5.5 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments (14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: 18.7 16.7 16.7 22.7 18.0 (19.3) (19.4) (19.3) (19.4)	Provision for losses on royalty advances	4.1	3.6	6.5
Amortization of pension and post-retirement actuarial gains and losses 4.4 6.9 5.6 Deferred income taxes 18.8 (3.5) 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain) loss on investments (2.7 (3.7 (3.8) 1.8 Changes in assets and liabilities, net of amounts acquired: (2.78) (33.3) (1.93) (1.93) Accounts receivable (1.8.7) 1.6 (42.7) 1.0 (1.93) (1.93) Prepaid expenses and other current assets (2.78) (33.3) 0.0 2.4 4.0 1.0 1.0 3.3 0.0 2.2 1.0 1.0 1.0 3.3 0.0 2.2 1.0 1.0 1.0 1.0 1.0 2.2 1.0 1.0 1.0 2.0 1.0 1.0 2.0 1.0 1.0 1.0 1.0 2.0	Amortization of prepublication and production costs	26.4	30.4	32.9
Deferred income taxes 18.8 (3.5) 8.9 Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (1.27) 12.1 (9.7) Other accrued expenses (2.8) 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (Depreciation and amortization	39.3	48.3	61.6
Stock-based compensation 9.7 8.8 8.4 Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (8.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (35.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6 Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (8.1) <td>Amortization of pension and post-retirement actuarial gains and losses</td> <td>4.4</td> <td>6.9</td> <td>5.6</td>	Amortization of pension and post-retirement actuarial gains and losses	4.4	6.9	5.6
Income from equity investments (3.5) (2.0) (2.6) Non cash write off related to asset impairments (14.4) 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: The counts receivable (18.7) 1.6 (42.7) Inventories (27.8) (33.3) (19.3) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.1) (12.2) (16.2) (17.6) (14.2) (16.2) (17.6) (14.2) (16.2) (17.6) (14.2) (12.1) (22.2) (17.7) (1.1) (24.6) 1.4 4.2 (22.2) (17.7) (11.1) (24.6)	Deferred income taxes	18.8	(3.5)	8.9
Non cash write off related to asset impairments 14.4 15.8 28.0 Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (27.8) (33.3) (0.0 Deferred promotion costs (11.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (31.1) 0.5 Deferred revenue 2.2 (2.2) (2.7) Pension and post-retirement obligations (2.1) (2.2) (2.7) Other, net 1.7 (1.1) (4.4) Total adjustrments (11.2) 9.2.8 9.19 Net cash provided by (used in) operating activities	Stock-based compensation	9.7	8.8	8.4
Unrealized (gain) loss on investments (2.2) (0.6) 5.8 Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Accounts receivable (18.7) 1.5 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.11) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royatties 5.2 (3.1) 0.5 Deferred revenue 2.2 (2.2) (16.2) Other, net 1.7 (1.1) (4.2) Other, net 1.7 (1.1) (4.2) Other, net 1.7 (1.1) (4.2) Net cash provided by (used in) operating activities of continuing operations (68.0) 10.	Income from equity investments	(3.5)	(2.0)	(2.6)
Changes in assets and liabilities, net of amounts acquired: (18.7) 1.6 (42.7) Accounts receivable (18.7) (33.4) (19.3) Prepaid expenses and other current assets (27.8) (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses (18.5) (28.5) 3.73 Accrued income taxes (155.2) (24.6) 14 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (21.0) (22.2) 1.62 Other, net 1.7 (1.11) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of continuing operations (78.9) 166.9	Non cash write off related to asset impairments	14.4	15.8	28.0
Accounts receivable (18.7) 1.6 (42.7) Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (11.2) 92.8 9.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of continuing operations <td>Unrealized (gain) loss on investments</td> <td>(2.2)</td> <td>(0.6)</td> <td>5.8</td>	Unrealized (gain) loss on investments	(2.2)	(0.6)	5.8
Inventories (27.8) (33.4) (19.3) Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of continuing operations (25.2) (29.0) (35.9) <td>Changes in assets and liabilities, net of amounts acquired:</td> <td></td> <td></td> <td></td>	Changes in assets and liabilities, net of amounts acquired:			
Prepaid expenses and other current assets (33.3) 0.0 24.4 Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (78.9) 166.9 156.8 Cash flows - investing activities (78.9) 166.9 156.8 <t< td=""><td>Accounts receivable</td><td>(18.7)</td><td>1.6</td><td>(42.7)</td></t<>	Accounts receivable	(18.7)	1.6	(42.7)
Deferred promotion costs (1.1) (0.3) (0.2) Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities (2.1) (2.2) (2.2 Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (35.6) (35.5)	Inventories	(27.8)	(33.4)	(19.3)
Royalty advances (9.1) (6.2) (7.6) Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (2.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (25.2) (29.0) (35.6) Additions to property, plant and equipment<	Prepaid expenses and other current assets	(33.3)	0.0	24.4
Accounts payable (12.7) 12.1 (9.7) Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.0) (30.3) (26.5) Acaptament of lo	Deferred promotion costs	(1.1)	(0.3)	(0.2)
Other accrued expenses 2.8 5.3 7.3 Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (2.9.4) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (29.0) (35.9) 45.6 Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to inv	Royalty advances	(9.1)	(6.2)	(7.6)
Accrued income taxes (155.2) (24.6) 1.4 Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities of discontinued operations (78.9) 166.9 156.8 Stafflows - investing activities: (78.9) 166.9 156.8 Cash flows - investing activities: (78.9) 166.9 156.8 Cash flows - investing activities: (78.9) 166.9 156.8 Cash flows - investing activities: (25.2) (29.0) (35.9) Additions to property, plant an	Accounts payable	(12.7)	12.1	(9.7)
Accrued royalties 5.2 (3.1) 0.5 Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (78.9) 166.9 156.8 Sash flows - investing activities (78.9) 166.9 156.8 Prepublication and production expenditures (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to investee - (3.0) - Other investment and acquisition related payments <td< td=""><td>Other accrued expenses</td><td>2.8</td><td>5.3</td><td>7.3</td></td<>	Other accrued expenses	2.8	5.3	7.3
Deferred revenue 2.2 2.2 1.7 Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (78.9) 16.9 156.8 Cash flows - investing activities (78.9) 16.9 156.8 Prepublication and production expenditures (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to investee — (3.0) — Repayment of loan to investee — 4.8 — Other investment and acquisition related payments	Accrued income taxes	(155.2)	(24.6)	1.4
Pension and post-retirement obligations (2.1) (2.2) (16.2) Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (78.9) 166.9 156.8 Cash flows - investing activities (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan	Accrued royalties	5.2	(3.1)	0.5
Other noncurrent liabilities 0.4 2.5 (29.4) Other, net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (78.9) 166.9 156.8 Cash flows - investing activities: (78.9) 166.9 156.8 Cash flows - investing activities of used in operating activities of used in provided by (used in) operating activities (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to investee — (3.0) — Repayment of loan to investee — 4.8 — Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase — 1.1 1.0 <	Deferred revenue	2.2	2.2	1.7
Other net 1.7 (1.1) (4.4) Total adjustments (112.0) 92.8 91.9 Net cash provided by (used in) operating activities of continuing operations (68.0) 108.3 105.2 Net cash provided by (used in) operating activities of discontinued operations (10.9) 58.6 51.6 Net cash provided by (used in) operating activities (78.9) 166.9 156.8 Cash flows - investing activities: (78.9) 166.9 156.8 Prepublication and production expenditures (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to investee — (3.0) — Repayment of loan to investee — 4.8 — Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase — — (25.9) Other — 1.1 1.0 Net cash provided by (used in) investing activities of continued assets	Pension and post-retirement obligations	(2.1)	(2.2)	(16.2)
Total adjustments(112.0)92.891.9Net cash provided by (used in) operating activities of continuing operations(68.0)108.3105.2Net cash provided by (used in) operating activities of discontinued operations(10.9)58.651.6Net cash provided by (used in) operating activities(78.9)166.9156.8Cash flows - investing activities:(25.2)(29.0)(35.9)Prepublication and production expenditures(25.2)(29.0)(35.9)Additions to property, plant and equipment(35.6)(30.3)(26.5)Proceeds from sale of assets3.30.71.3Loan to investee—(3.0)—Repayment of loan to investee—4.8—Other investment and acquisition related payments(3.7)(8.3)(1.0)Building purchase——(253.9)Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued assets24.6(34.5)—	Other noncurrent liabilities	0.4	2.5	(29.4)
Net cash provided by (used in) operating activities of continuing operations Net cash provided by (used in) operating activities of discontinued operations Net cash provided by (used in) operating activities Net cash provided by (used in) operating activities Cash flows - investing activities: Prepublication and production expenditures Additions to property, plant and equipment (35.6) Proceeds from sale of assets Loan to investee Repayment of loan to investee Other investment and acquisition related payments Other investment and acquisition related payments Net cash provided by (used in) investing activities of continuing operations Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations	Other, net	1.7	(1.1)	(4.4)
Net cash provided by (used in) operating activities of discontinued operations(10.9)58.651.6Net cash provided by (used in) operating activities(78.9)166.9156.8Cash flows - investing activities:(25.2)(29.0)(35.9)Prepublication and production expenditures(25.2)(29.0)(35.9)Additions to property, plant and equipment(35.6)(30.3)(26.5)Proceeds from sale of assets3.30.71.3Loan to investee—(3.0)—Repayment of loan to investee—4.8—Other investment and acquisition related payments(3.7)(8.3)(1.0)Building purchase——(253.9)Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued operations—(33.9)(30.7)	Total adjustments	(112.0)	92.8	91.9
Net cash provided by (used in) operating activities (78.9) 166.9 156.8 Cash flows - investing activities: Prepublication and production expenditures (25.2) (29.0) (35.9) Additions to property, plant and equipment (35.6) (30.3) (26.5) Proceeds from sale of assets 3.3 0.7 1.3 Loan to investee - (3.0) - Repayment of loan to investee - 4.8 - Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase - (253.9) Other - 1.1 1.0 Net cash provided by (used in) investing activities of continued assets (2.9) 577.7 - Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) - Other cash provided by (used in) investing activities of discontinued operations (3.7) (33.9) (30.7)	Net cash provided by (used in) operating activities of continuing operations	(68.0)	108.3	105.2
Net cash provided by (used in) operating activities(78.9)166.9156.8Cash flows - investing activities:(25.2)(29.0)(35.9)Prepublication and production expenditures(25.2)(29.0)(35.9)Additions to property, plant and equipment(35.6)(30.3)(26.5)Proceeds from sale of assets3.30.71.3Loan to investee—(3.0)—Repayment of loan to investee—4.8—Other investment and acquisition related payments(3.7)(8.3)(1.0)Building purchase——(253.9)Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued operations—(33.9)(30.7)	Net cash provided by (used in) operating activities of discontinued operations	(10.9)	58.6	51.6
Prepublication and production expenditures(25.2)(29.0)(35.9)Additions to property, plant and equipment(35.6)(30.3)(26.5)Proceeds from sale of assets3.30.71.3Loan to investee—(3.0)—Repayment of loan to investee—4.8—Other investment and acquisition related payments(3.7)(8.3)(1.0)Building purchase———(253.9)Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued operations—(33.9)(30.7)		(78.9)	166.9	156.8
Additions to property, plant and equipment Proceeds from sale of assets Loan to investee Repayment of loan to investee Other investment and acquisition related payments Building purchase Other Net cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations Other cash provided by (used in) investing activities of discontinued operations (35.6) (30.3) (30.7) (30.7) (30.8) (30.7)	Cash flows - investing activities:			
Proceeds from sale of assets Loan to investee Repayment of loan to investee Other investment and acquisition related payments Building purchase Other Other cash provided by (used in) investing activities of continued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets Other cash provided by (used in) investing activities of discontinued assets	Prepublication and production expenditures	(25.2)	(29.0)	(35.9)
Loan to investee—(3.0)—Repayment of loan to investee—4.8—Other investment and acquisition related payments(3.7)(8.3)(1.0)Building purchase———(253.9)Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued operations—(33.9)(30.7)	Additions to property, plant and equipment	(35.6)	(30.3)	(26.5)
Repayment of loan to investee — 4.8 — Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase — — (253.9) Other — 1.1 1.0 Net cash provided by (used in) investing activities of continuing operations (61.2) (64.0) (315.0) Working capital adjustment/Proceeds from sale of discontinued assets (2.9) 577.7 — Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) — Other cash provided by (used in) investing activities of discontinued operations — (33.9) (30.7)	Proceeds from sale of assets	3.3	0.7	1.3
Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase — — — (253.9) Other — — — — 1.1 1.0 Net cash provided by (used in) investing activities of continuing operations (61.2) (64.0) (315.0) Working capital adjustment/Proceeds from sale of discontinued assets (2.9) 577.7 — Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) — Other cash provided by (used in) investing activities of discontinued operations — (33.9) (30.7)	Loan to investee	-	(3.0)	_
Other investment and acquisition related payments (3.7) (8.3) (1.0) Building purchase — — — (253.9) Other — — 1.1 1.0 Net cash provided by (used in) investing activities of continuing operations (61.2) (64.0) (315.0) Working capital adjustment/Proceeds from sale of discontinued assets (2.9) 577.7 — Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) — Other cash provided by (used in) investing activities of discontinued operations — (33.9) (30.7)	Repayment of loan to investee	_	4.8	_
Building purchase Other Other - 1.1 1.0 Net cash provided by (used in) investing activities of continuing operations Working capital adjustment/Proceeds from sale of discontinued assets Changes in restricted cash held in escrow for discontinued assets Other cash provided by (used in) investing activities of discontinued operations - (33.9) (30.7)		(3.7)	(8.3)	(1.0)
Other—1.11.0Net cash provided by (used in) investing activities of continuing operations(61.2)(64.0)(315.0)Working capital adjustment/Proceeds from sale of discontinued assets(2.9)577.7—Changes in restricted cash held in escrow for discontinued assets24.6(34.5)—Other cash provided by (used in) investing activities of discontinued operations—(33.9)(30.7)		_	_	(253.9)
Working capital adjustment/Proceeds from sale of discontinued assets (2.9) 577.7 — Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) — Other cash provided by (used in) investing activities of discontinued operations — (33.9) (30.7)		_	1.1	1.0
Working capital adjustment/Proceeds from sale of discontinued assets (2.9) 577.7 — Changes in restricted cash held in escrow for discontinued assets 24.6 (34.5) — Other cash provided by (used in) investing activities of discontinued operations — (33.9) (30.7)	Net cash provided by (used in) investing activities of continuing operations	(61.2)	(64.0)	(315.0)
Changes in restricted cash held in escrow for discontinued assets Other cash provided by (used in) investing activities of discontinued operations 24.6 (34.5) — (33.9) (30.7)		(2.9)	577.7	
Other cash provided by (used in) investing activities of discontinued operations – (33.9) (30.7)	•	24.6	(34.5)	_
		~	(33.9)	(30.7)
		(39.5)	445.3	(345.7)

Consolidated Statements of Cash Flows

			(Amounts in millions) Years ended May 31,		
	2016	2015	2014		
Cash flows - financing activities:					
Net (repayments) borrowings under credit agreement and revolving loan		-	(120.0)	120.0	
Borrowings under lines of credit		39.0	350.9	207.4	
Repayments of lines of credit		(36.5)	(359.9)	(193.5)	
Repayment of capital lease obligations		(8.0)	(0.2)	(0.2)	
Reacquisition of common stock		(14.4)	(3.5)	(6.2)	
Proceeds pursuant to stock-based compensation plans		45.3	26.0	11.2	
Payment of dividends		(20.5)	(19.7)	(17.8)	
Other		(0.1)	2.1	1.6	
Net cash provided by (used in) financing activities of continuing operations		12.0	(124.3)	122.5	
Net cash provided by (used in) financing activities of discontinued operations		_	(0.2)	-	
Net cash provided by (used in) financing activities		12.0	(124.5)	122.5	
Effect of exchange rate changes on cash and cash equivalents		(0.7)	(1.8)	(0.1)	
Net increase (decrease) in cash and cash equivalents		(107.1)	485.9	(66.5)	
Cash and cash equivalents at beginning of period		506.8	20.9	87.4	
Cash and cash equivalents at end of period	\$	399.7 \$	506.8	20.9	

	2016	2015	2014
Supplemental Information:			
Income taxes payments (refunds), net	\$ 183.3	\$ 34.2	\$ 2.0
Interest paid	1.6	3.2	7.1

Report of Independent Registered Public Accounting Firm

THE BOARD OF DIRECTORS AND STOCKHOLDERS

OF SCHOLASTIC CORPORATION

We have audited the accompanying consolidated balance sheets of Scholastic Corporation as of May 31, 2016 and 2015, and the related consolidated statements of operations, comprehensive income (loss), changes in stockholders' equity, and cash flows for each of the three years in the period ended May 31, 2016. Our audits also included the financial statement schedule listed in the Index at Item 15(c). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Scholastic Corporation at May 31, 2016 and 2015, and the consolidated results of its operations and its cash flows for each of the three years in the period ended May 31, 2016, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Scholastic Corporation's internal control over financial reporting as of May 31, 2016, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), and our report dated July 26, 2016 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

New York, New York

July 26, 2016