

STATE OF NEW HAMPSHIRE

Honorarium or Expense Reimbursement Report (RSA 15-B)



Type or Print all Information Clearly:

Name: BARBARA BIGGIE Work Phone No. (603) 930-5600

Work Address: P.O. Box 962, MILFORD, NH 03055

Office/Appointment/Employment held: STATE REPRESENTATIVE

List the full name, post office address, occupation, and principal place of business, if any, of the source of any reportable honorarium or expense reimbursement.

Source of Honorarium or Expense Reimbursement:

Name of source: _____

Post Office Address: _____

Occupation: _____

Principal Place of Business: _____

RECEIVED OCT 5 2016 NEW HAMPSHIRE DEPARTMENT OF STATE

If source is a Corporation or other Entity:

Name of Corporation or Entity: STATE LEGISLATIVE LEADERS FOUNDATION

Name of Corporate/Entity Representative: PAPALINKA PARADISE

Work Address of Representative: 1645 FALMOUTH RD, BLDG D, CENTERVILLE, MA 02632

Food and/or beverages consumed pursuant to RSA 15-B:6, II with value over \$25.00

Value of Honorarium: \$2759.30 Date Received: 7/14/16 If exact value is unknown, provide an estimate of the value of the gift or honorarium and identify the value as an estimate.

Value of Expense Reimbursement: \$789.90 Date Received: 8/16/16 A copy of the agenda or an equivalent document must be attached to this filing.

Briefly describe the service or event this Honorarium or Expense Reimbursement relates to:

FOUR-DAY "EMERGING LEADERS PROGRAM", UNIV. OF VA DARDEN SCHOOL, CHARLOTTESVILLE, VA

"I have read RSA 15-B and hereby swear or affirm that the foregoing information is true and complete to the best of my knowledge and belief."

Signature of Filer: Barbara Biggie Date Filed: 10/4/16



THE STATE LEGISLATIVE
LEADERS FOUNDATION

MEMORANDUM

TO: All Program Participants

RE: Breakdown of Program Expenses
Emerging Leaders Program
Charlottesville, VA

FROM: Papalinka Paradise

Enclosed is a copy of your expense breakdown for the Emerging Leaders Program held at the Darden School at the University of Virginia from July 11- 14, 2016. You can use this for reporting purposes if required by your state. Please let me know if you have any questions or need any additional information.

Thanks again for your enthusiastic participation in this program, we really had a great group this year!

I hope to see you at a future SLLF program.

Education. Inspiration. Excellence.



SLLF

STATE LEGISLATIVE LEADERS FOUNDATION

Emerging Leaders Program

University of Virginia - Charlottesville, VA

July 11 - 14, 2016

Expense Breakdown

Barbara Biggie

Room and Board	\$870.00
Tuition and Fees	\$1,768.87
Special Dinners/Events	\$85.73
Transportation	\$35.10
Travel Reimbursement	\$789.70
TOTAL	\$3,549.40

Emerging Leaders Program 11-14 July 2016

Monday	Tuesday	Wednesday	Thursday
11-Jul	12-Jul	13-Jul	14-Jul
Participant Arrivals	Professors Fairchild & Freeman 8:00 - 9:30 AM <i>Economic Inequality Part I: What are the issues?</i> The Second Machine , Brynjolfsson and McAfee	Professors Freeman & Frank 8:00-10:00 AM <i>Ethics and Political Leadership</i> Ethics Vignettes	Professors Freeman & Frank 8:00 - 10:00 AM <i>Personal Leadership: Making a Difference</i> What Got You Here Won't Get You There , Marshall Goldsmith
	9:30 - 9:45 AM Refreshment Break	10:00 - 10:15 AM Refreshment Break	10:00 - 10:15 AM Refreshment Break
	Professors Fairchild & Freeman 9:45 - 11:15 AM <i>Economic Inequality Part II: What are the Answers?</i> The Second Machine , Brynjolfsson and McAfee	Professors Fairchild & Frank 10:15 - 11:45 AM <i>Innovations in Change From Your Own Backyard</i>	Professors Freeman & Frank 10:15 - 11:30 AM <i>Personal Leadership: Making a Difference (continued)</i> What Got You Here Won't Get You There , Marshall Goldsmith
	11:15 - 11:30 AM Group Photo 11:30 - 12:15 PM Lunch	11:45 - 12:45 PM Lunch	11:30 - 12:15 PM Summary & Wrap-Up Program Evaluations
	Professors Fairchild & Freeman	Professors Fairchild & Frank	
Opening Night Begins at 5:30 PM Followed by dinner and program introduction	12:15 - 1:45 PM <i>Ethics and Fiction</i> Sonny's Blues by James Baldwin	12:45 - 2:15 PM <i>Innovation Workshop: The High Costs of Incarceration</i>	12:15 - 1:15 PM Optional Lunch & Participant Departures
	1:45 - 2:00 PM Refreshment Break	2:15 - 2:30 PM Refreshment Break	
	Professor Ed Ayers	Professors, Fairchild, Frank & Freeman	
	2:00 - 3:00 PM <i>Why the Civil War Still Matters</i> What Caused the Civil War? Reflections on the South and Southern History (Various chapters of the book)	2:30 - 4:30 PM <i>Negotiation and Political Leadership</i> Peplator Simulation	
	3:15 PM Depart Gatehouse for Monticello 6:15 PM Reception & Cook-Out, Wilkerson Courtyard		
Evening Learning Team Meetings- Discuss Tuesday Readings - Location: Hotel Learning Team Rooms	Individual Prep Time	5:30 PM Depart Gatehouse for Freeman Residence 6:00-8:00 PM Reception & Dinner, Home of Professor Freeman	

University of Virginia

The Darden School of Business

EMERGING LEADERS PROGRAM



THE STATE LEGISLATIVE
LEADERS FOUNDATION

11-14 July 2016

SCHEDULE OF EVENTS

All classes will be held in Classroom 280 of The Darden School. All meals will be in The Abbott Center Dining Room unless otherwise stated. Learning Team Meetings will be held during the program in designated Darden School Learning Team Rooms or Hotel Learning Team Rooms.

MONDAY, JULY 11, 2016

Afternoon		Arrival and Check in, Inn at Darden, Gatehouse
5:30 - 6:15	PM	Reception, Wilkerson Courtyard (weather permitting) If inclement weather will be located inside the Abbott Center
6:15 - 7:30	PM	Dinner, Abbott Center Dining Room
7:30 - 7:45	PM	Introductory Activities, Program Welcome Ed Freeman, Darden Faculty Leader
Evening		Learning Team Meetings, Hotel Learning Team Rooms Material: <u>The Second Machine</u> by Brynjolfsson & McAfee <i>You will be given your learning team group at the opening dinner.</i>

TUESDAY, JULY 12, 2016

7:00 - 8:00	AM	Breakfast, Abbott Center Dining Room	
8:00 - 9:30	AM	Class Discussion, Classroom 280 Topic: Economic Inequality- What are the Issues? Material: <u>The Second Machine</u> , by Brynjolfsson & McAfee <i>Professors Fairchild & Freeman</i>	
9:30 - 9:45	AM	Refreshment Break, Outside Classroom 280	
9:45: - 11:15	AM	Class Discussion, Classroom 280 Topic: Economic Inequality- What are the Answers? Material: <u>The Second Machine</u> , by Brynjolfsson & McAfee <i>Professors Fairchild & Freeman</i>	
11:15 - 12:15	PM	Group Photo, Front Steps of Saunders Hall Lunch, Abbott Center Dining Room	
12:15 ³⁰ - 1:45	PM	Class Discussion, Classroom 280 Topic: Ethics and Fiction Material: <u>Sonny's Blues</u> <i>Professors Fairchild & Freeman</i>	
1:45 - 2:00	PM	Refreshment Break, Outside Classroom 280	
2:00 - 3:00	PM	Class Discussion, Classroom 280 Topic: Why the Civil War Still Matters Material: <u>What Caused the Civil War? Reflections on the South and Southern History</u> <i>Professor Ayers</i>	
	3:15	PM	Meet outside Gatehouse to load buses for Monticello Tour
6:15 - 8:00	PM	Cook-Out, Flagler Courtyard, The Darden School	
Evening		Individual Prep Time for Wednesday Class Sessions	

WEDNESDAY, JULY 13, 2016

7:00 - 8:00	AM	Breakfast, Abbott Center Dining Room	
8:00 - 10:00	AM	Class Discussion, Classroom 280 Topic: Ethics and Political Leadership Material: Vignettes Prepared by Participants <i>Professors Frank & Freeman</i>	
10:00 - 10:15	AM	Refreshment Break, Outside Classroom	
10:15 - 11:45	AM	Class Discussion, Classroom 280 Topic: Innovations in Change From Your Own Backyard <i>Professors Fairchild & Frank</i>	
11:45 - 12:45	PM	Lunch, Abbott Center Dining Room	
12:45 - 2:15	PM	Class Discussion, Classroom 280 Topic: Innovation Workshop: The High Costs of Incarceration Material: <u>Various Articles</u> <i>Professors Fairchild & Frank</i>	
2:15 - 2:30	PM	Refreshment Break, Outside Classroom	
2:30 - 4:30	PM	Class Discussion & Simulation, Classroom 280 Topic: Negotiation and Political Leadership- Peupulator Material: In-class Assignment, no prep work <i>Professors Fairchild, Frank & Freeman</i>	
4:30 - 5:30	PM	Individual Preparation/Personal Time	
	5:30	PM	Depart Gatehouse for Residence of Professor Freeman for Dinner *will return at 8:00 PM
Evening		Individual Preparation for Thursday class sessions Material: <u>What Got You Here Won't Get You There</u>	

THURSDAY, JULY 14, 2016

7:00 - 8:00	AM	Breakfast, Abbott Center Dining Room
8:00 - 10:00	AM	Class Discussion, Classroom 280 Topic: Personal Leadership: Making a Difference Material: <u>What Got You Here Won't Get You There</u> , Marshall Goldsmith <i>Professors Frank & Freeman</i>
10:00 - 10:15	AM	Refreshment Break, Outside Classroom
10:15 - 11:30	AM	Class Discussion, Classroom 280 Topic: Personal Leadership: Making a Difference (continued) Material: <u>What Got You Here Won't Get You There</u> , Marshall Goldsmith <i>Professors Frank & Freeman</i>
11:30 - 12:15	PM	Summary and Wrap Up Professor Freeman
12:15 - 1:15	PM	Lunch, Abbott Center Dining Room Participant Departures

We hope you enjoyed the program. Have a safe trip home.

Dear *Emerging Leaders Program* Participant:

Welcome to an exciting week of ideas. During this week we want to use the extraordinary opportunity that we have to talk about the challenges of political leadership that you face and that you are going to face in your careers. **We want you to take the “D” or “R” off your persona**, to the extent that is possible, and dig into the ideas. We want to have some conversations that can make a real difference to your own leadership.

All of the Darden faculty are committed to facilitating a set of discussions, rather than lecturing. At Darden we believe that you are the center of the learning, and while it is the faculty’s task to share relevant knowledge, it is more important to us to ask you a set of questions to get you to think about these ideas.

Our process works only if you come committed to the idea that you can learn from each other. And, it works only if you come committed to do the hard work of preparation that is necessary. There is a lot of reading material and we expect you to have read it. We run our program like a Ph.D. seminar in which we spend almost no time recapping the reading, and almost all the time thinking about the “so what’s” of the reading and the conversation we have about it. ***You really should count on reading the material during the month between now and when you get to Darden. You won’t have much “reading time” during the seminar.***

In particular for each session we’d like you to think about the following kinds of questions (and hopefully you’ll think of some yourself).

Monday Night and Tuesday

For the first two sessions on Tuesday morning, please read Erik Brynjolfsson and Andrew McAfee’s *The Second Machine Age*. We’d like you to meet in learning teams (team assignments given to you on arrival) on Monday evening and think about this assignment:

1. From your own experience and from your analysis of the arguments in the book please spend some time identifying and discussing the likely issues that you will face in your careers as political leaders. Please pay particular attention to how the issues in the book affect your state. You need not prepare a presentation, but be prepared to discuss these issues in class on Tuesday morning.

For the third session on Tuesday please read the short story, “*Sonny’s Blues*” by James Baldwin. Baldwin is one of the greatest American writers who had a keen understanding of what it takes to succeed in America, and in particular the complexities of the self. The story explores these and other themes.

For the fourth session on Tuesday please read the following essays; “Worrying About the Civil War,” “What Caused the Civil War?,” and “Exporting Reconstruction” in Professor Ayers book, ***What Caused the Civil War? Reflections on the South and Southern History.***

Wednesday

For the first session on Wednesday we'd like you to **prepare a 1-2 paragraph description of an ethical dilemma** that you or someone you know has faced in your life as a political leader. Please disguise names, states, and details. **Please email this to Jennifer Hicks on or before 7 July 2016 at hicksj@darden.virginia.edu**. Here are two examples:

1. An opponent to the General Assembly upon being elected to a prior office, fired six women in the office immediately upon taking office. The women sued charging sexual discrimination; racial discrimination and dismissal for party affiliation. The county settled the dispute out of court and used \$100,000 in taxpayers' money for the settlement. Polling showed that this issue framed with certain facts highlighted was a winning issue in push polling. However, I later learned (before the potential issue was public) that my opponent was more justified in his actions than previously thought, and he did not want to settle the suit out of court because he thought he was justified in his firings. It was in fact his insurance company who was pushing for the settlement. Should I use the issue of using taxpayers' dollars to settle the suit against my opponent, for my political gain, or should I refrain, given that I believe that there is some justification for what he did?
2. Shortly after my election, my biggest donor asks me to go on a date with the daughter of another smaller donor to my campaign, who is going to be in the area for a while. Should I go?

For the second session on Wednesday, reflect on an innovative idea implemented by your state that engages the private sector in some way in order to make a positive impact within the state. Please come prepared to discuss the idea. Possible information to consider discussing is the intended social impact, the innovation, the stakeholders, the structure, the key features, the challenges and the outcome. Feel free to bring materials that discuss the program to share. We will engage in small and large group discussions about these ideas.

For the third session, please read the following articles in advance. In addition, there will be a case provided for you to read prior to the session. Come prepared to discuss these readings.

Lowry, Rich (2013) Reforming the Prison Industrial Complex <http://www.nationalreview.com/article/355170/reforming-prison-industrial-complex-rich-lowry>

Will, George (2015) In Ohio, One Man's Project of Rehabilitating Felons Is Working <http://www.nationalreview.com/article/423893/prison-work-rehabilitation-ohio>

Nelson, Colleen McCain and Gary Fields (2015) Obama, Koch Brothers in Unlikely Alliance to Overhaul Criminal Justice <http://www.wsj.com/articles/obama-koch-brothers-in-unlikely-alliance-to-overhaul-criminal-justice-1437090737>

There is no reading assignment for the fourth session on Wednesday. We will engage in another simulation exercise.

Thursday

For Thursday's sessions, please read What Got You Here Won't Get You There by Marshall Goldsmith. Think through your own ideas about what makes people tick, and how your assumptions about what motivates people are important to your idea of leadership. We'll talk about this idea of "ethical leadership" and connect it to the book on Thursday morning. Come prepared to discuss these ideas in the context of your role as a political leader.

We realize that you are all busy people, and that this is a lot of work. We want to maximize this opportunity for all of us. If you have any questions about the logistics and program administration please feel free to call Ms. Jennifer Hicks at hicksj@arden.virginia.edu or via phone 434 924-4922. For questions about the assignments or material please feel free to call me personally at 434 924-0935 or send me an e-mail at freemane@arden.virginia.edu if I can help you in any way.

For the faculty,

R. Edward Freeman
University Professor
University of Virginia
100 Darden Blvd.
Charlottesville, Virginia USA 22906
Voice: 434 924 0935
Fax: 434 924 6378
E-Mail: freemane@arden.virginia.edu

