



New Hampshire Veterans Home

139 Winter Street
Tilton, NH 03276



Margaret D. LaBrecque
Commandant

Telephone: (603) 527-4400
Fax: (603) 527-4402

February 24, 2015

Her Excellency, Governor Margaret Wood Hassan
And the Honorable Council
State House
Concord, New Hampshire 03301

REQUESTED ACTION

- 1) Authorize Margaret D. LaBrecque, Commandant of the New Hampshire Veterans Home to attend the 61st annual U.S. Army War College National Security Seminar to be held May 31 through June 4, 2015 at the Carlisle Barracks, Pennsylvania effective Governor and Council approval.
- 2) Further authorize, pursuant to RSA 4:8, and Administrative Rule 311.10, to accept complimentary seminar from the Department of the Army, United States Army War College and Carlisle Barracks including admission to the seminar discussions and accommodations not to exceed \$1,500.

EXPLANATION

The National Security Seminar is designed to heighten our military and civilian students' understanding of the society they serve and the interests, issues, and trends that influence the formulation of national security policy. At the same time, the seminar guests gain a better understanding of the perspectives and concerns of the defense community. The War College is the Army's center for strategic thought and delivers senior level professional education to members from all the Armed Forces and select civilian national strategy professionals.

Expenses for the event include:

- Seminar: Complimentary
- Meals: Complimentary
- Lodging: Complimentary
- Daily Transportation: Complimentary

The New Hampshire Veterans Home respectfully asks for approval of this request.

Respectfully Submitted,

Paul J. Lloyd
Chairman
Board of Managers



DEPARTMENT OF THE ARMY
UNITED STATES ARMY WAR COLLEGE AND CARLISLE BARRACKS

REPLY TO
ATTENTION OF

Office of the Commandant

Mrs. Margaret LaBrecque
139 Winter Street
Tilton, New Hampshire 03276

Dear Mrs. LaBrecque:

Congratulations on your selection to the 61st annual U.S. Army War College National Security Seminar!

Each graduating class of the U.S. Army War College resident program concludes the academic year with a capstone colloquium during which students and civilian guests critically examine national security and defense issues affecting our nation. This year's seminar will be held at Carlisle Barracks, Pennsylvania, from May 31-June 4, 2015 and I look forward to seeing you there.

The National Security Seminar is designed to heighten our military and civilian students' understanding of the society they serve and the interests, issues, and trends that influence the formulation of national security policy. At the same time, our seminar guests gain a better understanding of the perspectives and concerns of the defense community. During this four-day seminar, you will actively participate as a member of the War College Class of 2015 and I have no doubt that your attendance will contribute greatly to the development of our future strategic leaders.

The War College is the Army's center for strategic thought and delivers senior-level professional education to members from all the Armed Forces and select civilian national strategy professionals. As such, we like to say that Carlisle Barracks is the most strategic 500 acres in the United States. Additionally, the presence of 79 International Fellows in this year's class attests to the quality of our curriculum and our faculty. Hand-picked by their respective governments for a year of study in the United States, our Fellows represent the best of the best of current and future strategic leaders and have strengthened U.S. security alliances and partnerships around the globe for over 30 years. Please consider yourself "hand-picked" as well from several hundred distinguished peers!

I have enclosed a summary of the National Security Seminar, including a draft schedule of this year's program to provide additional details. As a "new member" of the Class of 2015, you will be our guest for the duration of the event. We will provide a student escort, as well as all meals, lodging, and daily transportation.

While we cannot pay for your travel to and from Carlisle Barracks -- I promise you a thought-provoking and memorable experience. As the seminar draws near, we will be in touch to best understand and support your travel plans for arrival and departure.

Please RSVP by Friday, March 6, 2015. Complete and return the enclosed RSVP card to the NSS Program Director at the following address:

The Department of the Army
U.S. Army War College
122 Forbes Avenue
ATTN: NSS Program
Carlisle, PA 17013

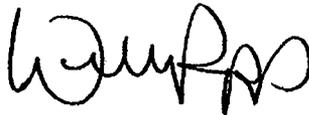
More information on NSS Week can be found online at:
<http://www.carlisle.army.mil/events/NationalSecuritySeminar.htm>.

If you have any questions, please contact the NSS Program Director, Commander Jonathan Still, at 717-961-2025. You may also RSVP or submit questions via e-mail to: usarmy.carlisle.awc.mbx.director-NSS@mail.mil.

It would be my honor to host you and count you among our National Security Seminar Alumni.

Strength & wisdom!

Sincerely,



William E. Rapp
Major General, U.S. Army
Commandant

Enclosures

1. RSVP Card
2. U.S. Army War College Summary
3. NSS Program Summary and Schedule

**NATIONAL SECURITY SEMINAR RSVP CARD
U.S. ARMY WAR COLLEGE**

Please CHECK the appropriate box & RETURN no later than the **first week in March.**

Your name: _____

- Yes, I will attend the Seminar
- I would like to attend but am unable to give a firm answer now.
I will let you know by _____
- Sorry, I will not be able to attend Seminar.

I can be reached at: E-mail address: _____

Preferred phone number: _____

Fax (Optional): _____

My preferred mailing address is:

Please return this completed RSVP form to:

**Department of the Army
U.S. Army War College
Attn: NSS Program Director (DNSS)
122 Forbes Avenue
Carlisle, PA 17013-5241**

UNITED STATES ARMY WAR COLLEGE

The United States Army War College educates and develops leaders for service at the strategic level while advancing knowledge in the global application of Landpower.

Purpose

Producing strategic leaders and ideas invaluable to the Army and Nation is our vision. This simple vision emphasizes our provision of irreplaceable value to the Army, Joint Force, and Nation.



Commandant's Intent

- **Gold standard for strategic leader education and development**
 - Our graduates are highly valued, respected, and in demand.
- **Vanguard of the Army's strategic renaissance**
 - Our scholarship, service, and support to the force are highly regarded, influential, and focused on national security issues at the strategic level.
- **Source of valued intellectual and practitioner support**
 - Our staff, faculty, and students provide the Joint Force expert intellectual and practitioner support in the global application of Landpower.
- **Home to a thriving and supportive military community**
 - Our post and local community create a positive, developmental environment for staff, faculty, students, and families.



Lt. Gen. H.R. McMaster, director of Army Capabilities Integration Center, spoke openly about the myths of future wars, challenges facing the force and the importance of the human dimension of conflict to the Army War College Class of 2015.

The Army War College accomplishes its mission by

Strategic Leader Education and Development:

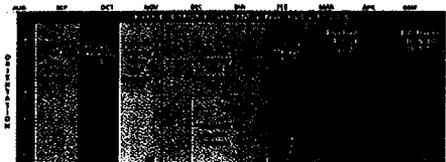
Educating the nation's current and future leaders in strategic leadership and the development and employment of Landpower in a joint, interagency, intergovernmental, and multinational environment.

Gen. Ray Odierno, Chief of Staff of the Army, talks to participants in the recent Senior Leader Seminar at the Army War College. Executed by the Army War College's Center for Strategic Leadership and Development, the SLS educates and broadens senior leaders specifically selected to base on their current or future duty positions as advisors or staff officers for the nation's most senior strategic leaders



The core of the educational program, the School of Strategic Landpower develops

strategic leaders by providing a strong foundation of wisdom, grounded in mastery of the profession of arms, and by serving as a crucible for educating future leaders in the analysis, evaluation and refinement of professional expertise in war, strategy, operations, national security, resource management, and responsible command



UNITED STATES ARMY WAR COLLEGE

Strategic Thought and Innovation:

Providing expert analysis of national security topics important to the Army, DoD, and the Nation.

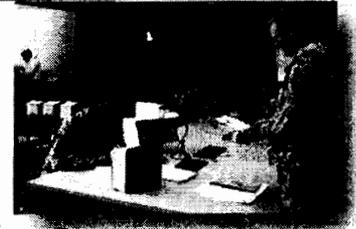
The Strategic Studies Institute of the U.S. Army War College conducts and publishes national security and strategic research and analysis which serves to influence policy debate and bridge the gap between Military and Academia.



A recent wargame at the Center for Strategic Leadership and Development examined the ongoing events in Syria and included regional experts from the Army War College faculty. The examination looked at three hypothetical outcomes of the Syrian conflict.



U.S. Army Heritage & Education Center offers historical analysis and provides reference materials to official agencies, facilitating research of, context for, and solution of the Army's current challenges, as well as offering historical expertise for the USAWC and other Army Historical Programs



U.S. Army Peacekeeping and Stability Operations Institute... Serves as the Army's lead for the integration of Stability Operations and TRADOC's lead for Protection of Civilians across both the operational and institutional force.

Outreach and External Service: Supporting the Army's efforts by engaging the Nation and its leaders to increase understanding of the role of Landpower in support of the National Security Strategy, the Army's core competencies, and the Army's Title 10 responsibilities.



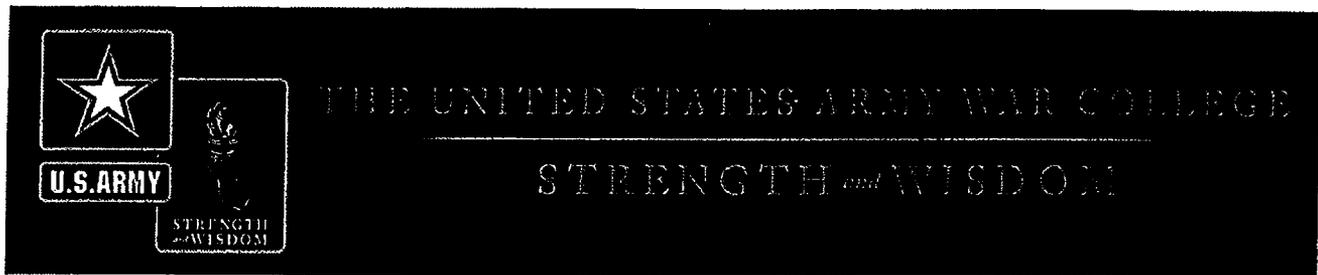
Quality of Life and Institutional Support: Supporting the community of dedicated national security professionals and key institutional partners implementing the strategy.



Kimberly Dozier is the current holder of the General Omar N. Bradley Chair in Strategic Leadership, shared by the Army War College, Dickinson College, and Penn State University's Dickinson School of Law and School of International Affairs.

The Faculty and Staff of the Department of Distance Education provide non-resident students a two-year, rigorous program of instruction that results in the award of the same Graduation Certificate and the same fully-accredited Master of Strategic Studies degree awarded to graduates of our resident program.





What is the National Security Seminar?

Established in 1954, the National Security Seminar (NSS) is a one-week event that creates an environment for Army War College students and selected guests (whom we refer to as "New Members") to examine current national security issues and exchange candid dialogue. NSS takes place the first full week of June, immediately preceding graduation, and serves as a capstone event that enhances student learning through exposure to a cross-section of American perspectives.

NSS also provides a forum for distinguished speakers to discuss their views on issues of importance to the nation's security and welfare with students, New Members, International Fellows and faculty of the U.S. Army War College. The event will introduce our New Members to some of the future leaders of the American armed forces and government as well as permit the students to better understand the society they serve.

~~How are NSS Guests selected and how are they included into the curriculum?~~

You will join approximately 160 New Members in student seminar groups during the NSS Week. New Members come from across America and represent as broad a range of occupations, geographic regions, and age groups as possible. Since this is an outreach program with limited seats available, we intentionally invite New Members who do not already have a close association with the military. This also has the effect of encouraging a free and frank exchange of differing views among the guests and students.

Approximately seven New Members are assigned to each of the 24 student seminar groups. They are invited to become active participants in the discussions and are encouraged to probe and examine the seminar group's ideas vigorously and critically so as to give the students the benefits of their own personal experience and perspectives. New Members are not expected to prepare in advance for the Seminar.

What can New Members expect each day?

Each day features a distinguished speaker who sets the theme for the day's discussions. Generally, we open NSS Week with a keynote speaker, to address current defense issues. On subsequent days, speakers cover topics such as the challenges of civil-military relations, the role of domestic politics in national security, globalization, foreign policy, international security issues and the future role of the United States. Our speakers are widely recognized and accomplished experts in their respective fields.

Besides the distinguished speakers and seminar discussions, NSS New Members also have opportunities for more informal discussions at several social events. These include an Ice Breaker social on Sunday evening, seminar socials on Monday evening, and the Commandant's Reception held at his personal quarters on Tuesday. In addition, there is an opportunity to take a "staff ride" to the Gettysburg Battlefield with our experienced historians. A draft schedule for the entire week is listed on the back of this page.

What costs can New Members expect while attending?

Guests provide for their transportation to and from the Carlisle area. While at the U.S. Army War College, the remaining costs of the week, to include food, lodging and daily transportation, are provided by the War College. New Members are welcome to bring their spouses with them to the Carlisle area. However, with limited seats available each year for this outreach effort, we cannot extend invitations to the Seminar itself to a participant's spouse. Spouses are, however, invited to participate in all social activities and the Gettysburg Battlefield tour for a very minimal cost.

Bottom Line: NSS Week provides an outstanding opportunity week for professional and social interaction between the strategic leaders of tomorrow and you -- the civilian leaders of today. We look forward to hosting your visit!



2015 National Security Seminar Schedule of Events

2015 National Security Seminar Schedule of Events

Sunday 31 May	Monday 1 Jun	Tuesday 2 Jun	Wednesday 3 Jun	Thursday 4 Jun
Guests Arrive	0900 U.S. Army War College (USAWC) Commandant's Welcome	0830 Distinguished Speaker	0830 Distinguished Speaker	0830 Seminar Discussions
1800 Ice Breaker at the Army Heritage & Education Center (AHEC)	0930 Seminar Introductions 1145 Lunch 1315 Keynote Speaker 1500 Seminar Discussions 1730 Seminar Socials	1015 Seminar Discussions 1130 Lunch 1230 Afternoon Lectures (various topics) 1330 Seminar Discussions 1630-1830 USAWC Commandant's Reception	1015 Seminar Discussions 1130 Lunch 1300-2030 Optional Gettysburg Tour	1000 Distinguished Speaker 1115 USAWC Commandant's Closing Remarks 1130 Lunch and/or Departure