

Lori A. Shibinette Commissioner

Lisa M. Morris Director

STATE OF NEW HAMPSHIRE

DEPARTMENT OF HEALTH AND HUMAN SERVICES

DIVISION OF PUBLIC HEALTH SERVICES

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July 13, 2020

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House Concord, New Hampshire 03301

INFORMATIONAL ITEM

Pursuant to RSA 4:45, RSA 21-P:43, and Section 4 of Executive Order 2020-04, as extended by Executive Orders 2020-05, 2020-08, 2020-09, 2020-10, and 2020-14, Governor Sununu has authorized the Department of Health and Human Services, Division of Public Health Services, to enter into **Retroactive, Sole Source** amendments to existing contracts with vendors listed in **bold** below to support emergency operations conducted by the Regional Public Health Networks statewide in response to the COVID-19 pandemic, by increasing the price limitation by \$794,999 from \$9,309,932 to \$10,104,931, effective retroactive to March 16, 2020, with no change to the contract completion date of June 30, 2021, 100% Federal Funds.

The original contracts were approved by Governor and Council on June 19, 2019, item #78E. They were then subsequently amended with Governor and Council approval on February 5, 2020, item #7; and on May 6, 2020, item #47.

Vendor Name	Vendor Code	Contract Number	Area Served	Current Amount	Increase (Decrease)	Revised Amount
City of Manchester	177433	1068192	Greater Manchester	\$1,044,885	\$240,000	\$1,284,885
City of Nashua*	177441	1070165	Greater Nashua	\$731,156	\$0	\$731,156 ⁻
County of Cheshire	177372	1068196	Greater Monadnock	\$614,792	\$50,000	\$664,792
Granite United Way	160015	1068198	Concord, Carroll County, and South Central	\$2,079,571	\$150,000	\$2,229,571
Greater Seacoast Community Health	154703	1068193	Strafford County	\$690,800	\$50,000	\$740,800 ·
Lakes Region Partnership for Public Health	165635	1068197	Winnipesaukee	\$665,216	\$50,000	\$715,216
Lamprey Health Care	177677	1068952	Seacoast	\$734,643	\$50,000	\$784,643

meeting.

Mary Hitchcock Memorial Hospital	177160	177160	Greater Sullivan and Upper Valley	\$1,418,853	\$105,000	\$1,523,853
Mid-State Health Center	158055	1068190	Central NH	\$647,878	\$50,000	\$697,878
North Country Health Consortium	158557	1068199	North Country	\$682,138	\$49,999	\$732,137
			Total	\$9,309,932	\$794,999	\$10,104,931

Funds are available in the following accounts for State Fiscal Years 2020 and 2021, with the authority to adjust budget line items within the price limitation and encumbrances between state fiscal years through the Budget Office, if needed and justified.

Fiscal Details Attached

EXPLANATION

The Department requested that the Governor **retroactively** approve these amendments because the Regional Public Health Networks began mobilizing emergency operations across their respective regions in response to COVID-19 in March 2020. This item is **Sole Source** because MOP 150 requires any amendment to a contract be labeled as sole source when: (1) the contracts were originally approved as sole source; and (2) the funding increase exceeds the original price limitation by 10 percent. The Contractors are activating their regions' Multi-Agency Coordination Entity at a level appropriate to meet the needs of the COVID-19 response. The Contractors will continue to improve the regional public health response and support the healthcare system response, while making sure the regional response actions incorporate the latest guidelines and direction issued by the Department. To ensure the health and safety of the response workforce in each region, the Contractors are also implementing staff resiliency programs, information, and referrals to responder mental health support. Information is being disseminated to the public by the Contractors in coordination with the Department's messaging. In addition to these activities, the Contractors are making preparations to conduct additional operations once a COVID-19 vaccine becomes available.

The population served are all residents in each of the respective public health regions statewide. Every community is assigned to a public health region. The Regional Public Health Networks coordinate public health response activities across municipalities and community sectors to ensure share situational awareness and coordinated actions. The Contractors have been coordinating the planning and response of public health emergencies for the past fifteen (15) years. The experience and knowledge each of these networks brings to assist the Department to the COVID-19 Pandemic will immensely assist in the current efforts.

The Department will monitor contracted services by requiring the Contractors to submit:

- Quarterly public health emergency preparedness progress reports using an online system administered by the DPHS.
- After Action Reports and Improvement Plans.
- Documentation of each COVID-19 response activity completed.

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 3 of 3

Area served: Statewide

Source of Funds: CFDA #93.354, FAIN # NU90TP922106

In the event that the Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectf∯lly submitted,

Lori A. Shibinette Commissioner

05-95-90-901010-8011 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POLICY AND PERFORMANCE, PREVENTIVE HEALTH BLOCK GRANT

City of Nashua			[The state of the s	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
1 10001 7 007	Ģ.aus I / Iusus I III				` Amount ´	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
<u> </u>	102 000101	Contracto for Frag G to	Sub-Total	\$30,000	\$0	\$30,00
		<u> </u>	1000 / 010.	***************************************		000,00
County of Cheshire			Vendor # 177372-E	3001		
			-		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		<u> </u>		١	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
			Sub-Total	\$30,000	\$0	\$30,00
Greater Seacoast C	`ommunity Health		Vendor # 154703-6	3001		
Jieatel Seacoast C	John Marity Freath	1	1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
i iscai i cai	Class / Account	Jass The		Ouron Doogo.	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15.00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
JI 1 ZOZ 1	102-300701	Contracto for Frag eve	Sub-Total	\$30,000	\$0	\$30,00
					 -	
Granite United Way	- Capitol Region	· · · · · · · · · · · · · · · · · · ·	Vendor # 160015-E	3001	1	Davisad
		1			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
		<u> </u>	Sub-Total	\$30,000	\$0	\$30,00
Granite United Way	- Carroll County Region	n	Vendor # 160015-8	3001		
<u> </u>	June 1				Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		1			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
			Sub-Total	\$30,000	\$0	\$30,00
		<u> </u>				
Granite United Way	-South Central Region	 _	Vendor # 160015-6	3001	Ingressed	Revised
			1		Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
			Sub-Total	\$30,000	\$0]	\$30,00
Lamprey Health Ca	re		Vendor #177677-F	R001		
Lamping From the		1			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
i igodi (Gd)	0.0007710000111	1.000 1100			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
	102-300/31					
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00

Vendor # 165635-B001

Lakes Region Partnership for Public Health

	<u> </u>	<u> </u>			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
				-	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
			Sub-Total	\$30,000	\$0	\$30,000
Manchester Health	Department		Vendor # 177433-	B009		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		ŀ		_	Amount	Budget
FY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
FY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
			Sub-Total	\$30,000	\$0	\$30,000
Mary Hitchcock Mei	morial Hospital - Sulliva	n County Region	Vendor # 177160-8	3003		
		<u> </u>			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
			- 1	•	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
FY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
			Sub-Total	\$30,000	\$0	\$30,000
Mary Hitchcock Men Fiscal Year	Class / Account	Class Title	Vendor # 177160-E	Current Budget	Increased (Decreased)	Revised Modified
i iscai i cai				4 5 66 5 6 5 9	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
			Sub-Total	\$30,000	\$0	\$30,000
Mid-State Health Co	ontor	<u></u>	Vendor # 158055-6	B001		
VIIO-State Health Ci	1		Veridor # 150055-1	5001	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
riscal real	Class / Account	Class Tille	Job Number	Carrent badget	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
SF 1 2021	102-500731	Contracts for Prog Svc	Sub-Total	\$30,000	\$0	\$30,000
		-'	10-00 10-00			
North Country Heal	th Consortium		Vendor # 158557-	-B001	Lancaca d'I	Revised
			1	O 11 O 1	Increased	Modified
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	
	100 0000	10.1.1.1.1.1	0000:000	045.000	Amount	Budget
FY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,000
			Sub-Total	\$30,000	\$0	\$30,000
	<u> </u>		SUB TOTAL	\$390,000	\$0	\$390,000

05-95-90-902510-7545 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, EMERGENCY PREPAREDNESS

74% Federal Funds & 26% General Funds

CFDA #93,069

FAIN #U90TP922018

City of Nashua	Vendor # 177441-B011					
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$182,673	\$0	\$182,673
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2020	\$197,673	\$0	\$197,673
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$179,673	\$0	\$179,673
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2021	\$194,673	\$0	\$194,673
			Sub-Total_	\$392,346	\$0	\$392,346

County of Cheshire	1		Vendor # 1773 <u>72-B001</u>			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$92,910	\$0	\$92,910
		<u> </u>	Sub Total 2020	\$92,910	\$0	\$92,910
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$89,910	\$0	\$89,910
			Sub Total 2021	\$89,910	\$0	\$89,910
			Sub-Total	\$182,820	\$0	\$182,820

Greater Seacoast C	Greater Seacoast Community Health			Vendor # 154703-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$80,580	\$0	\$80,580	
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000	
			Sub Total 2020	\$92,580	\$0	\$92,580	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$77,580	\$0	\$77,580	
SFY 2021 1	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000	
			Sub Total 2021	\$92,580	\$0	\$92,580	
_			Sub-Total	\$185,160	\$0	\$185,160	

Granite United Way	/ - Capitol Region		Vendor # 160015-8	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$96,430	\$0	\$96,430		
			Sub Total 2020	\$96,430	\$0	\$96,430		
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$93,430	\$0	\$93,430		
			Sub Total 2021	\$93,430	\$0	\$93,430		
	<u> </u>		Sub-Total	\$189,860	\$0	\$189,860		

Class Title

Contracts for Prog Svc

Granite United Way - Carroll County Region

Class / Account

102-500731

Fiscal Year

SFY 2020

Vendor # 160015-B001

90077410

Sub Total 2020

Job Number

Current Budget

\$86,600

\$86,600

	_		Sub Total 2020	\$86,600]	\$0	\$86,600
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600
		1	Sub Total 2021	\$83,600	\$0	\$83,600
			Sub-Total	\$170,200	\$0	\$170,200
Granite United Way	-South Central Region		Vendor # 160015-E	3001		
		<u> </u>			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
				۱ .	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$82,360	\$0	\$82,360
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2020	\$97,360	\$0	\$97,360
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$79,360	\$0	\$79,360
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2021	\$94,360	\$0	\$94,360
			Sub-Total	\$191,720	\$0	\$191,720
Lamprey Health Ca	re	·	Vendor #177677-R	001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$82,675	\$0	\$82,675
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2020	\$97,675	\$0	\$97,675
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$79,675	\$0	\$79,675
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
			Sub Total 2021	\$94,675	\$0	\$94,675
			Sub-Total	\$192,350	\$0	\$192,350
	P 4. B 5. P. 11 10	_	V	2004		
Lakes Region Parti	nership for Public Health	<u> </u>	Vendor # 165635-E	3001	1	Davis asl
		0		0 10 -11	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$89,750	\$0	\$89,750
	<u> </u>	<u> </u>	Sub Total 2020	\$89,750	\$0	\$89,750
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$86,750	\$0	\$86,750
			Sub Total 2021	\$86,750	\$0	\$86,750
			Sub-Total	\$176,500	\$0	\$176,500
Manchester Health	Department		Vendor # 177433-	B009		
Marichester ricality	Department	T	10.100.11.11.100		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
riscai Teal	Class / Account	Class Title	300 Humber	Ouriem Dauget	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$273,223	\$0	\$273,223
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	\$0	\$15,000
OF 1_2020	102-300/31	Contracts for Flog Svc	Sub Total 2020	\$288,223	\$0	\$288,223
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$270,223	\$0	\$270,223
		Toonilacis for Prog Svc				
			ופכחללחמם	C1E (MM)	42111	
	102-500731	Contracts for Prog Svc	90077028 Sub Total 2021	\$15,000 \$285,223	\$0 \$0	\$15,000 \$285,223
SFY 2021			90077028 Sub Total 2021 Sub-Total	\$15,000 \$285,223 \$573,446	\$0 \$0	\$285,223 \$573,446

Revised

Modified

Budget

\$86,600

\$86,600

Increased

(Decreased)

Amount

\$0

\$0

Mary Hitchcock Me	Mary Hitchcock Memorial Hospital - Sullivan County Region		Vendor # 177160-B003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$86,600	\$0	\$86,600	
3/ 1 2020		<u> </u>	Sub Total 2020	\$86,600	\$0	\$86,600	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600	
		<u> </u>	Sub Total 2021	\$83,600	\$0	\$83,600	
	_		Sub-Total	\$170,200	\$0	\$170,200	

Mary Hitchcock Memorial Hospital - Upper Valley Region			Vendor # 177160-B003					
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$86,600	\$0	\$86,600		
			Sub Total 2020	\$86,600	\$0	\$86,600		
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600		
			Sub Total 2021	\$83,600	\$0	\$8 <u>3,600</u>		
	-	<u> </u>	Sub-Total	\$170,200	\$0	\$170,200		

Mid-State Health Co	d-State Health Center			Vendor # 158055-8001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600		
<u> </u>			Sub Total 2020	\$83,600	\$0	\$83,600		
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600		
			Sub Total 2021	\$83,600	\$0	\$83,600		
			Sub-Total	\$167,200	\$0	\$167,200		

North Country Health Consortium Vendor # 158557				·B001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
		·			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$91,550	\$0	\$91,550
·		<u> </u>	Sub Total 2020	\$91,550	\$0	\$91,550
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$88,550	\$0	\$88,550
			Sub Total 2021	\$88,550	\$0	\$88,550
		-	Sub-Total	\$180,100	\$0	\$180,100
			SUB TOTAL	\$2,942,102	\$0	\$2,942,102

05-95-92-920510-3380 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PREVENTION SVS

Vendor # 177441-B011

Job Number

Current Budget

Increased

(Decreased)

Revised

Modified

97% Federal Funds & 3% General Funds

Class / Account

CFDA #93,959 City of Nashua

SFY 2020

SFY 2020

SFY 2021

SFY 2021

102-500731

102-500731

102-500731

102-500731

Contracts for Prog Svc

Contracts for Prog Svc

Contracts for Prog Svc

Contracts for Prog Svc

Fiscal Year

FAIN #TI010035

Class Title

i iscai i cai	Olassi / / Coodin	Siaso / Mio			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$91,162	\$0	\$91,162
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$41,243	\$0	\$41,243
		<u> </u>	Sub Total 2020	\$132,405	\$0	\$132,405
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$91,162	\$0	\$91,162
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$41,243	\$0	\$41,243
			Sub Total 2021	\$132,405	\$0	\$132,405
		<u> </u>	Sub-Total	\$264,810	\$0	\$264,810
County of Cheshire	•		Vendor # 177372-E	3001		
			, and the second		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		<u> </u>			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$94,324	\$0	\$94,324
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$39,662	\$0	\$39,662
<u> </u>			Sub Total 2020	\$133,986		\$133,986
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$94,324	\$0	\$94,324
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$39,662	\$0	\$39,662
		<u> </u>	Sub Total 2021	\$133,986	\$0	\$133,986
	-	<u> </u>	Sub-Total	\$267,972	\$0	\$267,972
Greater Seacoast (Community Health	·	Vendor # 154703-E	3001	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$85,917	\$0	\$85,917
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$45,634	\$0	\$45,634
07 7 2020	1,02,000.0.		Sub Total 2020	\$131,551	\$0	\$131,551
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$82,380	\$0	\$82,380
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$45,634		\$45,634
01 1 2021	102 000101	Contracto for this city	Sub Total 2021	\$128,014		\$128,014
		-	Sub-Total	\$259,565		\$259,565
Granite United War	Capital Basian		Vendor # 160015-I	3001		<u> </u>
Granite Onited VVa	y - Capitor Region		1 100010		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
riscai reai	Class / Account	Class Title	1000 Hamber	ounant badget	Amount	Budget
OEV 2020	100 500701	Contracts for Prog Svc	92057502	\$93,014		\$93,014
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,250	•	\$40,250
SFY 2020	102-500731	Contracts for Prog Svc	Sub Total 2020	\$133,264		\$133,264
051/ 0004	400 500704	Contracto for Deep Sup	92057502	\$93,015		\$93,015
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,250		\$40,250
SFY 2021	102-500731	Contracts for Prog Svc	Sub Total 2021	\$133,265		\$133,265
				\$133,265 \$266,529		\$266,529
			Sub-Total	φ200,529	<u> </u>	\$200,323
Granite United Wa	y - Carroll County Regio	n	Vendor # 160015-I	B001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					l Amount l	Budget

Budget

\$93,121

\$40,264

\$133,385

\$93,121

\$40,264

\$133,385

\$266,770

Amount

\$0

\$0

\$0

\$0

\$0

\$0

\$0

\$93,121

\$40,264

\$133,385

\$93,121

\$40,264

\$133,385

\$266,770

92057502

92057504

92057502

92057504

Sub Total 2020

Sub Total 2021

Sub-Total

Vendor # 160015-B001

Granite United Way -South Central Region

Granite United Way	-South Central Region		Vendor # 160015-L	3001		
		<u> </u>			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$93,375	\$0	\$93,37
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,137	\$0	\$40,13
			Sub Total 2020	\$133,512	\$0	\$133 <u>,51</u>
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$93,375	\$0	\$93,37
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,137	\$0	\$40,13
	1.55 555,5,5		Sub Total 2021	\$133,512	\$0	\$133,51
		 	Sub-Total	\$267,024	\$0	\$267,024
		<u> </u>	1000 .0.0.	V 207 02 1		<u> </u>
Lamprey Health Ca	re		Vendor #177677-R	R001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		li e		_	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$88,649	\$0	\$88,64
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$42,500	\$0	\$42,50
			Sub Total 2020	\$131,149	\$0	\$131,149
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$88,649	\$0	\$88,64
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$42,500	\$0	\$42,50
3F1 2021	102-300731	Contracts for Flog Svc	Sub Total 2021		\$0	\$131,14
		-		\$131,149		
	<u></u>	_l	Sub-Total	\$262,298	\$0	\$262,29
				2004		
Lakes Region Partr	nership for Public Health	<u> </u>	Vendor # 165635-I	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Syc	92057502	\$84,367	\$0	\$84,367
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$44,641	\$0	\$44,64
0. 1 2020	102 000.07		Sub Total 2020	\$129,008	\$0	\$129,008
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$84,367	\$0	\$84,36
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$44,641	\$0	\$44,64
3F1 2021	102-300731	Contracts for Flog Svc	Sub Total 2021	\$129,008	\$0	\$129,00
		 				
			Sub-Total	\$258,016	<u> </u>	\$258,010
Manchester Health	Department		Vendor # 177433-	-B009		
				-	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
riscal Teal	Class / Account	Class Title		Carrent Daoget	Amount	Budget
0577.0000	400 500704	Ott fr Bross Core	02057502	£00.040		
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$98,040		\$98,040
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$37,805	\$0	\$37,80
			Sub Total 2020	\$135,845	\$0	\$135,84
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$98,040		\$98,04
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$37,805		\$37,80
			Sub Total 2021	\$135,845	\$0	\$135,84
			Sub-Total	\$271,690	\$0	\$271,69
	morial Hospital - Sulliva	n County Bosion	Vendor # 177160-	B003		
INIATY MICHCOCK ME	inonai riospitai - Sulliva	In County (region	V C (C C C C C C C C C C C C C C C C C		Increased	Revised
		Ol T '4-	1,56 81	Comme Decident	1	Modified
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$99,275		\$99,27
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$37,087	\$0	\$37,08
			Sub Total 2020	\$136,362		\$136,36
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$99,275		\$99,27
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$37,087	\$0	\$37,08
<u></u>			Sub Total 2021	\$136,362		\$136,36
	-	 	Sub-Total	\$272,724		\$272,72
	1	i	[000 1000]	W= , = , , = ,		~~ · ~ · · ·

Mary Hitchcock Memorial Hospital - Upper Valley Region		Vendor # 177160-B003				
Fiscal Year Class / Acco	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$96,125	\$0	\$96,125
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$37,037	\$0	\$37,037
			Sub Total 2020	\$133,162	\$0	\$133,162
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$99,575	\$0	\$99,575
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$37,037	\$0	\$37,037
			Sub Total 2021	\$136,612	\$0	\$136,612
-			Sub-Total	\$269,774	\$0	\$269,774

Mid-State Health Center			Vendor # 158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
				ŭ	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$78,453	\$0	\$78,453
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,098	\$0	\$40,098
	-		Sub Total 2020	\$118,551	\$0	\$118,551
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$93,453	\$0	\$93,453
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,098	\$0	\$40,098
			Sub Total 2021	\$133,551	\$0	\$133,551
			Sub-Total	\$252,102	\$0	\$252,102

North Country Health Consortium			Vendor # 158557-	Vendor # 158557-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$92,488	\$0	\$92,488	
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,581	\$0	\$40,581	
			Sub Total 2020	\$133,069	\$0	\$133,069	
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$92,488	\$0	\$92,488	
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,581	\$0	\$40,581	
			Sub Total 2021	\$133,069	\$0	\$133,069	
			Sub-Total	\$266,138	\$0	\$266,138	
-			SUB TOTAL	\$3,445,412	\$0	\$3,445,412	

05-95-92-920510-3395 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PFS2

100% Federal Funds CFDA #93.243

FAIN #SP020796

Greater Seacoast Community Health			Vendor # 154703-l	Vendor # 154703-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$105,375	.\$0	\$105,375	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500	
			Sub-Total	\$127,875	\$0	\$127,875	

Granite United Way - Capitol Region			Vendor # 160015-8	Vendor # 160015-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$104,991	\$0	\$104,991	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500	
<u> </u>		1	Sub-Total	\$127,491	\$0	\$127,491	

	- Carroll County Region	<u> </u>	Vendor # 160015-E	1	1	
			l l		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
	100 50070	10.1.1.1.0	00050440	#100.000	Amount	Budget
FY 2020	102-500731	Contracts for Prog Svc	92052410	\$139,099 \$22,500	\$0	\$139,0
SFY 2021	102-500731	Contracts for Prog Svc	92052410 Sub-Total	\$22,500 \$161,599	\$0 \$0	\$22,5
	_1	L	Sub-Total	\$101,599		\$161,5
Sranite United Way	-South Central Region		Vendor # 160015-E	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
FY 2020	102-500731	Contracts for Prog Svc	92052410	\$99,678	\$0	\$99,6
FY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,5
		<u> </u>	Sub-Total	\$122,178	\$0	\$122,1
.amprey Health Ca	re		Vendor #177677-R	001		
	-				Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
				-	Amount '	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$105,876	\$0	\$105,8
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$20,608	\$0	\$20,6
 -		<u> </u>	Sub-Total	\$126,484	\$0	\$126,4
				2004	-	
akes Region Partn	ership for Public Health		Vendor # 165635-E	3001	1	Davisant
		l	1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
			2222112	***	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$90,000	\$0	\$90,0
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,5
		<u></u>	Sub-Total	\$112,500	\$0	\$112,5
Manchester Health	Department		Vendor # 177433-	B009		
		1			Increased	Revised [*]
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
	1			·	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$117,249	\$0	\$117,2
	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	92052410	\$117,249 \$22,500	\$0 \$0	\$22,5
SFY 2020 SFY 2021						\$117,24 \$22,56 \$139,74
SFY 2021	102-500731	Contracts for Prog Svc	92052410 Sub-Total	\$22,500 \$139,749	\$0	\$22,5
SFY 2021		Contracts for Prog Svc	92052410	\$22,500 \$139,749	\$0 \$0	\$22,5 \$139,7
SFY 2021 Mary Hitchcock Met	102-500731 morial Hospital - Sulliva	Contracts for Prog Svc	92052410 Sub-Total Vendor # 177160-E	\$22,500 \$139,749 3003	\$0 \$0	\$22,5 \$139,7 Revised
SFY 2021	102-500731	Contracts for Prog Svc	92052410 Sub-Total	\$22,500 \$139,749	\$0 \$0 Increased (Decreased)	\$22,5 \$139,7 Revised Modified
SFY 2021 Mary Hitchcock Mer Fiscal Year	morial Hospital - Sulliva	n County Region Class Title	92052410 Sub-Total Vendor # 177160-E Job Number	\$22,500 \$139,749 3003 Current Budget	\$0 \$0 Increased (Decreased) Amount	\$22,5 \$139,7 Revised Modified Budget
Mary Hitchcock Mer Fiscal Year SFY 2020	morial Hospital - Sulliva Class / Account 102-500731	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc	92052410 Sub-Total Vendor # 177160-E Job Number 92052410	\$22,500 \$139,749 3003 Current Budget \$80,750	Increased (Decreased) Amount	\$22,5 \$139,7 Revised Modified Budget \$80,7
Mary Hitchcock Mer Fiscal Year SFY 2020	morial Hospital - Sulliva	n County Region Class Title	92052410 Sub-Total Vendor # 177160-E Job Number	\$22,500 \$139,749 3003 Current Budget	Increased (Decreased) Amount \$0	\$22,5 \$139,7 Revised Modified Budget
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	102-500731 morial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc	92052410 Sub-Total Vendor # 177160-E Job Number 92052410 92052410 Sub-Total	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963	Increased (Decreased) Amount \$0	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	morial Hospital - Sulliva Class / Account 102-500731	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc	92052410 Sub-Total Vendor # 177160-E Job Number 92052410 92052410	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963	Increased (Decreased) Amount \$0 \$0	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2 \$100,9
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer	morial Hospital - Sulliva Class / Account 102-500731 102-500731 morial Hospital - Upper	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Valley Region	92052410 Sub-Total	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963	Increased (Decreased) Amount \$0 \$0 \$1 Increased	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2 \$100,9
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	102-500731 morial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc	92052410 Sub-Total Vendor # 177160-E Job Number 92052410 92052410 Sub-Total	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963	Increased (Decreased) Amount \$0 \$0 \$0 Increased (Decreased)	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2 \$100,9
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer Fiscal Year	morial Hospital - Sulliva Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper Class / Account	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title	92052410 Sub-Total	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963 Current Budget	Increased (Decreased) S0 S0 S0 Increased (Decreased) Amount Amount Amount Amount	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2 \$100,9 Revised Modified Budget
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer	morial Hospital - Sulliva Class / Account 102-500731 102-500731 morial Hospital - Upper	Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Valley Region	92052410 Sub-Total	\$22,500 \$139,749 3003 Current Budget \$80,750 \$20,213 \$100,963	Increased (Decreased) Amount \$0 \$0 \$0 Increased (Decreased)	\$22,5 \$139,7 Revised Modified Budget \$80,7 \$20,2 \$100,9

Mid-State Health Co	enter		Vendor # 158055-I	Vendor # 158055-B001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$90,000	\$0	\$90,000
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500
			Sub-Total	\$112,500	\$0	\$112,500

North Country Health Consortium			Vendor # 158557-	Vendor # 158557-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$90,000	\$0	\$90,000	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500	
•			Sub-Total	\$112,500	\$0	\$112,500	
		[SUB TOTAL	\$1,391,931	\$0	\$1,391,931	

05-95-90-902510-5178 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, IMMUNIZATION

100% Federal Funds CFDA #93.268

FAIN #H23IP000757

County of Cheshire			Vendor # 17/3/2-I	Vendor # 177372-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified		
1 iscal Teal	Classificocont		oob Hamber	oundin oudgo.	Amount	Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182		
SFY 2020	102-500731	Contracts for Prog Svc		\$0	\$0	\$0		
SEY 2021	102-500731	Contracts for Prog Syc		\$0	\$0	\$0		

Sub-Total

\$8,182

Greater Seacoast Community Health			Vendor # 154703-B001			
Fiscal Year C	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified
	<u> </u>	<u> </u>			Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
			Sub-Total	\$38,182	\$0	\$38,182

Granite United Way - Capitol Region			Vendor # 160015-I	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified		
					Amount	Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,180	\$0	\$8,180		
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000		
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000		
			Sub-Total	\$38,180	\$0	\$38,180		

Granite United Way - Carroll County Region			Vendor # 160015-I	Vendor # 160015-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182	
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
		1	Sub-Total	\$38,182	\$0	\$38,182	

\$8,182

C. C. III. C. III. C. TU	-South Central Region	1	Vendor # 160015-E		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023103	\$7,000	\$0	\$7,00
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$
			Sub-Total	\$15,182	\$0	\$15,18
Lamprey Health Ca	re		Vendor #177677-R	1001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,18
SFY 2020	102-500731	Contracts for Prog Svc		\$0	\$0	\$
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Sub-Total	\$8,182	\$0	\$8,18
Lakes Region Partr	ership for Public Health	1	Vendor # 165635-E	3001		
<u> </u>		,			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
	_				Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,00
		<u> </u>	Sub-Total	\$38,182	\$0	\$38,18
Manchester Health	Department		Vendor # 177433-	B009		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified
051/50/0		 	-		Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc		\$0	\$0 \$0	\$7,00
SFY 2020	102-500731	Contracts for Prog Svc	90023103	\$7,000		
SFY 2021	102-500731	Contracts for Prog Svc	Cut Tatal	\$0 \$7,000	\$0 \$0	\$7,00
		l	Sub-Total	\$7,000	<u>≱∪</u> [_	\$7,00
City of Nashua			Vendor # 177441-	B011		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
	102-500731	Contracts for Prog Svc		\$0	\$0	\$
SFY 2019			I 000004001	\$7,000	\$0	\$7,00
SFY 2020	102-500731	Contracts for Prog Svc	90023103			
	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90023 (03	\$0 \$7,000 \$7,000	\$0 \$0	\$7,00 \$7,00

Mary Hitchcock Men	norial Hospital - Sulliva	n County Region	Vendor # 177160-E	3003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
			Sub-Total	\$38,182	\$0	\$38,182

Mary Hitchcock Mer	norial Hospital - Upper	Valley Region	Vendor # 177160-I	B003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$22,000	\$0	\$22,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
			Sub-Total	\$45,182	\$0	\$45,182

Mid-State Health Center			Vendor # 158055-6	Vendor # 158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$6,058	\$0	\$6,058	
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
			Sub-Total	\$36,058	\$0	\$36,058	

North Country Heal	th Consortium		Vendor # 158557-8001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182	
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
			Sub-Total	\$38,182	\$0	\$38,182	
			SUB TOTAL	\$355,876	\$0	\$355,876	

05-95-90-902510-2239 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, HOSPITAL PREPAREDNESS

100% Federal Funds CFDA #93.074 & 93.889

FAIN #U90TP000535

City of Nashua			Vendor # 177441-	Vendor # 177441-B011				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000		\$10,000		
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000		
			Sub-Total	\$20,000	\$0	\$20,000		

County of Cheshire			Vendor # 177372-I	Vendor # 177372-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000		
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000		
			Sub-Total	\$20,000	\$0	\$20,000		

Greater Seacoast C	Community Health		Vendor # 154703-E	3001	1	Destand
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) " Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
Granite United Way	- Capitol Region		Vendor # 160015-E	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
Granite United Way	y - Carroll County Regio	n	Vendor # 160015-E	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
Granite United Way	y -South Central Region	•	Vendor # 160015-6	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
Lamprey Health Ca	ıre		Vendor #177677-R	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
Lakes Region Parti	nership for Public Health	n	Vendor # 165635-E	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
7 10001 7007						
	102-500731	Contracts for Prog Svc	90077700	\$10.000	\$0	\$10,000
SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90077700 90077700	\$10,000 \$10,000	\$0 \$0	\$10,000 \$10,000

Class Title

Contracts for Prog Svc

Manchester Health Department

Fiscal Year

SFY 2020

Class / Account

102-500731

Vendor # 177433-B009

90077700

Current Budget

\$10,000

\$260,000

Job Number

Increased

(Decreased)

Amount

Revised Modified

Budget \$10,000

SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10 <u>,000</u>
			Sub-Total	\$20,000	\$0	\$20,000
	int the said of Couline	- Caush Basins	Vendor # 177160-E	2003		
mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendo: # 177160-E		Increased	Revised
- :	01	Class Title	Job Number	Current Budget	(Decreased)	Modified
Fiscal Year	Class / Account	Class Title	Job Mumber	Current Budget	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
51 1 2021	102-300731	Contracts for 1 reg 5 vc	Sub-Total	\$20,000	\$0	\$20,000
						•
Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-E	3003		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
		<u> </u>	Sub-Total	\$20,000	\$0	\$20,000
	•					
Mid-State Health C	enter		Vendor # 158055-E	3001		
1		·	ĺ		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		_			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Syc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
		-				
North Country Hea	Ith Consortium		Vendor # 158557-	B001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
				<u> </u>	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000
						

05:95-90-901510-7964 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, LEAD PREVENTION

SUB TOTAL

City of Nashua			Vendor # 177441-	Vendor # 17/441-B011			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified	
1130211001	Oldso / Moodani	1			Amount	Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,200	
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$5,403	\$0	\$5,403	
SFY 2021 10	102-500731	Contracts for Prog Svc		\$2,467	\$0	_\$2,467	
			Sub-Total	\$9,070	\$0	\$9,070	

\$260,000

	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$5,403	\$0	\$5,40
SFY 2021	102-500731	Contracts for Prog Svc	30030000	\$2,467	\$0	\$2,46
31 1 202 1	102-300731	Contracts for 7 fog 5vc	Sub-Total	· \$9,070	\$0	\$9,07
			<u> </u>		Ψ0]	Ψ5,01
Greater Seacoast C	ommunity Health	Υ	Vendor # 154703-E	3001		Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$6,484	\$0	\$6,48
SFY 2021	102-500731	Contracts for Prog Svc		\$3,207	\$0	\$3,20
	1		Sub-Total	\$10,891	\$0	\$10,89
Granite United Way	- Capitol Region		Vendor # 160015-E	3001		
			T 1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
CEV 2010	100 500724	Contracts for Dean Size	00026000	£4 200	Amount	Budget #1.20
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200 \$6,484	\$0 \$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$6,484		\$6,48 \$3.30
SFY 2021	102-500731	Contracts for Prog Svc	Sub-Total	\$3,207 \$10,801	\$0 \$0	\$3,20 \$10,89
			JSub-Total [\$10,891	\$ ∪]	\$10,88
Granite United Way	- Carroll County Region	n	Vendor # 160015-E	3001		
]			· Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$5,403	\$0	\$5,40
SFY 2021	102-500731	Contracts for Prog Svc		\$2,467	\$0	\$2,46
			Sub-Total	\$9,070	· \$0	\$9,07
Granite United Way	-South Central Region		Vendor # 160015-E	3001		
Ordinio Orinoa Viaj		T	1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
i isodi Todi	Class / //cccant	Cidas Tibe		Canoni Caagot	Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$5,403	\$0	\$5,40
SFY 2021	102-500731	Contracts for Prog Svc	30030000	\$2,467	\$0 \$0	\$2.46
3F1 202 [102-300731	Contracts for Flog Svc	Sub-Total	\$9,070	\$0	\$9,07
			Sub-Tutal	\$3,070	30]	\$5,01
Lamprey Health Ca	re		Vendor #177677-R	001		<u> </u>
			_ [Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$5,403	\$0	\$5,40
SFY 2021	102-500731	Contracts for Prog Svc		\$2,467	\$0	\$2,46
		<u> </u>	Sub-Total	\$9,070	\$0	\$9,07
	nership for Public Health)	Vendor # 165635-E	3001	,	
Lakes Region Partn					Increased	Revised
Lakes Region Partr	ا منیما	Class Title	Job Number	Current Budget	(Decreased)	Modified
Lakes Region Partn	Class / Account		· · · · I		` Amount ´	Budget
•	Class / Account	1			Amount	
Fiscal Year		Contracts for Prog Syc	90036000	\$1 200		
Fiscal Year	102-500731	Contracts for Prog Svc	90036000	\$1,200 \$6,484	\$0	\$1,20
Fiscal Year		Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90036000 90036000	\$1,200 \$6,484 \$3,207		

fanchester Health (Fiscal Year	· Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
					Amount	Budget
FY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
FY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$0	\$1,8
FY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	
1 1 2021	102 000701		Sub-Total	\$3,000	\$0	\$3,0
			V	2002		
ary Hitchcock Mer	norial Hospital - Sulliva	n County Region	Vendor # 177160-E	3003	1	Davisad
			1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
FY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,2
FY 2020	102-500731	Contracts for Prog Svc	90036000	\$7,822	\$0	\$7,8
FY 2021	102-500731	Contracts for Prog Svc		\$4,123	\$0	\$4,1
			Sub-Total	\$13,145	\$0	\$13,1
loo. Hitchcook Mor	morial Hospital - Upper	Valley Region	Vendor # 177160-E	3003		
iary milcheock ivier	Honar Hospital - Opper	Valley Region	1000	3000	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
i iscai i cai	Olass / / locount	3,255 7,115			Amount	Budget
FY 2019	102 500721	Contracts for Prog Svc	90036000	\$6,914	\$0	\$6,9
	102-500731		90036000	\$42,108	\$0	\$42,1
FY 2020	102-500731	Contracts for Prog Svc	90036000			\$4 <u>2,</u> 1
FY 2021	102-500731	Contracts for Prog Svc	Cub Total	\$4,12 <u>4</u> \$53,146	\$0 \$0	\$4,1 \$53,1
			Sub-Total		-\$O]	<u> </u>
lid-State Health Ce	enter		Vendor # 158055-E	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
1 10001 7 007		•		, i	Amount	Budget
FY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,2
FY 2020	102-500731	Contracts for Prog Svc	90036000	\$6,484	\$0	\$6,4
		Contracts for Prog Svc	- 30000000	\$3,207	\$0	\$3,2
SFY 2 <u>021</u>	102-500731	Contracts for Prog Svc	Sub-Total	\$10,891	\$0	\$10,8
	<u> </u>				<u> </u>	
North Country Heal	th Consortium	-, -	Vendor # 158557-	B001	lancana di	Revised
		A	1	0	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1 <u>,</u> 2
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$7,822	\$0	\$7,8
SFY 2021	102-500731	Contracts for Prog Svc		\$4,123	\$0	\$4,1
			Sub-Total	\$13,145	\$0	\$13,1
			SUB TOTAL	\$171,350	\$0	\$171,3
5-95-90-902510-5		CIAL SERVICES, DEPT OF H	EALTH AND HUMAN Sontrol Vendor # 177372-			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget_
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,8
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,0
SFY 2021	102-500731	Contracts for Prog Svc		\$0		
	102-300731	Contracts for Frog Cvc	Sub-Total	\$8,818		\$8,8
<u></u> -	<u> </u>		-: · · · · · · · · · · · · · · · · · · ·		<u> </u>	
			Vendor # 154703-l	B001	Ingeneral	Davisad
Greater Seacoast (Community Health	<u> </u>	1			Kenceu
Greater Seacoast C		Ol. 1 777		Course at Double at	Increased (Decreased)	Revised Modified
<u>-</u>	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
Greater Seacoast C			Job Number	<u> </u>	(Decreased) Amount	Modified Budget
Greater Seacoast C		Class Title Contracts for Prog Svc		Current Budget	(Decreased) Amount \$0	Modified
Greater Seacoast C	Class / Account		Job Number	<u> </u>	(Decreased) Amount \$0	Modified Budget

		Regional Public He	ealth Networks (RPHN))		
		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Sub-Total	\$8,818	\$0	\$8,81
· -		·	<u> </u>			•
Granite United Way	- Capitol Region	<u> </u>	Vendor # 160015-E	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		1	į į	•	Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,820	\$0	\$1,82
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,00
SFY 2021	102-500731	Contracts for Prog Svc	30021020	\$0	\$0	\$
JI 1 2021	102-300731	Contracts for 1 log 6vc	Sub-Total	\$8,820	\$0	\$8,82
			1000 1010			
Granite United Way	- Carroll County Region	n .	Vendor # 160015-E	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,00
			30027020		\$0	
SFY 2021	102-500731	Contracts for Prog Svc	Sub-Total	. \$0 \$8,818	\$0 \$0	<u>\$</u> \$8,81
· · · · · · · · · · · · · · · · · · ·			JSub-Total [\$0,010	20]	30,01
Granita United May	-South Central Region		Vendor # 160015-E	3001		
Signific Office (Va)	- Cooki Conkiai Rogion	[13.133. # 100010-0	1	Increased	Revised
final Vans	Class / Assessed	Class Title	Job Number	Current Budget	(Decreased)	Modified
Fiscal Year	Class / Account	Class Title	200 Marines	Content Budget	, , ,	
		<u> </u>			Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,81
SFY 2020	102-500731	Contracts for Prog Svc		\$0	\$0	\$1
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$
		<u></u>	Sub-Total	\$1,818	\$0	\$1,81
Lamprey Health Ca	re		Vendor #177677-R	001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,00
		;	90027028	\$0	\$0	\$7,00 \$
SFY 2021	102-500731	Contracts for Prog Svc	Sub-Total	\$8,818	\$0	\$8,81
	l <u></u>		Jub-10tar	φο,στοι	401	φυ,υ ι
Lakes Region Partr	nership for Public Health		Vendor # 165635-E	3001		
zanos (rogion / arti	Total Programme Transport	` 			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified ·
i iscai i cai	Olass / Account	0.033 7.00		Contont Dauget	Amount	Budget
CEV 2010	102 500721	Contracts for Prog Svc	90027026	\$1,818		\$1,81
SFY 2019	102-500731			\$7,000		\$7,00
SFY 2020	102-500731	Contracts for Prog Svc	90027026		\$0	\$7,00
SFY 2021	102-500731	Contracts for Prog Svc		\$0		\$8,81
						35 K K K T
			Sub-Total	\$8,818	\$0]	40,01
Maa, Uilahaask Ma	marial Hannital - Sulliva	a County Region			\$0]	\$0,0.
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Sub-Total Vendor # 177160-E			
		<u> </u>	Vendor # 177160-E	3003	Increased	Revised
Mary Hitchcock Me	morial Hospital - Sulliva Class / Account	n County Region Class Title			Increased (Decreased)	Revised Modified
Fiscal Year	Class / Account	Class Title	Vendor # 177160-E Job Number	3003 Current Budget	Increased (Decreased) Amount	Revised Modified Budget
Fiscal Year SFY 2019		<u> </u>	Vendor # 177160-E Job Number 90027026	3003 Current Budget \$1,818	Increased (Decreased) Amount	Revised Modified Budget \$1,81
Fiscal Year SFY 2019	Class / Account	Class Title	Vendor # 177160-E Job Number	3003 Current Budget	Increased (Decreased) Amount \$0	Revised Modified Budget \$1,81
Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026	3003 Current Budget \$1,818	Increased (Decreased) Amount \$0	Revised Modified Budget \$1,81
Fiscal Year SFY 2019 SFY 2020	Class / Account	Class Title Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026 90027026	3003 Current Budget \$1,818 \$7,000 \$0	Increased (Decreased) Amount	Revised Modified Budget \$1,81 \$7,00
Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026	3003 Current Budget \$1,818 \$7,000	Increased (Decreased) Amount \$0 \$0 \$0	Revised Modified Budget \$1,81 \$7,00
Fiscal Year SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026 90027026	\$1,818 \$7,000 \$0 \$8,818	Increased (Decreased) Amount \$0 \$0 \$0	Revised Modified Budget \$1,81 \$7,00 \$ \$8,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026 90027026 Sub-Total	\$1,818 \$7,000 \$0 \$8,818	Increased (Decreased) Amount \$0 \$0 \$0	Revised Modified Budget \$1,81 \$7,00
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Mary Hitchcock Me	Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Valley Region	Vendor # 177160-E Job Number 90027026 90027026 Sub-Total Vendor # 177160-E	\$1,818 \$7,000 \$0 \$8,818	Increased (Decreased) Amount \$0 \$0 \$0 \$0 Increased	Revised Modified Budget \$1,81 \$7,00 \$8,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026 90027026 Sub-Total	\$1,818 \$7,000 \$0 \$8,818	Increased (Decreased) Amount \$0 \$0 \$0 \$0 Increased (Decreased)	Revised Modified Budget \$1,81 \$7,00 \$8,81 Revised Modified
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year	Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title	Vendor # 177160-6 Job Number 90027026 90027026 Sub-Total Vendor # 177160-6 Job Number	\$1,818 \$7,000 \$0 \$8,818 \$003 Current Budget	Increased (Decreased) Amount \$0 \$0 \$0 \$0 \$0 Increased (Decreased) Amount	Revised Modified Budget \$1,81 \$7,00 \$8,81 Revised Modified Budget
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2019	Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title Contracts for Prog Svc	Vendor # 177160-E Job Number 90027026 90027026 Sub-Total Vendor # 177160-E	\$1,818 \$7,000 \$0 \$8,818 \$7,003 Current Budget	Increased (Decreased) Amount \$0 \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0	Revised Modified Budget \$1,81 \$7,00 \$8,81 Revised Modified Budget \$1,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor # 177160-6 Job Number 90027026 90027026 Sub-Total Vendor # 177160-6 Job Number	\$1,818 \$7,000 \$0 \$8,818 \$003 Current Budget	Increased (Decreased) Amount \$0 \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 \$0	Revised Modified Budget \$1,81 \$7,00 \$8,81 Revised Modified Budget \$1,81 \$
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Mary Hitchcock Me	Class / Account 102-500731 102-500731 102-500731 morial Hospital - Upper Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title Contracts for Prog Svc	Vendor # 177160-6 Job Number 90027026 90027026 Sub-Total Vendor # 177160-6 Job Number	\$1,818 \$7,000 \$0 \$8,818 \$7,003 Current Budget	Increased (Decreased) Amount \$0 \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 \$0	Revised Modified Budget \$1,81 \$7,00 \$1 \$8,81 Revised Modified

Mid-State Health C	Aid-State Health Center			Vendor # 158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818	
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,000	
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0	
		-	Sub-Total	\$8,818	\$0	\$8,818	

North Country Heal	th Consortium		Vendor # 158557-	B001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000	\$0	\$7,000
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
			Sub-Total	\$8,818	\$0	\$8,818
			SUB TOTAL	\$83,000	\$0	\$83,000

05-95-90-901510-7936 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, CLIMATE CHANGE ADAPTATION

County of Cheshire			Vendor # 177372-I	Vendor # 177372-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90007936	\$40,000	\$0	\$40,000	
SFY 2021	102-500731	Contracts for Prog Svc	90007936	\$40,000	\$0	\$40,000	
			Sub-Total	\$80,000	\$0	\$80,000	

Lamprey Health Ca	re		Vendor #177677-R	R001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90007936	\$40,000	\$0	\$40,000
SFY 2021	102-500731	Contracts for Prog Svc	90007936	\$29,511	\$0	\$29,511
		<u> </u>	Sub-Total	\$69,511	\$0	\$69,511
			SUB TOTAL	\$149,511	\$0	\$149,511

05-95-90-900510-5173 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFORMATICS, ENVIRONMENTAL PUBLIC HEALTH TRACKING

City of Nashua			Vendor # 177441-	Vendor # 177441-B011			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$4,230	\$0	\$4,230	
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$3,700	\$0	\$3,700	
		1	Sub-Total	\$7,930	\$0	\$7,930	

County of Cheshire			Vendor # 177372-I	Vendor # 177372-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$4,230	\$0	\$4,230		
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$3,700	\$0	\$3,700		
			Sub Total	\$7,030	\$0	\$7 930		

Greater Seacoast Co	mmunity Health		Vendor # 154703-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget

SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$7,333	⊅∪	⊕ <i>1</i> ,33
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$6,0 <u>22</u>	\$0 \$0	\$6,02 \$7,33
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
	morial Hospital - Upper		Vendor # 177 <u>160-</u>		Increased	Revised
	1	<u> </u>	Sub-Total	\$13,254	<u></u>	, \$13 ₁ 25
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$6,185 \$13,354		\$6,18 \$13,25
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$7,069	\$0	\$7,06
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-	3003		Devis
-	<u> </u>	<u></u>	Sub-Total	\$0	. \$0	
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$0		
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$0	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
Manchester Health	Department		Vendor # 177433-			
SET ZUZ I	102-300731	Contracts for Flog Sec	Sub-Total	\$10,309	\$0	\$10,30
SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90004100	\$5,498 \$4,811	\$0	\$4,81 \$4,81
			90004100	\$5,498	Amount \$0	Budget \$5,49
_akes Region Partn Fiscal Year	nership for Public Health Class / Account	Class Title	Vendor # 165635-I Job Number	3001 Current Budget	Increased (Decreased)	Revised Modified
					Φυ]_	<u>Ψι'27</u>
SFY 2021	102-500731	Contracts for Prog Svc	90004100 Sub-Total	\$3,700 \$7,930		\$3,70 \$7,93
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$4,230 \$3,700	\$0	\$4,23 \$3,70
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
Lamprey Health Car	re		Vendor #177677-R	001	Increased	Revised
	<u> </u>	<u> </u>	Sub-Total	\$7,930	\$0	\$7,93
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$3,700 \$7,030	\$0 \$0	\$3,70
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$4,230	\$0	\$4,2
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
Granite United Way	-South Central Region		Vendor # 160015-8	3001		
			Sub-Total	\$7,930	\$0	\$7,93
SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90004100	\$4,230 \$3,700	\$0	\$3,70
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount \$0	Modified Budget \$4,23
Granite United Way	- Carroll County Region	<u> </u>	Vendor # 160015-8	3001	Increased	Revised
		<u> </u>	Sub-Total	\$10,3 <u>09</u>	\$0	\$10,30
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$4,811	\$0	\$4,8
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$5,498	\$0	\$5,49
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified Budget
Franite United Way	- Capitol Region	<u></u>	Vendor # 160015-E	3001	Increased	Revised
	<u> </u>	<u> </u>	1000 10101		4	<u> </u>
FY 2021	102-500731	Contracts for Prog Svc	90004100 Sub-Total	\$4,611	\$0	\$4,6 \$10,30
FY 2020	102-500731	Contracts for Prog Svc	90004100	\$5,498 \$4,811	\$0 \$0	\$5,49 \$4,81
			alth Networks (KPHN	<u> </u>		

		1109.011411 00110 111	ealth Networks (RPHN			
_			Sub-Total	\$13,355	\$0	\$13,355
– Mid-State Health Ce	nter		Vendor # 158055-E	R001		
Mid-State Health Ce		<u> </u>	Vendor # 190099-0		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
1 15001 7001	Oldos / Floodark			00.10111.000901	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$5,498	\$0	\$5,498
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$4,811	\$0	\$4,811
7 7 2021	102 000101	Community for 1 rog cvc	Sub-Total	\$10,309	\$0	\$10,309
_		·			• • •	
lorth Country Healtl	h Consortium *		Vendor # 158557-	·B001		Berten
					- Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
	100 500704	 	00004400	27.070	Amount	Budget
FY 2020	102-500731	Contracts for Prog Svc	90004100	\$7,070	\$0	\$7,070
FY 2021	102-500731	Contracts for Prog Svc	90004100	\$6,185	\$0	\$6,185
		 	Sub-Total SUB TOTAL	\$13,255 \$420,750	\$0 \$0	\$13,255
-	<u></u>	<u>I.</u>	SUB TOTAL	\$120,750	3 0	\$120,750
City of Nashua		SOCIAL SERVICES, DEPT O		TH CRISIS RESPONS		Revised Modified
	0.00077.0000			•	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total	\$0	\$0	\$0
Sounds of Charles			Vendor # 177372-I	RAM1		
County of Cheshire			Verigor # 177372-1	<u>5001</u>	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
FY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
7. 1 2021	,	CONTROCT TO TO TO	Sub-Total	\$0	\$50,000	\$50,000
		····				
Creater Searcast C	ommunity Health		Vendor # 154703-I	8001		
Jealer Seacoast C			Job Number	Current Budget	Increased (Decreased)	Revised Modified
Fiscal Year	Class / Account	Class Title				
Fiscal Year				_	Amount	Budget
Fiscal Year	102-500731	Contracts for Prog Svc	90027027	<u> </u>	Amount \$50,000	Budget \$50,000
Fiscal Year			90027027 90027027	\$0 \$0	Amount \$50,000 \$0	Budget \$50,000 \$0
Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc	90027027 90027027 Sub-Total	\$0 \$0 \$0	Amount \$50,000	
Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc	90027027 90027027	\$0 \$0 \$0	Amount \$50,000 \$0	Budget \$50,000 \$0
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year	102-500731 102-500731 - Capitol Region	Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I	\$0 \$0 \$0 \$0	\$50,000 \$0 \$50,000 Increased (Decreased)	Budget \$50,000 \$0 \$50,000 Revised Modified Budget
Fiscal Year FY 2020 FY 2021 Granite United Way Fiscal Year	102-500731 102-500731 - Capitol Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title	90027027 90027027 Sub-Total Vendor # 160015-I	\$0 \$0 \$0 \$0 \$0 Current Budget	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount	Revised Modified Budget \$50,000
Fiscal Year FY 2020 FY 2021 Granite United Way Fiscal Year FY 2020	102-500731 102-500731 - Capitol Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027	\$0 \$0 \$0 \$0 \$0 Current Budget	\$50,000 \$0 \$50,000 \$50,000 Increased (Decreased) Amount \$50,000	## Storon
Fiscal Year SFY 2020 Granite United Way Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027 Sub-Total	\$0 \$0 \$0 \$0 \$0 Current Budget \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 \$0	Revised Modified Budget
Fiscal Year FY 2020 FY 2021 Granite United Way Fiscal Year FY 2020 FY 2021	102-500731 102-500731 - Capitol Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027	\$0 \$0 \$0 \$0 \$0 Current Budget \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 \$0 \$50,000	Revised Modified Budget \$50,000
Fiscal Year SFY 2020 Granite United Way Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027 Sub-Total	\$0 \$0 \$0 \$0 \$0 Current Budget \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 \$0	## Storon
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027 Sub-Total Vendor # 160015-I Job Number	\$0 \$0 \$0 \$0 \$0 Current Budget \$0 \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 \$0 \$10creased (Decreased) Amount	Revised Modified Budget \$50,000 Revised Modified Budget \$50,000 Revised Modified Budget
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027 Sub-Total Vendor # 160015-I Job Number	\$0 \$0 \$0 \$0 \$0 B001 Current Budget \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 Increased (Decreased) Amount \$50,000	Revised Modified \$50,000 Revised Modified Sto,000 \$50,000 Revised Modified Budget \$50,000
Fiscal Year FY 2020 FY 2021 Granite United Way Fiscal Year FY 2020 FY 2021 Granite United Way Fiscal Year FY 2020	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-I Job Number 90027027 90027027 Sub-Total Vendor # 160015-I Job Number	\$0 \$0 \$0 \$0 \$0 Current Budget \$0 \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 Increased (Decreased) Amount \$50,000 \$0 \$10creased (Decreased) Amount	Revised Modified \$50,000 \$000 Revised Modified Budget \$50,000 \$000 Revised Modified Budget \$50,000 \$50,000
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-1 Job Number 90027027 90027027 Sub-Total Vendor # 160015-1 Job Number 90027027 90027027 Sub-Total	\$0 \$0 \$0 \$0 \$0 B001 Current Budget \$0 \$0 \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 \$10 \$50,000 \$0 \$50,000 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10	Revised Modified S50,000 \$0 \$50,000 Revised Modified Budget \$50,000 Revised Modified Budget \$50,000
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-l Job Number 90027027 90027027 Sub-Total Vendor # 160015-l Job Number 90027027 90027027	\$0 \$0 \$0 \$0 \$0 B001 Current Budget \$0 \$0 \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 \$10 \$50,000 \$0 \$50,000 \$0 \$50,000 \$0 \$50,000 \$0 \$50,000 \$0 \$50,000 \$0 \$50,000	Budget \$50,000 \$0 \$50,000 Revised Modified Budget \$50,000 \$50,000 Revised Modified Budget \$50,000 \$50,000 \$50,000
Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021 Granite United Way Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 - Capitol Region Class / Account 102-500731 102-500731 - Carroll County Region Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027027 90027027 Sub-Total Vendor # 160015-1 Job Number 90027027 90027027 Sub-Total Vendor # 160015-1 Job Number 90027027 90027027 Sub-Total	\$0 \$0 \$0 \$0 \$0 B001 Current Budget \$0 \$0 \$0 \$0 \$0	Amount \$50,000 \$0 \$50,000 \$10 \$50,000 \$0 \$50,000 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10	Budget \$50,000 \$0 \$50,000 Revised Modified Budget \$50,000 \$0 \$50,000

	•	FINANCIAL DETAIL	ealth Networks (RPHN)			
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
07 1 202 1	102 000 01		Sub-Total	\$0	\$50,000	\$50,000
Lamprey Health Ca	re ·	•	Vendor #177677-R	.001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total	\$0	\$50,000	\$50,000
Lakes Region Partr	ership for Public Health	<u> </u>	Vendor # 165635-8	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total	\$ 0	\$50,000	\$50,000
Manchester Health	Department		Vendor # 177433-	B009		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$240,000	\$240,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total	. \$0	\$240,000	\$240,000
Mary Hitchcock Me	— morial Hospital - Sulliva	n County Region	Vendor # 177160-E	3003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total	\$0	\$50,000	\$50,000
Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-E	3003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90027027	. \$0	\$55,000	\$55,000
SFY 2021	102-500731	Contracts for Prog Svc	90027027	\$0	\$0	\$0
			Sub-Total_	\$0	\$55,000	\$55,000
Mid-State Health C	enter	<u> </u>	Vendor # 158055-8	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
	102-500731	Contracts for Prog Svc	90027027	\$0	\$50,000	\$50,000
SFY 2020		Contracts for Prog Svc	90027027	\$0		\$0
SFY 2020 SFY 2021	102-500731			\$0		\$50,000
	102-500731		Sub-Total		400,000[*,
			Sub-Total 	"]	400,000	
SFY 2021		Class Title		"]	Increased (Decreased)	Revised Modified
North Country Heal Fiscal Year	th Consortium Class / Account	Class Title	Vendor # 158557- Job Number	B001 Current Budget	Increased (Decreased) Amount	Revised Modified Budget
North Country Heal Fiscal Year SFY 2020	th Consortium Class / Account	Class Title Contracts for Prog Svc	Vendor # 158557- Job Number 90027027	B001 Current Budget \$0	Increased (Decreased) Amount \$49,999	Revised Modified Budget \$49,999
North Country Heal Fiscal Year	th Consortium Class / Account	Class Title	Vendor # 158557- Job Number 90027027 90027027	B001 Current Budget \$0 \$0	Increased (Decreased) Amount \$49,999 \$0	Revised Modified Budget \$49,999
North Country Heal Fiscal Year SFY 2020	th Consortium Class / Account	Class Title Contracts for Prog Svc	Vendor # 158557- Job Number 90027027	B001 Current Budget \$0	Increased (Decreased) Amount \$49,999	Revised Modified

TOTAL ALL

\$9,309,932

\$794,999

\$10,104,931

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and City of Manchester, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 1528 Elm St Manchester, NH 03101.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$1.284.885.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

Contractor Initials <u>QC</u>
Date <u>7(27/20</u>





All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

Date

Name: Lisa Morris

Title: Director

City of Manchester

<u>b</u> 1 / 20

ame: Joyce Craig

Title:

Mayor





The preceding Amendment, having been execution.	reviewed by this office, is approved as to form, substance, and
	OFFICE OF THE ATTORNEY GENERAL
June 26, 2020	J. Christopher Marshall
Date .	Meme: Title: Assistant Attorney General
I hereby certify that the foregoing Amend Executive Order 2020-04.	fment was approved by the Governor approval issued under the
	OFFICE OF THE SECRETARY OF STATE
·	· .
Data	Namo:

Title:



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

City of Manchester

Exhibit A-1

Date 4/1/20

Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

City of Manchester

Exhibit A-1

Contractor Initials ______

SS-2019-DPHS-28-REGION-01-A03

Page 2 of 4



1.7. Public Health Coordination with Healthcare Systems

- 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
- 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Biosurveillance

- 1.8.1. The Contractor shall conduct surveillance and case identification including, but not limited to:
 - 1.8.1.1. Public health epidemiological investigation activities such as contact follow-up.
 - 1.8.1.2. Assess risk of travelers and other persons with potential COVID-19 exposures.
 - 1.8.1.3. Enhance surveillance systems to provide case-based and aggregate epidemiological data.
 - 1.8.1.4. Ensure data management systems are in place and meet the needs of the jurisdiction.
 - 1.8.1.5. Ensure efficient and timely data collection.
 - 1.8.1.6. Ensure ability to rapidly exchange data with public health partners and other relevant partners.

1.9. Jurisdictional Recovery

1.9.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.10. Reporting

1.10.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.

City of Manchester

Exhibit A-1

Date 6/1/20



Exhibit A-1

- 1.10.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
- 1.10.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
- 1.10.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
- 1.10.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
- 1.10.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.11. Training and Technical Assistance Requirements
 - 1.11.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

City of Manchester

SS-2019-DPHS-28-REGION-01-A03

Exhibit A-1

Page 4 of 4

Regional Public Hoolth Hotwark Surveyor

(shift Int. Program funding Anamageurs)

Voteber Harmer, City of Manufacture Contract Harmer, Regional Public Health Hobsert Services Region; Greater Manufacture

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Oty of Navegorian CHRR 8-1, Program Funding, Amendment E 25-2019-07915-28-8000001-01-400

CERTIFICATE OF AUTHORITY

- I, Matthew Normand, City Clerk of the City of Manchester, NH do hereby certify that:
 - (1) On May 5, 2020 the Board of Mayor and Aldermen for the City of Manchester, NH voted to accept funds and enter into a grant agreement with the NH Department of Health and Human Services for public health preparedness programming;
 - (2) The Board of Mayor and Aldermen for the City of Manchester, NH further authorizes the Mayor to execute any documents which may be necessary for this contract;
 - (3) This authorization has not been revoked, annulled or amended in any manner whatsoever, and remains in full force and effect as of the date hereof; and
 - (4) The following now occupies the office indicated above:

Joyce Craig, Mayor

IN WITNESS WHEREOF, I have hereunto set my hand as the City Clerk this 1st day of June 2020.

| Matthew Normand, City Clerk

STATE OF NEW HAMPSHIRE COUNTY OF HILLSBOROUGH

On this the 1st day of June 2020, before me Kristen Bibeau, the undersigned officer, personally appeared Matthew Normand, who acknowledged their self to be the City Clerk for the City of Manchester, NH, being authorized to do so, executed the foregoing instrument for the purpose therein contained.

IN WITNESS WHEREOF, I hereunto set my and official seal.

Justice of the Peace/Notary Public	
Commission Expiration Date:	





CITY OF MANCHESTER

Office of Risk Management

CERTIFICATE OF COVERAGE

NH DHHS
129 Pleasant Street
Concord, New Hampshire 03301-3857

This certificate is issued as a matter of information only and confers no rights upon the certificate holder. This certificate does not amend, extend or alter the coverage within the financial limits of RSA 507-B as follows:

Limits of Liability (in thousands 000)

	, , , , , , , , , , , , , , , , , , , ,	
GENERAL LIABILITY	Bodily Injury and Property Damage	
	Each Person	325
•	Each Occurrence	1000
AUTOMOBILE LIABILITY	Bodily Injury and Property Damage	
	Each Person	325
	Each Occurrence	1000

WORKER'S COMPENSATION Statutory Limits

The City of Manchester, New Hampshire maintains a Self-Insured, Self-Funded Program and retains outside claim service administration. All coverages are continuous until otherwise notified. Effective on the date Certificate issued and expiring upon completion of contract. Notwithstanding any requirements, term or condition of any contract or other document with respect to which this certificate may be issued or may pertain, the coverage afforded by the limits described herein is subject to all the terms, exclusions and conditions of RSA 507-B.

DESCRIPTION OF OPERATIONS/LOCATION/CONTRACT PERIOD
For the City of Manchester's Regional Public Health Network Services Contract from
July 1, 2019 through June 30, 2021.

Issued the 15st day of May, 2019.

Risk Manager

One City Hall Plaza . Manchester, New Hampshire @101 . (603) 624-6503 . FAX: (603) 624-6528

TTY: 1-800-715-2964

E-Mall: konelk@manchesternh.goy . Webstle: www.manchesternh.gov

Anna J. Thomas, MPH
Public Health Director



BOARD OF HEALTH
Reverend Richard D. Clegg
Stephanie P. Hewltt, MSN, FNP-BC
"Ellen Smith Tourlgny
Tanya A. Tupick, DO

CITY OF MANCHESTER

Health Department

BOARD OF HEALTH MEMBERS:

Reverend Richard D. Clegg Senior Pastor FaithBridge Church 301 S Main St Manchester NH 03102 (603) 623-5292 www.FaithBridgeNH.org

Stephanie P. Hewitt, MSN, FNP-BC Southern New Hampshire University 2500 North River Road Manchester NH 03106 (603) 494-2343

Ellen Smith Tourigny Certified Chemistry Teacher Central High School 191 N Gate Rd Manchester NH 03104 (603) 623-5328

Tanya A. Tupick, D.O. Catholic Medical Center Urgent Care 5 Washington Place, Suite 1B Bedford NH 03310 (603) 232-7521

(603) 396-4432 (Work Cell)

PHILOSOPHY

Results Oriented Leader Pursuing Innovative Approaches to Measurably Improve the Health and Quality of Life of Communities. Strong Interpersonal Skills Combined with Independence, Adaptability and Ability to Make and Implement Difficult Decisions.

HONORS AND INTERESTS

Selected 2017 Kresge Foundation Emerging Leader in Public Health

Awarded 2015 Jack Lightfoot Voice for Children Award, Child and Family Services of NH

Awarded 2014 Community Leadership Award, Mental Health Center of Greater Manchester

Nominated 2013 White House Champion of Change for Public Health and Prevention

Awarded 2009 Key to the City of Manchester, Presented by the Honorable Mayor Frank C. Guinta

Awarded 2008 University of New Hampshire Department of Health Management and Policy Alumni Award

Awarded 2006 "Top Forty Under Farty in NH". The Union Leader and the Business and Industry Association of NH

Awarded 1998 Most Valuable Officer, Medical Command, New Hampshire Army National Guard

Awarded 1997 Smoke Free New Hampshire Alliance Award of Merit

Awarded 1995 Employee of the Year, City of Manchester Department of Health

Adjunct Instructor, Dartmouth College, Dartmouth Medical School

Guest Lecturer, University of New Hampshire, School of Health and Human Services

Instructor, New Hampshire Institute for Local Public Health Practice

EDUCATION

Master of Public Health	Dartmouth Geisel School of Medicine, TDI, Hanover, NH	2005
Graduate Certificate in Public Health	Johns Hopkins Bloomberg School of Public Health, Baltimore, MD - CDC Scholarship Recipiens	2001
Principles of Epidemiology/Quantitative Methods	Harvard T. H. Chan School of Public Health, Cambridge, MA	1996
B.S. Health Management and Policy	University of New Hampshire, Durham, NH - U.S. Army Scholarship Recipient	1989
CONTINUING EDUCATION		
Leadership Academy and Quality Customer Service	City of Manchester Human Resources Department, NH	2017
Avoid-Deny-Defend Active Shooter Training	City of Manchester Police Department, NH	2016
Culture and Cultural Effectiveness	Southern New Hampshire AHEC, Raymond, NH	- 2015
Not on My Watch/Creating Child Safe Environments	Diocese of Manchester, Manchester, NH	2013
Reasonable Suspicion Training for Supervisors	City of Manchester Human Resources Department, NH	2010
WMD Incident Management/Unified Command	Domestic Preparedness Compus, Texas A & M University	2008
National Incident Management System Introduction,	Emergency Management Institute, Emmitsburg, MD	2008
Introduction to the ICS and ICS for Initial Action Incides		
Introduction to GIS for Public Health Applications	CDC/National Center for Health Statistics, Washington, DC	1998
Introduction to Public Health Surveillance	CDC/Emory University, Atlanta, GA	1997
Measuring the Healthy People 2000 Objectives	CDC/National Center for Health Statistics, Washington, DC	1995
HIV/AIDS Counselor Partner Notification	NH Department of Health and Human Services, Concord, NH	1995
CERTIFICATIONS		
Results-Based Accountability Professional Certification	Clear Impact, LLC, Rockville, MD . Expecte	d 2019
Mantal Health First Aid HCA	National Council for Rehavioral Health, Manchester, NH	2016

Results-Based Accountability Professional Certification	Clear Impact, LLC, Rockville, MD . Expect	ed 2019
Mental Health First Aid USA	National Council for Behavioral Health, Manchester, NH	2016
Adult CPR/AED, Pediatric CPR and First Aid	City of Manchester Health Department, Manchester, NH	2016
Basic Emergency Medical Technician	National Registry of EMT's, Derry, NH	1995
Aerobic/Fitness Instructor	SANTE, Dover, NH	1988
	•	

LEADERSHIP

Greater Manchester Chamber of Commerce
Norwin S. and Elizabeth N. Bean Foundation
St. Catherine of Siena Elementary School
Granite United Way

Mary Gale Foundation	•
Neighborhood Health Improv	ement Strategy
COC Health Promotion Reser	
Greater Manchester Associati	on Social Service Agencies
Media Power Youth	•

Mayor's Study Committee on Sex Offer	nacrs
Mental Health Center of Greater Manch	rester
Leadership New Hampshire	
Caniam Count Initiative - Easternale N	ш

New Hampshire Public Health Association

		•
	Board Member, Manchester, NH	2019-Present
	Past Chair and Trustee, Manchester, NH	2014-Present
	Board of Directors, Manchester, NH	2014-Present
	Chair-Southern Region Community Impact Committee and Board of Directors, Manchester, NH	2008-Present
	Chair and Trustee, Manchester, NH	2007-Present
	Leadership Team Founding Member, Manchester, NH	1995-Present
	Board of Oirectors, Lebanon, NH	2015-2018
ļ	Executive Board, Manchester NH	1997-2017
	Board of Directors, Manchester, NH	2007-2014
	Member, Manchester, NH	2008-2009
	Board of Oirectors, Manchester, NH	2002-2008
	Associate, Concord, NH	2006-2007
	Member, Manchester, NH	2004-2006
	Board of Directors, Concord, NH	1999-2003

PROFESSIONAL EXPERIENCE -

CITY OF MANCHESTER HEALTH DEPARTMENT

Manchester, NH

1994 - Present

Public Health Director

09/18 - Present

Serves as the Chief Administrative Officer for the Department providing administrative oversight to all operations and activities including exclusive personnel responsibility, supervisory authority and budgetary authority. Supervises the routine assessment of the health of the community and recommends appropriate policies, ordinances and programs to improve the health of the community.

Oversees investigations, communicable disease control, environmental inspections and investigations necessary to protect the public health and is also responsible for the provision of school health services in Manchester Maintains effective working relationships with other City employees, the Board of Mayor and Alderman, business and community groups, outside auditors, State and Federal officials, representatives of the media and the public Serves as the CEO of the Manchester Health Care for the Homeless Program (HRSA 330-h)

Deputy Public Health Director

05/07 - 8/18

Provided Management, Supervisory, Budgetary and Technical Expertise Related to the Functions of a Multidisciplinary Local Public Health Department as Well as Other Human Service and Funding Organizations Directed Complex Public Health Assessment Activities and Design Community Intervention Strategies

To Address Public Health Concerns and Resident Needs

Coordinated the Administration of Multiple Grant Programs and Participate in Resource Development for the Department and the Community

Instrumental in Securing the Robert Wood Johnson Culture of Health Prize for the City of Manchester as One of Only Seven Communities Awarded Nationally in 2016

Assumed Duties of Public Health Director as Needed

Public Health Administrator

06/06 - 05/07

Headed the Community Epidemiology and Disease Prevention Division and Provided Operational Support to Communicable Disease Control Functions

Provided Federal and State Grant Coordination and Leadership to Community Health Improvement Initiatives Assumed Duties of Public Health Director as Needed

Community Epidemiologist/Health Alers Network Coordinator

11/02 - 06/06

Headed the Public Health Assessment and Planning Division and the Health Alen Network of Greater Manchester
Provided Oversight to Federally-Funded Projects and Staff Including the U.S. Department of Justice Weed & Seed Strategy
as well as the CDC's Racial and Ethnic Approaches to Community Health 2010 Initiative

Analyzed Population-Based Health Statistics and Provided Recommendations for Action in the Community for Public Health Improvement and Performance Measurement

Public Health Epidemiologist

06/96 - 11/02

Defined Key Public Health Indicators and Conducted Ongoing Assessment of Community Health Status

Provided Continuous Analysis of Priority Areas as Identified by the Community to Help Shape Local and State Policies
and Direction for Implementation of Effective Public Health Models

Local Partnership Member in the Kellogg and Robert Wood Johnson Foundations' National Turning Point Initiative,
"Collaborating for a New Century in Public Health"

Tobacco Prevention Coalition Coordinator

11/95 - 12/96

Mobilized the Community Through Youth Driven Initiatives

Addressed Youth Access to Tobacco Products

Prevented the Initiation of Tobacco Use by Children and Teens

Community Health Coordinator

11/94 - 12/96

Analyzed and Addressed Public Health Needs of Low-Income and Underserved Populations
Coordinated Public Health Services with Community Health and Social Service Providers
Project Coordinator for "Our Public Health" Monthly Cable TV Program with 50,000 Household Viewership
Editor and Layout Designer for Quarterly Newsletter Sent to 400 Community, Health and Social Services Agencies

PRIMARY AUTHOR - SELECT COMMUNITY HEALTH IMPROVEMENT PLANS AND REPORTS (To view the most recent, please visit http://www.manchesternh.gov/Departments/Health/Public-Health-Duta)

- City of Manchester Health Department, "Manchester Neighborhood Health Improvement Strategy", 2014
- City of Manchester Health Department, "City of Manchester Blueprint for Violence Prevention", 2011
- Healthy Manchester Leadership Council Report, "Believe in a Healthy Community: Greater Manchester Community Needs Assessment", 2009
- Manchester Sustainable Access Project Report, "Manchester's Health Care Safety Net Intact But Endangered: A Call to Action", 2008
- Seniors Count Initiative, "Aging in the City of Manchester: Profile of Senior Health and Well-Being", 2006.
- City of Manchester Health Department, "Public Health Report Cards", 2005

PRIMARY AUTHOR - SELECT COMMUNITY HEALTH IMPROVEMENT PLANS AND REPORTS (continued)

- City of Manchester Health Department, "Health Disposities Among Maternal and Child Health Populations in the City of Manchester Data Report", 2000
- Healthy Manchester Leadership Council Report, "The Oral Health Status of the City of Manchester, Action Speaks Louder Thon Words ", 1999
- Healthy Manchester Leadership Council Report, "Taking a Tough Look at Adolescent Pregnancy Prevention in the City of Manchester". 1998
- United Way Compass Steering Committee, "Community Needs Assessment of Greater Manchester Data Report", 1997
- City of Manchester Health Department, "Public Health Report Cards", Recognized in the National Directory

AD

 City of Manchester Health Department, "Public He of Community Health Report Cards, UCLA Center 	for Children, Families & Communities, 1996	•
ADDITIONAL PROFESSIONAL EXPERIENCE	CE .	- *
L JENNY CRAIG INTERNATIONAL	Del Mar, CA	1989-1994
Sold and Provided Operational Systems and Service Including Installation, Setup, Training, Spanish L Developed Training Manuals, Seminar Handouts, C		
Regional Assistant, Greater Boston Market Opened the First 24 Weight Management Centers is Provided Operational and Logistical Support includ Acquired, Summarized and Analyzed Performance Provided Corporate Office with Weekly Marketing	ling the Hiring and Training of New Employees Data from Centers	
COLD'S GYM AND FITNESS	Dover, NH	1988-1989
Director of Aerobics and Fitness Instructor Counseled Members on Self-Improvement Motivat	ion in Nutrition, Fitness and Cardiovascular Programs	
MILITARY SERVICE	•	
U.S. ARMY MEDICAL SERVICE CORPS, Commis	ssioned Officer, Major, Honorable Discharge	1989-2005
Developed and Secured Funding for the Healthy NI and Dental Readiness with a Special Emphasis or		er Medical
		1989-1997
MILITARY TRAINING		
AMEDD Officer Advanced Course Preventive Medicine Combat Health Services Planning and Estimation Nuclear, Biological and Chemical Threat	Academy of Health Sciences, Fort Sam Houston, T.X	1996
Ohanning (Controller OnellGention	18th Division 3/310th Infantos Regiment MA	1004

MJ

AMEDD Officer Advanced Course Preventive Medicine Combai Health Services Planning and Estimation Nuclear, Biological and Chemical Threat	Academy of Health Sciences, Fort Sam Houston, T.X	1996
Observer / Controller Qualification	78th Division, 3/31015 Infantry Regiment, MA	1995
AMEDD Officer Basic Course	Academy of Health Sciences, Fort Sam Houston, TX	1990
Army Reserve Officers Training Course Distinguished Military Graduate Top 20% of 9,000 Nationally Directed 60 Cadets Training and Discipline	University of New Hampshire, Durham, NH	1 989
Advanced Camp Training	Fort Brigg, NC	1988
Voluntery Officer Leadership Program	10th Mountain Division (Light Infantry), Fort Drum, NY	1988

Philip J. Alexakos, MPH, REHS
Manchester Health Department
1528 Elm Street
Manchester, NH 03101
628-6003 x307 (W)
471-0334 (H)
palexako@manchesternh.gov

EDUCATION

Bachelor of Science Degree, May 1994 Bates College, Lewiston, Maine Major: Biology 3.0 GPA

Master of Public Health, May 2004 University of New Hampshire Public Health Ecology Concentration 3.93 GPA

EXPERIENCE

2-19 to Present Chief Operating Officer, Munchester Health Department

Oversee the Infectious Disease and Environmental Health and Emergency Preparedness Branches at the Manchester Health Department (Health Protection Section). Serves as the Deputy Health Officer in matters of law and enforcement. Responsible for the day-to-day logistic and operational needs of the Department and facility. Serves as a liaison to elected officials and other partners in the matter of legislative policy development.

5-07 to 2-19

Public Health Preparedness Administrator
(Chief of Environmental Health and Emergency Preparedness)
Manchester Health Department, Manchester, NH

Oversee all aspects of the environmental health program as noted below. Responsible for the completion of tasks as required by the public health preparedness grants received by the Department. Serve as the Director of the Greater Manchester Medical Reserve Corps. Serves as the Chair of the Regional Public Health Emergency Preparedness Coordinating Committee. Functions as the environmental health and preparedness liaison to all municipalities and public health partners in the Greater Manchester Public Health Region. Plans and organizes local and regional preparedness exercises to meet or exceed

Federal, State and Local requirements. Teaches classes and provides trainings throughout the State on a variety of public health and preparedness topics. Serves on several preparedness and environmental health workgroups as requested.

8/10-present

Adjunct Faculty Member
University of New Hampshire, School of Health Management
and Policy, Master of Public Health Program

Teaches a graduate level course on environmental health, integrating broad global concepts and local application of interventions and strategies. The course is designed to require critical thinking and analysis of the effects of environmental health issues on all affected stakeholders. Serves as a Faculty Advisor for Field Study and Capstone Students and Student groups.

12/01 to 5/07

Senior Public Health Specialist and Supervisor of Environmental Health Manchester Health Department, Manchester, NH

Immediate supervisor of the environmental health division. Performed all tasks under the senior environmental health specialist job description. Provided assistance to all staff in the division as well as peers across the Public Health Preparedness catchment area. Served as an executive board member of food safety and lead poisoning prevention coalitions. Evaluated employees for performance and departmental objectives and outcomes. Taught classes in core functions of public health and environmental health for the Institute for Local Public Health Practice.

1/07 to 1/09

Adjunct Faculty Member
Southern New Hampshire University, School of Hospitality,
Tourism and Culinary Management

Taught an undergraduate class on Sanitation, Safety and Security as it relates to food service, hospitality and hotel operations. This class incorporated two separate curricula. The first, using the National Restaurant Association's ServSafe text and Instructor resources to prepare students for the certification exam as a measurement of competency. The second using the American Hotel and Lodging Association's Security and Loss Prevention Management text with an optional certification exam to demonstrate competencies beyond the final exam.

12/97-12/01

Senior Environmental Health Specialist Manchester Health Department, Manchester, NH Mentored environmental health specialists. Performed duties as noted in environmental health specialist description below. In addition, performed subsurface sewage disposal systems inspections and soil analyses. Provided lead poisoning prevention education for property owners and tenants. Lead investigations of foodborne illnesses or other projects as assigned by the Chief of the Division.

12/94- 12/97 Environmental Health Specialist
Manchester Health Department, Manchester, NH

Performed duties related to a comprehensive environmental health program, including but not limited to: inspection of food service establishments, inspection of institutional inspections, swimming pool inspections, plan review, investigation of public health nuisance complaints. Hosted, produced and edited "Our Public Health", a monthly, Manchester cable access program addressing important topics in public health; reaching a potential audience of 80,000 people.

8/94-12/94 Chemistry Lab Instructor
Notre Dame College, Manchester, NH

Responsible for the set-up and instruction of chemistry laboratory sessions in General Chemistry for science majors. Lectured for the Professor in her absence. Tutored students in Biology and Chemistry.

PROFESSIONAL QUALIFICATIONS

- Registered Environmental Health Specialist, NEHA, Certificate Number: 90000351
- Licensed Sub-Surface Sewage Disposal Systems Designer, State of NH, Permit Number: 1385
- State of NH Department of Environmental Services Sub-Surface Sewage Disposal System, Inspector
- ServSafe Instructor/Proctór, National Restaurant Association, Certificate Number: 12007165
- Licensed Lead Sampling Technician, EPA, Certificate: LST-114, 2001
- Certified Pool Operator, 2003
- Certified HAPSITE Technician, 2003

PROFESSIONAL ORGANIZATIONS and COMMITTEES

- Member, National Environmental Health Association (NEHA), 2001- present
- Government Access Producer, Manchester Community Television, 1995-present
- Board Member, New Hampshire Indoor Air Quality Association-Manchester Chapter 2009-Present

- Governor Appointee on the Council on the Relationship Between the Environment and Public Health, 2006-2010 (sunset)
- Governor Appointee on the Health and Human Services Oversight Subcommittee-Food Services Performance Audit (2016-sunset)
- Director, Greater Manchester Medical Reserve Corps, August 2008-present
- Bed Bug Action Committee, 2009-present
- Public Health Nuisance Workgroup, 2014
- Shelter Surveillance Committee, 2014-present
- Shelter Food and Hydration Committee, 2014-present
- Granite State Health Care Coalition, Leadership, 2017-present

CONTINUING EDUCATION

Foodborne Disease and Control, CDC, 1995

Hazard Analysis of Critical Control Points, FDA, 1995

Warrington Microlead I X-ray Fluorescence Analyzer Operation, 1995

Introduction to Soil Science, University of NH, 1996

Orientation to Indoor Air Quality, Harvard School of Public Health, 1996

Principles of Epidemiology, CDC, 1996

Investigation of an Outbreak of Pharyngitis, CDC, 1997

Epidemiology in Action, CDC/Emory University, Atlanta, GA, 1997

Communicable Disease Control, CDC, 1997

Food Microbiological Control, FDA, 1998

Investigating Foodborne Illness, FDA, 1999

Intermediate Methods in Epidemiology, CDC/Emory University, Atlanta, GA, 2000

Environmental Health Sciences, CDC, 2000

National Fire Academy, Emergency Response to Terronsm: Basic Concepts, 2001

HAPSITE certification, December 2003

Level A Hazmat trained, 2003

Certified Pool Operator Class, 2003

Applied Communicable Disease Investigation, Control and Microbiology, 2004

NIMS Training and Certification, 2006

Avian Influenza Rapid Response, CDC, CSTE, 2007

Public Safety WMD Response - Sampling Techniques

and Guidelines (PER-222), LSU, 2007

Incident Command Trainings (IS-100a, IS-120, IS-200a, IS 700, IS-300, MGT-313, IS-

860a, IS-546a)

HSEEP Evaluator, 2008

Psychological First Aid, 2008

Disaster Epidemiology (CASPER and ACE), April 21-23, 2014

CDC SNS Mobil Prep Course, October 2014

COMMUNITY ACTIVITIES

- Referee, United States Soccer Federation (1988-2002, 2018)
- Referee, National Intercollegiate Soccer Officials Association (1999-2004)

- Referee, National Federation of High Schools (soccer) (1994-present)
 Volunteer Soccer Coach, Town of Bedford, Global Premier Soccer and Bedford
 Athletic Club, NH (2007-present)

Conversant in Spanish

References available upon request

Gabriela Walder 1528 Elm Street Manchester, NH 03101

Objective:

To find a Business Services Officer position with a progressive, innovative organization

that will utilize the skills my educational and work experiences have provided me.

Education: State of NH Certified Public Management Program - Completed 2009

State of NH Certified Public Supervisor Program - Completed 2004

Southern New Hampshire University - Graduated May 2001 Master of Science in Accounting

Undertook and completed all coursework while employed full time

Southern New Hampshire University - Graduated May 1993 Bachelors in Business Administration – Major in Human Resources Undertook and completed all coursework while employed full time

Manchester Central High School - Graduated June 1987 Excelled in advanced courses

11/04 to Present City of Manchester

Health Dept/Business Svcs Officer

- Administer & manage fiscal operations for Health Dept
- Advise dept head & supervisory personnel on fiscal matters
- Maintain and reconciles over 20 State and federally funded grants
- Assist in the preparation of annual budget
- Provide Human Resource support for all new hires and current employees
- Process Accounts payable, payroll, & accounts receivables
- Monitor & review general ledger, accounts receivable, payroll, purchasing, accounts payable, cash flow, budget, and other related reports as needed
- Perform other directly related duties consistent the classification

7/98 to 11/04

City of Manchester

HR/Compensation Mgr

- Process payroll for the City of Manchester
- Prepare reports in Cognos for departments as needed
- Prepare annual budgets for salary and benefits for entire City:
- Prepare 941 and State Unemployment Rpt on quarterly basis
- Analyze and reconcile salary and benefit accounts
- Assisted in financial software conversion for entire City
- Supervise three employees
- Extensive knowledge of Federal & State labor laws

11/97 to 7/98

Manchester School District

Account Clerk

- Processed payables for School department
- Prepared purchase orders as required by departments
- Analyzed and reconciled various accounts
- Prepared financial queries and reports as requested by Administrator

Gabriela Walder 1528 Elm Street Manchester, NH 03101

CIP Accountant Digital Equipment Corporation 4/97 to 11/97 Maintained CIP balances and capitalized fixed assets Responsible for month end interplant processing and reconciliations Processed journal entries for CIP ... Processed paperwork for asset transfers and write-offs **Lead Accountant** Digital Equipment Corporation 11/95 to 4/97 Responsible for processing invoices for US and Canada -Resolved problems/issues with vendors and buyers Reconciled several ledger accounts Prepared various monthly reports for management **Cost Accountant** Moore Business Forms 4/94 to 11/95 Assisted in preparation of quarterly and annual budgets Prepared normal hour rates, job costs, and accounting cost reports Assisted with weekly payroll processing Worked with monthly financial statements Performed other duties as requested by Accountant and Controller Senior Accountant Moore Business Forms 8/90 to 4/94 Reconciled several ledger accounts and worked with Financial Statements Approved the payment of invoices Controlled capital expenses and maintained fixed asset files Assisted with payroll and provided complete coverage when needed Accounts Payable Clerk Moore Business Forms 3/89 to 8/90 Processed invoices for payment and resolved problems as needed Venified information on invoices and matched to pertaining orders Maintained vendor files: **Purchasing Clerk** Moore Business Forms 5/88 to 3/89 Contacted vendors regarding past due orders Responsible for special order materials Assisted the Purchasing Agent and the Accounts Payable Clerk

Proficient in Microsoft Word, Excel, PowerPoint, Cognos, HTE, AS-400 Query, can

type over 65 w.p.m., fluent in writing and speaking Spanish.

Technical

Skills:



SARAH G. MORRIS

EDUCATION

University of New England
Mosier of Public Health

Groduated 2013

GPA: 3.69

University of Maine

Graduated 2007

Barbelor of Science in Kinesiology and Physical Education, Concentration in Health Fitness and Sports Medicine

WORK EXPERIENCE

Manchester Health Department - Manchester, NH

2014 - Present

Public Health Specialist for Emergency Preparedness

- Conduct plan reviews and revisions to ensure requirements are met at the Public Health Emergency Preparedness work plan
- Participate in the design, implementation, and evaluation of emergency preparedness exercises
- -Serve as the Regional Public Health Network Coordinator
- Serve as the Greater Manchester Medical Reserve Corps Coordinator
- •Member of the incident Response Team/MACE Staff in the event of an emergency

Environmental Health Specialist

- •Perform comprehensive inspections of food service establishments
- Inspect educational institution facilities
- Conduct aquatic facility inspections
- Complete plan reviews to ensure health code requirements are met for new food service establishments
- *tovestigate public health nuisance complaints
- Assist in the development of educational outreach regarding food safety and instruct food safety seminars for large and small audiences
- Collect water samples from the City of Manchester's natural bothing areas
- Porticipate in the health departments arboviral surveillance program by assisting with the entrapment and collection of masquitos from various sites throughout the City of Manchester

Concord Hospital - Cancord, NH .

2010 - 2014

Patient Care Coordinator

- Primary point of contact for patients
- Manage schedule of 24 Physical Therapists, Physical Therapist Assistants, and Occupational Therapists
- *Answer tetephone calls and determine the appropriate course of action for each call
- · Maintain electronic medical records
- Assist with editing documents for patient education and ensuring they are at the appropriate ateracy level for the general public
- *Maintain a daily report on referred polients who have not yet scheduled on appointment
- Prepare charge review report for management doily

Rebab Aide I - Outpatient

- Assist therapists with basic patient treatments
- Communicate with autside departments
- Perform housekeeping and support functions
- -Manage supply inventories and ordering

Exercise Specialist - Cardiac and Pulmonary Rebabilitation Department

- Conduct and supervise Cardiac and Pulmonary Maintenance Exercise Program classes
- Provide group and individual exercise education
- Complete Cardioc Rehabilitation Program evaluations

YMCA of Greater Manchester - Goffstown, NH

2010 - 2011

Assistant Swim Coach

- Provide a structured workout plan for each practice session, with emphasis on strake technique and enhancement
- Implement workout plan by providing examples of proper technique, descriptions of drifts to be performed, and leedback

Frederick's Pashles – Amherst, NH and Bedlord, NH

2008 -2010

Assistant Manager - Bedford Location

- Decorate cakes to meet customer and company specifications
- *Work under strict time constraints to meet customer pick up schedules
- Responsible for closing the store at the end of the day; including emptying cash register and taking inventory

INTERNSHIP/VOLUNTEER EXPERIENCE

The Learning Disabilities Association of Maine

2013

Consultant

- Research chamicals deemed a high concern and develop written reports on those chemicals to be used for consumer education and labbying efforts
- *Collaborate with team members to ensure up-to-date and accurate information

The Environmental Health Strategy Center - Portland, ME

2013

Intern, Coalition and Grassroots Advocacy

- Prioritize chemicals of high concern under the Kid Safe Products Act
- •Create consumer tips and fact sheets for a community outreach program
- Schedule and participate in community outreach programs for EHSC using consumer lips and other education materials

Eastern Maine Medical Center - Brewer, ME

2007

Intern, Community Wellness Service

- Develop marketing and sales techniques for promoting wellness programs
- Provide on-site services to employers of large and small companies; assess employee health through Health Risk Appraisal screenings
- . Work with clients in individual and group settings
- ·Participate in community health screening events

2007

Intern, Bangor Region Wellness Council

- Assist in the development and implementation of programs to increase membership in the Wellness Council
- Help maintain the Council's website and working databases
- Meet with corporate leaders to introduce employee wellness programs and help incorporate these programs into their business

TRAININGS/CERTIFICATIONS

ICS 100 - Introduction to Incident Command System

IS 7000 - National Incident Management System (NIMS).

ICS 200 - ICS for Single Resources and Initial Action Incident

IS 1200 - An Introduction to Exercises

15 130 - Exercise Evaluation and Improvement Planning

L144 - Homeland Security Exercise and Evaluation Program (HSEEP)

ICS 300 - Intermediate ICS for Expanding Incidents

HAZWOPER Awareness Training

ServSafe Certified

Certified Pool Operator

GROUPS/ACTIVITIES/AWARDS RECEIVED

Member of the National Environmental Health Association.

University of Maine Swimming and Diving Team.

- · Four year varily team member:
- Recipient of the Chandler Comeback Award, 2005
- Recipient of the Senior Service Award, 2007

Athletic Training Student Organization (University of Moine)

Bronze Medal Scholar Athlete Award Recipient (University of Maine)

NICOLE T. LOSIER, MSN, RN

EDUCATION:

Master of Science in Nursing

2007 Durham, NH

University of New Hampshire

Sigma Theta Tau International Honor Society of Nursing

1996

Bachetor of Science in Behavioral Neuroscience, Minor in Philosophy Northeastern University

Boston, MA

Magna Cum Laude • Outstanding Co-op Achievement Award • Amelia Peabody Scholar • Carl S. Ell

Scholar • Dean's List • Honors Program

NURSING EXPERIENCE:

Public Health Nurse Supervisor

March 2014 - Present

City of Manchester

Manchester, NH

Supervise Community Health staff including Certified Community Health Nurses, Community Health Nurses, Public Health Specialist, Registered Dental Hygenist and Dental Assistant . Plan; direct and evaluate community health programs . Compile monthly, quarterly, semi-annual and annual reports for community health programs . Develop and prepare budget and grant requests

Community Health Nurse

July 2013 - March 2014

Manchester, NH

City of Manchester

Conduct case investigations for reported communicable disease cases • Provide case management for high-risk latent Tuberculosis infections and active Tuberculosis cases • Provide clinical services including; child and adult immunizations, STD/HIV counseling & testing, Mantoux skin testing . Point person for the Tuberculosis program in Manchester

School Nurse II

August 2011 - June 2013

City of Manchester

Manchester, NH

Promote and maintain the health of school children . Obtain student health histories and maintain cumulative health records • Administer medication to students as prescribed • Develop emergency care plans and medical alert lists and review with appropriate personnel . Provide first aid . Perform health screenings and assessments • Develop health portion of Individual Education Plans • Provide individual and group health education to students and staff . Collect and maintain data on school health issues . Establish and maintain working relationships with staff, school officials, students and parents

Public Health Nurse II

November 2007 - August 2011

City of Nashua

Nashua, NH

Provide clinical services including: child and adult immunizations, STD/HIV counseling & testing, Mantoux skin testing, blood lead screening . Conduct case investigations for reported communicable: disease cases . Provide case management for high-risk latent Tuberculosis infections and active Tuberculosis cases • Manage and coordinate the Tuberculosis program in Nashua (2008-2010) including producing monthly, semi-annual and annual reports • Review client healthcare records for quality assurance purposes • Manage and coordinate the Communicable Disease program in Nashua (2009-2011) including producing monthly reports • Participate in the planning and exercise of emergency preparedness activities including written plans, trainings and drills . Develop educational materials . Provide education regarding healthcare topics to individual clients, area agencies and community groups • Serve as a preceptor for undergraduate nursing students • Completed ICS 100, 200, 300, 700 & 800 training • Completed the Local Public Health Institute Series of Public Health Courses (Manchester Health Department)

Clinical Nurse 1. Fuller Unit Elliot Hospital

January - September 2007 Manchester, NH

Provide safe and effective nursing care in a medical surgical environment . Provide a therapeutic and trusting environment for patient care . Perform comprehensive assessments, document findings, develop, implement and evaluate nursing care plans • Effectively utilize the EPIC electronic medical record system . Familiar with catheters, nasogastric tubes, chest tubes, wound-vac dressings and ostomy appliances

STUDENT N	JURSING I	EXPERIENCE:

Student Nurse, Fuller Unit (Medical/Surgical) Elliot Hospital

October – December 2006 Manchester, NH

Student Nurse, Pediatric Unit Lawrence General Hospital

August - October 2006 Lawrence, MA

Student Nurse, Maternity Unit Wentworth-Douglass Hospital

August - October 2006 Dover, NH

Student Nurse Concord Regional Visiting Nurses Association May - July 2006 Concord, NH

Student Nurse, The Pavilion / Behavioral Health Unit Portsmouth Regional Hospital

May - July 2006 Portsmouth, NH

Student Nurse, Murphy Unit (Medical/Surgical) Catholic Medical Center

January - May 2006 Manchester, NH

RESEARCH EXPERIENCE:

Research Associate Curis, Inc., Neuroscience

2002 - 2005 Cambridge, MA.

Senior Research Assistant, Dr. James Stellar's Behavioral Neuroscience Luboratory $2001 \div 2002$ Boston, MA Northeastern University, Department of Psychology

Graduate Student, Dr. Peter Shizgal's Behavioural Neurobiology Laboratory Concordia University, Department of Psychology

Laboratory Technician, Dr. Barbara Waszczak's Research Laboratory Northeastern University, Department of Pharmaceutical Sciences:

1997 - 2001Montreal, Quebec

Laboratory Technician, Dr. Rulph Loring's Research Luboratory Northeastern University, Department of Pharmaceutical Sciences

1997 Boston, MA

1996 - 1997 Boston, MA

Research Assistant, Dr. James Stellar's Behavioral Neuroscience Laboratory Northeastern University, Department of Psychology

1992 - 1996 Boston, MA

PRESENTATIONS AND PUBLICATIONS:

Losier, N.T. (2007). Lead screening in Nashua, NH. Capstone Project.

- Boucher, N.T., Bless, E., Brebeck, D., Albers, D.S., Guy, K., Rubin, L.L., & Dellovade, T.L. (2004). Treatment with hedgehog agonist reduces apomorphine induced rotations in 6-OHDA lesioned rats. 34th Annual Meeting of the Society for Neuroscience, San Diego, CA, October, 2004.
- Dellovade, T.L., Bless, E., Brebeck, D., Albers, D.S., Allendoerfer, K.L., Guy, K., Boucher, N.T., & Rubin, L.L. (2004). Treatment with hedgehog agonist decreases infarct volume in rat model of stroke. 34th Annual Meeting of the Society for Neuroscience, San Diego, CA, October, 2004.
- Dellovade, T.L., Bless, E., Albers, D.S., Brebeck, D., Guy, K., Boucher, N., Qian, C., Munger, W., Dudek, H., and Rubin, L.L. (2003). Efficacy of Small-Molecule Hedgehog Agonists in Models of Excitotoxicity. 33rd Annual Meeting of the Society for Neuroscience, New Orleans, LA, November 2003.
- Waszczak, B.L., Martin, L., Boucher, N., Zahr, N., Sikes, R.W., and Stellar, J.R. Electrophysiological and behavioral output of the rat basal ganglia after intrastriatal infusion of d-amphetamine: lack of support for the basal ganglia model. Brain Research, 920 (2001): 170-182.
- Martin, L.P., Boucher, N.T., Finlay, H., Stellar, J.R., and Waszczak, B.L. (1997). Correlation of Electrophysiological and Behavioral Output of the Rat Basal Ganglia after Infusion of Dopamine (DA) Agonists: A New Approach, New Data. 27th Annual Meeting of the Society for Neuroscience, New Orleans, LA, October 1997.
- Boucher, N. (1996). Effects of Substantia Innominata Lesions on Medial Forebrain Bundle Self-Stimulation Reward. Honors Thesis.
- Stellar, J.R., Johnson, P.I., Hall, F.S., Boucher, N., & Tehraney, P. (1995). Ipsilateral Ventral Tegmental Area Excitotoxic Lesions Do Not Reliably Disrupt Lateral Hypothalamic Self-Stimulation Reward. 25th Annual Meeting of the Society for Neuroscience, San Diego, CA, November 1995.
- Stellar, J.R., Jachn, L., & Boucher, N. (1993). Multiple electrode arrays, HZ-1 trade-offs, and MFB reward anatomy in rats. 23rd Annual Meeting of the Society for Neuroscience, Washington, DC, November 1993.

CONTRACTOR NAME

Key Personnel

		•		
Namc	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Anna Thomas	Public Health Director	\$136,714	0	\$0.00
Philip Alexakos	Public Health Administrator	\$109,974	15	\$16,496
Gabriela Walder	Business Services Officer	\$100,762	0	\$0.00
Sarah Morris	Public Health Specialist II	\$32,486	100	\$32,486
Nicole Losier	Public Health Nurse Supervisor	\$83,265	. 50	\$41,632.50

New Hempshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and County of Cheshire, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 12 Court St., Keene, NH 03431

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$664,792.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

County of Cheshire SS-2019-DPHS-28-REGION-03-A03

Amendment #3

Page 1 of 3

Contractor Initials

Date 6/10/2020

New Hampahire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire Department of Health and Human Services

title: Director

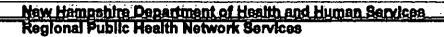
County of Cheshire

6/10/2020

Date

Name: Charles F. Weed, Title:

Chair Cheshire County Commissioners





The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

06/17/20	Catherine Pinos
Date	Name: Catherine Pinos, Attorney Title:
I hereby certify that the foregenerative Order 2020-04.	oing Amendment was approved by the Governor approval issued under the
-	OFFICE OF THE SECRETARY OF STATE
Date	Name: Titia:



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, Including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

County of Cheshire

Exhibit A-1

Contractor Intitals

Dá

Date 6/10/2020

Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

County of Cheshire

Exhibit A-1

Contractor Initials

Date 6/10/2020

SS-2019-DPHS-28-REGION-03-A03

Page 2 of 3

Exhibit A-1

- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).
- 1.8. Jurisdictional Recovery
 - 1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

County of Cheshire

Exhibit A-1

Contractor initials ______

Date 6/10/2020

Vendor Herne: County of Cheshire

Contract Name: Regional Public Health Naturals Services

Region: Greater Morestonck

	_								Program Messe san	Fu	ading Amounts						
State Florad Year		Public Health Meory Council		Public Health Emergency Properedness	Public Health Crisis Response		Heapital Proportions	a	tributance Minuse Prevention	Cx	entimental of Carry		Poleoning Prevention Community Assessment	a	Directo and Health Adaptation	Hepatitis A Vaccination Citrics	Yotal ·
2019	3		\$			5			•				1,200,00		_	\$ 10,000,00	\$ 11,200
2020	8	30,000.00	3	89.910.00	250,000	,	10,000.00	,	79,324.00	Ţ	39,952.00	•	9.633.00		40,000.00		
2021		30,000.00	,	89.910.00		,	10,000,00		79,324.00		39,662.00						
			Г			Ť		Ť		-	33,002.00	*	6,167,00	•	40,000.00	•	\$ 295,063
Total	\$	60.000.00	8	179,820,00	\$50,000	\$	20,000.00		198,648.00	1	79,324.00	8	17,000.00	*	80,000.00	\$ 20,000,00	8 664,792

Contral of Charbles Eddbt 6-3, Program Pateling, Amendment #2 SS-2019-0PHS-23-REGION-03-A03

Contractor based: 0/10/2020



www.co.cheshire.nh.us

CERTIFICATE OF VOTE

I, Robert Englund. M.D., Clerk of the Commissioners, do hereby certify that I am a duly elected Officer of the County of Cheshire. I hereby certify the following is a true copy of a vote taken at a meeting of the Commissioners of the County of Cheshire duly called and held on June 10, 2020 at which a quorum of the Commissioners were present and voting.

VOTED: That the Chair of the Commissioners Charles F. Weed, PhD, is hereby authorized on behalf of this County to enter into the Regional Public Health Network Services grant agreement amendment #3 with the New Hampshire Department of Health and Human Services and to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, as he/she may deem necessary, desirable, or appropriate.

The forgoing resolutions have not been amended or revoked, and remain in full force and effect as of the date this certificate is executed.

STATE OF NEW HAMPSHIRE

County of Cheshire

The forgoing instrument was acknowledged before me this 10th day of June, 2020 by Robert Englund, M.D.,

Commission Expires: April 8, 2025



CERTIFICATE OF COVERAGE

The New Hampshire Public Risk Management Exchange (Primex³) is organized under the New Hampshire Revised Statutes Annotated, Chapter 5-B, Pooled Risk Management Programs. In accordance with those statutes, its Trust Agreement and bylaws, Primex³ is authorized to provide pooled risk management programs established for the benefit of political subdivisions in the State of New Hampshire.

Each member of Primex³ is entitled to the categories of coverage set forth below. In addition, Primex³ may extend the same coverage to non-members. However, any coverage extended to a non-member is subject to all of the terms, conditions, exclusions, amendments, rules, policies and procedures that are applicable to the members of Primex³, including but not limited to the final and binding resolution of all claims and coverage disputes before the Primex³ Board of Trustees. The Additional Covered Party's per occurrence limit shall be deemed included in the Member's per occurrence limit, and therefore shall reduce the Member's limit of liability as set forth by the Coverage Documents and Declarations. The limit shown may have been reduced by claims paid on behalf of the member. General Liability coverage is limited to Coverage A (Personal Injury Liability) and Coverage B (Property Damage Liability) only, Coverage's C (Public Officials Errors and Omissions), D (Unfair Employment Practices), E (Employee Benefit Liability) and F (Educator's Legal Liability Claims-Made Coverage) are excluded from this provision of coverage.

The below named entity is a member in good standing of the New Hampshire Public Risk Management Exchange. The coverage provided may, however, be revised at any time by the actions of Primex³. As of the date this certificate is issued, the information set out below accurately reflects the categories of coverage established for the current coverage year.

This Certificate is issued as a matter of information only and confers no rights upon the certificate holder. This certificate does not amend, extend, or alter the coverage afforded by the coverage categories listed below.

ane	r the coverage afforced by the coverage categories listed be	310W.				
Partic	cipating Member: Me	mber Number:		Comp	pany Affording Coverage:	
12 (1st (shire County 6 Court Street Floor - Room 171 ne, NH 03431	01		Bow 46 D	Public Risk Management E Brook Place Jonovan Street cord, NH 03301-2624	xchange - Primex ³
	Type of Coverage	Effective Date (mm/dd/yyyy)	Expiration (mm/dd/y		Limits - NH Statutory Limit	s May Apply, If Not:
Х	General Liability (Occurrence Form)	1/1/2020	1/1/202		Each Occurrence	\$ 5,000,000
	Professional Liability (describe)	17 172020	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	• '	General Aggregate	\$ 5,000,000
	Claims Coccurrence				Fire Damage (Any one fire)	
					Med Exp (Any one person)	
	Automobile Liability Deductible Comp and Coll: \$1,000 Any auto				Combined Single Limit (Each Accident) Aggregate	
X	Workers' Compensation & Employers' Liability	1/1/2020	1/1/202	21	X Statutory	
					Each Accident	\$2,000,000
					Disease — Each Employee	\$2,000,000
					Disease Policy Limit	
	Property (Special Risk includes Fire and Theft)				Blanket Limit, Replacement Cost (unless otherwise stated)	
Des	cription: Proof of Primex Member coverage only.					
CER	TIFICATE HOLDER: Additional Covered Party	y Loss F	Pavee	Prim	ex³ – NH Public Risk Manag	ement Exchange
	Additional covered Fast		ayec	By:	Mary Beth Percell	emont Exchange
	Department of Health and Human Services	•	.,	Date		hprimex.org
	Pleasant Street cord, NH 03301-3857	•			Please direct inqui Primex ³ Claims/Covera 603-225-2841 pt	ge Services



County of Cheshire

12 Court Street, Keene, NH 03431 www.co.cheshire.nh.us

Cheshire County Commissioners List 2019-2020

Charles "Chuck" F. Weed, PhD.

Chair of the Commissioners

12 Court Street, Keene, NH 03431

Work: 603-352-8215

cweed@co.cheshire.nh.us

District 2 Representing Roxbury, Keene, and Marlborough

Elected to a 4-year term January 1, 2017 to December 31, 2020

John "Jack" G. Wozmak, J.D.

Vice Chair of the Commissioners

12 Court Street, Keene, NH 03431

Work: 603-352-8215

jwozmak@co.cheshire.nh.us

District 1 Representing Chesterfield, Hinsdale, Surry, Swanzey, Walpole, Westmoreland and

Winchester

Elected to a 2-year term January 1, 2019 to December 31, 2020

Robert "Bob" J. Englund, M.D.

Clerk of the Commissioners

12 Court Street, Keene, NH 03431

Work: 603-352-8215

renglund@co.cheshire.nh.us

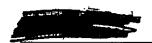
District 3 Representing Alstead, Dublin, Fitzwilliam, Harrisville, Jaffrey, Marlow, Nelson,

Richmond, Rindge, Stoddard, Sullivan, Troy and Gilsum

Elected to a 4-year term January 1, 2019 to December 31, 2022

Page 1 of 3

Tricia J Zahn, MPH





Summary of Experience

- Worked as a Center for Disease Control and Prevention (CDC) Public Health Associate for the Maricopa County Department of Public Health (MCDPH) serving four million residents
 - o Vector-Borne and Zoonotic Disease Team 07/2010 07/2011:
 - Authored the Maricopa County 2010 Rabies Report and developed their first rabies website with information for the public and healthcare providers
 - o Office of Preparedness and Response 07/2011 5/2012:
 - Co-planned and evaluated MCDPH's participation in first Improvised Nuclear Device (IND) statewide exercise with over eight thousand federal, state, and local players
- Worked as the Public Health Emergency Preparedness Coordinator and Strategic National Stockpile Coordinator for the Greater Monadnock Public Health Network (GMPHN) serving over 100,000 residents 5/2012 – 12/2015
 - o Partnered with many diverse sectors to plan and build resiliency in the whole community
 - Organized and coordinated regular trainings and exercises which provided response partners with the chance to work together and build trust before an emergency
 - o Built relationships throughout the region and state to help streamline various issues and projects from substance misuse and abuse to Medicaid applications
- Currently working as the Partner Manager for the Center for Population Health at Cheshire Medical Center 1/2016 present
 - o Engaging regional partners to implement project, programs, and policies to improve population health
 - o Supervising the Center's Youth Wellness Program Coordinator and all Greater Monadnock Public Health Network Staff

Professional Accomplishments

Cheshire Medical Center/Dartmouth-Hitchcock Keene

Partner Manager Center for Population Health 1/2016 – present 40 Hours per Week

As the Partner Manager in the Center, I work with many different partners from worksite wellness, tobacco cessation, and emergency preparedness.

- Supporting our regional partners to advance the health and well-being of our region by providing process improvement, resources, and removing barriers while providing encouragement and accountability
- Oversee a budget of over a quarter million dollars
- Partner with regional groups to move forward our collective impact approach to population health change
- Lead multiple grant opportunities including our Spreading Community Accelerators through Learning and Evaluation (SCALE) work in partnership with the Institute of Healthcare Improvement and the Robert Wood Johnson Foundation

Cheshire Medical Center/Dartmouth-Hitchcock Keene

Public Health Emergency Preparedness Coordinator Greater Monadnock Public Health Network 5/2012 – 12/2015 40 Hours per Week

As a Public Health Emergency Preparedness Coordinator I improved my communication and problem-solving skills to be an effective leader and motivator.

- Coordinated and updated the Greater Monadnock Public Health Emergency Response Annex which serves as an appendix for our 33 town Local Emergency Operation Plans
- Managed and oversaw the Emergency Preparedness, Public Health Advisory Council, and Medical Reserve Corps budgets and report to our fiscal agent each month
- Co-planned and successfully executed 6 community exercises in three years
- Coordinated with regional healthcare and emergency planning and response partners to plan and execute multi sector trainings and exercises
- Partnered with regional organizations such as Healthy Monadnock 2020 and Monadnock Voices for Prevention for diverse public health projects and initiatives
- Co-directed the Greater Monadnock Medical Reserve Corps with over 100 members

Centers for Disease Control and Prevention

7/18/10 - 5/2012

Public Health Associate – Field assignee
Two year assignment in Maricopa County, Arizona detailed below

Maricopa County Department of Public Health, Phoenix, AZ

7/18/11 – 5/2012 40 Hours per Week

Office of Preparedness and Response (OPR) 4041 N. Central Ave Suite 600

Phoenix, Arizona 85012

Project Management Specialist, CDC Public Health Associate

As a field assignee and a project management specialist I was able to hone my skills in public health emergency preparedness planning, response, evaluation, and improvement.

- Coordinated and compiled the Radiation and Nuclear Device Annex of the County's Emergency Response Plan (ERP): Served as MCDPH point person and subject matter expert for the public health nuclear/radiation response
- Co-planned, implemented, and evaluated the public health response to a simulated 10 KT Improvised Nuclear Device (IND) explosion in Arizona's largest preparedness and response statewide exercise to date.

7/4 -

- Co-developed the Master Scenario Event List (MSEL) for over 80 participating healthcare facilities and public health departments while co-developing the Exercise Plan (ExPlan) and the Situational Manual (SitMan).
- Co-planned a tabletop for fifty people the day prior to the functional exercise to provide background knowledge regarding the public health impact of an IND explosion.

• Coordinated with healthcare facilities to integrate healthcare response with public health

Maricopa County Department of Public Health, Phoenix, AZ Office of Epidemiology 4041 N. Central Ave Suite 600 Phoenix, Arizona 85012

7/18/10 - 7/17/1140 Hours per Week

Data Analyst, CDC Public Health Associate

As a data analyst and a CDC field assignee I further developed my analytical skills (reports, trends, intervention recommendations, etc.) along with my communication skills (presentations, press releases, interviews, etc.). As part of the Vector-Borne and Zoonotic Disease Team during a West Nile virus outbreak in Arizona, I participated in CDC/MCDPH WNV EpiAid projects to evaluate WNV testing completeness among patients with meningitis/encephalitis and to evaluate WNV RNA levels during 5 months after infection.

- Served as primary or secondary investigator for the following AZ reportable diseases:
 - o Primary Investigator: Aseptic Meningitis, Viral Encephalitis, Lyme disease
 - o **Secondary Investigator:** West Nile virus, Malaria, Rocky Mountain spotted fever, Eastern Equine Encephalitis, St. Louis Encephalitis
- Served as one of three people in the office that conducted rabies risk assessments and arranging post exposure prophylaxis, which required highly specialized training
- Conducted chart reviews and case phone interviews along with entering relevant information and notes into a
 database
- Compiled, cleaned, and analyzed 2010 Maricopa County Rabies data, incorporated data into visual aids and drafted supporting text for the 2010 Maricopa County Rabies Report
- Developed Microsoft PowerPoint and presented the 2010 Maricopa County Rabies data and findings to the Office of Epidemiology
- Created the first Maricopa County Rabies website including content, photographs, and other visuals

Education

Master of Public Health, University of New Hampshire Manchester, New Hampshire, 2014

Bachelor of Science, Public Health, University of Tampa Tampa, Florida, 2010

Spring Semester Abroad, Florence University of the Arts Florence, Italy, 2009

Trainings

(not an exhaustive list)

Dartmouth-Hitchcock's Conaty Breakthrough Leadership Program, Leadership Monadnock 2015 – 2016, Hoffman-Haas Fellowship Class of 2015, Emergency Support Function (ESF) #8 Public Health and Medical Services, CPR/AED, First Aid, Disability Awareness, Psychological First Aid, Active Shooter, Autism Awareness, Cultural Diversity, Homeland Security Exercise and Evaluation Program, Hostility Management in the Workplace and Beyond, Harvard School of Public Health Emergency Planning for Local Public Health, Suicide Prevention and Postvention, Decontamination, Power Air Purifying Respirator (PAPR),

Awards

2/2016 - Monadnock Region Trendsetter Award Recipient

7/2015 - Nominee, Cheshire Medical Center/Dartmouth-Hitchcock Keene President's Service Excellence Award

4/2011 – Recognized for outstanding work on the new Maricopa County rabies webpage presented by the Maricopa County Department of Public Health

3/2009 - Recognized as being an Outstanding Public Health Graduate. Plaque presented by the University of Tampa

Certifications

February 2018 - New Hampshire and National Licensed Emergency Medical Technician (NREMT)

November 2017 - Local Improvement Advisor through the Institute for Healthcare Improvement

August 2015 - Sworn Notary Public for the State of New Hampshire

June 2013 – Hospital Incident Command System (HICS)

February 2015 - Mental Health First Aid USA, National Council for Community Behavioral Healthcare

September 2010 – October 2011 Federal Emergency Management Agency (FEMA)

Certified as a Tier II responder

- National Incident Management System (NIMS) An Introduction, ICS-700
- Introduction to Incident Command System, ICS-100
- ICS for Single Resources and Initial Action Incident, ICS-200
- National Response Framework, An Introduction, ICS-800
- Intermediate Incident Command System (ICS), MAG 300
- Advanced Incident Command System, MAG 400
- Homeland Security and Exercise Evaluation Program (HSEEP) 2012

Publications

1.B Weber, N.P. Lindsey, A.M. Bunko Patterson, G. Briggs, T.J. Wadleigh, T.L. Sylvester, C. Levy, K.K Komatsu, J.A Lehman, M. Fischer, J.E Staples. Completeness of West Nile virus testing among patients with meningitis and encephalitis during an outbreak in Arizona. United States. Epidemiology and Infection.

Steven A. Baty, Katherine B. Gibney, J. Erin Staples, Andrean Bunko Patterson, Craig Levy, Jenniser Lehman, Tricia Wadleigh, Jamie Feld, Robert Lanciotti, C. Thomas Nugent, and Marc Fischer. Evaluation for West Nile Virus (WNV) RNA in Urine of Patients within 5 Months of WNV Infection. The Journal of Infectious Disease.

Presentations

(not an exhaustive list)

"Center for Population Health Update" Cheshire Health Foundation Annual Meeting, September 2018

"Population Health Practice: From Idea to Impact" Keene State College, HLSC 485: Health Promotion Practice, February 2018

"Public Health - Emergency Preparedness" Keene State College, Epidemiology, April 2017

"Practice Makes Progress: Lessons Learned from a Long Term Care Facility Evacuation Exercise with Healthcare Coalition Partners" 11th Annual NH Emergency Preparedness Conference, June 2015

"NH Strategic National Stockpile Planning: Where are we Now?" 10th Annual NH Emergency Preparedness Conference. June 2014

"Basics of a Closed Point of Dispensing (POD)" 2014 NH Integrated Emergency Volunteer Training Conference. August 2014

"Emergency Preparedness in Long Term Care" Emergency Preparedness Seminar, New Hampshire Health Care Association. November 2013

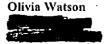
"Keys to Emergency Planning: New Changes to Emergency Preparedness in the Assisted Living Rules and How to Begin Instituting a Plan with the Assistance of the Public Health Networks" 24th Annual Fall convention, New Hampshire Association of Residential Care Homes. October 2013

"Maricopa County Rabies Website and 2010 Rabies Report." Presented to the Office of Epidemiology, Maricopa County Department of Public Health, Phoenix, USA, July 2011

"Aseptic Meningitis Surveillance and Enhanced Surveillance." Presented to the Office of Epidemiology, Maricopa County Department of Public Health, Phoenix, USA, April 2011

Tricia I Zahn

Rages.



Education

Bachelor of Science Degree in Public Health, December 2018

University of Massachusetts, Amherst Certificate: Public Policy & Administration

Professional Experience

Cheshire Medical Center, Greater Monadnock Emergency Preparedness Coordinator, April 2019 - Present

- Provide leadership for regional public health emergency planning
- Facilitate cross-sector efforts to increase regional resilience
- Lead development and activation of the Greater Monadnock Medical Reserve Corps (GMMRC); organize and direct over one hundred volunteers
- Representative on multiple regional planning and action groups
- Plan and execute multiple regional drills and exercises; facilitate and promote regional trainings
- Maintain inventory of regional GMPHN assets; identify gaps in assets and work with funder to address needs

Departmental Assistant, January 2017 to 2019

University of Massachusetts- Office of Environmental Health & Safety and Emergency Management, Amherst, MA

- Responsible for managing front desk which duties include answering phones, directing phone calls, using radio
 to communicate, and communicating through face to face interactions with student and faculty.
- During HAZWHOPER (Hazardous Waste Operations and Emergency Response) trainings, duties include being alert and answering different radio calls from departments involved on campus.
- Assisted in Meningitis Outbreak vaccination clinic, gaining valuable experience in the response side of emergency planning as contributing to the setup, execution, and break down of the clinic.
- Currently researching in order to accredit the University of Massachusetts, Amherst through the Emergency Management Accreditation Program.
- Conducted research for multiple different grant proposals, including the active threat grant proposal, which
 granted the university money to make an active threat video.
- Designed and placed various emergency posters around campus.

Certified Nursing Assistant, September 2018 to Present

LifePath Pelham, MA

- Provide high-quality patient care to an elderly woman with dementia
- Preserve patient dignity by assisting resident with operations of daily living in order for her to be able to stay
 in the comfort of her home.
- Administer medications and update log so other nursing assistants caring for her are informed

Computer Skills

· Microsoft Word, Excel, Windows, PowerPoint, Mac

Professional Affiliations & Certifications

- Certified Nursing Assistant
- 12 Completed Courses from FEMA Emergency Management Institute
- Successfully completed 2017 Marine Corps Marathon
- MedLife Member, University of Massachusetts Amherst
- Public Health Club Member, University of Massachusetts Amherst
- National Society of Leadership and Success
- Orientation Leader June 2016
- American Reads Tutor August 2015-December 2016
- University of Massachusetts, Amherst Dean's List Spring 2017, Fall 2017, Spring 2018, Fall 2018

Cheshire Medical Center Dartmouth-Hitchcock Keene

Job Description

JOS TITLE:	Prevention Network Coordinator	DEPARTMENT:	Center for Population Health
JOB CODE:		FLSA:	,
REPORTS TO:	Director of Operations	DATE:	
Purpose of Position:	To collaborate with diverse communicomprehensive community-wide appregion.		ance the implementation of a stance use and abuse in the Monadnock

	Primary accountability and results for specific essential functions of the job. List by order of importance. This list of is not exhaustive and may be supplemented or changed as necessary.
1.	 Work with the communities in the Monadnock Region to build relationships and partnerships: Gather/receive, prepare and disseminate information to the Region; Encourage collaborative efforts; Enhance capacity within the Monadnock Region;
2.	Communicate with the groups via telephone, e-mail, face-to-face or group as necessary to meet requirements of work plan requirements: Leadership Team, Communities within the region, and state representatives
3.	Educate, inform, and strengthen the Leadership Team
4.	Ensure strategic planning support for Monadnock Region development and projects
5.	Ensure logistical support for Monadnock Region development and projects
6.	Provide Technical Assistance to local communities, coalitions, school districts and stakeholders
7.	Participate in subcommittee work and chair specific groups as needed
8.	Represent the Monadnock Region at Regional and State meetings
9.	 Coordinate media, public relation and outreach/educational activities: Maintain Media Collaboration partnership Prepare and disseminate print and broadcast materials for the Monadnock Region in coordination with the various region/topic specific coalitions. Coordinate events to support and strengthen the strategic plan in coordination with the various region/topic specific coalitions. Ensure coordination of Monadnock Region awareness and educational opportunities in coordination with the various region/topic specific coalitions. Ensure promotion of the Monadnock Region coalition activities and achievements in coordination with the various region/topic specific coalitions.
10.	Take minutes, coordinate mailings and maintain member and partner lists for MVP, Leadership Team and other subcommittees as needed
11.	Act as liaison between GMPHN & CMC/DHK, regional partner collaborative, other statewide public health networks and DHHS, DPHS; BDAS; attend regional and state meetings on behalf of GMPHN & CMC/DHK
12.	 Obtain and maintain Certified Prevention Specialist Attend training and seminars to increase professional development and maintain a current knowledge of best prevention practices, procedures, and methods.

Cheshire Medical Center Dartmouth-Hitchcock Keene

Job Description

13.	File required reports and attend meetings as required by CMC/DHK, fiscal agent (Cheshire County), BDAS, DHHS-
	DPHS, and other funders
14.	Assist supervisor and department staff with diverse public health projects.

QUAL	IFICATIONS needed to perform at	a proficient level and be fully qualified. Show minimum requirements.
1.	Minimum Education:	Bachelor's degree required from an accredited college or university with a major in Community and/or System Development, Social Work, Public Health, Public Administration or a related field.
2.	Minimum Experience:	Three (3) years of experience in public health systems and/or community organizing. Experience working on multiple priorities simultaneously.
3.	Specific Skills, Knowledge and/or Competencies:	The preferred candidate will have strong written and verbal communication, organizational and planning, and interpersonal skills. This person must also have the ability to multi-task and triage and facilitate cooperation among diverse organizations. Minimum of three years of experience in: substance abuse prevention and community organizing. The preferred candidate will also have experience with report and budget work, contract work, grant writing, non-profits, coalitions, service providers, and leadership teams. The ideal candidate will have a passion for substance abuse and be able to manage his or her own accountability in an independent environment.
4.	Licenses/ Certifications:	Certified Prevention Specialist Certification - must be obtained within one year of hire.
5.	Other:	
- -	,	

	-								
AGE SPECIFIC COMPETENCIES If this job serves specific age categories, indicate which one(s).									
Neonate		Adolescent	. 🗆	Geriatric					
Pediatrics	. \square	Adult							
					•				
PHYSICAL DEMANDS OF ESSENTIAL DUTIES/FL	NCTIONS (summarize	and complete chart below):							
Minimal physical demands for this posit	ion.								
•									

Demand	Frequency of Action	Demand	Frequency of Action	· · · · · · · · · · · · · · · · · · ·	•	
Standing	Frequent	Bending	Occasional		i	<u>Scale</u> ,
Walking	Frequent	D	European of Assign	Weight Involved		Occasional 0 - 33% of time Frequent 34 - 66% of time
Sitting	Frequent	Demand	Frequency of Action Weight Involved		Constant 67 - 100% of time	
Seeing	Constant	Pulling	Occasional	10 lbs + under		

Cheshire Medical Center Dartmouth-Hitchcock Keene

Job Description

Hearing	Constant	Pushing	Occasional	10 lbs + under	3	4.7 - 7
Reaching	Occasional	Lifting	Occasional	10 lbs + under		Frequency of Action
Grasping	Frequent	Carrying	Occasional	10 lbs + under	Repetitive Motion	
Fine dexterity	Occasional	Gripping	Occasional	. 10 lbs + under	Single hand/Side of body	Not applicable
Kneel/crouch	Occasional		-		Both hands/sides of body	Not applicable

.Exposure	Frequency	Exposure	Frequency
Body fluids, blood, tissues*	Not applicable	Heat/Cold	Not applicable
Radiation*	Not applicable	Wet/Humid (not weather related)	. Not applicable
Toxic/Caustic Fumes*	Not applicable	Vibration .	Not applicable
Chemicals*	Not applicable	Work near moving mechanical parts*	Not applicable
Electrical Shock*	Not applicable	*Training required when exposure is freque	nt part of the job.



SUBSTANCE MISUSE RELATED EXPERIENCE:

Cheshire Medical Center: (December 2018- Present)

<u>Continuum of Care Facilitator:</u> Within the framework of Monadnock Voices for Prevention, worked with providers and agencies across the Continuum of Care for mental health and substance abuse. Main objectives are to increase awareness of services, improve communication and help build collaboration among providers. An overall goal is to maximize the utilization and efficiency across the continuum of prevention, intervention treatment and aftercare.

Granite Pathways: (August 2018-December 2018)

Recovery Specialist: Working with patients and families in order to facilitate entry into appropriate SA treatment programs. Main goal is to provide assistance to consumers in navigating the complicated web of treatment, levels of care, insurance and associated documentation. Additionally charged with developing relationships and agreements with area providers to allow timely access to resources needed to facilitate entry into treatment.

Groups Recover Together: (January 2018-June 2018)

<u>Substance Abuse Counselor:</u> Worked as primary counselor for a caseload of 80-130 clients engaged in medication-assisted treatment. Responsibilities included facilitation of multiple weekly groups of up to 12 clients, initial assessments, and intakes, treatment planning, discharge planning and individual and family counseling sessions. Worked closely with prescribing physicians on issues of medication compliance, drug screening results and medication tapering.

Phoenix Houses of New England: (March 2011 – Jan 2018)

Counselor II/House Manager: Dublin NH: Performed one on one Substance Abuse counseling with residential clients. Conducted various didactic and process groups such as Anger Management, Seeking Safety, Addiction and the Brain, Meditation / Mindfulness and Men's Gender group. As House Manager, conducted monthly inspection and worked with facilities to help ensure upkeep and general compliance with state regulations and Certification bodies. Assisted Program Director with personnel and managerial duties as assigned.

Counselor I – Cheshire County Drug Court Program – Keene NH: Performed one on one counseling with Drug Court participants. Co-facilitated Intensive Outpatient Program, conducting didactic and process curriculum as directed by program guidelines.

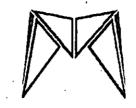
<u>Case Manager—Transitional Living Program – Keene NH:</u> Worked with clients who successfully completed the 28-day inpatient treatment program and assisted them as they transitioned back into the community. Provided one on one counseling and support as clients sought employment and established a program of recovery; preparing to leave the controlled environment.

<u>Counselor Assistant – Keene NH:</u> Performed administrative tasks such as admissions and transportation of clients to appointments and meetings. Monitored vital signs of detox clients and administered medication as directed in medication orders. Performed other various duties as assigned by Program Director.

EDUCATION:

Associate of Science in Chemical Dependency (2011 Magna Cum Laude)
Bachelor of Science in Management (2006 Cum Laude)
Associate of Science in Chemistry (1996)
Keene State College, Keene, NH
Delta Mu Delta, National Honor Society for Business Administration, 2006

LICENSES / CERTIFICATIONS: Licensed Alcohol and Drug Counselor (LADC) License# 1001



Maera Cramer



QUALIFICATIONS

9 years experience working in the main office of the Compass School performing a wide variety of tasks High levels of experience with computers and the Microsoft Office Suite Hard working, dependable and adaptable

EDUCATION

Bachelor of Fine Arts in Visual Communication, Magna Cum Laude - May 2009 Cazenovia College Cazenovia NY

EXPERIENCE Administrative Assistant - Compass School, Westminster VT

2010-Present

Managed the office and interacted with parents and students while performing other secretarial duties. Other duties include: answering phones; purchasing; data entry; student records processing; attendance tracking; and providing support to both faculty and students.

Graphics Designer - Compass School, Westminster VT

2010-Present

Worked closely with the Development Director to unify and produce the Compass School brand. Duties include: design and production of printed materials; print ad design and ordering of merchandise.

Freelance Graphics Designer - Main Street Arts

Summer 2011

2009-2010

Did design and layout of the SafeMeasures Facilitator's Guide To Improving School Climate and <u>Learning</u> handbook, as well as several smaller design projects for their presentations.

Customer Support and Web Imager - Cremation Solutions, Arlington VT Responsible for providing support through both phone and e-mail to customers. Other tasks included: photographing merchandise and maintaining the company's website.

Quality Control - Sajen Jewelry, Putney VT Inspected, packaged and shipped jewelry

2009

Graphics Design Intern - Cazenovia College Communications Department, Cazenovia NY 2008 Built projects from concept to production. Projects included mailers, t-shirt designs, and posters

Web Imager - Offerings Jewelry, Putney VT

Summers 2006-2007

Photographed merchandise and enhanced images for the Offerings sales website

Proficient in Microsoft Word, PowerPoint, Photoshop, InDesign, and Illustrator. SKILLS Knowledgeable in both the Windows and Mac OS, Microsoft Excel and HTML coding. Other Notable Skills: origami, illustration, sculpture and an enjoyment of problem solving.

GRANTEE: COUNTY OF CHESHIRE SUBRECIPIENT: CHESHIRE MEDICAL CENTER / DARTMOUTH-HITCHCOCK

Key Personnel

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Tricia Zahn	PHAC Lead (Title: Program Manager-Community Health) NOTE: Tricia will fill this role temporarily while Cheshire Medical searches for a permanent replacement.	\$63,149 \$30.36/hr	32%	\$20,208
Olivia Watson	PHEP Coordinator (1 FTE)	\$49,275 \$23.69/hr	100%	\$49,275
To be hired	SMP Coordinator (1 FTE)	\$44,450 \$21.37/hr	75%	\$33,338
John Letendre	CoC Facilitator (.5 FTE)	\$22,547 \$21.68/hr	100%	\$22,547
Maera Cramer	Program Assistant (1 FTE) Recently filled	\$36,400 \$17.50/hr	50%	\$18,200

^{*}All above positions received a cost of living adjustment to salaries effective January 1, 2020.

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Granite United Way, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 46 South Main Street, Concord, NH 03301.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read:
 \$2,229,571.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

4.3

Granite United Way SS-2019-DPHS-28-REGION-04-A03 Amendment #3

Page 1 of 3

Contractor Initials Date (6) 24 20

New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

6/26/200 Date

V Name: Lisa Merris Anni (and Title: Director ASSOC (un

Granite United Way

624 20 Date

Name: POHOLTUHS
Title: Provided & CE

Granite United Way SS-2019-DPHS-28-REGION-04-A03 Amendment #3 Page 2 of 3

New Hampshire Department of Health and Human Services Regional Public Health Network Services



The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

06/26/20	Catherine Pinos
Date	Name: Title: Catherine Pinos, Attorney
I hereby certify that the forego Executive Order 2020-04.	ing Amendment was approved by the Governor approval issued under t
	OFFICE OF THE SECRETARY OF STATE
Date	Name: Title:



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1 The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Granite United Way

Exhibit A-1

Date 0 74 200

Contractor Initials

Exhibit A-1



- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4 Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

Granite United Way

Exhibit A-1

Contractor Initials

Page 2 of 3

Date 674 202



- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).
- 1.8. Jurisdictional Recovery
 - 1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Granite United Way

Exhibit A-1

Date 6 24 2020

Contractor Initial

Vender Hame: Granite United Way
Contract Name: Regional Public Health Network Services

Region: Carroll County

ter protect desired desire	<u> </u>										
State Fiscal Year	Public Health Advisory Council	Public Health Emergency Preparedness	Medical Reserve Corps	Public Health Crists Response	Substance Misuse Prevention	Continuum of Care	Young Adult Substance Misue Prevention Strategies*	School-Based Vaccination Clinics	Childhood Lead Poisoning Prevention Community Assessment	Hepaticis A Vaccination Clinics	Total
2019	s .	\$.	·		s	.	s .		S 1,200.00	\$ 10,000.00	\$ 11,200.00
2020	\$- 30,000,00	\$ 63,600,00	\$ 10,000.00	\$50,000	\$ 78,121.00	\$ 40,264.00	S 139,100,00	\$ 15,000,00	\$9,633		
2021	\$ 30,000.00	\$ 63,600,00	\$ 10.000,00		5 78,121.00	\$ 40.264.00	\$ 22,500.00	\$ 15,000.00	\$ 5,167.00	s .	\$ 285,652,00

Region; Capitol											
State Fiscal Year	Public Health Advisory Council	Public Health Emergency Properadness	Medical Reserve Corps		Substance Misuse Prevention	Continuum of Care	Young Adult Substance Misue Prevention Strategies'	School-Based Vaccination Clinics	Childhood Lead Poisoning Prevention Community Assessment	Hepathia A Vaccination Clinics	Total
2019	\$	s			5		\$	s	\$ 1,200.00	\$ 10,000,00	\$ 11,200,00
2020	\$ 30,000.00	\$ 93,430,00	\$10,000	\$50,000	3 78,014,00	\$ 40,250,00	\$104,991	\$ 15,000.00			
2071	\$ 30,000,00	\$ 93,430,00	\$10,000		5 78.014.00						\$ 297.212.00

Region: South Centra	<u> </u>										
State Flacal Year	Public Health Advisory Council	Public Health Emergency Preparedness	Medical Reserva Corps		Substance Misuse Prevention	Continuum of Care	Young Adult Substance Misue Prevention Strategies*	School-Based Vaccination Clinics	Childhood Lead Poisoning Prevention Community Assessment	Hepatitis A Vaccination Clinics	Total
2019	s .	3				3	,	not applicable	\$ 1,200.00	\$ 10,000.00	\$ 11,200.00
2020	\$ 30,000,00	\$ 94,390.00	\$ 10,000.00	\$50,000	\$ 78,375,00	\$ 40.137.00	s 99,678.00	not applicable	\$ 9,833.00		
2021	\$ 30,000.00	\$ 94,390.00	\$ 10,000,00		\$ 78,375.00	\$ 40,137.00	\$ 22,500.00	not applicable.	\$ 6,167,00		\$ 281,539,00

^{*}Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020.

Contractor Indiana.

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that GRANITE UNITED WAY is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on March 30, 1927. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 65650

Certificate Number: 0004512325



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 8th day of May A.D. 2019.

William M. Gardaer

Secretary of State

CERTIFICATE OF VOTE

Ι, _	Heather Lavoie, do nereby certify that:
1.	I am a duly electedBoard Chair of Granite United Way, a New Hampshire voluntary corporation, and
2.	The following are true copies of two resolutions duly adopted at a meeting of the Executive Committee of the Board of Directors of the corporation, duly held on October 8, 2015;
	RESOLVED: That this corporation may enter into any and all contracts, amendments, renewals, revisions or modifications thereto, with the State of New Hampshire, acting through its Department of Health and Human Services.
	RESOLVED: That the President & CEO is hereby authorized on behalf of this corporation to enter into said contracts with the State, and to execute any and all documents, agreements, and other instruments, and any amendments, revisions, or modifications thereto, as he/she may deem necessary, desirable or appropriate. Patrick Tufts is the duly elected President & CEO of the corporation.
3.	The foregoing resolutions have not been amended or revoked, and remain in full force and effect as of the24th day of, 2020.
,	IN WITNESS WHEREOF, I have hereunto set my name as Board Chair of the Corporation hereto, affixed this 24 had day of June, 2020.
	Alue Cer
	Signature of Elected Officer
	STATE OF NEW HAMPSHIRE County of
	The foregoing instrument was acknowledged before me this day of



CERTIFICATE OF LIABILITY INSURANCE

DATE DUUDOMYYY

1/3/2020 THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must be undersed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an andorsement. A statement on this certificate does not confer rights to the contilicate holder in lieu of such endorsement(s). Serah Fifield PRODUCER FAX FAXC, No. 1403/331-4631 PHONE LITT (603) 224-2562 THE ROWLEY AGENCY INC. E MAN ADORESS: sfifield@rowleysgency.com 45 Constitution Avenue P.O. Box 511 WALRENCE AFFORDING COVERAGE 03302-0511 Concord NH PRINTERA: Hanover Ins - Bedford MEURED WSVACA D : Granite United Way WINDLASS C : 22 Concord Street BYLLINE D: Floor 2 WIVER C: 03101 NЯ Manchester WISURER F COVERAGES CERTIFICATE NUMBER: 20-21 THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAMS. MODE SUCA TYPE OF HIJURANCE POUCY NUMBER COMMERCIAL GENERAL LIABILITY 1,000,000 EACH OCCURRENCE DAUXGE TO RENTED PREMISES (Ex securence) 100,000 CUMP-MOE [X] OCCUR 10.000 1/1/2020 1/1/2021 EPV906337188 MED EXP (Any are person) 1,000,000 PERSONAL & ADV BLURY 2,000,000 GENT AGGREGATE LINGT APPLIES PER: DENERAL AGGREGATE 2,000,000 POUCY PRO LOC PRODUCTS - COMPIOP AGG Protessional Linkship 1,000,000 ያባዝረዋ: IBINED SINGLE L COMBINED S AUTOMOGILE CIACILITY 1,000,000 BODILY MUURY (Per perse A ALL OWNED **SCHEOULED** BODILY HUURY (Per ac 1/1/2020 1/1/2021 18V908337108 AUTOS NON-OWNED PROPERTY DAMAGE x HIREDAUTOS , AUTOR UMBRELLA LIAB × X occus EACH OCCURRENCE 1,000,000 EXCESS UMB AGGREGATE 1,000,000 CLASHS HADE DED X RETENTION S -1/1/2020 1/1/2021 UNIVEDED 2 1 0 - 0 9 WORLERS COMPENSATION AND EMPLOYERS MASILITY 34 Aretes: NE X PER STATUTE NOT PROPRIETORPHATINGAEXECUTIVE OFFICERNIENDER EXCLUDED? (Mondatory In 101) E.L. EACH ACCIDENT 500,000 N 1/1/2020 WCV9114602-09 1/1/2021 E.L. DISEASE - EA EMPLOYEE 500,000 l yes, describe wider DESCRIPTION OF OPERATIONS below B.L. DISEASE - POLICY LIMIT | 3 500.000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 161, Addison mai Rameras Behodulo, mey be attached I' more spece le required) Covering operations of the named insured during the policy period. CANCELLATION CERTIFICATE HOLDER SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN NH DHHS ACCORDANCE WITH THE POLICY PROVISIONS. 129 Pleasant Street Concord, NR 03301-3857 AUTHORIZED REPRESENTATIVE Elizabeth bridgelle

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E Prindiville/ESP

Granite United Way Mission Statement

To improve the quality of people's lives by bringing together the caring power of communities.

GRANITE UNITED WAY
FINANCIAL REPORT
MARCH 31, 2019

CONTENTS

	Page
INDEPENDENT AUDITOR'S REPORT	1-3
FINANCIALSTATEMENTS	•
Statement of financial position	4
Statement of activities and changes in net assets	э
Character of Constituted expenses	b
Statements of cash flows	
Notes to financial statements	8-22
SUPPLEMENTARY INFORMATION	•
Supplementary schedules of community impact awards to qualified partner agencies	. 22.20
and emerging opportunity grants	25-29
Schedule of expenditures of federal awards	30
Notes to schedule of expenditures of federal awards	31
REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND	•
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF	•
FINIANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH	
GOVERNMENT AUDITING STANDARDS	32 and 33
REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND	
REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN	•
ACCORDANCE WITH THE UNIFORM GUIDANCE	34-36
SCHEDULE OF FINDINGS AND OUESTIONED COSTS	37-39



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Granite United Way Manchester, New Hampshire 03101

Report on the Financial Statements

We have audited the accompanying financial statements of Granite United Way, which comprise the statement of financial position as of March 31, 2019, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Page 1

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Granite United Way as of March 31, 2019, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated August 15, 2019 on our consideration of Granite United Way's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Granite United Way's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Granite United Way's internal control over financial reporting and compliance.

Other Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary schedules of community impact awards to qualified partner agencies and emerging opportunity grants are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited Granite United Way's March 31, 2018 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated July 10, 2018. In our opinion, the summarized comparative information presented herein as of and for the year ended March 31, 2018 is consistent, in all material respects, with the audited financial statements from which it has been derived.

nathan Wechsler ! Company

Concord, New Hampshire August 15, 2019

STATEMENT OF FINANCIAL POSITION March 31, 2019 with comparative totals as of March 31, 2018

						•		
				2019				2018
ASSETS		Without		With				
	D	onor/Time	Do	onor/ Time				
		lestrictions		estrictions		Total		Total
CURRENT ASSETS								
Cash	\$	•	\$	419,438	\$	419,438	\$	687,722
Prepaid and reimbursable expenses		50,236				50,236		36,828
Investments		272,879		193,043		465,922		460,554
Accounts and rent receivable		9,982		-		9,982		14,323
Contributions and grants receivable, net								
of allowance for uncollectible contributions								
2019 \$443,943; 2018 \$481,267				3,575,081		3,575,081		3,619,219
Total current assets	_	333,097		4,187,562		4,520,659		4,818,646
OTHER ASSETS		•		•				•
Property and equipment, net		1,248,124		_		1,248,124		1,287,863
Investments - endowment		10,750	•	204,426		215,176		206,405
		10,730		1,726,207		1,726,207		1,782,840
Beneficial interest in assets held by others Total other assets		1 250 074			,	3,189,507		3,277,108
Total other assets	_	1,258,874		1,930,633		3,107,707	<u> </u>	3,277,100
Total assets	<u>\$</u>	1,591,971	\$	6,118,195	\$	7,710,166	<u>\$</u>	8,095,754
LIABILITIES AND NET ASSETS								•
CURRENT LIABILITIES								
Current maturities of long-term debt	\$	12,843	\$	-	\$	12,843	\$	12,718
Allocations payable to partner agencies	•	1,483,094	-		•	1,483,094		1,888,376
Donor-designations payable		329,924		926,494		1,256,418		1,580,606
Accounts payable		78,726		-		78,726		115,575
Accrued expenses		160,097		, -		160,097		130,522
Funds held for others		9,055		_		9,055		23,795
Deferred revenue - designation fees		86,362		-		86,362		48,450
Total current liabilities		2,160,101		926,494		3,086,595		3,800,042
Total Current habithes	_	2,100,101		720,474		3,000,373		5,000,012
LONG-TERM DEBT, less current maturities		203,093				203,093		215,245
Total liabilities		2,363,194		926,494		3,289,688		4,015,287_
COMMITMENTS (See Notes)				:		,	·	
					•	•		
NET ASSETS (DEFICIT):								(00/ 00-)
Without donor/ time restrictions		(771,223)	1			(771,223)		(386,051)
With donor/ time restrictions (Note 9)				5,191,701		5,191,701		4,466,518
Total net assets (deficit)		(771,223))	5,191,701		4,420,478		4,080,467
Total liabilities and net assets	\$	1,591,971	\$	6,118,195	\$	7,710,166	\$	8,095,754
			•			· - 		

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS Year ended March 31, 2019 with comparative totals for the year ended March 31, 2018

•		2019			2018
	Without	With			
	Donor/Time	Donor/Time			•
•	Restrictions	Restrictions	Total		Total
Support and revenues:			· · · · · · · · · · · · · · · · · · ·		
Campaign revenue:					
Total contributions pledged	\$ -	\$ 6,945,931 \$	6,945,931	\$	7,752,769
Less donor designations	•	(1,899,443)	(1,899,443)		(2,190,178)
Less provision for uncollectible pledges	-	(256,490)	(256,490)		(298,907)
Add prior years' excess provision for uncollectible		4			
pledges taken into income in current year	119,296	<u> </u>	119,296		144,147
Net campaign revenue	119,296	4,789,998	4,909,294		5,407,831
Support:		4 DOG 000	* 200 000		1 201 226
Grant revenue	-	1,230,089	1,230,089		1,201,326
Sponsors and other contributions	•	1,040,542	1,040,542		195,629
In-kind contributions	58,179	<u> </u>	58,179		104,564
Total support	177,475	7,060,629	7,238,104		6,909,350
Other revenue:					
Rental income	73,548	• ·	73,548		87,535
Administrative fees	59,348	-	59,348		58,479
Miscellaneous income	3,871	-	3,871		569
Returned grants	69,110	, <u>.</u>	69,110		86,667
Total support and revenues	383,352	7,060,629	7,443,981		7,142,600
Net assets released from restrictions:					
For satisfaction of time restrictions	4,250,661	(4,250,661)	-		-
For satisfaction of program restrictions	2,036,484	(2,036,484)	. <u>-</u>		<u>-</u>
7.0.	6,670,497	773,484	7,443,981		7,142,600
r					
Expenses:	5,504,862		5,504,862		5,694,902
Program services	0,001,002		0,002,000	•	-,
Support services: Management and general	773,240	٠ .	773,240		586,313
Fundraising	867,290		867,290		959,177
			7,145,392	-	7,240,392
Total expenses	7,145,392		7,145,572		7,240,052
Increase (decrease) in net assets before non-operating activities	(474,895)	773,484	298,589		(97 <i>,</i> 792)
		,			,
Non-operating activities:					
Change in value of beneficial interest in trusts,		· (f.((00)	(E((22)		91,818
net of fees 2019 \$12,051; 2018 \$11,787	- 7.900	(56,633) 3,936	(56,633) 11,829		(5,677)
Realized and unrealized gains (losses) on investment			86,226		94,176
Investment income, net	81,830	4,396	80,220		
Total non-operating activities	89,723	(48,301)	41,422		180,317
Net increase (decrease) in net assets	(385,172	725,183	340,011		82,525
Net assets (deficit), beginning of year	(386,051	4,466,518	4,080,467		3,997,942
Net assets (deficit), end of year	\$ (771,223	\$ 5,191,701 \$	4,420,478	\$	4,080,467

STATEMENT OF FUNCTIONAL EXPENSES

Year ended March 31, 2019 with comparative totals for the year ended March 31, 2018

	· · · · · · · · · · · · · · · · · · ·						20	2019			
		Grants and awards	Salaries, employee benefits and taxes	Occupancy		Technology and telephone expenses	United Way Worldwide dues and other dues and subscriptions	Campaign, communications and printing	Professional services and subcontractors		
Program services						•					
Community impact grants	\$	1,568,039 \$	- \$	-	\$	-	\$ -	\$ - 9	-	\$	
Public Health Network		•	486,477	7,895		-	-	5,861	361,389	ı	
211 New Hampshire		•	343,071	_		55,402	7,497	1 <i>,7</i> 12	-		
Volunteer Income Tax Assistance		-	126,106	-		-	• -	-	15,263		
Whole Village Family Resource Center		-	143,569	54,556		12,233		·	30,000	ı	
Work United Program		-	176,763	-		-	-	-	-		
Other program services		•	1,069,157	105,573		<i>7</i> 3,007	61,512	28,851	350,449		
Total program services		1,568,039	2,345,143	168,024		140,642	69,009	36,424	757,101		
Supporting Services	-					-					
Management and general		-	615,513	27,709		19,162	16,145	-	45,508		
Fundraising		- `	681,435	30,677		21,214	17,874	43,277	3,330		
Total supporting services		-	1,296,948	58,386		40,376	34,019	43,277	48,838		
Total functional expenses	\$	1,568,039 \$	3,642,091 \$	226,410	s	181.018	\$ 103,028	\$ 79,701 5	805,939	s	

STATEMENTS OF CASH FLOWS Years Ended March 31, 2019 and 2018

		2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES		•	
Cash received from donors	\$	7,984,041 \$	7,858,294
Cash received from grantors		1,115,853	1,246,852
Administrative fees		58,555	62,683
Other cash received		150;870	171,469
Cash received from trusts		73, 4 81	72,436
Designations paid		(2,223,631)	(2,093,989)
Net cash paid for funds held for others	•	(14,740)	(5,625)
Cash paid to agencies		(1,911,005)	(1,961,835)
Cash paid to suppliers, employees, and others		(5,468,487)	(5,010,079)
Net cash provided by (used in) operating activities		(235,063)	340,206
	,		
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment		(35,906)	(339,718)
Proceeds from sale of investments		14,712	13,345
Purchase of investments		-	(42,255)
Net cash used in investing activities		(21,194)	(368,628)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayments of long-term debt		(12,027)	. (11,456)
Net decrease in cash		(268,284)	(39,878)
Cash, beginning of year		687,722	727,600
Cash, end of year	<u>\$</u>	419,438 \$	687,722
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION Cash payments for: Interest expense	\$	11,915 \$	11,445

NOTES TO FINANCIAL STATEMENTS

Note 1. Nature of Activities

Granite United Way is the result of six United Ways merging together to create a single, efficient organization that covers more than 80% of New Hampshire and Windsor County, Vermont. Granite United Way improve lives by mobilizing the caring power of their communities. More than fundraisers, Granite United Way is a partner in change, working with a broad range of people and organizations to identify and resolve pressing community issues. Granite United Way works closely with volunteer leadership to invest donor dollars to help the community learn, earn and be healthy. By focusing on these investment initiatives, Granite United Way is helping people in new and strategic ways.

Granite United Way conducts annual campaigns in the fall of each year to support hundreds of local programs, primarily in the subsequent year, while the State Employee Charitable Campaign, managed by Granite United Way, is conducted in May and June. Campaign contributions are used to support local health and human services programs, collaborations and to pay Granite United Way's operating expenses. Donors may designate their pledges to support a region of Granite United Way, a Community Impact area, other United Ways or to any health and human service organization having 501(c)(3) tax-exempt status. Amounts pledged to other United Ways or agencies are included in the total contributions pledged revenue and as designations expense. The related amounts receivable and payable are reported as an asset and liability in the statement of financial position. The net campaign results are reflected as with donor restrictions in the accompanying statement of activities and changes in net assets, as the amounts are to be collected in the following year. Prior year campaign results are reflected as net assets released from restrictions in the current year statement of activities and changes in net assets.

Granite United Way invests in the community through three different vehicles:

March 31,		2019	2018
Community Impact Awards to partner agencies	\$	1,568,039 \$	1,959,583
Donor designated gifts to Health and Human Service agencies		1,899,443	2,190,178
Granite United Way Program services		3,936,823	3,735,319
Total	<u>\$</u>	7,404,305 \$	7,885,080

Note 2. Summary of Significant Accounting Policies

Basis of accounting: The financial statements of Granite United Way (the "United Way") have been prepared on the accrual basis. Under the accrual basis, revenues and gains are recognized when earned and expenses and losses are recognized when incurred. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

Estimates and assumptions: The United Way prepares its financial statements in accordance with generally accepted accounting principles. Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Accordingly, actual results could differ from those estimates.

(continued on next page)

NOTES TO FINANCIAL STATEMENTS

Cash and cash equivalents: For purposes of reporting cash flows, the United Way considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. The United Way had no cash equivalents at March 31, 2019 and 2018.

Net assets: The United Way reports information regarding its financial position and activities according to two categories of net assets: net assets with donor restrictions and net assets without donor restrictions. Descriptions of these net asset categories are as follows:

Net assets without donor/ time restrictions: Net assets without donor restrictions are available for use at the discretion of the Board of Directors and/or management for general operating purposes. From time to time the Board of Directors designates a portion of these net assets for specific purposes which makes them unavailable for use at management's discretion. For example, the Board has designated a portion of net assets without donor restrictions as a quasi-endowment (an amount to be treated by management as if it were part of the donor restricted endowment) for the purpose of securing the United Way's long-term financial viability.

The United Way had designated net assets without donor restrictions of \$10,750 and \$10,311 for endowment at March 31, 2019 and 2018, respectively.

<u>Net assets with donor/time restrictions</u>: Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time and/or purpose restrictions.

The United Way reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, the net assets are reclassified as net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Some net assets with donor restrictions include a situation that assets provided be maintained permanently (perpetual in nature) while permitting the United Way to expend the income generated by the assets in accordance with the provisions of additional donor imposed stipulations or a Board approved spending policy.

See Notes 9 and 10 for more information on the composition of net assets with donor restrictions and the release of restrictions, respectively.

Contributions receivable: Campaign pledge contributions are generally paid within one year. The United Way provides an allowance for uncollectible pledges at the time campaign results are recorded. Provisions for uncollectible pledges have been recorded in the amount of \$256,490 and \$298,907 for the campaign years ended March 31, 2019 and 2018, respectively. The provision for uncollectible pledges was calculated at 4.5% of the total pledges for both years ended March 31, 2019 and 2018.

Investments: The United Way's investments in marketable equity securities and all debt securities are reported at their fair value based upon quoted market prices in the accompanying statement of financial position. Unrealized gains and losses are included in the changes in net assets in the accompanying statement of activities. The United Way's investments do not have a significant concentration of credit risk within any industry, geographic location, or specific location.

NOTES TO FINANCIAL STATEMENTS

Deferred revenue: The United Way charged a 10% administrative fee on the State Campaign designations and 5% administrative fee on most other designations for both of the years ended March 31, 2019 and 2018.

These administrative fees are recognized in the post campaign years, as this is the year they are available to offset administrative expenses.

Contributions: The United Way recognizes contributions received and made, including unconditional promises to give, as revenue in the period received or made. Contributions received are reported as either revenues without donor restrictions ore revenues with donor restrictions. Contributions with donor restrictions that are used for the purposes specified by the by the donor in the same year as the contribution is received are recognized as revenues with donor restrictions and are reclassified as net assets released from restrictions in the same year. Promises to contribute that stipulate conditions to be met before the contribution is made are not recorded until the conditions are met. There were no conditional promises to give for the years ended March 31, 2019 and 2018.

Donated goods and services: Contributed services are recognized when the services received would typically need to be purchased if they had not been provided by donation or require specialized skills and are provided by individuals possessing those skills. Various types of in-kind support, including services, call center space, gift certificates, materials and other items, amounting to \$58,179 and \$63,929 have been reflected at fair value in the financial statements for the years ended March 31, 2019 and 2018, respectively.

A substantial number of volunteers have donated significant amounts of their time in United Way's program services; however, the value of this contributed time is not reflected in the accompanying financial statements since the volunteers' time does not meet the criteria for recognition.

Functional allocation of expenses: The statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the United Way are reported as expenses of those functional areas. A portion of general and administrative costs that benefit multiple functional areas (indirect costs) have been allocated across programs and other supporting services based on estimates of time and effort.

Property and equipment: Property and equipment are carried at cost if purchased and fair value if contributed. Maintenance, repairs and minor renewals are expensed as incurred, and major renewals and betterments are capitalized. The United Way capitalizes additions of property and equipment in excess of \$2,500.

Depreciation of property and equipment is computed using the straight-line method over the following useful lives:

		rears
Building and building improvements	S.,,	5-31½
Leasehold improvements		
Furniture and equipment		3-10

NOTES TO FINANCIAL STATEMENTS

Operating measure: The United Way has presented the statement of activities and changes in net assets based on an intermediate measure of operations. The measure of operations includes all revenues and expenses that are an integral part of the United Way's programs and supporting activities and net assets released from restrictions to support operating activities. Non-operating activities are limited to resources outside of those program and services and are comprised of investment return, the changes in fair value of the beneficial interest in trusts, and gains and losses on sales and dispositions of assets.

Concentrations of credit risk: Financial instruments which potentially subject the United Way to concentrations of credit risk, consist primarily of contributions receivable, substantially all of which are from individuals, businesses, or not-for-profit organizations. Concentrations of credit risk are limited due to the large number of donors comprising the United Way's donor base. As a result, at March 31, 2019, the United Way does not consider itself to have any significant concentrations of credit risk with respect to contributions receivable.

In addition, the United Way maintains cash accounts with several financial institutions insured by the Federal Deposit Insurance Corporation up to \$250,000. At March 31, 2019, there was approximately \$141,200 included in cash in excess of federally insured limits.

Income taxes: The United Way is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The United Way is also exempt from state income taxes by virtue of its ongoing exemption from federal income taxes. Accordingly, no provision for income taxes has been recorded in the accompanying financial statements.

The United Way has adopted the provisions of FASB ASC 740 Accounting for Uncertainty in Income Taxes. Accordingly, management has evaluated the United Way's tax positions and concluded the United Way had maintained its tax-exempt status, does not have any significant unrelated business income and had taken no uncertain tax positions that require adjustment or disclosure in the financial statements.

With few exceptions, the United Way is no longer subject to income tax examinations by the U.S. Federal or State tax authorities for tax years before 2016.

Change in accounting principle: In August 2016, the FASB issued ASU 2016-14, Presentation of Financial Statements of Not-for-Profit Entities (Topic 958). The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions", (b) modifying the presentation of underwater endowment funds and related disclosures, (c) requiring the use of the placed in service approach to recognize the expiration of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct internal investment expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements.

NOTES TO FINANCIAL STATEMENTS

The United Way has adopted this ASU for the year ended March 31, 2019 with retroactive application for the March 31, 2018 financial statements. As a result, the United Way changed its presentation of its net assets classes and expanded the footnote disclosures as required by the ASU. In addition, the investment expenses are netted against investment return in the statements of activities and changes in net assets. The United Way has opted to not disclose liquidity and availability information for March 31, 2018 as permitted under the ASU in the year of adoption.

Recent accounting pronouncements: In May 2014, the FASB issued, Revenue from Contracts with Customers (ASU 2014-09), which requires revenue to be recognized when promised goods or services are transferred to customers in amounts that reflect the consideration to which the United Way expects to be entitled in exchange for those goods and services. ASU 2014-09 will replace most existing revenue recognition guidance when it becomes effective on April 1, 2019. ASU 2014-09 permits the use of either the retrospective or cumulative effect transition method. Management is currently evaluating the impact this will have on its financial statements.

In February 2016, the FASB issued, Leases, Topic 842 (ASU 2016-02), which will be effective for the United Way on April 1, 2020, with early adoption permitted. Under ASU 2016-02, at the commencement of a long-term lease, lessees will recognize a liability equivalent to the discounted payments due under the lease agreement, as well as an offsetting right-of-use asset. Lessees (for capital and operating leases) must apply a modified retrospective transition approach for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. The modified retrospective approach would not require any transition accounting for leases that expired before the earliest comparative period presented. Lessees may not apply a full retrospective transition approach. Management is currently evaluating the impact this will have on its financial statements.

Note 3. Fair Value Measurements

The Fair Value Measurements Topic of the FASB Accounting Standards Codification (FASB ASC 820-10) establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are as follows:

- Level 1 inputs are unadjusted, quoted prices in active markets for identical assets at the
 measurement date. The types of assets carried at Level 1 fair value generally are securities listed in
 active markets. The United Way has valued their investments listed on national exchanges at the
 last sales price as of the day of valuation.
- Level 2 inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 inputs are generally unobservable and typically reflect management's estimates of
 assumptions that market participants would use in pricing the asset or liability. The fair values are
 therefore determined using model-based techniques that include option-pricing models, discounted
 cash flow models, and similar techniques.

(continued on next page)

NOTES TO FINANCIAL STATEMENTS

Financial assets carried at fair value on a recurring basis consist of the following at March 31, 2019:

		Level 1	Level 2	Level 3
Money market funds	\$	8,874 \$	22,740 \$	-
Mutual funds:				
Domestic equity		66,002	-	-
Fixed income		248,672	-	•
Fixed income funds		171,086	7,207	-
Municipal bonds		-	10,200	-
Corporate bonds		_	146,380	-
Beneficial interest in assets held by others		-	-	1,726,207
Total	. \$	494,634 \$	186,527 \$	1,726,207

Financial assets carried at fair value on a recurring basis consist of the following at March 31, 2018:

		Level 1	Level 2	Level 3
Money market funds	\$ -	132,068 \$	22,280 \$	-
Mutual funds:				
Domestic equity		61,523	-	
Fixed income		244,862	•	-
Fixed income funds	,	177,247	-	-
Municipal bonds		-	10,565	-
Corporate bonds		-	23,503	-
Beneficial interest in assets held by others		-	-	1,782,840
Total	\$	615,700 \$	56,348 \$	1,782,840

-		interest in d by others
Balance, April 1, 2017	\$	1,691,022
Total unrealized gains, net of fees, included in changes in net assets with donor restrictions		91,818
Balance, March 31, 2018	\$	1,782,840
Total unrealized losses, net of fees, included in changes in net assets with donor restrictions	. <u> </u>	(56,633)
Balance, March 31, 2019	\$	1,726,207
Amount of unrealized losses, net of fees, attributable to change in unrealized losses relating to assets still held at the reporting date included in the statement of activities and changes in net assets	\$	(56,633)

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NOTES TO FINANCIAL STATEMENTS

All assets have been valued using a market approach, except for the beneficial interest in assets held by others, and have been consistently applied. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets. Prices may be indicated by pricing guides, sales transactions, market trades, or other sources.

The beneficial interest in assets held by others is valued using the income approach. The value is determined by calculating the present value of future distributions expected to be received, which approximates the value of the trust's assets at March 31, 2019 and 2018.

GAAP requires disclosure of an estimate of fair value for certain financial instruments. The United Way's significant financial instruments include cash and other short-term assets and liabilities. For these financial instruments, carrying values approximate fair value.

Note 4. Property and Equipment

Property and equipment, at cost, at March 31,	2019	2018
Land, buildings and building improvements	\$ 1,424,521 \$	1,403,441
Leasehold improvements	5,061	5,061
Furniture and equipment	452,679	437,854
Total property and equipment	 1,882,261	1,846,356
Less accumulated depreciation	(634,137)	(558,493)
Total property and equipment, net	\$ 1,248,124 \$	1,287,863

Note 5. Endowment Funds Held by Others

Agency endowed funds: The United Way is a beneficiary of various agency endowment funds at The New Hampshire Charitable Foundation. Pursuant to the terms of the resolution establishing these funds, property contributed to The New Hampshire Charitable Foundation is held as separate funds designated for the benefit of the United Way.

In accordance with its spending policy, the Foundation may make distributions from the funds to the United Way. The distributions are approximately 4.0% of the market value of each fund per year.

The estimated value of the future distributions from the funds is included in these financial statements as required by FASB ASC 958-605, however, all property in the fund was contributed to The New Hampshire Charitable Foundation to be held and administered for the benefit of the United Way.

The United Way received \$69,042 and \$68,060 from the agency endowed funds during the years ended March 31, 2019 and 2018, respectively.

NOTES TO FINANCIAL STATEMENTS

Designated funds: The United Way is also a beneficiary of two designated funds at The New Hampshire Charitable Foundation. Pursuant to the terms of the resolution establishing these funds, property contributed to The New Hampshire Charitable Foundation is held as a separate fund designated for the benefit of the United Way. In accordance with its spending policy, the Foundation makes distributions from the funds to the United Way.

The distributions are approximately 4.0% of the market value of the fund per year. These funds are not included in these financial statements, since although all property in these funds was contributed to The New Hampshire Charitable Foundation to be held and administered for the benefit of the United Way, The New Hampshire Charitable Foundation may redirect funds to another organization.

The United Way received \$4,439 and \$4,376 from the designated funds during the year ended March 31, 2019 and 2018, respectively. The market value of these fund's assets amounted to approximately \$111,000 and \$114,600 as of March 31, 2019 and 2018, respectively.

Note 6. Long-term Debt

Long-term debt at March 31,		2019	2018
Mortgage financed with a local bank. Interest rate at the 5-year			_
Federal Home Loan Classic Advance Rate plus 2.5% (4.82% at			
March 31, 2019). Due in monthly installments of principal and			
interest of \$1,908 through December, 2031. Collateralized by			
the United Way's building located in Plymouth, NH.	\$.	215,936 \$	227,963
Less portion payable within one year		12,843	12,718
Total long-term debt	\$	203,093 \$	215,245

The scheduled maturities of long-term debt at March 31, 2019 were as follows:

2021 13,47 2022 14,14 2023 14,83	ear Ending March 31,	•		
2022 2023 14,14	2020			\$ 12,843
2023	2021			13,476
	2022			14,140
2024	2023			14,836
AUA I	2024			15,568
Thereafter 145,07	Thereafter	•	•	145,073
Total \$ 215,93	Total			\$ 215,936

The mortgage note contains a financial covenant for debt service coverage, which is tested annually based on the year-end financial statements.

The United Way has a revolving line-of-credit with Citizen's Bank with a maximum borrowing limit of \$250,000. The line-of-credit is subject to annual review and renewal. The line-of-credit agreement bears interest equal to the Wall Street Journal prime rate plus 0.25% (5.75% as of March 31, 2019) and is secured by all assets of the United Way. At March 31, 2019, there were no amounts outstanding on this line-of-credit agreement.

NOTES TO FINANCIAL STATEMENTS

Note 7. Funds Held for Others

The United Way held funds for others for the following projects:

March 31,		2019	2018
Sycamore Gardens Project	\$	- \$	15,814
Work United Loan Default Program	•	4 <i>,</i> 759	3,190
Concord Multicultural Festival	•	2,382	2,872
Get Moving Manchester		1,669	1,674
Better Together Lakes Region		245	245
Total	\$	9,055 \$	23,795

Note 8. Endowment Funds

The United Way's endowment consists of four individual funds established for youth programs, Whole Village Resource Center and general operating support. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law: The United Way is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the Board of Directors appropriates such amounts for expenditures. Most of those net assets are also subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The Board of Directors of the United Way has interpreted UPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary.

As a result of this interpretation, when reviewing its donor-restricted endowment funds, the United Way considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The United Way has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. Additionally, in accordance with UPMIFA, the United Way considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purposes of the organization and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the organization, and (7) the investment policies of the United Way.

NOTES TO FINANCIAL STATEMENTS

Underwater Endowment Funds: From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the United Way to retain as a fund of perpetual duration. The United Way did not have any funds with deficiencies for the years ended March 31, 2019 and 2018.

Investment Return Objectives, Risk Parameters and Strategies: The United Way has adopted investment policies, approved by the Board of Directors, for endowment assets for the long-term. The United Way seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable level of risk. Investment risk is measured in terms of the total endowment fund; investment assets and allocations between asset classes and strategies are managed to not expose the fund to unacceptable level of risk.

Spending Policy: The United Way does not currently have a spending policy for distributions each year as they strive to operate within a budget of their current Campaign's income. To date there have been no distributions from the endowment fund.

Endowment net asset composition by type of fund as of March 31, 2019 is as follows:

		out Donor		With Donor Restrictions		Total
Board-designated endowment	\$	10,750	\$	-	\$	10,750
Donor-restricted endowment funds: Original donor-restricted gift amount and amounts required to be maintained			,		٠	
in perpetuity by donor		-		142,652		142,652
Accumulated investment gains		-		61,774		61,774
Total funds	<u>\$</u>	10,750	\$	204,426	\$	215,176
Changes in the endowment net assets as of March 31, 2	.019 are	as follows:				
		out Donor		With Donor Restrictions		Total
Endowment net assets, March 31, 2018	\$	10,311	\$	196,094	\$	206,405
Investment return, net	,	439	,	8,332		8,771
Endowment net assets, March 31, 2019	\$	10,750	\$	204,426	\$	215,176

NOTES TO FINANCIAL STATEMENTS

Endowment net asset composition by type of fund as of March 31, 2018 is as follows:

		out Donor	With Donor Restrictions	Total
Board-designated endowment	\$	10,311	\$ - \$	10,311
Donor-restricted endowment funds: Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor		-	142,652	142,652
Accumulated investment gains	·		53,442	53,442
•	<u>\$</u>	10,311	\$ 196,094 \$	206,405

Changes in the endowment net assets as of March 31, 2018 are as follows:

	ut Donor strictions	With Donor Restrictions	Total
Endowment net assets, March 31, 2017	\$ 9,792	\$ 146,083	\$ 155,875
Contributions	-	. 42,255	42,255
Investment return, net	 519	7,756	 8,275
Endowment net assets, March 31, 2018	\$ 10,311	\$ 196,094	\$ 206,405

Note 9. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

March 31,		2019	2018
Subject to expenditure for specified time period:			
Contributions receivable related to campaigns	\$	3,229,124 \$	3,450,040
Designations payable to other agencies and United Ways		(926,494)	(1,159,651)
		2,302,630	2,290,389
Subject to expenditure for specified purpose:			
Manchester Proud	•	474,325	• -
Public Health Network services		276,668	155,441
Leader in Me		172,500	
L.E.A.D. Program		25,000	-
Work United		9,945	20,768
West Side Reads		- .	19,413
Other programs		-	1,573
,		958,438	197,195

(continued on next page)

NOTES TO FINANCIAL STATEMENTS

March 31,		2019	2018
Endowments subject to the United Way's spending policy and appropriation: Investments in perpetuity (original amounts of \$142,652 in 2019 and 2018), which once	<i>:</i>		
appropriated, is expendable to support: General Operations Youth Programs Whole Village Resource Center		80,774 24,636 99,016 204,426	77,482 23,632 94,980 196,094
Beneficial interest in assets held by others: Agency endowed funds at the New Hampshire Charitable Foundation		1,726,207	1,782,840
Total net assets with donor restrictions	\$	5,191,701 \$	4,466,518

Note 10. Net Assets Released from Donor Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of the passage of time or other events specified by donors. The net assets released from restrictions are as follows:

March 31,		2019	2018.
Purpose restrictions accomplished:			
Public Health Network services	\$	964,089 \$	1,094,084
211		363,894	273,160
Volunteer Income Tax Assistance		108,877	135,517
Manchester Proud		292,860	
Work United		193,240	139,023
Bridge House and Whole Village Family Resource			
Center upgrades		· · ·	267,822
Other program services		113,524	315,340
Office brogram services		2,036,484	2,224,946
Time restrictions expired	<u> </u>	4,250,661	4,832,648
Total net assets released from donor restrictions	\$	6,287,145 \$	7,057,594

NOTES TO FINANCIAL STATEMENTS

Note 11. Liquidity and Availability of Resources

The United Way's financial assets available within one year of the financial statements of financial position date for general expenditure are as follows:

March 31,		2019
Cash	\$	419,438
Investments	•	681,098
Contributions receivable, net		3,575,081
Beneficial interest in trust		1,726,207
Accounts and rent receivable		9,982
Total financial assets available within one year		6,411,806
Less amounts unavailable for general expenditures within one year, due to:	•	
Restricted by donors with time or purpose restrictions		(958,438)
Subject to appropriation and satisfaction or donor restrictions		(204,426)
Agency endowed funds at the New Hampshire Charitable Foundation		(1,726,207)
Total amounts unavailable for general expenditure within one year		(2,889,071)
Amounts unavailable to management without Board's approval:	•	
Board designated endowment		(10,750)
Total financial assets available to management		
for general expenditure within one year	\$	3,511,985

Liquidity Management

The United Way maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due. To help manage unanticipated liquidity needs the United Way has committed a line of credit of \$250,000, which it could draw upon. Additionally, the United Way has board designated net assets without donor restrictions that, while the United Way does not intend to spend these for purposes other than those identified, the amounts could be made available for current operations, if necessary.

Note 12. Pension Fund

The United Way sponsors a tax-deferred annuity plan qualified under Section 403(b) of the Internal Revenue Code, whereby electing employees contribute a portion of their salaries to the plan. For the years ended March 31, 2019 and 2018, the United Way contributed \$92,128 and \$84,921, respectively, to employees participating in the plan.

NOTES TO FINANCIAL STATEMENTS

Note 13. Lease Commitments

During the year ended March 31, 2018, the United Way entered into an operating lease agreement for a four year term commencing September 1, 2017 through August 31, 2021 for an office space in Concord, New Hampshire. The lease requires monthly payments of \$3,337 through August 31, 2018. The rent will then be increased by 3% annually on each anniversary date of the lease.

During the year ended March 31, 2017, the United Way entered into an operating lease agreement for a five year term commencing July 15, 2016 through June 30, 2021 for an office space in Manchester, New Hampshire. The lease requires monthly payments of \$5,905 through June 30, 2019. The rent will then be increased by 3% annually on each anniversary date of the lease.

During the year ended March 31, 2018, the United Way entered into an operating lease agreement for a one year term commencing January 15, 2018 through January 14, 2019 for an office space in Laconia, New Hampshire. The lease required monthly payments of \$425 through January 14, 2019. This lease was amended in January 2019 to extend the term until July 2019 and then terminate the lease.

During the year ended March 31, 2016, the United Way entered into an operating lease agreement for a three year term commencing September 1, 2015 through August 31, 2018 for an office space in West Lebanon, New Hampshire. The lease required monthly payments of \$1,425 through August 31, 2018.

During the year ended March 31, 2019, the United Way entered into an operating lease agreement for a five year term commencing on September 1, 2018 through August 31, 2023 for an office space in Lebanon, New Hampshire. The lease requires monthly payments of \$1,600 through August 31, 2019. The rent consists of two different payments, one for rent and another for common costs and charges. After August 31, 2019, the rent will increase each year depending on the consumer price index. After January 1, 2019, the common costs and charges increase each year depending on the United Way's proportionate share of these costs.

During the year ended March 31, 2019, the United Way entered into an operating lease agreement for a two year term commencing on January 1, 2019 through December 31, 2020 for an office space in Berlin, New Hampshire. The lease requires monthly payments of \$181 through December 31, 2019. After December 31, 2019, the monthly rent payment will increase to \$187 through December 31, 2020. The lease continues on a month to month basis after December 31, 2020.

Total rent expense for these leases amounted to approximately \$136,000 and \$143,000 for the years ended March 31, 2019 and 2018, respectively.

The United Way leases multiple copy machines under the terms of operating lease agreements. The monthly lease payments amount to \$2,044. The lease expenses amounted to approximately \$21,000 and \$2,000 for the years ended March 31, 2019 and 2018, respectively.

(continued on next page)

NOTES TO FINANCIAL STATEMENTS

The United Way's future minimum lease commitments are as follows:

Year ending March, 31	•		Total
2020			\$ 161,114
2021			161,234
2022		,	71,136
2023			33,420
2024			 10,370
Total			\$ 437,274

Note 14. Commitments

In Plymouth, the United Way rents space in a building which they own and occupy to twelve non-affiliated, non-profit organizations. The monthly lease payments range from \$125 to \$1,500 per month. For the years ended March 31, 2019 and 2018, the rental income amounted to \$73,548 and \$87,535, respectively.

Note 15. Payment to Affiliated Organizations and Related Party

The United Way paid dues to United Way of Worldwide. The United Way's dues paid to this affiliated organization aggregated \$86,779 and \$79,826 for the years ended March 31, 2019 and 2018, respectively.

Note 16. Subsequent Events

The United Way has evaluated subsequent events through August 15, 2019, the date which the financial statements were available to be issued and have not evaluated subsequent events after that date. Subsequent to year end, the United Way changed its fiscal year end to June 30. There were no other subsequent events that would require disclosure in financial statements for the year ended March 31, 2019.

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS MERRIMACK COUNTY REGION

	Community Impact Awards
Blueberry Express Day Care Center	\$ 30,000
Boys and Girls Clubs of Central New Hampshire:	
Broken Ground School Unit	5,000
Mill Brook School Unit	. 5,000
Concord Coalition to End Homelessness	18,000
Concord Family YMCA:	20.000
Child Development Center	30,000
Kydstop-Camp	15,000
Easter Seals New Hampshire, Inc.	25,000
Merrimack Valley Day Care	90,000
NH Legal Assistance	50,000
NH Bar Association Pro Bono Referral Program	12,000
Penacook Community Center	12,396
Second Start:	
Second Start Alternative High School	10,000
Adult Education	10,000
The Friendly Kitchen	5,500
The Friends Program:	
Foster Grandparents	33,000
Emergency Housing	18,000
The Mayhew Program	10,000
The Pittsfield Youth Workshop	30,000
Tiny Twisters Child Care Center	7,500
Waypoint CFS Counseling Program	20,000
	\$ 436,396
	Emerging Opportunity Grants
. Adverse Childhood Experiences Training	\$ 10,710
Boys and Girls Club of Central New Hampshire	55,000
Concord Cold Weather Shelter	10,000
Concord Cold Weather Street	
	\$ 75,710

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS NORTH COUNTRY REGION Year Ended March 31, 2019

	Community Impact Awards
Adaptive Sports Partners of the North Country	\$ 6,500
Boys and Girls Club of the North Country	10,000
Copper Cannon Camp	6,000
Grafton County Senior Citizens:	•
Accessible Transportation and Food	5,000
ServiceLink	3,700
Access to Enriching Environments for Older Adults	5,000
RSVP Bone Builders	5,191
NH Legal Assistance	5,000
Northern Human Services	5,000
The Family Resource Center	3,000
Tri-County Community Action Program:	
Support Center at Burch House	4,000
Tyler Blain House	5,000
Waypoint Parenting Transitional Living Program	5,000
	\$ 68,391
	Emerging
	Opportunity
	Grants
·	
Organized Acts of Kindness	\$ 2,271

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS UPPER VALLEY REGION

		ommunity Impact Awards
Center on Rural Innovation	\$	2,000
Child Care Center in Norwich		5,000
Copper Cannon Camp	•	1,000
Cover Home Repair		14,000
Dismas of Vermont		8,500
Global Campuses Foundation		4,500
Good Neighbor Health Care		
Good Neighbor Health Clinic		4,000
Red Logan Dental Clinic		6,000
Grafton County Senior Citizens Council		
Increasing Access to Enriching Environments for Older Adults		1,183
Meeting older adults' needs for accessible transportation and food		4,500
RSVP Bone Builders		4,000
ServiceLink		1,000
Green Mountain Children's Center		
Low to Moderate Income Scholarships	•	7,500
Work Force Development		3,500
Hartford Community Restorative Justice Center		
Restorative Justice Panel Program		8,300
Restorative Reentry Program		8,500
Headrest		5,000
HIV/HCV Resource Center		6,000
Mascoma Community Healthcare		8,000
Safeline		8,500
Second Wind Foundation		
Upper Valley Turning Point		8,000
Willow Grove		5,000
Senior Solutions (CASVT)		5,000
Southeastern Vermont Community Action		17,500
Special Needs Support Center of the Upper Valley		4,000

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS UPPER VALLEY REGION (CONTINUED)

		mmunity Impact Awards ontinued)
Springfield Family Center	\$.	3,215
Springfield Supported Housing Program		8,000
Stagecoach Transportation, a division of Tri-Valley Transit		1,000
The Children's Center of the Upper Valley		18,159
The Family Place		20,000
The Mayhew Program		4,000
TLC Family Resource Center		7,500
Twin Pines Housing Trust		
Expanding Supportive Services Program		9,000
SASH (Supports and Services at Home)		5,000
Upper Valley Haven		
Health/Food Services		10,000
Education/Shelter Services		8,500
Upper Valley Trails Alliance		1,000
Valley Court Diversion Programs		8,000
Visions for Creative Housing Solutions		6,387
Waypoint		
CFS Counseling Program-Upper Valley		6,887
Supervised Visitation and Exchange Program		8,500
West Central Behavioral Health		8,025
Willing Hands Enterprises		7,500
Windham & Windsor Housing Trust		9,000
Windsor Hospital Corporation		5,000
WISE		
Crisis and Advocacy Program		8,500
Emergency Shelter and Supportive Housing		2,104
Prevention and Education Program	-	7,500
Zack's Place Vermont		2,500
	\$	325,760

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS SOUTHERN REGION

	Community	
	Impac	
		Awards
Easter Seals New Hampshire, Inc.	\$	22,000
Girls Incorporated of New Hampshire		10,000
Manchester Community Resource Center, Inc.		10,000
Manchester Neighborhood Health Improvement Strategy		325,000
New Hampshire Legal Assistance		15,000
NHBA Pro Bono Referral Program		12,000
Rockingham Nutrition and Meals on Wheels Program		12,000
St. Joseph Community Services, Inc.		25,461
The Mayhew Program		10,000
The Upper Room		
Adolescent Wellness Program		12,000
Greater Derry Juverule Diversion Program	- '	15,000
Waypoint		10,000
YWCA		22,000
	\$	500,461

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS NORTHERN REGION

		ommunity Impact Awards
Bethany Christian Services	\$	3,000
Coos County Family Health Services, Inc.		2,500
Copper Cannon Camp		2,500
Harvest Christian Fellowship:		
Community Café		3,936
Feeding Hope Food Pantry		4,000
Helping Hands North, Inc.		3,500
Memorial Hospital, Women's Health		2,500
North Conway Community Center		2,000
North Country Community Recreation Center		2,500
Northern Human Services		4,000
The Family Resource Center at Gorham		2,500
Tri-County Community Action Program	•	
Coos Service Link Resource Center		1,000
RSVP Program		1,000
Senior Meals of Coos County	 .	1,000
	\$	35,936
	,	Emerging
·		portunity
	o p	Grants
Coos County Family Health Services, Inc.	\$	500
Harvest Christian Fellowship	•	500
UNH Cooperative Extension		464
	\$.1,464

SUPPLEMENTARY SCHEDULE OF COMMUNITY IMPACT AWARDS TO QUALIFIED PARTNER AGENCIES AND EMERGING OPPORTUNITY GRANTS CENTRAL REGION

	<u> </u>	Community Impact Awards	
Boys and Girls Clubs of Central New Hampshire	\$	15,000	
Health First Family Care Center	•	10,000	
Kingswood Youth Center		4,500	
Lakes Region Child Care Services		30,000	
Lakes Region Community Developers		. 10,000	
Lakes Region Community Services		10,900	
Lakes Region Mental Health Center		20,000	
New Beginnings Without Violence and Abuse		. 10,000	
Pemi Youth Center	•	4,500	
The Circle Program		6,750	
	. · \$	121,650	

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Year Ended	March	31,	201	9

Federal Grantor , Pass-through Grantor Program Title	Pass-through Entity Identifying Number	Federal CFDA Number	Federal Expenditures	Expenditures to Subrecipients
Regional Public Health Network Services Cluster				
U.S. Department of Health and Human Services				
State of N.H. Department of Health and Human Services - South Central Public Health Network		•		
Block Grants for Prevention and Treatment of Substance Abuse	05-95-92-920510-3380	93.959	\$ 86,813	\$ 73,733
Hospital Preparedness Program & Public Health Emergency Preparedness Aligned Coop Agreements	05-95-90-902510-7545	93.074	87,750	79,726
Preventive Health and Health Services Block Crant	05-95-90-901010-5362	93.758	25,243	25,243
Young Adult Leadership Program	05-95-92-920510-3395	93.243	20,919	12,000
Young Adult Substance Misuse Prevention Strategies	05-95-92-920510-3395	93.243	55,861	49,456
Total State of N.H. Department of Health and Human Services - South Central Public Health Network			276,586	240,158
State of N.H. Department of Health and Human Services - Capital Area Public Health Network				
Block Grants for Prevention and Treatment of Substance Abuse	05-95-92-920510-3380	93.959	88,236	•
Hospital Preparedness Program & Public Health Emergency Preparedness Aligned Coop Agreements	05-95-90-902510-7545	93.074	83,420	-
Preventive Health and Health Services Block Grant	05-95-90-901010-5362	93.758	27,671	•
Immunization Cooperative Agreements	05-95-90-902510-51 <i>7</i> 8	93.268	9,730	1,411
Young Adult Leadership Program	05-95-92-920510-3395	93.243	18,901	12,000
Young Adult Substance Misuse Prevention Strategies	05-95-92-920510-3395	93.243	64,004	54,091
Total State of N.H. Department of Health and Human Services - Capital Area Public Health Network			291,962	67,502
State of N.H. Department of Health and Human Services - Carroll County Coalition for Public Health				
Block Grants for Prevention and Treatment of Substance Abuse	05-95-92-920510-3380	93.959	98,616	•
Hospital Preparedness Program & Public Health Emergency Preparedness Aligned Coop Agreements	05-95-90-902510-7545	93.074	72,264	•
Preventive Health and Health Services Block Grant	05-95-90-901010-5362	93.758	33,948	-
Immunization Cooperative Agreements	05-95-90-902510-5178	93.268	10,269	5,260
Young Adult Leadership Program	05-95-92-920510-3395	93.243	20,389	12,000
Young Adult Substance Misuse Prevention Strategies	05-95-92-920510-3395	93.243	31,931	
Total State of N.H. Department of Health and Human Services - Carroll County Coalition for Public Health			267,417	17,260
Total Regional Public Health Network Services Cluster			835,965	324,920
U.S. Internal Revenue Services	•			
Department of the Treasury				
Volunteer Income Tax Assistance (VITA) Matching Grant Program		21.009	45,971	<u> </u>
U.S. Department of Health and Human Services	-			
State of N.H. Division for Behavioral Health, Bureau of Drug and Alcohol Services				÷
State Opioid Response Grant		97.067	98,572	<u> </u>
Total Expenditures of Federal Awards			\$ 980,508	\$_ 324,920

The accompanying notes are an integral part of this schedule.

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Note 1. Basis of Presentation

The Schedule of Expenditures of Federal Awards ("the Schedule") includes the federal grant activity of Granite United Way ("the United Way"), under programs of the federal government for the year ended March 31, 2019. The information in this schedule is presented in accordance with the requirements of the Office of Management and Budget (OMB) *Uniform Guidance*. Because the schedule presents only a selected portion of the operations of the United Way, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the United Way.

Note 2. Basis of Accounting

This schedule is prepared on the same basis of accounting as the United Way's financial statements. The United Way uses the accrual basis of accounting. Expenditures represent only the federally funded portions of the program. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Note 3. Program Costs

The amounts shown as current year expenditures represent only the federal grant portion of the program costs. Entire program costs could be more than shown. Such expenditures are recognized following, as applicable, either the cost principles in the OMB Circular A-122, Cost Principles for Non-Profit Organizations, or the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Note 4. Major Programs

In accordance with OMB Uniform Guidance, major programs are determined using a risk-based approach. Programs in the accompanying Schedule are determined by the independent auditor to be major programs.

Note 5. Indirect Cost Rate

The amount expended includes \$44,026 claimed as an indirect cost recovery using an approved indirect cost rate of 5-percent. The United Way has not elected to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.



REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Granite United Way Manchester, New Hampshire 03101

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Granite United Way as of and for the year ended March 31, 2019, and the related notes to the financial statements, which collectively comprise Granite United Way's basic financial statements, and have issued our report thereon dated August 15, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Granite United Way's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Granite United Way's internal control. Accordingly, we do not express an opinion on the effectiveness of Granite United Way's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Page 32

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Granite United Way's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Concord, New Hampshire

nathan Wochole " Company

August 15, 2019



REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE UNIFORM **GUIDANCE**

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Granite United Way Manchester, New Hampshire 03101

Report on Compliance for Each Major Federal Program

We have audited Granite United Way's compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of Granite United Way's major federal programs for the year ended March 31, 2019. Granite United Way's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Granite United Way's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Granite United Way's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Granite United Way's compliance.

Page 34

Opinion on Each Major Federal Program

In our opinion, Granite United Way complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended March 31, 2019.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance which is required to be reported in accordance with the Uniform Guidance and which is described in the accompanying Schedule of Findings and Questioned Costs as item 2019-001. Our opinion of each major federal program is not modified with respect to this matter.

Granite United Way's response to the noncompliance finding identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. Granite United Way's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

Management of Granite United Way is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Granite United Way's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Granite United Way's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance described in the accompanying Schedule of Findings and Questioned Costs as item 2019-001, which we consider to be a significant deficiency.

Granite United Way's response to the internal control over compliance finding identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. Granite United Way's

response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Mathan Wechalin; Company
Concord, New Hampshire

- August 15, 2019

GRANITE UNITED WAY SCHEDULE OF FINDINGS AND QUESTIONED COSTS (UNIFORM GUIDANCE) YEAR ENDED MARCH 31, 2019

Section I: Summary of Auditor's Results	
Financial Statements	
Type of auditor's report issued: unmodified	•
Internal control over financial reporting:	
Are any material weaknesses identified?	Yes <u>X</u> No
Are any significant deficiencies identified?	YesX None Reported
Is any noncompliance material to financial statement noted	? YesX No
Federal Awards Internal control over major federal programs:	
Are any material weaknesses identified?	Yes X No
Are any significant deficiencies identified?	X Yes None Reported
Type of auditor's report issued on compliance for major federal programs:	unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	Yes X No
Identification of major federal programs:	
CFDA Numbers	Name of federal program or cluster Regional Public Health Network Services
93.959 - Block Grants for Prevention and Treatment of Subs 93.074 - Hospital Preparedness Program and Public Health Cooperative Agreements 93.069- Public Health Emergency Preparedness 93.758 - Preventive Health and Health Services Block Grant 93.243 - Substance Abuse and Mental Health Services 93.268 - Immunization Cooperative Agreements	Emergency Preparedness Aligned

A and type B programs:

Auditee qualified as a low-risk auditee?

\$750,000

X Yes

No

GRANITE UNITED WAY SCHEDULE OF FINDINGS AND QUESTIONED COSTS (UNIFORM GUIDANCE) YEAR ENDED MARCH 31, 2019

Section II - Financial Statement Findings

No financial statement findings noted.

Section III - Federal Awards Findings

Finding 2019-001:

Information on the Federal Program

Cluster: Regional Public Health Network Services Cluster

Pass-Through Entity: Various (see page 30) Award Number: Various (see page 30)

Compliance Requirements: Subrecipient Monitoring
Type of Finding: Significant Deficiency - Noncompliance

Criteria

Program requirements state that expenditures by subrecipients must be reviewed and monitored by the grantee.

Condition

For the year ended March 31, 2019, we reviewed a selection of subrecipient expenditures and reimbursement requests and noted that supporting documentation was not being monitored by Granite United Way during the first half of the fiscal year.

Questioned Costs

None noted.

Context

Of the seven selections tested, four did not have evidence supporting the monitoring activities were taking place.

Effect

As a result, Granite United Way could not provide support that they were actively monitoring the expenditures and activities performed by the subrecipients.

Cause

Subrecipients provided summaries of expenses and would provide support if requested, however Granite United Way did not request supporting documentation until halfway through the fiscal year when they were made aware they needed to monitor subrecipients more closely.

Recommendation

We recommend management obtain detailed supporting documentation for each expenditure from subrecipients. We also recommend that management ensure they are in compliance with other subrecipient monitoring processes such as performing pre-award risk assessments at the time of each award, obtaining audit reports and audit communication letters and following up on any related audit findings or issues.

GRANITE UNITED WAY SCHEDULE OF FINDINGS AND QUESTIONED COSTS (UNIFORM GUIDANCE) YEAR ENDED MARCH 31, 2019

Responsible Officials Response and Corrective Action Planned

Management implemented a process during the year in which they are collecting all required documentation from each subrecipient and closely monitoring their activities. Prior to the implementation of this procedure, the supporting documentation was available to management by request. Management was not aware they were required to review supporting documentation for each expenditure. Beginning during the second half of the year, management has been reviewing detailed documentation.

Planned Implementation Date of Corrective Action Already implemented.

Person Responsible for Corrective Action Shannon Bresaw



BOARD MEMBER	ADDRESS	PHONE/ CELL / FAX / E-MAIL
Dr. Larissa Baia President, Regional College Dept. Assistant: Liz Lawson	Lakes Region Community College 379 Belmont Road Laconia, NH 03246	
Joseph Bator	Primary Bank 207 Route 101 Bedford, NH 03110	
William D. Bedor, CPA (Bill) Secretary North Country Campaign Chair & Community Impact Chair	Creative Financial Strategies, Inc. PO Box 350 Littleton, NH 03561	
Kathleen Bizarro-Thunberg (Kathy) Executive Vice President	NH Hospital Association 125 Airport Road Concord, NH 03301	
Joseph Carelli President of NH and VT Assistant: Mary Charron	Citizen's Bank 900 Elm Street, NE 1540 Manchester, NH 03101	
Jason Cole General Counsel Assistant: Lee Monarty	Catholic Medical Center 100 McGregor Street Manchester, NH 03102	
Michael Delahanty Superintendent of Schools Assistant: Patty Scanlan	Salem School District 38 Geremonty Drive Salem, NH 03079	
Doug deLara	Baker Newman Noyes 650 Elm Street Suite 302 Manchester, NH 03101	



BOARD MEMBER	ADDRESS .	PHONE/ CELL / FAX / E-MAIL
Patricia Donahue		
Chris Emond (Executive Director	Boys & Girls Club of Central New Hampshire 876 No. Main St. Laconia, NH 03246	
Paul Falvey President Assistant: Maggie Bartholomew	Bank of New Hampshire 62 Pleasant Street Laconia, NH 03246	
Marlene Hammond Underwriting Account Executive	Lincoln Financial Group One Granite Place Concord, NH 03301	
Charles Head (Charlie) President & CEO	Sanborn, Head & Associates, Inc. 20 Foundry Street Concord, NH 03301	
Joseph Kenney Senior Vice President, Commercial Lending Officer Assistant: Linda O'Donnell	The Provident Bank 115 So. River Road Bedford, NH 03110	
Sally Kraft Vice President, Community Health, Population Health Management Div. Assistant: Brittany Goodwin	Dartmouth Hitchcock Medical Center 46 Centerra Parkway Lebanon, NH 03766	



ADDRESS	PHONE/FAX/CELL/EMAIL
NH Charitable Foundation 37 Pleasant Street Concord, NH 03301	
Geneia 50 Commercial Street	
Manchester, NO 03101	
Hypertherm P.O. Box 5010 Hanover, NH 03755	
Pike Industries, Inc. 3 Eastgate Park Road Belmont, NH 03307	
Network 4 Health 401 Cypress Street Manchester, NH 03103	
Nobis Engineering 18 Chenell Drive Concord, NH 03301	
	NH Charitable Foundation 37 Pleasant Street Concord, NH 03301 Geneia 50 Commercial Street Manchester, NH 03101 Hypertherm P.O. Box 5010 Hanover, NH 03755 Pike Industries, Inc. 3 Eastgate Park Road Belmont, NH 03307 Network 4 Health 401 Cypress Street Manchester, NH 03103 Nobis Engineering 18 Chenell Drive



BOARD MEMBER	ADDRESS	PHONE/FAX/CELL/EMAIL	
•			
Sean Owen President & CEO Immediate Past Chair GUW Marketing Chair	Wedü 20 Market Street Manchester, NH 03101		
Assistant:			
Joseph Purington (Joe) Vice President NH Electric Field Operations Assistant: Roxanne Parkhurst	Eversource Energy 780 No. Commercial Street Manchester, NH 03101		
Beth Rattigan Attorney Upper Valley CIC Chair	Downs Rachlin Martin 67 Etna Road Lebanon, NH 03766		
Peter Rayno Executive Vice President/NH Banking & Lending Director	Enterprise Bank 130 Main Street Salem, NH 03079		
Betsey Rhynhart Vice President of Population Health	Concord Hospital 250 Pleasant Street Concord, NH 03301		
Jeffery Savage (Jeff) Community Volunteer	P.O. Box 2104 Concord, NH 03302		
Bill Sherry Chief Operating Officer	Granite United Way 22 Concord Street Manchester, NH 03010		
Assistant: Kathy Scanlon		· · · · · · · · · · · · · · · · · · ·	
Anthony Speller (Tony) Senior Vice President, Engineering and Technical Operations	Comcast 676 Island Pond Road Manchester, NH 03109		
First Vice Chair			
Assistant: Robin Wright			



ADDRESS	PHONE/FAX/CELL/EMAIL
McLane, Middleton Law Firm 900 Elm Street, Floor 10 Manchester, NH 03101	
8 Hillside Road Concord, NH 03301	
Manchester Health Department 1528 Elm Street Manchester, NH 03101	
NeighborWorks Southern NH 801 Elm Street, 2 nd Floor Manchester, NH 03101	
Granite United Way 22 Concord St, Floor 2 Manchester, NH 03101	
Baker Newman Noyes 650 Elm Street Suite 302 Manchester, NH 03101	
Dartmouth College 7 Lebanon Street, Suite 302 Hanover, NH 03755	
LRGHealthcare 80 Highland Street Laconia, NH 03246	
	McLane, Middleton Law Firm 900 Elm Street, Floor 10 Manchester, NH 03101 8 Hillside Road Concord, NH 03301 Manchester Health Department 1528 Elm Street Manchester, NH 03101 NeighborWorks Southern NH 801 Elm Street, 2nd Floor Manchester, NH 03101 Granite United Way 22 Concord St, Floor 2 Manchester, NH 03101 Baker Newman Noyes 650 Elm Street Suite 302 Manchester, NH 03101 Dartmouth College 7 Lebanon Street, Suite 302 Hanover, NH 03755 LRGHealthcare

Updated: 1/21/2020

SHANNON SWETT BRESAW, MSW

EDUCATION

Master of Social Work

2002 - 2004

University of New Hampshire

Durham, NH

Bachelor of Arts - Clinical Counseling Psychology

1999 - 2002

Keene State College

Keene, NH

EXPERIENCE

2007 - Present

Granite United Way

Concord, NH

Vice President of Public Health

Accomplishments:

- Provides Program Director support for the NH Governor's Recovery Friendly Workplace initiative through program development, staff oversight, resource development, marketing/communications, and evaluation
- Works to align and leverage Granite United Way investments and strategies with other statewide efforts to address public health, addiction, and social determinants of health
- Provides content expertise and consultation in the areas of substance use disorders, public health, community development, contract management, grant writing, reporting, and evaluation
- Develops and maintains strategic partnerships and relationships with key stakeholders across NH
- Provides contract management and oversight to 3 out of the 13 Regional Public Health Networks in NH, including the Capital Area Public Health Network, the Carroll County Coalition for Public Health and the South Central Public Health Network
- Provides direction and leadership towards achievement of each Network's philosophy, mission, strategic plans and goals, through: administration and support, program and service delivery, financial management, and community/public relations
- Coordinates all aspects of federal, state, and local grants and contracts, including resource development/grant-writing, financial oversight and reporting
- Develops community health improvement plans, evaluation plans, and other data-driven, research-informed strategic plans for the Networks
- Works with community impact committees and volunteers through Granite

Accomplishments:

- Provided leadership for a county-wide, regional alcohol, tobacco, and other drug abuse prevention coalition
- Strengthened capacity of coalition through outreach and collaboration, including partnerships with 10 community sectors, including government, schools, businesses, healthcare, and safety
- Coordinated all aspects of federal, state, and local grants, including financial oversight, progress reports, communications, and work plan goals, objectives, and activities
- Developed, coordinated, promoted, and implemented events, programs, and trainings for youth and adults
- Strengthened youth leadership and involvement in substance abuse prevention activities
- Supervised part-time staff, youth leaders, and volunteers

2004 – 2005 Caring Community Network of the Twin Rivers (CCNTR) Franklin, NH Community Program Specialist

Accomplishments:

- Assisted in development of programming related to strengthening the public health infrastructure
- Recruited new participants to agency committees and projects
- Facilitated organizational collaboration, compiled research, and developed proposals to funding sources to address community needs
- Facilitated several ongoing committees
- Developed and maintained productive relationships with community and state leaders and agencies
- Participated in several trainings/seminars related to issues including substance abuse prevention, emergency preparedness, leadership, and public health infrastructure development
- Wrote numerous articles and press releases concerning community and public health

PROFESSIONAL ASSOCIATIONS

- ➤ American Public Health Association: NH Affiliate Representative to the Governing Council 2018-Current
- NH Public Health Association: Board Member 2018-Current
- ➤ Prevention Task Force of the Governor's Commission (Co-Chair): 2017-Current
- ➤ NH Governor's Commission on Alcohol and Drug Abuse Prevention, Treatment and Recovery (Prevention Representative): 2016-2018
- NH Drug Overdose Fatality Review Committee (Prevention Representative): 2016-2018
- ➤ NH Alcohol and Other Drug Service Providers Association: Treasurer 2007-2011, '2014-2015
- > NH Prevention Certification Board's Peer Review Committee: 2009-2011.

Mary Reed

Professional Profile

- Coalition Building
- Plan Development
- Resource Coordination
- Logistics
- Time management

- Budgeting
- Volunteer Management
- Grant/Proposal Writing
- Organization
- Leadership

Professional Accomplishments

Public Health

 Provide direction and leadership towards achievement of the Public Health Regions' philosophy, mission, strategic plans and goals, through: administration and support, program and service delivery, financial management, human resource management, and community and public relations

Regional Resource Coordination

- Collected and disseminated data on available resources critical for response to public health emergency.
- · Developed working relationship with stakeholders in Public Health Region.

Public Health Coalition

- Regional Public Health Emergency Response Annex development
- Resource Coordination and Development
- Healthcare Coalition Building
- Regional Partner Development
- Clinic Operation Development
- Medical reserve Corps Volunteer Management and Training
- Policy Development
- Team Building

Captain of Operations

- Developed staff and operational procedures for full time staff:
- Oversee Training Program
- Facilitate QA/QI
- Facilitated and maintained data entry system and procedures for all of Fire departments operations and patient tracking
- Created Personnel Manual and operational guidelines
- Secured grant funding
- Volunteer Management

Work History Assistant Vice President of Public Granite United Way 2018- present Health Granice United Way · 2016 -2018 Senior Director of Public Health Capital Area Public Health Network / GUW 2013 - 2016 Public Health Region Emergency Concord NH Preparedness Director **Executive Director** Carroll County Coalition for Public Health, 2011 - 2013 Ossipee NH Preparedness Planner Capital Area Public Health 2009 - 2011 Network/Concord Hospital, Concord NH Regional Resource Coordinator New England Center for Emergency 2009 Preparedness/ Dartmouth College, Lebanon Captain of Operations Barnstead Fire Rescue. 2001-2010 Barnstead NH

Certifications

- . Institute for Local Public Health Practices
- . Local Government Leadership Institute
- Antioch New England Institute
- DHHS Inventory Management System Training
- FEMA 29, 100, 120.a, 130, 200, 244, 250, 250.7, 300, -546.12, 547a, 700, 701, 702a, 704, 800.B, 806, 808
- Department of Homeland Security Exercise and Evaluation Program (HSEEP)
- CDC SNS/ Mass Dispensing Course, Atlanta GA

- ICS, WebEOC, SNS 101
- HAZMAT Awareness and Operations
- · CPR, Blood borne Pathogens
- EMS Field Training Officer
- Fire Fighter C2F2
- Amateur Radio Operator General Class
- STEP program instructor, Are You Ready instructor

Lauren E McGinley

Newmarket, NH

Objective

I welcome the opportunity to work as an integral part of a team of community members that are dedicated to the health, safety, and advocacy of people living in New Hampshire.

Work Experience

Granite United Way

Manchester, NH

Concord,NH

Ossipee, NH

Senior Director of Public Health, January 2020-Current

211 NH State Opioid Response Project Director, January 2019-Current

211 NH Resource Database Manager, March 2018-December 2018

I am currently serving as the Sr. Director of Public Health in both the Capital Region and Carroll County. I have remained the State Opioid Response Project Director for 211 NH and Granite United Way and I am responsible for representing 211 NH in the planning and implementation of the new statewide Doorways project with the 9 Regional Doorways in partnership with the Department of Health and Human Services. I have continued to supervise the Resource Database team with 211NH.

New Generation Inc.

Greenland, New Hampshire 603-436-4989

Parenting Education and Aftercare Coordinator, August 2012-February 2018 Whole Health Outreach Coordinator August 2008-August 2012

I was the Parenting Education and Aftercare Coordinator at New Generation Inc, in Greenland, New Hampshire. This is a facility dedicated to providing long term support, education, and shelter to homeless families. I directed all educational programming and aftercare programming for both current and past residents. My previous position as the Whole Health Outreach Coordinator involved developing the current policies and procedures of all shelter programming including long term case management and aftercare.

Joan G. Lovering Health Center

Greenland, NH 603-436-7588

Clinic Support Staff, October 2013 - February 2017

In October of 2013 I was excited to begin working with The Joan G. Lovering Health Clinic (formerly the Feminist Health Center). Duties included health counseling, organizational

tasks, proficient use of Word and Excel, and the scheduling of appointments with a strong understanding and commitment to HIPAA standards.

Education

Goddard College

123 Pitkin Rd.

Plainfield, VT, 05667

Attended Goddard College's Bachelors of Health Arts and Sciences Program.

Skills and Certifications

Certified Facilitator

The Nurturing Parenting Program

This is an evidence based parent/child education program. I facilitate one weekly group session with 7-10 women and one weekly individual sessions with each participating family.

Certified Red Cross First Aid/ CPR/ AED Instructor

I am titled as an "Authorized Provider" to instruct and certify individuals in First Aid, CPR and AED. I am able to provide this service to the employees and volunteers of the organization that employs me.

Certified Infant Massage Instructor

Liddle Kidz Foundation

I am able to provide professional instruction of the techniques of infant massage to parents and caregivers. I recently traveled to Vietnam with 14 other women to introduce nurturing touch and care techniques to 10 different orphanages throughout the country.

Certified HCV Basic Educator and Counselor

HCV Advocate

I am certified to provide education on the most current prevention methods and health practices concerning Hepatitis C.

Certified in CPI (Crisis Prevention and Intervention)

I have attended many different trainings offered by the State of New Hampshire, including workshops on Substance Abuse Counseling, Suicide Prevention, and Bloodborne Pathogen Education.

Granite United Way

Key Personnel

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Shannon Bresaw	Vice President of Public Health	\$55.13/hr	0%	\$0
Mary Reed	Assistant Vice President of Public Health	\$41.05/hr	25%	\$20,011.88
Lauren McGinley	Sr. Director of Public Health	\$32.30/hr	15%	\$9,450.00
· · · · · · · · · · · · · · · · · · ·				

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Greater Seacoast Community Health, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 311 Route 108 Somersworth, NH 03878.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$740,800.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

Greater Seacoast Community Health SS-2019-DPHS-28-REGION-05-A03

Amendment #3 Page 1 of 3 Contractor Initials

Date (- 1 - 2 c

New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

6-2-202c

Name: Lisa Morris Title: Director

Greater Seacoast Community Health

Name:





The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

O7/17/20

Catherine Pinos
Name: Catherine Pinos, Attorney
Title:

I hereby certify that the foregoing Amendment was approved by the Governor approval issued under the Executive Order 2020-04.

OFFICE OF THE SECRETARY OF STATE

Name:
Title:



<u>Additional Scope of Services - COVID-19 Response</u>

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1 The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1 Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Greater Seacoast Community Health

Exhibit A-1

Date 6 1 - 20

Contractor Initials ___

Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

Greater Seacoast Community Health

Exhibit A-1

Contractor Initials



- 1.7. Public Health Coordination with Healthcare Systems
 - The Contractor shall coordinate with the Granite State Healthcare Coalition, 1.7.1. its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).
- 1.8. Jurisdictional Recovery
 - By September 30, 2020, the Contractor shall conduct an After Action Review 1.8.1. of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- The Contractor submit the following Public Health Emergency Preparedness 1.9.1. information and reports to the Department.
 - Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - Documentation for pertinent COVID-19 response activities 1.9.1.2. necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Greater Seacoast Community Health SS-2019-DPHS-28-REGION-05-A03

Exhibit A-1

Contractor Initials

Vendor Name: Greater Seacoast Community Health Contract Name: Regional Public Health Network Services

Region: Strafford County

2021

Program Name and Funding Amounts Childhood Lead Young Adult Substance Misus Poleoning Public Health Prevention Public Health Emergency Public Health Crisis **Medical Reserve** Substance Misuse Preventioln School-Based Community Hepatitis A State Fiscal Year **Advisory Council** Preparedness Response Corps Activities Prevention Continuum of Care Strategies* Vaccination Clinics Vaccination Clinics **Assessment** 2019 1,200.00 \$ 10,000.00 2020 30,000.00 \$ 92,580.00 \$50,000 10,000.00 67,380.00 45,634.00 105,912.00 15,000.00 11,982.00 10,000.00

67,380.00

45,634.00

22,500.00

15,000.00 \$

8,018.00

10,000.00

30,000.00 \$

92,580.00 \$

Contractor Initials:

[&]quot;Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020.

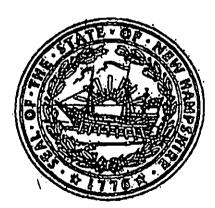
State of New Hampshire Department of State

CERTIFICATE

I, William M. Gerdeer, Secretary of State of the State of New Hampshire, do hereby certify that GREATER SEACOAST
COMMUNITY HEALTH is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on
August 18, 1971. I further certify that all flow and documents required by the Secretary of State's office have been received and is
in good standing as far as this office is concerned.

Burdness ID: 65587

Certificate Number: 0004482408



IN TESTIMONY WHEREOF,
I have set my hand and cause to be affixed
the Scal of the State of New Hampshire,
this let day of April A.D. 2019.

William M. Cardner Socretary of State

CERTIFICATE OF VOTE

ı, Dan	bara nebry, or Greater Seacoast Community Health, do hereby certify that:
1.	I am the duly elected Board Chair of Greater Seacoast Community Health;
2.	The following are true copies of two resolutions duly adopted at a meeting of the Board of Directors of Greater Seacoast Community Health, duly held on January 27, 2020;
	Resolved: That this corporation enter into a contract with the State of New Hampshire, acting
	through its Department of Health and Human Services for the provision of Public Health
	Services.
	Resolved: That the Chief Executive Officer, Janet Laatsch, is hereby authorized on behalf of
	this Corporation to enter into the said contract with the State and to execute any and all
	documents, agreements and other instruments, and any amendments, revisions, or modifications
	thereto, as he/she may deem necessary, desirable or appropriate.
3.	The foregoing resolutions have not been amended or revoked and remain in full force and effect as of
IN WI	TNESS WHEREOF, I have hereunto set my hand as the Board Chair of Greater Seacoast
Commu	unity Health this 15t day of June, 2020. Balan Henry
STATE	Barbara Henry, Board Chair
•	TY OF STRAFFORD
The for	egoing instrument was acknowledged before me thisday of, 2020
by Barb	para Henry.
	Notary Public/Justice of the Peace
	My Commission Expires:

GOODCOM-01

JTHAMM



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 1/10/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT Bret Cote PRODUCER License # AGR8150 FAX (A/C, No): Clark Insurance PHONE (A/C, No, Ext): One Sundial Ave Sulte 302N Manchester, NH 03103 EMARESS: bcote@clarkinsurance.com INSURER(S) AFFORDING COVERAGE NAIC # INSURER A: Tri-State Insurance Company of Minnesota 31003 INSURED INSURER B : Acadia 31325 Greater Seacoast Community Health, Inc. INSURER C: Technology Insurance Company 42376 dba Goodwin Community Health, Families First SOS Community Organization, Lilac City Pediatrics INSURER D : AIX Specialty Insurance Co. 12833 311 Route 108 INSURER E : Somersworth, NH 03878 INSURER F **COVERAGES** CERTIFICATE NUMBER: REVISION NUMBER: THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR POLICY EFF POLICY EXP TYPE OF INSURANCE POLICY NUMBER X COMMERCIAL GENERAL LIABILITY 1,000,000 Δ EACH OCCURRENCE CLAIMS-MADE | X OCCUR DAMAGE TO RENTED PREMISES (EA DOCUMENCO) 300,000 ADV5212020-16 1/1/2020 1/1/2021 10,000 MED EXP (Any one person) 1.000.000 PERSONAL & ADV INJURY 2,000,000 GENL AGGREGATE LIMIT AP<u>PLIE</u>S PER: GENERAL AGGREGATE X POLICY PRO: 2.000.000 LOC PRODUCTS - COMPJOP AGG OTHER: В COMBINED SINGLE LIMIT 1,000,000 AUTOMOBILE LIABILITY ANY AUTO CAA5331599-12 1/1/2020 1/1/2021 BODILY INJURY (Per person) OWNED AUTOS ONLY . SCHEDULED AUTOS **BODILY INJURY (Per accident)** PROPERTY DAMAGE (Per accident) X HUTES ONLY **NOTICE VALLY** В X Х 1,000,000 UMBRELLA LIAB OCCUR EACH OCCURRENCE CUA5214125-15 1/1/2020 1/1/2021 1,000,000 CLAIMS-MADE **AGGREGATE** DED RETENTION \$ WORKERS COMPENSATION AND EMPLOYERS LIABILITY X | PER STATUTE TWC3844860 1/1/2020 1/1/2021 1,000,000 ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) E.L. EACH ACCIDENT NINIA 1,000,000 E.L. DISEASE - EA EMPLOYEE If yes, describe under DESCRIPTION OF OPERATIONS below FTCA GAP Liability 1,000,000 E.L. DISEASE - POLICY LIMIT LIV-A671986-05 1/1/2020 1/1/2021 Each Occurrence 1,000,000 FTCA GAP Liability LIV-A671986-05 1/1/2020 1/1/2021 Aggregate 3.000,000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. NH Department of Health and Human Services Contracts and Procurement Unit 129 Pleasant Street Concord, NH 03301 AUTHORIZED REPRESENTATIVE

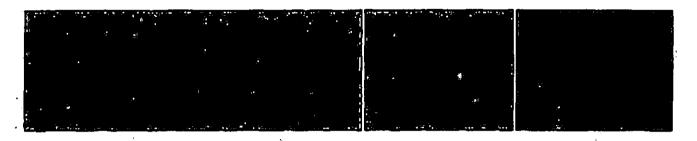
Greater Seacoast Community Health

Mission,

"To deliver innovative, compassionate, integrated health scipport that are accessible to all in our community, regardless of altitity to pay."

Board Approved on 6=25-2018







Families First

FINANCIAL STATEMENTS

December 31, 2018

With Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

Board of Directors
Greater Seacoast Community Health

We have audited the accompanying financial statements of Greater Seacoast Community Health (the Organization), which comprise the balance sheet as of December 31, 2018, and the related statements of operations, changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Greater Seacoast Community Health Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Greater Seacoast Community Health as of December 31, 2018, and the results of its operations, changes in its net assets and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Emphasis-of-Matter

As discussed in Note 1 to the financial statements under the sub-heading "Organization", Greater Seacoast Community Health was formed on January 1, 2018 as a result of the merger of Goodwin Community Health and Families First of the Greater Seacoast. Our opinion is not modified with respect to this matter.

Berry Dunn McMeil & Berler, LLC

Portland, Maine May 20, 2019

Balance Sheet

December 31, 2018

ASSETS

Current assets	•
Cash and cash equivalents	\$ 3,896,813
Patient accounts receivable, less allowance for uncollect	ible
accounts of \$422,413	1,560,698
Grants receivable	424,642
Inventory	143,250
Pledges receivable	263,557
Other current assets	57,987
Total current assets	6,346,947
Investments	1,112,982
Investment in limited liability company	; ;; ; ; ; 98,201
Assets limited as to use	1,421,576
Property and equipment, net	6.107.219
Total assets	\$ <u>15.026.925</u>
LIABILITIES AND NET AS	SSETS
Current liabilities	·
Accounts payable and accrued expenses	\$ 172,852
Accrued payroll and related expenses	1,075,463
Patient deposits	173,105
Deferred revenue	7.269
Total current liabilities and total liabilities	1.428.689
Net assets	·
Without donor restrictions	11,824,495
With donor restrictions	<u>1.773.741</u>
Total net assets	13.598.236
Total liabilities and net assets	\$ <u>15.026.925</u>

Statement of Operations

Year Ended December 31, 2018

Operating revenue and support	
Patient service revenue	\$11,353,111
Provision for bad debts	<u>(651.700</u>)
Net patient service revenue	10,701,411
Grants, contracts, and contributions	7,713,908
Other operating revenue	368,017
Net assets released from restriction for operations	634.931
Total operating revenue and support	<u>19.418,267</u>
Operating expenses	
Salaries and benefits	14,715,120
Other operating expenses	4,446,874
Depreciation	349.661
Total operating expenses	19.511.655
Operating deficit	(93,388)
Other revenue and (losses)	
Investment income	48,204
Loss on disposal of assets	(6,874)
Change in fair value of investments	(95.246)
Total other revenue and (losses)	<u>(53.916)</u>
Deficiency of revenue over expenses and decrease in net assets without donor restrictions	\$ <u>(147.304</u>)

Statement of Changes in Net Assets

Year Ended December 31, 2018

Net assets without donor restrictions	
Deficiency of revenue over expenses and decrease in net assets without donor restrictions	. \$ <u>(147.304)</u>
Net assets with donor restrictions	-
Contributions, net of uncollectible pledges	44,649
Investment income	37,790
Change in fair value of investments	(147,099)
Net assets released from restriction for operations	<u>(634,931</u>)
Decrease in net assets with donor restrictions	(699,591)
Change in net assets	(846,895)
Net assets, beginning of year	<u>14.445.131</u>
Net assets, end of year	\$ <u>13.598.236</u>

Statement of Cash Flows

Year Ended December 31, 2018 -

Cash flows from operating activities	
Change in net assets	\$ (846,895)
Adjustments to reconcile change in net assets to net cash	
provided by operating activities	•
Provision for bad debts .	651,700
Depreciation	349,681
Equity in earnings of limited liability company	2,395
Change in fair value of investments	242,345
Loss on disposal of assets	6,874
(increase) decrease in	
Patient accounts receivable	(971,354)
Grants receivable	304,713
Inventory	101,604
Pledges receivable	300,635
Other current assets	(1,155)
Increase (decrease) in	• • •
Accounts payable and accrued expenses	(138,262)
Accrued salaries and related amounts	33,819
Deferred revenue	(2,117)
Patient deposits	6.790
Net cash provided by operating activities	40.753
Cash flows from investing activities	
Capital acquisitions	(21,463)
Proceeds from sale of investments	198,458
Purchase of investments	<u>(294.519)</u>
1 diminos of the doubles	
Net cash used by investing activities	(117.524)
Net decrease in cash and cash equivalents	(76,771)
Cash and cash equivalents, beginning of year	3.973.584
Cash and cash equivalents, end of year	\$ <u>3,896,813</u>

Notes to Financial Statements

December 31, 2018

1. Summary of Significant Accounting Policies

Organization

Greater Seacoast Community Health (the Organization) is a non-stock, not-for-profit corporation organized in New Hampshire. The Organization is a Federally Qualified Health Center (FQHC) that provides fully integrated medical, behavioral, oral health, recovery services and social support for underserved populations.

On January 1, 2018, Goodwin Community Health (GCH) and Families First of the Greater Seacoast (FFGS) merged to become Greater Seacoast Community Health. GCH and FFGS were not-for-profit corporations organized in New Hampshire. GCH and FFGS were both FQHCs providing similar services in adjoining and overlapping service areas and have worked collaboratively in the provision of healthcare services in the greater Seacoast area for many years. Given the compatibility of their missions, the adjacency of their service areas and their shared charitable missions of providing healthcare services to individuals living within the greater Seacoast service area, GCH and FFGS came to the conclusion that the legal and operational integration of their respective organizations into one legal entity would result in a more effective means of providing healthcare services in their combined service area.

The following summarizes amounts recognized by entity as of January 1, 2018:

Assels	W. States	•	<u>GCH</u>		<u>FFGS</u>		Total
Cash an Patient a Grants in Inventor Pledges Other cu Investme Assets li	ad cash equivalents accounts receivable eceivable y receivable irrent assets ants: ent in limited tiability company mited as to use	\$	3,379,361 906,747 571,752 244,854 33,159 1,085,684 20,298	·	594,223 334,297 157,603 564,192 23,673 18,019 20,298 1,577,139	s	3,973,584 1,241,044 729,355 244,854 564,192 56,832 1,103,703 40,596
Property	and equipment, net	-	5.883.017	_	559,274	_	1,577,139 <u>6.442,291</u>
Total	al assets	\$ <u></u>	12,124,872	\$_	3.848.718	\$_	<u>15.973.590</u>
Accrued Patient d	s payable and accrued expenses payroll and related expenses aposits revenue	\$	125,513 626,521 87,632 7,386	\$	185,601 415,123 78,683 2,000	\$	311,114 1,041,644 166,315 9,386
Total	liabilities	\$_	847,052	\$_	681.407	5 _	1.528.459
Net assets Without	lonor restrictions				222.45-	_	
	or restrictions		11,277,820	_	693,979 <u>2.473,332</u>		11,971,799 <u>2.473,332</u>
Total	net.assets	` \$ <u>_</u>	11.277.820	s_	3,167,311	\$_	14.445.131

There were no significant adjustments made to conform the individual accounting policies of the merging entitles or to eliminate intra-entity balances.

Notes to Financial Statements

December 31, 2018

Acquisition of Lilac City Pediatrics, P.A.

Effective July 1, 2018, the Organization entered into a business combination agreement with Lilac City Pediatrics, P.A. (LCP), a New Hampshire professional association providing quality pediatric healthcare services in the region served by the Organization. The agreement required the Organization to hire LCP employees, assume equipment and occupancy leases, and carry on the operations of LCP. The business combination provides the Organization's patients with additional and enhanced pediatric healthcare services, consistent with the Organization's mission. There was no consideration transferred as a result of the business combination and the assets acquired and liabilities assumed were not material.

Basis of Presentation

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958, Not-For-Profit Entities, as described below. Under FASB ASC Topic 958 and FASB ASC Topic 954, Health Care Entities, all not-for-profit healthcare organizations are required to provide a balance sheet, a statement of operations, a statement of changes in net assets, and a statement of cash flows. FASB ASC Topic 954 requires reporting amounts for an organization's total assets, liabilities, and net assets in a balance sheet, reporting the change in an organization's net assets in statements of operations and changes in net assets, and reporting the change in its cash and cash equivalents in a statement of cash flows.

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Onnor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of operations and changes in net assets.

Recently Issued Accounting Pronouncement

In August 2016, FASB issued Accounting Standards Update (ASU) No. 2016-14, Presentation of Financial Statements of Not-for-Profit Entities (Topic 958), which makes targeted changes to the not-for-profit financial reporting model. The new ASU marks the completion of the first phase of a larger project aimed at improving not-for-profit financial reporting. Under the new ASU, net asset reporting is streamlined and clarified. The existing three category classification of net assets is replaced with a simplified model that combines temporarily restricted and permanently restricted into a single category called "net assets with donor restrictions."

Notes to Financial Statements

December 31, 2018

The guidance for classifying deficiencies in endowment funds and on accounting for the lapsing of restrictions on gifts to acquire property and equipment has also been simplified and clarified. New disclosures highlight restrictions on the use of resources that make otherwise liquid assets unavailable for meeting near-term financial requirements. The ASU also imposes several new requirements related to reporting expenses. The ASU is effective for the Organization for the year ended December 31, 2018.

income Taxes

The Organization is a public charity under Section 501(c)(3) of the Internal Revenue Code (IRC). As a public charity, the Organization is exempt from state and federal income taxes on income earned in accordance with its tax-exempt purpose. Unrelated business income is subject to state and federal income tax. Management has evaluated the Organization's tax positions and concluded that the Organization has no unrelated business income or uncertain tax positions that require adjustment to the financial statements.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Balance, end of year

Cash and cash equivalents consist of demand deposits and petty cash funds.

Allowance for Uncollectible Accounts

Patient accounts receivable are stated at the amount management expects to collect from outstanding balances. Patient accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectability of patient accounts receivable, the Organization analyzes its past history and identifies trends for each funding source. In addition, patient balances receivable in excess of 90 days old are 100% reserved. Management regularly reviews data about revenue in evaluating the sufficiency of the allowance for uncollectible accounts. Amounts not collected after all reasonable collection efforts have been exhausted are applied against the allowance for uncollectible accounts.

A reconciliation of the allowance for uncollectible accounts at December 31, 2018 follows:

Balance, beginning of year \$ 270,416
Provision \$ 651,700
Write-offs \$ (499,703)

Notes to Financial Statements

December 31, 2018

Grants Receivable

Grants receivable are stated at the amount management expects to collect from outstanding balances. All such amounts are considered collectible.

inventory

Inventory consisting of pharmaceutical drugs is valued first-in, first-out method and is measured at the lower of cost or retail.

<u>Investments</u>

The Organization reports investments at fair value, investments include donor endowment funds and assets held for long-term purposes. Accordingly, investments have been classified as non-current assets in the accompanying balance sheet regardless of maturity or liquidity. The Organization has established policies governing long-term investments, which are held within several investment accounts, based on the purposes for those investment accounts and their earnings.

The Organization has elected the fair value option for valuing its investments, which consolidates all investment performance activity within the other revenue and gains section of the statement of operations. The election was made because the Organization believes reporting the activity in a single performance indicator provides a clearer measure of the investment performance. Accordingly, investment income and the change in fair value are included in the deficiency of revenue over expenses, unless otherwise stipulated by the donor or State Law.

investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risks. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

Investment in Limited Liability Company

The Organization is one of seven members of Primary Health Care Partners, LLC (PHCP). The Organization's investment in PHCP is reported using the equity method and the investment amounted to \$38,201 at December 31, 2018.

Assets Limited As To Use

Assets limited as to use include investments held for others and donor-restricted contributions to be held in perpetuity and earnings thereon, subject to the Organization's spending policy as further discussed in Note 6.

Notes to Financial Statements

December 31, 2018

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed on the straight-line method.

Gifts of long-lived assets, such as land, buildings, or equipment, are reported as net assets without donor restrictions and excluded from the deficiency of revenue over expenses unless explicit donor stiputations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Patient Deposits

Patient deposits consist of payments made by patients in advance of significant dental work based on quotes for the work to be performed.

Patient Service Revenue

Patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

340B Drug Pricing Program

The Organization, as an FQHC, is eligible to participate in the 3408 Drug Pricing Program. The program requires drug manufacturers to provide outpatient drugs to FQHC's and other identified entities at a reduced price. The Organization operates a pharmacy and also contracts with local pharmacies under this program. The local pharmacies dispense drugs to eligible patients of the Organization and bill Medicare and commercial insurances on behalf of the Organization, less dispensing and administrative fees. Gross revenue generated from the program is included in patient service revenue. Contracted expenses and drug costs incurred related to the organization's pharmacy are categorized in the applicable operating expense classifications.

Donated Goods and Services

Various program help and support for the daily operations of the Organization's programs were provided by the general public of the communities served by the Organization. Donated supplies and services are recorded at their estimated fair values on the date of receipt. Donated supplies and services amounted to \$41,119 for the year ended December 31, 2018.

Notes to Financial Statements

December 31, 2018

Donor-Restricted Gifts

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received and the conditions are met. The gifts are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of operations as "net assets released from restriction." Donor-restricted contributions whose restrictions are met in the same year as received are reflected as unrestricted contributions in the accompanying financial statements.

Promises to Give

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. All pledges receivable are due within one year. Given the short-term nature of the Organization's pledges, they are not discounted and a reserve for uncollectible pledges has been established in the amount of \$2,000 at December 31, 2018. Conditional promises to give are not included as revenue until the conditions are substantially met.

<u>Deficiency of Revenue Over Expenses</u>

The statement of operations reflects the deficiency of revenue over expenses. Changes in net assets without donor restrictions which are excluded from the deficiency of revenue over expenses, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets).

Subsequent Events

For purposes of the preparation of these financial statements, management has considered transactions or events occurring through May 20, 2019, the date that the financial statements were available to be issued. Management has not evaluated subsequent events after that date for inclusion in the financial statements.

2. Availability and Liquidity of Financial Assets

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to optimize the investment of its available funds.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing activities and general administration, as well as the conduct of services undertaken to support those activities to be general expenditures.

Notes to Financial Statements

December 31, 2018

In addition to financial assets available to meet general expenditures over the next 12 months, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

The Organization had working capital of \$4,918,258 at December 31, 2018, The Organization had average days (based on normal expenditures) cash and cash equivalents on hand of 74 at December 31, 2018.

Financial assets and liquidity resources available within one year for general expenditure, such as operating expenses, were as follows as of December 31, 2018:

Cash and cash equivalents		\$	3,896,813
Investments		•	1,112,982
Patient accounts receivable, net			1,560,698
Grants receivable			424,642
Pledges receivable		_	<u> 263,557</u>
Financial assets available for current use	;	\$	7,258,692

The Organization has certain long-term investments to use which are available for general expenditure within one year in the normal course of operations. Accordingly, these assets have been included in the information above. The Organization has other long-term investments and assets for restricted use, which are more fully described in Note 3, that are not available for general expanditure within the next year and are not reflected in the amount above.

investments and Assets Limited as to Use

Investments, stated at fair value, consisted of the following:

Long-term investments Assets limited as to use	\$ 1,112,982 _1.421.576
- Total investments	\$ <u>2,534,558</u>
Assets limited as to use are restricted for the following purposes:	
Assets held in trust under Section 457(b) deferred	
compensation plans	\$ 26,763
Assets with donor restrictions	<u> 1.394.813</u>
Total	\$ <u>1,421,576</u>

Notes to Financial Statements

December 31, 2018

Fair Value of Financial Instruments

FASB ASC Topic 820, Fair Value Measurement, defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants and also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The fair value hierarchy within ASC Topic 820 distinguishes three levels of inputs that may be utilized when measuring fair value:

- Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.
- Level 2: Significant observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.
- Level 3: Significant unobservable inputs that reflect an entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

The following table sets forth by level, within the fair value hierarchy, the Organization's investments at fair value:

	Level 1	Level 2	Level 3	<u>Total</u>
Cash and cash equivalents	\$ 13,810	•	\$ -	
Municipal bonds		- 288,679	-	288,679
Exchange traded funds	411,14	7 -	-	411,147
Mutual funds	<u> 1,820,92</u> ;	3		<u> 1.820.922</u>
Total investments	\$ <u>2.245.87</u>	\$ <u>288,679</u>	\$	\$ <u>2.534.558</u>

Municipal bonds are valued based on quoted market prices of similar assets.

4. Property and Equipment

Property and equipment consisted of the following at December 31, 2018:

Land		\$ 718,427
Building and improvements	-	5,857,428
Leasehold Improvements		311,561
Furniture, fixtures, and equipment		<u> 2.667.663</u>
Total cost		9,555,079
Less accumulated depreciation		<u>3.447.660</u>
Property and equipment, net		\$ <u>6.107.219</u>

Notes to Financial Statements

December 31, 2018

The Organization's facility was built and renovated with federal grant funding under the ARRA - Capital Improvement Program and ACA - Capital Development Program. In accordance with the grant agreements, a Notice of Federal Interest (NFI) was required to be filed in the appropriate official records of the jurisdiction in which the property is located. The NFI is designed to notify any prospective buyer or creditor that the Federal Government has a financial interest in the real property acquired under the aforementioned grant; that the property may not be used for any purpose inconsistent with that authorized by the grant program statute and applicable regulations; that the property may not be mortgaged or otherwise used as collateral without the written permission of the Associate Administrator of the Office of Federal Assistance Management (OFAM) and the Health Resources and Services Administration (HRSA); and that the property may not be sold or transferred to another party without the written permission of the Associate Administrator of OFAM and HRSA.

5. Net Assets with Donor Restrictions

Net assets with donor restrictions are available for the following purposes:

Specific purpose		رمق د
Program services	\$	115,371
Passage of time		
Pledges receivable		263,657
investments to be held in perpetuity, for which the income is		
without donor restrictions	_	1,394,813
· · Total	\$ _	1.773.741
Net assets released from net assets with donor restrictions were as	folic	Ows:
Satisfaction of purpose - program services	¢	270,530
Passage of time - pledges receivable	•	291,384
Passage of time - endowment earnings	_	73,017
	_	
Total	₹_	<u>634.931</u>

6. Endowments

Interpretation of Relevant Law

The Organization's endowments primarily consist of an investment portfolio managed by the Investment Sub-Committee. As required by U.S. GAAP, not assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Notes to Financial Statements

December 31, 2018

The Organization has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as a donor-restricted endowment (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent donor-restricted endowment gifts and (c) accumulations to the donor-restricted endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund, if any, is classified as net assets with donor restrictions until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund;
- (2) The purposes of the Organization and the donor-restricted endowment fund;
- (3) General economic conditions:
- (4) The possible effect of inflation and deflation:
- (5) The expected total return from income and the appreciation of investments;
- (6) Other resources of the Organization; and
- (7) The investment policies of the Organization.

Spending Policy

The Organization has a policy of appropriating for expenditure an amount equal to 5% of the endowment fund's average fair market value over the prior 20 quarters. The earnings on the endowment fund are to be used for operations.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor requires the Organization to retain as a fund of perpetual duration (underwater). In the event the endowment becomes underwater, it is the Organization's policy to not appropriate expenditures from the endowment assets until the endowment is no longer underwater. There were no such deficiencies as of December 31, 2018.

Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed or meet designated benchmarks while incurring a reasonable and prudent level of investment risk.

Notes to Financial Statements

December 31, 2018

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a balanced emphasis on equity-based and income-based investments to achieve its long-term return objectives within prudent risk constraints.

Endowment Net Asset Composition by Type of Fund

Endowments, beginning of year

The Organization's endowment consists of assets with donor restrictions only and had the following related activities for the year ended December 31, 2018.

\$ 1,577,139

	- · · · · · · · · · · · · · · · · · · ·	
	Investment income Change in fair value of investments Spending policy appropriations	37,790 (147,099) (73,017)
	Endowments, end of year	\$ <u>1.394.813</u>
7.	Patient Service Revenue	
	Patient service revenue follows:	
	Medicare Medicaid Third-party payers and self pay	\$ 1,173,771 4,107,002 <u>4,753,948</u>
	Total patient service revenue Contracted pharmacy revenue	10,034,719
	·	\$ <u>11.353.111</u>

Laws and regulations governing the Medicare and Medicald programs are complex and subject to interpretation. The Organization believes that it is in compliance with all laws and regulations. Compliance with such laws and regulations can be subject to future government review and Interpretation, as well as significant regulatory action including fines, penalties and exclusion from the Medicare and Medicaid programs. Differences between amounts previously estimated and amounts subsequently determined to be recoverable or payable are included in patient service revenue in the year that such amounts become known.

Notes to Financial Statements

December 31, 2018

A summary of the payment arrangements with major third-party payers follows:

Medicare

The Organization is reimbursed for the medical care of qualified patients on a prospective basis, with retroactive settlements related to vaccine costs only. The prospective payment is based on a geographically-adjusted rate determined by Federal guidelines. Overall, reimbursement is subject to a maximum allowable rate per visit. The Medicare cost reports for GCH and FFGS have been audited by the Medicare administrative contractor through June 30, 2018 and June 30, 2017, respectively.

Medicaid and Other Pavers

The Organization also has entered into payment agreements with Medicald and certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Organization under these agreements includes prospectively-determined rates per visit, discounts from established charges and capitated arrangements for primary care services on a per-member, per-month basis.

Charity Care

The Organization provides care to patients who meet certain criteria under its sliding fee discount policy without charge or at amounts less than its established rates. Because the Organization does not pursue collection of amounts determined to qualify for charity care, they are not reported as net patient service revenue. The Organization estimates the costs associated with providing charity care by calculating the ratio of total cost to total charges, and then multiplying that ratio by the gross uncompensated charges associated with providing care to patients eligible for the sliding fee discount. The estimated cost of providing services to patients under the Organization this policy amounted to \$1,756,052 for the year ended December 31, 2018.

The Organization is able to provide these services with a component of funds received through local community support and federal and state grants.

8. Retirement Plans

The Organization has a defined contribution plan under IRC Section 401(k) that covers substantially all employees. For the year ended December 31, 2018, the Organization contributed \$194,214 to the plan.

The Organization has established a unqualified deferred compensation plan under IRC Section 457(b) for certain key employees of the Organization. The Organization did not contribute to the plan during the year ended December 31, 2018. The balance of the deferred compensation plan amounted to \$26,763 at December 31, 2018.

Notes to Financial Statements

December 31, 2018

9. Food Vouchers

The Organization acts as a conduit for the State of New Hampshire's Special Supplemental Food Program for Women, Infants and Children (WIC). The value of food vouchers distributed by the Organization was \$1,136,875 for the year ended December 31, 2018. These amounts are not included in the accompanying financial statements as they are not part of the contract the Organization has with the State of New Hampshire for the WIC program.

10. Concentration of Risk

The Organization has cash deposits in major financial institutions which exceed federal depository insurance limits. The Organization has not experienced losses in such accounts and management believes the credit risk related to these deposits is minimal.

The Organization grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. At December 31, 2018, Medicaid represented 37% of gross accounts receivable. No other individual payer source exceeded 10% of the gross accounts receivable balance.

The Organization receives a significant amount of grants from the U.S. Department of Health and Human Services (DHHS). As with all government funding, these grants are subject to reduction or termination in future years. For the year ended December 31, 2018, grants from DHHS (including both direct awards and awards passed through other organizations) represented approximately 63% of grants, contracts, and contributions.

11. Functional Expense

The Organization provides various services to residents within its geographic location. Given the Organization is a service organization, expenses are allocated between healthcare services and administrative support based on the percentage of direct care wages to total wages, with the exception of program supplies which are 100% healthcare in nature. Expenses related to providing these services are as follows for the year ended December 31, 2018.

	Healthcare Services		Administrative and Support Services		Fundraising Services		Total	
Salaries and benefits	\$	12,688,419	\$	1,459,860	\$	568,041	\$	14,715,120
Other operating expenses		225 222		444000		45.440		
Contract services		925,980		144,869		15,112		1,085,961
Program supplies		1,217,994		-		-		1,217,994
Software maintenance	•	460,634		52,938		20,620		534,192
Оссиралсу		502,635		57,765		22,500		582,900
Other		862,256		88,360		75,211		1,025,827
Depreciation	-	301.513	_	34.651	_	13.497	_	349,661
Total	\$_	16,959,431	\$ <u>_</u>	1,837,243	\$	714,981	\$_	19.511.655

Notes to Financial Statements

December 31, 2018

12. Commitments and Contingencies

Medical Malpractice Insurance

The Organization is protected from medical malpractice risk as an FQHC under the Federal Tort Claims Act (FTCA). The Organization has additional medical malpractice insurance, on a claims-made basis, for coverage outside the scope of the protection of the FTCA. As of the year ended December 31, 2018, there were no known malpractice claims outstanding which, in the opinion of management, will be settled for amounts in excess of both FTCA and additional medical malpractice insurance coverage, nor are there any unasserted claims or incidents which require loss accrual. The Organization intends to renew the additional medical malpractice insurance coverage on a claims-made basis and anticipates that such coverage will be available.

Leases

The Organization leases office space and certain other office equipment under noncancelable operating leases. Future minimum lease payments under these teases are as follows:

2019	\$ 289,273
2020	76,992
2021	33.990
Total	\$ <u>400.255</u>

Rental expense amounted to \$258,695 for the year ended December 31, 2018.



Board of Directors Calendar Year 2019

Name/Address	Phone/Email	Occupation		
Chair Barbara Henry		Retired Newspaper Publisher		
<u>Vice Cheir</u> Valeric Goodwin		Retired Business Consumer		
Board Treasurer Desinis Veilloux		Accounting Manager		
Board Secretary Jennifer Gilddon		DHHS Admin. Supervisor Consumer		
Karin Barndollar		Export Manager Consumer		
Mark Boulanger Raicho & Company		CPA.		
Don Chick		Photographer Consumer		
isa Hall		Retired Accountant		
o Jardon		Emergency Management		
Abigail Sykas Karoutas		Attorney Consumer		
Ulison Neal		Education Consultant Consumer		
ohn Palletler		Retired Truck Driver/Voteran Consumer		
ulia Rothanberg		Education Consultant Consumer		

JANET M. LAATSCH

Objective: To utilize my leadership skills to create a dynamic, sustainable non-profit organization.

WORK EXPERIENCE:

Goodwin Community Health (GCH)

Somersworth, NH

Chief Executive Officer

Accomplishments:

2001-Present 2005-Present

- · Successfully retained all Directors and Physicians
- Built relationships with donors, foundations, local and state representatives and other non-profit and for-profit organizations
- Retention of an active Board of Directors
- Improvement of patient outcomes
- Successfully implemented mental health integration program
- · Successfully acquired a for-profit mental health organization
- Developed a new partnership with Noble High School
- Developed a new partnership with Southeastern NH Services
- Obtained new grant funding of over \$7.0 million
- Expansion of donor base
- Development of a corporate compliance program
- Merged the public health and safety council under AGCHC

Responsibilities:

- Oversight of operations, finance, personnel and fund development
- Grant writing and donor development
- New business development
- Compliance with all federal and state regulations
- Build relationships and partnerships locally and statewide
- Strategic planning
- Report directly to the Board of Directors

Finance Director

Accomplishments:

2002-2005

- Brought in over \$3.0 million in grant funds for the organization
- Obtained Federally Qualified Health Center status in 2004
- Designed and implemented a successful new dental program
- Achieved a financial surplus annually

Responsibilities:

- Responsible for all financial transactions, billing, collections, patient accounts
- Strategic planning as it relates to capital funding
- Budget development, cost/benefit analysis of existing programs and potential new programs
- Development and implementation of an annual development plan
- Research, write, submit and provide follow-up reports for grant funds

Oversee human resource functions of the organization

Grant Writer/Per Diem Nurse

2001-2002

Grant Writing Services, N. Hampton, NH

Sole Proprietor

1999-2001

Accomplishments:

 Successfully researched and submitted grants for health and educational organizations totaling over \$150k

Responsibilities:

 Research private, industry, state and federal funds for non-profit organizations

North Shore Medical Center (Partners Health Care)

1991-1999

Salem, MA

Acting Chief Operations Officer for the North Shore Community Health Center

1997-1999

Accomplishments:

- Successfully submitted their competitive Federal grant and other state grants
- Recruited a medical director and re-negotiated existing provider contracts to include productivity standards
- Re-designed operations to improve productivity
- Incorporated the hospital's medical residency program into the Health Center
- Achieved a financial surplus for the first time in five years
- Developed a quality improvement program and framework

Responsibilities:

- Placed at the Health Center by the North Shore Medical Center to revering operations and improve the cash flow for the organization
- Reported directly to the Board of Directors

EDUCATION:

University of New Hampshire: M.B.A.

Durham, N.H.

Concentration in Finance

1991

Northern Michigan University: B.S.N.

Marquette, M.I.

Minor in Biology

1981

LICENSES/CERTIFICATES:

Real Estate Broker N.H. Nursing License

PROFESIONAL:

Member of the National Association of Community Health Centers Previous Board member of the United Way of the Greater Seacoast Treasurer for the Health and Safety Council of Strafford County Board member of the Community Health Network Access (CHAN) Board member of the Rochester Rotary, slotted for President in 2011

Erin E. Ross

Objective

Obtain a position in Health Care, which will continue to build knowledge and skills from both education and experiences gained.

Qualifications

Mature, energetic individual possessing management experience, organizational skills, multi-tasking abilities, good work initiative and communicates well with internal and external contacts. Proficient in computer skills with a strong background using all applications within Microsoft Office programs.

Education

September 1998 - May 2002

Bachelor of Science in Health Management & Policy

University of New Hampshire Durham, New Hampshire 03824

Related Experience

August 2006 - Present

Service Expansion Director

Avis Goodwin Community Health Center

- Responsible for the overall function of the Winter St location of Avis Goodwin Community Health Center.
- Maintain all clinical equipment and order all necessary supplies.
- Coordinate the scheduling of all clinical and administrative staff in the office.
- Assist with the continued integration of dental services and now mental health services to existing
 primary care services.
- Assist with the integration of private OB/GYN practice into Avis Goodwin Community Health Center.
- Organize patient outcome data collection and quality improvement measures to monitor multiple aspects and assure sustainability for Avis Goodwin Community Health Center.

May 2005 - August 2006

Site Manager, Dover Location

Avis Goodwin Community Health Center

- Responsible for the overall function of the Dover location of Avis Goodwin Community Health Center.
- Maintain all clinical equipment and order all necessary supplies.
- Assist with the continued integration of dental services and now mental health services to existing primary care services.
- Coordinate the scheduling of all clinical and administrative staff in the office.
- Organize patient outcome data collection and quality improvement measures to monitor multiple aspects and assure sustainability for Avis Goodwin Community Health Center.

January 2005 -- November 2005 Front Office Manager

Avis Goodwin Community Health Center

- Supervise, hire and evaluate front office staff of both Avis Goodwin Community Health Center locations.
- Develop and implement policies and procedures for the smooth functioning of the front office.

May 2004 - Present

Dental Coordinator

Avis Goodwin Community Health Center

- Supervise, hire and evaluate dental staff, including Dental Assistant and Hygienists.
- Acted as general contractor during construction and renovation of existing facility for 4 dental exam
 rooms.
- Responsible for the operations of the dental center, development of educational programs for providers
 and staff and supervision of the school-based dental program.
- Developed policy and procedure manual, including OSHA and Infection Control protocols.
- Organize patient outcome data collection and quality improvement measures to monitor dental program and assure sustainability.
- Maintain all dental equipment and order all dental supplies.
- Coordinate grant fund requirements to multiple agencies on a quartaly basis.

• Oversee all aspects of billing for dental services, including training existing billing department staff.

July 2003 - May 2004

Administrative Assistant to Medical Director

Avis Goodwin Community Health Center :

- Assist with Quality Improvement program by attending all meetings, generating monthly minutes
 documenting all aspects of the agenda and reporting quarterly data followed by the agency.
- Generate a monthly report reflecting provider productivity including number patients seen by each provider and no show and cancellation rates of appointments.
- Served as a liaison between patients and Chief Financial Officer to effectively handle all patient concerns and compliments.
- Established and re-created various forms and worksheets used by many departments.

December 2002 - May 2004

Billing Associate

· Avis Goodwin Community Health Center

- Organize and respond to correspondence, rejections and payments from multiple insurance companies.
- Created an Insurance Manual for Front Office Staff and Intake Specialists as an aide to educate patients on their insurance.
- Responsible for credentialing and Re-credentialing of providers, including physicians, nurse
 practitioners and physician assistants, within the agency and to multiple insurance companies.
- Apply knowledge of computer skills, including Microsoft Office, Logician, PCN and Centricity.
- Designed a statement to generate from an existing Microsoft Access database for patients on payment plans to receive monthly statements.
- Assist Front Office Staff during times of planned and unexpected staffing shortages.

June 2002 - December 2002

Billing Associate

Automated Medical Systems Salem, New Hampshire 03079

- Communicate insurance benefits and explain payments and rejections to patients about their accounts.
- Responsible for organizing and responding to correspondence received for multiple doctor offices.
- Determine effective ways for rejected insurance claims to get paid through communicating with insurance companies and patients.
- Apply knowledge of computer skills, including Microsoft Office, Accuterm and Docstar.

Work Experience

October 1998 - May 2002

Building Manager

Memorial Union Building - UNH Durham, New Hampshire 03824

- Recognized as a Supervisor, May 2001-May 2002.
- Supervised Building Manager and Information Center staff.
- Responsible for managing and documenting department monetary transactions.
- Organized and led employee meetings on a weekly basis.
- Established policies and procedures for smooth functioning of daily events.
- Oversaw daily operations of student union building, including meetings and campus events.
- Served as a linison between the University of New Hampshire, students, faculty and community.
- Organized and maintained a weekly list of rental properties available for students.
- Developed and administered new ideas for increased customer service efficiency.

References

Available upon request

PROFESSIONAL EXPERIENCE

Somersworth Main Street inc., Somersworth, New Hampshire Executive Director, August 2001 – 2004

- Founded and Directed a 501(c)3 non profit organization dedicated to revitalizing a downtown commercial district
- Energized local planning, historic preservation, economic and real estate development
- Worked with public and private interests to achieve common downtown renewal goals
- Developed and implemented strategic marketing and public relations programs, fundralsers and public planning sessions
- · Created and coordinated high visibility downtown events and beautification projects
- · Responsible for budget management and all day to day program operations

LDW Public Relations

Self-Employed Marketing/Communications Consultant; May 2000 - August 2001

- Enhance creativity, professionalism and frequency of outbound marketing/communications and public relations efforts
- Organize mix of publicity, promotion, advertising and Internet presence for milestone company events such as venture capital funding, new store openings, web casts, direct marketing campaigns and celebrity endorsements.
- Drive brand awareness and message consistency through creation of unique and compelling copy for web sites, catalogs, executive speeches, press releases and direct marketing collateral
- Significantly increase media exposure with key audiences resulting in a multitude of image enhancing feature news stories with leading media outlets like the Wall Street Journal, The Red Herring, The Associated Press and ESPN.
- Conduct media training with company executives
- Clients include 1800FACEOFF, Com and General Linen Service, Inc.
- . Chairman of Somersworth Main Street Program communications committee

Unisphere Networks, Inc., Westford, MA

Senior Public Relations Manager, April 2001 - November 2001

- Responsible for managing and creating results-driven public relations programs for multiple product lines and business initiatives
- Successful development and execution of strategies that position the company and its spokespeople as thought leaders in trade and business communities
- Organize industry events to leverage and maximize impact of corporate messaging with key audiences
- Manage outside agency to achieve public relations goals
- Consistently create and edit high-quality, influential materials like press releases, launch plans, abstracts and contributed articles
- Produce stellar coverage results in key media outlets

LDW Public Relations

Self-Employed Marketing/Communications Consultant; May 2000 - August 2001

- Enhance creativity, professionalism and frequency of outbound marketing/communications and public relations efforts
- Organize mix of publicity, promotion, advertising and Internet presence for milestone company events such as venture capital funding, new store openings, web casts, direct markéting campaigns and celebrity endorsements.
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- Organize Industry events to leverage and maximize impact of corporate messaging with key audiences
- Menage outside agency to achieve public relations goals
- Consistently create and edit high-quality, influential materials like press releases, launch plans, abstracts and contributed articles
- Produce stellar coverage results in key media outlets

Cabletron Systems, Rochester, NH Public Relations Manager; June 1998 – April 2000

Public Relations Specialist, July 1997 - June 1998

- Oversee North American Public Relations program for software business unit
- Provide strategic counsel to marketing, engineering and top-level executives
- Guide launch team efforts to create, implement and evaluate corporate communications programs and product launches
- Write and edit press materials, speeches, scripts, messages and quotes for both technology and business audiences
- Consistently deliver excellent and measurable results with trade and business media as well as leading industry analysts
- Coordinate detailed media events, trade shows and press tours
- Manage searches for and relationships with outside agencies

The Weber Group, Inc., Cambridge, MA Assistant Account Executive; September 1996 – July 1997

- Write and edit pitch letters, speaker abstracts, press kits, briefing binders and media releases under tight deadlines
- Management and supervision of interns and account coordinators
- Responsible for developing and maintaining editorial and speaking calendars to generate client exposure
- Create and pitch story angles to media
- All activity necessary to meet and surpass client expectations
- Clients included 3Com and DCI

Cabletron Systems, Rochester, NH

Public Relations Manager, June 1998 – April 2000 Public Relations Specialist, July 1997 – June 1998

- Oversee North American Public Relations program for software business unit
- Provide strategic counsel to marketing, engineering and top-level executives
- Guide launch team efforts to create, implement and evaluate corporate communications programs and product launches
- Write and edit press materials, speeches, scripts, messages and quotes for both technology and business audiences
- Consistently deliver excellent and measurable results with trade and business media as well as leading industry analysts
- Coordinate detailed media events, trade shows and press tours
- Manage searches for and relationships with outside agencies

The Weber Group, Inc., Cambridge, MA

Assistant Account Executive; September 1996 -- July 1997

- Write and edit pitch letters, speaker abstracts, press kits, briefing binders and media releases under tight deadlines
- Management and supervision of interns and account coordinators
- Responsible for developing and maintaining editorial and speaking calendars to generate client exposure
- Create and pitch story angles to media
- · All activity necessary to meet and surpass client expectations
- Clients included 3Com and DCI

♦ VOLUMEN EXPERIENCE

Somersworld Inc., Somersworth, New Hampshire, Founding Board of Directors Member / Columnist; 2002-2004

Greater Somersworth Chamber of Commerce, Somersworth New Hampshire Board of Directors Member, 2001 – 2004

PROCESTIONAL EXPERIENCE

7

Johnson & Wales University, Providence, Rhode Island

- B.S. Advertising/Communications; 1994-Cum Laude
- · A.S. Advertising/Public Relations; 1992-Cum Laude
- Trimester in The Hague; Development of the European Community

Brown University, Providence, Rhode Island

• Copywriting Internship; 95.5 WBRU

♦ Imaginative ♦ Strategic ♦ Effective

Greater Seacoast Community Health

Regional Public Health Network <u>Key Personnel</u>

Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Chief Executive Officer	\$213,574	0%	\$0
Chief Financial Officer	\$146,973	0%	\$0
Director of Marketing & Public Relations	\$95,584	0%	\$0
T SOME TOTAL ON			
	Chief Executive Officer Chief Financial Officer Director of Marketing &	Chief Executive Officer \$213,574 Chief Financial Officer \$146,973 Director of Marketing & \$95,584	this Contract Chief Executive Officer \$213,574 0% Chief Financial Officer \$146,973 0% Director of Marketing & \$95,584 0%





State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and the Partnership for Public Health, Inc. (d/b/a Lakes Region Partnership for Public Health), (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 67 Water St., Ste 105 Laconia, NH 03246.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$715.216.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

Contractor Initials 3

New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

612.20

Name: Elsa Merris

Partnership for Public Health, Inc.

6/1/2030

Vame: Tamera S. Carmichael Ville: Executive Director

New Hampshire Department of Health and Human Services Regional Public Health Network Services



The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

06/26/20		Catherine Pinos
Date	Name: Title:	Catherine Pinos
I hereby certify that the foregoing Amendme Executive Order 2020-04.	int was a	pproved by the Governor approval issued under the
	OFFICE	OF THE SECRETARY OF STATE
	-	
Date	Name: Title:	· · · · · · · · · · · · · · · · · · ·



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Partnership for Public Health, Inc.

Exhibit A-1

Date 6 1 20

SS-2019-DPHS-28-REGION-06-A03 Page 1

Page 1 of 3

Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1,6.2,1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

Partnership for Public Health, Inc.

Exhibit A-1

Unitractor instrais 1 2



1.7. Public Health Coordination with Healthcare Systems

- 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
- 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Jurisdictional Recovery

1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for Improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.

1.10. Training and Technical Assistance Requirements

1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Partnership for Public Health, Inc.

Exhibit A-1

Date 1 1 20

Service Services and Service Service

Exhibit & Chapter Andrea Anandrea I

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Program Harts and Funding Assessed

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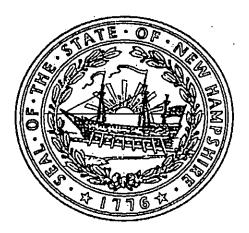
State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that PARTNERSHIP FOR PUBLIC HEALTH, INC. is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on April 21, 2005. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 534847

Certificate Number: 0004508069



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 1st day of May A.D. 2019.

William M. Gardner

Secretary of State

CERTIFICATE OF VOTE

i,, do hereby certify the
(Name of the elected Officer of the Agency; cannot be contract signatory)
1. I am a duly elected Officer of the Partnership for Public Health, Inc. (Formerly Lakes Region Partnership for Public Health).
(Agency Name)
2. The following is a true copy of the resolution duly adopted at a meeting of the Board of Directors of
the Agency duly held onMay 28, 2020(Date)
RESOLVED: That the Executive Director (Title of Contract Signatory)
is hereby authorized on behalf of this Agency to enter into the said contract with the State and to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, as he/she may deem necessary, desirable or appropriate.
3. The forgoing resolutions have not been amended or revoked, and remain in full force and effect as of
the 9th day of June , 2020 . (Date Contract Signed)
4Tammy Carmichael
(Name of Contract Signatory) (Title of Contract Signatory)
of the Agency (Signature of the Elected Officer)
STATE OF NEW HAMPSHIRE
County ofBelknap
The forgoing instrument was acknowledged before me this9th day ofJune, 2020,
(Name of Elected Officer Of the Operacy) (Name of Elected Officer Of the Operacy) COMMISSION (Notacy Bubble Justice of the Peace)
(NOTARY SEAL) (Notary Public Justice of the Peace) (Notary Public Justice of the Peace) (Notary Public Justice of the Peace)



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 02/24/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT Eleanor Spinazzola PRODUCER E & S insurance Services LLC PHON (603) 293-2791 (603) 293-7188 (A/C. No. Ext): 21 Meadowbrook Lane Eleanorspinazzola@esinsurance.net ADORESS: P O Box 7425 INSURER(S) AFFORDING COVERAGE NAIC # Gilford NH 03247-7425 Great American Insurance Group GAIG INSURER A : INSURED Twin City Fire Insuance Co 29459 INSURER B : Partnership for Public Health, Inc. United States Fire Insurance Co. INSURER C 67 Water Street, Suite 105 INSURER D INSURER E NH 03246 INSURER F 20-21 COVERAGES **CERTIFICATE NUMBER: REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. POLICY EFF (MM/DOMYYY) TYPE OF INSURANCE **POLICY NUMBER** (MM/DD/YYYY) INSO WYD COMMERCIAL GENERAL LIABILITY 1,000,000 EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR 300,000 10,000 \$ MED EXP (Any one person MAC3793453-14 Α 03/10/2020 03/10/2021 1,000,000 PERSONAL & ADV INJURY 3,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE JECT 3,000,000 POLICY PRODUCTS - COMPYOP AGG Professional Liability-\$ 1,000,000 OTHER: GOMBINED SINGLE LIMIT AUTOMOBILE LIABILITY \$ 1,000,000 (Ea accident) OTUA YAA **BODILY INJURY (Per person)** SCHEDULED AUTOS NON-OWNED AUTOS ONLY OWNED AUTOS ONLY CAP1898681-10 03/10/2020 03/10/2021 BODILY INJURY (Per accident) s HIRED PROPERTY DAMAGE AUTOS ONLY (Per accident) Uninsured motorist \$ 1,000,000 UMBRELLA LIAB 1.000,000 EACH OCCURRENCE OCCUR s EXCESS LIAB UMB3793454-15 Α 03/10/2020 03/10/2021 1,000,000 CLAMS-MADE **AGGREGATE** DED RETENTION \$ 10,000 WORKERS COMPENSATION STATUTE AND EMPLOYERS' LIABILITY 500,000 ANY PROPRIETOR/PARTNER/EXECUTIVE E.L. EACH ACCIDENT В 04WECRJ0009 N 01/01/2020 01/01/2021 OFFICER/MEMBER EXCLUDED? (Mandatory In NH) 500,000 E.L. DISEASE - EA EMPLOYEE l yes, describe under DESCRIPTION OF OPERATIONS below 500,000 E.L. DISEASE - POLICY LIMIT Accident/Health С US1275178 03/10/2020 03/10/2021 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICAL	E HOLDER		CANCELLATION
NH Department of Human and Health Services 129 Pleasant St			SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
1			AUTHORIZED REPRESENTATIVE
	Concord	NH 03301	Sarabbush

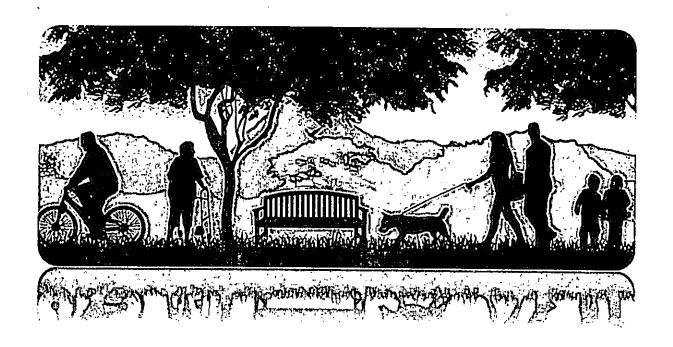
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Mission Statement

To improve the health and well being of the region through inter-organizational collaboration and community and public health improvement activities.



Partnership for Public Health, Inc. Formerly known as Lakes Region Partnership for Public Health, Inc.

Financial Statements - June 30, 2019 and 2018

and

Independent Auditor's Report

PARNTERSHIP FOR PUBLIC HEALTH, INC. FORMERLY KNOWN AS LAKES REGION PARTNERSHIP FOR PUBLIC HEALTH FINANCIAL STATEMENTS June 30, 2019 and 2018

TABLE OF CONTENTS

	Page(s)
INDEPENDENT AUDITOR'S REPORT	1-2
FINANCIAL STATEMENTS	
Statements of Financial Position	3
Statements of Activities	·4
Schedule of Functional Expenses - June 30, 2019	5
Schedule of Functional Expenses - June 30, 2018	6
Statements of Cash Flows	7
NOTES TO FINANCIAL STATEMENTS	8-15



CERTIFIED PUBLIC ACCOUNTANTS

608 Chestnut Street • Manchester, New Hampshire 03104 (603) 622-7070 • Fax: (603) 622-1452 • www.vachonclukay.com

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Partnership for Public Health, Inc. Formerly known as Lakes Region Partnership for Public Health, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of Partnership for Public Health, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Partnership for Public Health, Inc. as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Vachon Clukay & Company PC

Manchester, New Hampshire

November 7, 2019

PARTNERSHIP FOR PUBLIC HEALTH, INC.

Formerly known as Lakes Region Partnership for Public Health, Inc. Statements of Financial Position

June 30, 2019 and 2018

•	•	
•		•
ASSETS		-
•	<u>2019</u>	<u>2018</u>
OUD DESIGN A GODING		(restated)
CURRENT ASSETS:		
Cash	\$ 103,502	\$ 255,153
Cash, restricted Contracts receivable	3,143,898	3,296,596
Prepaid expenses	210,239	109,064
TOTAL CURRENT ASSETS	11,168 3,468,807	19,440
TOTAL CORRENT ASSETS	. 3,400,607	3,680,253
PROPERTY AND EQUIPMENT:		
Leasehold improvements	4,561	4,561
Furniture and equipment	14,510	14,510
• •	19,071	19,071
Less accumulated depreciation	(17,741)	(17,379)
PROPERTY AND EQUIPMENT, NET	1,330	1,692
		
OTHER NONCURRENT ASSETS:		
Investments	102,528	100,717
Investments, restricted	305,362	300,211
Investment in LLC	1,334	639
Deposit	2,981	3,236
TOTAL OTHER NONCURRENT ASSETS	412,205	404,803
TOTAL ASSETS	\$_3,882,342	\$4,086,748
	•	· · · · · · · · · · · · · · · · · · ·
LIABILITIES AND NET ASSETS		
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable	\$ 360,403	\$ 278,821
Accrued payroll	41,533	37,961
Accrued compensated absences	30,763	19,537
Accrued other expenses	20,140	39,793
Refundable advances from contractors	2,981,016	3,273,829
Fiduciary funds	3,253	9,842
TOTAL CURRENT LIABILITIES	3,437,108	3,659,783
TOTAL LIABILITIES	3,437,108	3,659,783
NEW ACCESS		
NET ASSETS:		
Without donor restrictions:	251.25	00000
Undesignated	351,356	326,865
With donor restrictions:	02.020	100 100
Purpose restrictions	93,878	100,100
TOTAL NET ASSETS	445,234	426,965
TOTAL LIABILITIES AND NET ASSETS	\$ 3,882,342	\$4,086,748
See notes to financial statements		

PARTNERSHIP FOR PUBLIC HEALTH, INC.

Formerly known as Lakes Region Partnership for Public Health, Inc. Statements of Activities

For the Years Ended June 30, 2019 and 2018

		<u>2019</u>	(2018 (restated)
CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS				
SUPPORT AND REVENUE				
Contributions	\$	10,682	\$	8,408
In-kind support		53,195		41,606
Federal funds		1,674,127		1,202,368
State funds		1,267,823		799,768
Private grants and awards		32,963		17,878
Special events		2,494		2,294
Agent fccs		142,698		174,465
Miscellaneous income		1,507		1,900
Interest income		40,388		12,138
Net assets released from donor restrictions		91,369		95,666
TOTAL SUPPORT AND REVENUE		· · · · · · · · · · · · · · · · · · ·		
WITHOUT DONOR RESTRICTIONS	_	3,317,246	_	2,356,491
EXPENSES:				
Program services		3,062,731		2,096,284
Supporting services:		• • •		
Management and general		226,062		220,722
Fundraising and development		3,962		1,153
Total supporting services	-	230,024	_	221,875
TOTAL EXPENSES		3,292,755		2,318,159
INCREASE IN NET ASSETS				
WITHOUT DONOR RESTRICTIONS		24,491	_	38,332
CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS				
Contributions		2,945		8,380
Private grants and awards		82,202		99,649
Net assets released from donor restrictions		(91,369)		(95,666)
INCREASE (DECREASE) IN NET ASSETS		(6,222)	_	12,363
WITH DONOR RESTRICTIONS			_	
CHANGE IN NET ASSETS		18,269		50,695
NET ASSETS, JULY 1, AS RESTATED		426,965		376,270
NET ASSETS, JUNE 30	<u>s</u>	445,234	<u>s</u>	426,965

PARTNERSHIP FOR PUBLIC HEALTH, INC. Formerly known as Lakes Region Partnership for Public Health, Inc. Statement of Functional Expenses

For the Year Ended June 30, 2019

		Supportin	g Services		
	•	Management		Total	
	Program	and		Supporting	Total
	<u>Services</u>	<u>General</u>	Fundraising	Services	Expenses
SALARIES AND RELATED EXPENSES:	•				
Salaries	\$ 821,401	\$ 176,855	\$ 3,282	\$ 180,137	\$ 1,001,538
Employee benefits	92,610	9,219	•	9,219	101,829
Payroll taxes	61,095	13,328	210	13,538	74,633
	975,106	199,402	3,492	202,894	1,178,000
OTHER EXPENSES:					
Contract services	63,790	14,107	•	14,107	77,897
Contract and grant subcontractors	1,767,075	•	· -	· <u>-</u>	1,767,075
Discretionary funds	6,000	-	•	<u>.</u> .	6,000
Insurance	7,174	4,977	•	4,977	12,151
Fundraising		•	50	50	50
Occupancy	59,515	14	.	14	59,529
Operations	66,012	2,552	360	2,912	68,924
Supplies	31,908	608	•	608	32,516
Travel and meetings	84,728	2,240	•	2,240	86,968
Miscellaneous	1,423	1,800	60	1,860	3,283
Depreciation		362	-	362	362
Total	\$ 3,062,731	\$ 226,062	\$ 3,962	\$ 230,024	\$ 3,292,755

PARTNERSHIP FOR PUBLIC HEALTH, INC. Formerly known as Lakes Region Partnership for Public Health, Inc. Statement of Functional Expenses For the Year Ended June 30, 2018

	Program Services	Supporting	<u>Services</u>		
		Management		Total	
•	Program	and		Supporting	Total
	<u>Services</u>	General	<u>Fundraising</u>	Services	Expenses
SALARIES AND RELATED EXPENSES:					
Salaries	\$ 763,954	\$ 179,039	\$ 876	\$ 179,915	\$ 943,869
Employee benefits	95,176	9,868	-	9,868	105,044
Payroll taxes	59,802	13,159	66	13,225	73,027
	918,932	202,066	942	203,008	1,121,940
OTHER EXPENSES:					
Contract services	70,507	8,982		8,982	70.400
Contract and grant subcontractors	880,367	0,762	-	0,902	79,489
Discretionary funds	6,080	,	-		880,367
Insurance	9,388	2,052	-	2.052	6,080
Fundraising	7,300	2,032	-	2,052	11,440
Occupancy	- - 60 547	-	205	205	205
Operations	68,543		-	•	68,543
•	48,083	1,986	7	1,986	50,069
Supplies	46,946	338	- .	338	47,284
Travel and meetings	46,771	3,020	-	3,020	49,791
Miscellaneous	667	1,975	.6	1,981	2,648
Depreciation		303	<u>.</u>	303	303
Total	\$ 2,096,284	\$ 220,722	\$ 1,153	\$ 221,875	\$ 2,318,159

PARTNERSHIP FOR PUBLIC HEALTH, INC.

Formerly known as Lakes Region Partnership for Public Health, Inc.

Statements of Cash Flows

For the Years Ended June 30, 2019 and 2018

CASH FLOWS FROM OPERATING ACTIVITIES:	•	2019	(r	2018 estated)
Change in net assets		18,269	S	50,695
Adjustments to Reconcile Increase in Net Assets to	, •	10,207	•	30,073
to Net Cash (Used) Provided by Operating Activities:				
Depreciation		362		303
Change in assets and liabilities:	٠			
Contracts receivable		(101,175)		19,106
Prepaid expenses		8,272		(401)
Deposit		255		250
Accounts payable		81,582		250,434
Accrued liabilities		(4,855)		(41,493)
Refundable advances from contractors		(292,813)		744,758
Fiduciary passthrough		(6,589)		(370)
Net Cash (Used) Provided by Operating Activities	_	(296,692)	_1	023,282
CASH FLOWS FROM INVESTING ACTIVITIES:	,			
Purchase of investments		(7,657)	((400,593)
Net Cash Used by Investing Activities		(7,657)		400,593)
Net (decrease) increase in cash		(304,349)		622,689
Cash, beginning of year		3,551,749	2,	929,060
Cash, ending of year	÷ <u>\$</u>	3,247,400	_	551,749
Supplemental Disclosures:				·
In-kind donations received	\$	53,195	S	41,606
In-kind expenses	\$	(53,195) -	<u>-</u>	(41,606)

For the Years Ended June 30, 2019 and 2018

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Purpose

Partnership for Public Health, Inc., formerly known as Lakes Region Partnership for Public Health, Inc., (the Entity) was organized on May 21, 2005 to improve the health and well-being of the Lakes Region through inter-organizational collaboration and community and public health improvement activities.

Accounting Policies

The accounting policies of the Entity conform to accounting principles generally accepted in the United States of America as applicable to nonprofit entities, except as indicated hereafter. The following is a summary of significant accounting policies.

Basis of Presentation

The financial statements have been prepared in accordance with the reporting pronouncements pertaining to Not-for-Profit Entities included within the FASB Accounting Standards Codification. The Entity is required to report information regarding its financial position and activities according to the following net asset classifications:

<u>Net Assets Without Donor Restrictions</u> – Net assets available for use in general operations and not subject to donor or certain grantor restrictions. These net assets may be used at the discretion of management and the Entity's Board of Directors.

<u>Net Assets With Donor Restrictions</u> — Net assets subject to donor or certain grantor imposed restrictions. Some donor imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Recognition of Donor Restrictions

Contributions are recognized when the donor makes a promise to give to the Entity that is, in substance, unconditional. The Entity reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting.

For the Years Ended June 30, 2019 and 2018

Revenues from program services are recorded when earned. Other miscellaneous revenues are recorded upon receipt.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and other cash accounts with a maturity of 90 days or less. For purposes of the Statements of Cash Flows, cash and cash equivalents consist of the following:

	<u>2019</u>	2018
As presented on the Statements of Financial Position -		
Cash and equivalents	\$ 103,502	\$ 255,153
Cash, restricted	3,143,898	3,296,596
	\$ 3,247,400	\$ 3,551,749

Restricted Cash and Investments

Restricted cash and investments consist of advanced funding received from the State of New Hampshire for the Integrated Delivery Network (IDN), donor restricted contributions and fiduciary funds.

Investments

Investments, which consist principally of certificates of deposit with terms of one to three years, are carried at their approximate market value at June 30, 2019.

Property and Equipment

Property and equipment are stated at cost. Donated property and equipment is recorded at fair value determined as of the date of the donation. The Entity's policy is to capitalize expenditures for equipment and major improvements and to charge to operations currently for expenditures which do not extend the lives of related assets in the period incurred. Depreciation is computed using the straight-line method at rates intended to amortize the cost of related assets over their estimated useful lives as follows:

		<u>Years</u>
Leasehold improvements		10-15
Furniture and equipment	•	5-15

Depreciation expense was \$362 and \$303 for the years ended June 30, 2019 and 2018, respectively.

Compensated Absences

Employees of the Entity working full-time and part-time employees working at least 20 hours per week are entitled to paid time off (PTO). PTO is earned from the first day of work. A maximum of 160 hours can be earned based on years of service while 80 hours can be carried over and accumulated to the next year. Accumulated PTO is payable upon termination of employment with proper notice. The Entity accrues accumulated PTO wages accordingly.

For the Years Ended June 30, 2019 and 2018

Donated Services, Materials and Facilities

The Entity receives significant volunteer time and efforts. The value of these volunteer efforts, while critical to the success of its mission, is not reflected in the financial statements since it does not meet the criteria necessary for recognition according to generally accepted accounting principles. Donated facilities, supplies, equipment and staff support are recorded as "In-kind" contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Entity. Donated goods and professional services are recorded as both revenues and expenses at estimated fair value, see Note 10.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statement of functional expenses presents the natural classification detail of expenses by function.

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Accordingly, certain indirect costs have been allocated among the programs and supporting services benefited, based primarily on percentage allocations calculated based on hours worked (time and effort). The expenses that are allocated include salaries, payroll taxes, employee benefits, office supplies, fundraising, operations, and insurance, which are all allocated on the basis of time and effort, as noted previously. In addition, there are some indirect costs which are allocated based on square footage or as a percentage of total expenses.

Bad Debts

The Entity uses the reserve method for accounting for bad debts. No allowance has been recorded as of June 30, 2019 and 2018, because management of the Entity believes that all outstanding receivables are fully collectible.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Income Taxes

The Entity is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and is also exempt from State of New Hampshire income taxes and, therefore, has made no provision for Federal or State income taxes. In addition, the Entity has been determined by the Internal Revenue Service not to be a "Private Foundation" within the meaning of Section 509(a) of the Code. The Entity is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. FASB Accounting Standards Codification Topic 740 entitled Accounting for Income Taxes requires the Entity to report uncertain tax positions for financial reporting purposes. The Entity had no uncertain tax positions as of December 31, 2018 and, accordingly does not have any unrecognized tax benefits that need to be recognized or disclosed in the financial statements

For the Years Ended June 30, 2019 and 2018

Fair Value of Financial Instruments

Cash and equivalents, investments, contracts receivable, accounts payable and accrued expenses are carried in the financial statements at amounts which approximate fair value due to the inherently short-term nature of the transactions. The fair values determined for financial instruments are estimates, which for certain accounts may differ significantly from the amounts that could be realized upon immediate liquidation.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets.

Change in Accounting Principle

On August 18, 2016, FASB issued Accounting Standards Update (ASU) 2016-14, Not-for-Profit Entities (Topic 958) — Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Entity has implemented ASU 2016-14 and has adjusted the presentation in these financial statements accordingly.

NOTE 2—LIQUIDITY AND AVAILABILITY

The Entity regularly monitors the availability of resources required to meet its operating needs and other contractual commitments. Cash reserves in excess of daily operational needs are invested in certificates of deposit to maximize investment return while maintaining safety and liquidity.

The following table reflects the Entity's financial assets as of June 30, 2019 and 2018, reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because of donor restrictions.

Financial assets available for general expenditure, reduced by donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

For the Years Ended June 30, 2019 and 2018

	<u> 2019</u>	<u> 2018</u> -
Cash	\$ 3,247,400	\$ 3,551,750
Investments	407,980	400,928
Contracts receivable	. 210,239	109,064
Total Financial Assets	3,865,619	4,061,742
Less:		
Obligations from contractor restricted funds	(371,033)	(287,252)
Net assets with donor restrictions	(93,878)	(100,100)
Refundable advances from contractors	(2,981,016)	(3,273,829)
Fiduciary funds	(3,253)	(9,842)
Financial Assets Available to Meet Cash Needs		
for General Expenditures Within One Year	\$ 416,439	\$ 390,719

In the event of an unanticipated liquidity need, the Entity also could draw upon \$125,000 of its available line of credit, as further discussed in Note 6.

NOTE 3—CONCENTRATION OF CREDIT RISK

The Entity maintains bank deposits at local financial institutions located in New Hampshire. The Entity's demand deposits are insured by the Federal Deposit Insurance Corporation (FDIC) up to a total of \$250,000. As of June 30, 2019, all of the Entity's bank deposits were fully insured and as of June 30, 2018, the balance in excess of federally insured limits was \$118,484.

NOTE 4—INVESTMENT IN LLC

In January 2016, the Entity became a member of a newly-established limited liability corporation, Community Health Services Network, LLC ("CHSN"), to support the enhancement of behavioral health services integration in the region. The Entity will provide financial and administrative services to CHSN.

NOTE 5—REFUNDABLE ADVANCES FROM CONTRACTORS

Refundable advances from contractors of \$2,981,016 and \$3,273,829 as of June 30, 2019 and 2018, respectively, represents unearned grant revenue on contracts from various funding agencies.

NOTE 6—LINE OF CREDIT

The Entity has a \$125,000 line of credit with Bank of New Hampshire. The interest rate for the credit line was 7.50% at June 30, 2019, and 7.00% at June 30, 2018. The interest rate is based on the Wall Street Journal Prime Rate as published in the Wall Street Journal. At June 30, 2019 and 2018, the balance of the line of credit was \$0.

For the Years Ended June 30, 2019 and 2018

NOTE 7-NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of the following donor restricted funding at June 30, 2019 and 2018:

	•	<u> 2019</u>	<u> 2018</u>
Family Caregivers Network	\$	2,866	\$ 2,769
ServiceLink		7,749	8,550
Volunteer CERT		1,477	1,402
N4A		1,006	1,006
CERT .		18,968	17,177
NH Charitable Foundation		12,185	8,461
Tufts Momentum		6,033	-
DSRIP Incentive		8,486	•
Endowment for Health		12,000	-
Other		23,108	 60,735
Total Net Assets with Donor Restrictions	\$	93,878	\$ 100,100

NOTE 8—CONCENTRATION OF REVENUE RISK

The Entity's primary source of revenues is fees and grants received from the State of New Hampshire and directly from the federal government. During the years ended June 30, 2019 and 2018, the Entity recognized revenue of \$2,941,950 (88.7%) and \$2,002,136 (85.2%), respectively, from fees and grants from governmental agencies. Revenue is usually recognized as earned under the terms of the grant contracts and is received on a cost reimbursement basis. However, in the years ended June 30, 2019 and June 30, 2018, the Entity received \$1.8 million and \$1.9 million, respectively, in capacity building funds on a five-year, \$12.8 million governmental contract waiver to enhance behavioral health integration in the region. This revenue is anticipated to be recognized over a five-year period through fiscal year 2021, dependent on the receipt of State matching funds, achievement of performance metrics and other criteria. Other support originates from other program services, contributions, in-kind donations, and other income.

NOTE 9—LEASE COMMITMENTS

The Entity entered into a lease for office space located in Tamworth, NH with monthly lease payments of \$1,134 through December 2018. The lease was renewed through June 30, 2020 with payments of \$1,008 through December 2019 and \$1,048 thereafter, through June 2020. Lease expense for the years ended June 30, 2019 and June 30, 2018 were \$12,483 and \$13,604, respectively.

The Entity also has two leases for office spaces in Laconia, NH. The first lease has monthly payments of \$2,089 through August 31, 2018. An updated agreement was entered into with required payments of \$2,147 through August 31, 2019. The second lease for additional office space was entered into on June 1, 2018. Under the terms of the agreement, monthly payments will be \$780 per month through May 2019. The updated agreement effective June 1, 2019 reflects payments of \$795 through May 2020. Lease expense for the years ended June 30, 2019 and June 30, 2018 for these two leases was \$35,013 and \$36,583, respectively.

For the Years Ended June 30, 2019 and 2018

The following is a schedule, by years, of the future minimum payments for operating leases:

Year Ended	Annual
June 30.	Lease Commitments
2020	\$ 25,375
2021	6,288
	\$ 31,663

NOTE 10—DONATED SERVICES, MATERIALS AND FACILITIES

The Entity receives various donated services, materials and facilities. For the years ended June 30, 2019 and 2018, there has been \$53,195 and \$41,606, respectively, of in-kind donations recognized as revenue. The following amounts of these donations have been included as functional expenses in these financial statements:

		<u>2019</u>		<u>2018</u>
Supplies	\$	2,241	\$	1,820
Contract services		34,132		7,542
Occupancy		600	•	5,500
Travel and meetings		3,450		3,600
Operations		10,950		10,950
Contract and grant subcontractors		1,822		12,194
	<u>s</u>	53,195	\$	41,606

NOTE 11—CONTINGENCIES

The Entity participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amounts, if any, of additional expenses which may be disallowed by the granting agency cannot be determined at this time, although the Entity expects such amounts, if any, to be immaterial.

NOTE 12—RESTATEMENT OF NET ASSETS

During the year ended June 30, 2019, it was noted that refundable advances from contractors was overstated and net assets with donor restrictions was understated. The impact of this restatement on net assets as of July 1, 2017 and 2018 is as follows:

Net Assets - July 1, 2017, as previously reported Amount of restatement due to:	\$	311,894
Overstatement of refundable advances from contractors		64,376
Net Assets - July 1, 2017, as restated	\$	376,270
Net Assets - July 1, 2018, as previously reported Amount of restatement due to:	\$	352,751
Overstatement of refundable advances from contractors		74,214
Net Assets - July 1, 2018, as restated	<u>s</u>	426,965

PARTNERSHIP FOR PUBLIC HEALTH, INC. FORMERLY KNOWN AS LAKES REGION PARTNERSHIP FOR PUBLIC HEALTH, INC. NOTES TO FINANCIAL STATEMENTS (CONTINUED) For the Years Ended June 30, 2019 and 2018

NOTE 13—SUBSEQUENT EVENTS

Subsequent events have been evaluated through November 7, 2019, which is the date the financial statements were available to be issued.

Current Board List Feb 2020

1. Karin Salome, Pres.	LRGH Public Health Nurse
2. Sandi Moore- Beinoras, Secretary	Psychiatric Nurse -Private Practice
3 Rich Crocker	Retired CEO, Lakes Region Community Services
4. Trish Stafford, VP	HR Director - Town of Meredith
5 Maureen MacDonald	Public Health Nurse - DHHS
6 Brandon Archibald	Financial Manager - Ivy League Advisory Group
7. Susanne Chisholm	Attorney, Partner
8 Lisa Dupuis, treas.	CEO, Central NH VNA and Hospice
9. Brian Lamontagne	Branch Branch Manager FSB
10. Sarah Stanley	Public Infomration Veteran's Home

Shelley M. Carita, CFRE

Highly motivated leader with over 20 years successful leadership experience in Individual and corporate fundraising, marketing, corporate, foundation and federal grant writing, program development, volunteer recruitment, strategic planning and organizational development.

Professional Experience

EXECUTIVE DIRECTOR

Partnership for Public Health, Laconia, NH

Jan 2017 - Present

Organization Leader for a regional public health agency serving New Hampshire's Lakes Region. Responsible for resource development, grants/contracts management, program development and implementation, strategic planning and community relations. Provides staff supervision and all human resource activities.

VICE PRESIDENT FOR DEVELOPMENT

New Hampshire Association for the Blind Concord, NH

June 2006 – Jan 2017

Fundraising and marketing leader for a statewide organization serving the blind and visually impaired. Develops and manages a comprehensive development program raising over \$1.2 million dollars annually. Works closely with Board of Directors and Regional Advisory Committees to organize fundraising and awareness events across the state. Identifies opportunities for foundation and corporate support. Cultivates and stewards major gift and planned giving prospects. Supervises professional fundraising and marketing staff.

Notable Accomplishments:

- Created state-wide marketing and public education plan that provides broad outreach to service clubs, retirement communities, eye care professionals, the media, and the community at large.
- Created a sustainable revenue source for Agency by developing project introducing occupational therapy as a sustainable revenue source,
- Secured foundation grant funding of over \$500,000 annually including two awards in excess of \$100,000.
- Identified key major/planned giving donor prospects and initiated a successful donor cultivation strategy resulting in the receipt of significant gifts and gift expectancies.
- Recruited and motivated volunteers across the state to establish regional advisory committees
 in Manchester, Portsmouth, Concord and Lakes Region. Committees raise money in their
 respective regions through "Dinners in the Dark" and other third party fundraising events.

EXECUTIVE DIRECTOR DEVELOPMENT AND MARKETING DIRECTOR

2001-2006

American Red Cross

Laconia and Concord, New Hampshire

Developed and managed a comprehensive fund development and marketing program for two merging Red Cross chapters. Coordinated all fund development programs including planned giving, direct mail, major gifts, special events, grant writing and marketing. Developed and monitored agency budget. Supervised staff and coordinated volunteers for disaster response as well as public relations and special event assignments.

Notable Accomplishments:

- Promoted to Executive Director from Fund Development Director
- Decreased operating budget while expanding service delivery level.
- Doubled municipal revenue allocations by educating communities about Red Cross services.

Summary of Prior Non-Profit Management Experience

Case Management Supervisor, (1998-2000) Lakes Region Community Services Council, Laconia, NH - Provided training and supervision to case managers and family home providers serving adults with developmental disabilities. Worked closely with public guardians to ensure services were carried out according to ISP. Negotiated contracts with vendors.

Director of Social Services, (1996-1998) Dover Housing Authority, Dover, NH Developed and implemented all social service programs for seniors and families living in Dover's public housing community. Supervised program staff and volunteers. Negotiated contracts with service agencies. Raised over 1 million dollars in federal funding. Worked collaboratively with agencies throughout Strafford County. Manager of Housing Services, (1993-1996) Strafford Guidance Center, Dover, NH Established intensive supported housing programs for adults with severe mental Illness. Worked closely with doctors and treatment teams to ensure smooth transition from state hospital to community based model. Supervised department with over 30 direct service providers. Secured funding through federal grants and state Medicaid program. Served as HUD's administrator of federal homeless housing funds for Strafford County. Director of Family Services, (1991-1993) Manchester Housing and Redevelopment Authority, Manchester, NH - Developed and managed all family empowerment and drug prevention programs in Manchester's 3 family public housing communities. Created State's first small business training program for public housing residents. Secured federal grant funding for all programs including a model after-school program.

Education

Master of Business Administration (MBA) - 1996

Southern New Hampshire University, Graduate School of Business Manchester, NH

M.S. Community Economic Development - 1993

Southern New Hampshire University, Graduate School of Business, Manchester, NH

B.A. Marketing - 1984

New Hampshire College, Manchester, NH

Volunteer Activities/ Memberships

- Certified Fundralsing Executive -CFRE
- Reviewer, National Accreditation Council for Agencies Serving People with Blindness or Visual Impairment (NAC) - 2009 to present
- American Red Cross Trainer Lakes Region Disaster Action Team, 2006 to 2009
- Board of Directors Lakes Region Partnership for Public Health 2005-2006
- Past President- Gilford Rotary Club. Paul Harris Fellow
- Past Officer, Horseshoe Pond Toastmasters International, Concord, NH
- PGNNE –Planned Giving Council of Northern New England
- Upper Valley Planned Giving Counci2

Marie L. Tule, CPA, MSA

Educational Experience

CPA -continuing professional education - 40 hours annually Bentley University - MS in Accountancy University of Vermont - BA degree

Work Experience

Lakes Region Partnership for Public Health, Laconia, NH Finance Director

2013 - Current

- · Prepare and analyze monthly financial statements
- · Develop budgets and forecasts, and manage cash flow
- Responsible for contract billing and reporting
- · Responsible for annual financial statement and compliance audits
- Supervise accounting staff.

Melanson Heath & Company, PC, Nashua, NH Manager

1994 - 2013

- Planned, supervised, and prepared audited GAAP financial statements and compliance reports for nonprofit and commercial clients.
- Performed financial statement and data analytics, reconciled general ledger accounts, prepared audit schedules and adjusting entries.
- Documented accounting systems, evaluated client internal controls, and prepared management letters of recommendations.
- Proficient in Microsoft Excel, Word, PowerPoint, QuickBooks, and Fixed Asset software.
- Conducted presentations to Boards and audit committees of financial statements and compliance audit results.

Price Waterhouse Coopers, LLP, Manchester, NH

1989 - 1994

Senior Accountant

- Planned, supervised, and performed audits, reviews, and compilations of financial statements.
- Clients included manufacturing, financial, and higher educational institutions.
- Performed Federal compliance (A-133) audits of sponsored research programs.

The Donoghue Organization, Holliston, MA

-1986 - 1988

Controller/Financial Analyst

- Prepared and analyzed monthly financial statements for newsletter publishing company.
- Supervised accounting staff including general ledger, accounts receivables, payroll, and accounts payables functions.

- Prepared budgets and forecasts, and managed cash flow.
- · Responsible for human resource function.

Dennison Computer Supplies, Waltham, MA

1984 - 1986

Payroll Administrator

• Responsible for payroll function including filing monthly and quarterly tax reports (Forms 940,941)

Billing Coordinator

• Responsible for invoicing all shipments, rentals, and maintenance contracts. Filed sales & use tax returns.

Senior Accounts Payable

• Processed invoices and prepared vendor checks.

Accounts Receivable

• Applied cash receipts to AR ledger and researched discrepancies.

Volunteer Experience

NH Society of Certified Public Accountants

May, 2010 - Present

Committee Chair

Greater Nashua Mental Health Center - Treasurer

March, 2011 - Present

Audit & Finance Committee Chair

Various local nonprofits - Treasurer, Trustee

2001 - 2013

References - Available upon request.

LAKES REGION PARTNERSHIP FOR PUBLIC HEALTH, INC. f/k/a LAKES REGION PARTNERSHIP FOR PUBLIC HEALTH, INC.

Key Personnel - DPHS FY 2020 - 2021

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Shelley Carita	Executive Director	\$ 85,013.	<1 %	\$ 635
Marie Tule	Finance Director	\$ 74,641	<1 %	\$ 678
			-	

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Lamprey Health Care, Inc., (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 128 Route 27 Raymond, NH 03077.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$784,643.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

Lamprey Health Care, Inc. SS-2019-DPHS-28-REGION-07-A03 Amendment #3

Page 1 of 3

Contractor Initials H2120

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New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below.

Department of Health and Human Services

Name: Lisa Morris Title: Director

Lamprey Health Care, Inc.

State of New Hampshire ...

Date Name: COROLY WHITE Title:

June 2, 2020

New Hampshire Department of Health and Human Services Regional Public Health Network Services



The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

Catherine Pinos

Name: Catherine Pinos, Attorney

I hereby certify that the foregoing Amendment was approved by the Governor approval issued under the Executive Order 2020-04.

OFFICE OF THE SECRETARY OF STATE

Name: Title:

Date



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. **Emergency Operations**
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.

Responder Safety and Health 1.2.

- The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - Determining responder safety and health gaps and implementing 1.2.1.2. corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- Identification of Vulnerable Populations 1.3.
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Lamprey Health Care, Inc.

Exhibit A-1

Contractor Initial

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

Lamprey Health Care, Inc.

Exhibit A-1

Contractor Initials

Date 62 WW



- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition. its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Jurisdictional Recovery

By September 30, 2020, the Contractor shall conduct an After Action Review 1.8.1. of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- The Contractor submit the following Public Health Emergency Preparedness 1.9.1. information and reports to the Department.
 - Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - Documentation for pertinent COVID-19 response activities 1.9.1.2. necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1,10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Lamprey Health Care, Inc.

Exhibit A-1

Contractor Initial

Vendor Name: Lamprey Health Care, Inc.

Contract Name: Regional Public Health Network Services

Region: Seacoast'

Program Name and Funding Amount

State Fiscal Year	1	ilic Health ory Council	Public Health Emergency Preparedness	Public Health Crists Reponse	Medical Reserve Corp.		stance Misuse Prevention	Cor	ntinuum of Care	Sı	Young Adult ubstance Misue Preventioin Strategies:		Childhood Lead Polsoning Prevention Community Assessment	Climate and Resith Adaptation	Hepatitis A Vaccination Clinic
2019	s	-	s .			5_	•	s		s		s	1,200,00	\$	\$ 10,000.
2020	s	30,000.00	594,657	\$50,000	\$10,000	5	73,649.00	ş	42,500.00		\$105,912	\$	9,633.00	\$ 40,000.00	
2021	\$.	30,000,00	\$94,657		\$10,000	5	73,649.00	s	42.500.00		\$20,608	\$	6,167.00	\$ 29,511,00	s -

^{&#}x27;Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020,

Contractor Infilate: Date: Dat

Lamprey Health Care, Inc. Exhibit 8-1 Program Funding, Amendment #3 55-2019-OPHS-28-REGION-07-A03

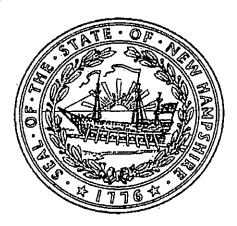
State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that LAMPREY HEALTH CARE, INC. is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on August 16, 1971. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 66382

Certificate Number: 0004496055



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 11th day of April A.D. 2019.

William M. Gardner

Secretary of State

CERTIFICATE OF AUTHORITY

I, Thomas Christopher Drew, hereby certify that: (Name of the elected Officer of the Corporation/LLC; cannot be contract signatory) 1. I am a duly elected Clerk/Secretary/Officer of Lamprey Health Care, Inc. (Corporation/LLC Name) 2. The following is a true copy of a vote taken at a meeting of the Board of Directors/shareholders, duly called and held on March 25, 2020, at which a quorum of the Directors/shareholders were present and voting. (Date) VOTED: That Gregory A. White, Chief Executive Officer (may list more than one person) (Name and Title of Contract Signatory) . is duly authorized on behalf of Lamprey Health Care, Inc. to enter into contracts or agreements with the State (Name of Corporation/ LLC) of New Hampshire and any of its agencies or departments and further is authorized to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, which may in his/her judgment be desirable or necessary to effect the purpose of this vote. 3. I hereby certify that said vote has not been amended or repealed and remains in full force and effect as of the date of the contract termination to which this certificate is attached. This authority remains valid for thirty (30) days from the date of this Certificate of Authority. I further certify that it is understood that the State of New Hampshire will rely on this certificate as evidence that the person(s) listed above currently occupy the position(s) indicated and that they have full authority to bind the corporation. To the extent that there are any limits on the authority of any listed individual to bind the corporation in contracts with the State of New Hampshire, all such limitations are expressly stated herein. Dated: June 2, 2020 Signature of Elected Officer Name: Thomas Christopher Drew Secretary Title: STATE OF NEW HAMPSHIRE County of _____ The foregoing instrument was acknowledged before me this _____ day of _____, 20____ (Name of Elected Clerk/Secretary/Officer of the Agency) (Notary Public/Justice of the Peace)

(NOTARY SEAL)

Commission Expires:

ASTOBERT



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 7/1/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER AND THE CERTIFICATE HOLDER

REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s) CONTACT NAME: PRODUCER License # 1780862 **HUB International New England** PHONE (A/C, No, Ext): (207) 829-3450 FAX (AJC, No): (207) 829-6350 275 US Route 1 Cumberland Foreside, ME 04110 E-MAIL ADDRESS: INSURER(S) AFFORDING COVERAGE NAIC # INSURER A: Philadelphia Indemnity Insurance Company 18058 INSURER B : Atlantic Charter Insurance Company INSURED 44326 Lamprey Health Care, Inc. INSURER C : 207 South Main Street INSURER D : Newmarket, NH 03857 INSURER E : INSURER F : **COVERAGES CERTIFICATE NUMBER:** REVISION NUMBER: THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR POLICY EFF POLICY EXP TYPE OF INSURANCE **POLICY NUMBER** 1,000,000 X COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE
DAMAGE TO RENTED
PREMISES (Ea occurrence) 100,000 CLAIMS-MADE X OCCUR 7/1/2021 PHPK2149654 7/1/2020 5.000 MED EXP (Any one person) 1,000,000 PERSONAL & ADV INJURY 3,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE 3,000,000 POLICY PRO-Loc PRODUCTS - COMP/OP AGG OTHER: COMBINED SINGLE LIMIT (Ea accident) **AUTOMOBILE LIABILITY** ANY AUTO BODILY INJURY (Per person) SCHEDULED AUTOS OWNED AUTOS ONLY BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) HIRED AUTOS ONLY MON-SYNED UMBRELLA LIAB OCCUR EACH OCCURRENCE EXCESS LIAB CLAIMS-MADE AGGREGATE DED RETENTION \$ WORKERS COMPENSATION AND EMPLOYERS' LIABILITY X | PER STATUTE В 7/1/2020 7/1/2021 WCA00545408 500,000 ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) E.L. EACH ACCIDENT N/A 500,000 E.L. DISEASE - EA EMPLOYEE If yes, describe under DESCRIPTION OF OPERATIONS below 500.000 E.L. DISEASE - POLICY LIMIT DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 161, Additional Remarks Schedule, may be attached if more space is required) Evidence of General Liability and Workers Compensation coverage. CERTIFICATE HOLDER CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. NH DHHS 129 Pleasant Street Concord, NH 03301 AUTHORIZED REPRESENTATIVE



Where Excellence and Caring go Hand in Hand

Our Mission

The mission of Lamprey Health Care is to provide high quality primary medical care and health related services, with an emphasis on prevention and lifestyle management, to all individuals regardless of ability to pay.

- We seek to be a leader in providing access to medical and health services that improve the health status of the individuals and families in the communities we serve.
- Our mission is to remove barriers that prevent access to care; we strive to eliminate such barriers as language, cultural stereotyping, finances and/or lack of transportation.
- Lamprey Health Care's **commitment to the community** extends to providing and/or coordinating access to a full range of comprehensive services.
- Lamprey Health Care is committed to achieving the highest level of patient satisfaction through a personal
 and caring approach and exceeding standards of excellence in quality and service.

Our Vision

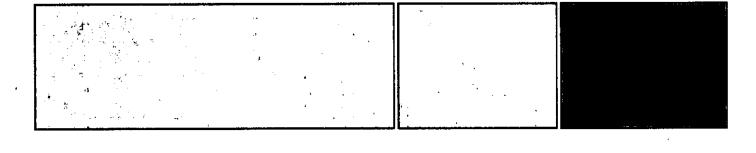
- We will be the **outstanding primary care choice** for our patients, our communities and our service area, and the standard by which others are judged.
- We will continue as pacesetter in the use of new knowledge for lifestyle improvement, quality of life.
- We will be a center of excellence in service, quality and teaching.
- We will be part of an integrated system of care to ensure access to medical care for all individuals and families in our communities.
- We will be an innovator to foster development of the best primary care practices, adoption of the tools of technology and teaching.
- We will establish partnerships, linkages, networks and referrals with other organizations to provide access to a full range of services to meet our communities' needs.

Our Values

- We exist to serve the needs of our patients.
- We value a positive caring approach in delivering patient services.
- We are committed to improving the health and total well-being of our communities.
- We are committed to being proactive in identifying and meeting our communities' health care needs.
- We provide a supportive environment for the professional and personal growth, and healthy lifestyles
 of our employees.
- We provide an atmosphere of learning and growth for both patients and employees as well as for those seeking training in primary care.
- We succeed by utilizing a team approach that values a positive, constructive commitment to Lamprey Health Care's mission.

Affirmed 12/18/2019





LAMPREY HEALTH CARE

Where Excellence and Caring go Hand in Hand

CONSOLIDATED FINANCIAL STATEMENTS

and

SUPPLEMENTARY INFORMATION

September 30, 2019 and 2018

With Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

Board of Directors
Lamprey Health Care, Inc. and Friends of Lamprey Health Care, Inc.

We have audited the accompanying consolidated financial statements of Lamprey Health Care, Inc. and Friends of Lamprey Health Care, Inc., which comprise the consolidated balance sheets as of September 30, 2019 and 2018, and the related consolidated statements of operations, functional expenses, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Lamprey Health Care, Inc. and Friends of Lamprey Health Care, Inc. Page 2

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Lamprey Health Care, Inc. and Friends of Lamprey Health Care, Inc. as of September 30, 2019 and 2018, and the results of their operations, changes in their net assets and their cash flows for the years then ended, in accordance with U.S. generally accepted accounting principles.

Change in Accounting Principles

As discussed in Note 1 to the financial statements, in 2019 Lamprey Health Care, Inc. and Friends of Lamprey Health Care, Inc. adopted new accounting guidance, Financial Accounting Standards Board Accounting Standards Updates No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities* (Topic 958) and No. 2016-18, *Restricted Cash* (Topic 230). Our opinion is not modified with respect to these matters.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating balance sheets as of September 30, 2019 and 2018, and the related consolidating statements of operations and changes in net assets for the years then ended, are presented for purposes of additional analysis rather than to present the financial position and changes in net assets of the individual entities, and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with U.S. generally accepted auditing standards. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Berry Dunn McNeil & Parker, LLC

'Portland, Maine' January 17, 2020

Consolidated Balance Sheets

September 30, 2019 and 2018

ASSETS

	<u>2019</u>	<u>2018</u>
Current assets Cash and cash equivalents Patient accounts receivable, net Grants receivable Other receivables Inventory Other current assets	\$ 1,422,407 1,237,130 452,711 236,798 81,484 78,405	\$ 1,341,015 1,330,670 228,972 172,839 72,219 139,568
Total current assets	3,508,935	3,285,283
Investment in limited liability company Assets limited as to use Fair value of interest rate swap Property and equipment, net	19,101 2,943,714 13,512 	22,590 3,205,350 <u>7,584,923</u>
Total assets	\$ <u>14,093,840</u>	\$ <u>14,098,146</u>
LIABILITIES AND NET ASSETS		
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt Total current liabilities	\$ 641,818 961,024 85,418 106,190 1,794,450	\$ 438,830 919,690 117,696 102,014 1,578,230
Long-term debt, less current maturities Fair value of interest rate swap	2,031,076	2,134,337 13,404
Total liabilities	3,825,526	3,725,971
Net assets Without donor restrictions With donor restrictions	9,732,208 <u>536,106</u>	10,061,029 311,146
Total net assets	10,268,314	10,372,175
Total liabilities and net assets	\$ <u>14,093,840</u>	\$ <u>14,098,146</u>

Consolidated Statements of Operations

Years Ended September 30, 2019 and 2018

C	<u>2019</u>	<u>2018</u>
Operating revenue		
Patient service revenue	\$ 9,143,768	\$ 9,426,185
Provision for bad debts	(398,544)	<u>(354,460</u>)
Net patient service revenue	8,745,224	9,071,725
Grants, contracts and contributions	6,104,270	5,538,925
Other operating revenue	1,637,578	769,240
Net assets released from restrictions for operations	<u>75,197</u>	<u>118,447</u>
Total operating revenue	16,562,269	15,498,337
Operating expenses		ı
Salaries and wages	10,584,157	9,941,188
Employee benefits	1,993,787	1,688,571
Supplies	646,774	715,862
Purchased services	1,731,988	1,569,327
Facilities	580,711	594,355
Other operating expenses	697,570	537,414
Insurance	145,114	143,338
Depreciation	461,062	459,716
Interest	<u>107,855</u>	<u>96,431</u>
Total operating expenses	16,949,018	15,746,202
Deficiency of revenue over expenses	(386,749)	(247,865)
Change in fair value of interest rate swap	26,916	365
Net assets released from restrictions for capital acquisition	<u>31,012</u>	<u>16,651</u>
Decrease in net assets without donor restrictions	\$ <u>(328,821</u>)	\$ <u>(230,849</u>)

Consolidated Statement of Functional Expenses

·		Healthcare						Total Healthcare		dministration and Support		
		Services	Ä	AHEC/PHN	<u>Tr</u>	ansportation		Services		Services		<u>Total</u>
Salaries and wages	\$	8,599,722	\$	418,785	\$	127,054	\$	9,145,561	\$	1,438,596	\$	10,584,157
Employee benefits		1,531,182		76,015		23,346		1,630,543		363,244		1,993,787
Supplies		614,628		12,839		47		627,514		19,260		646,774
Purchased services		892,684		225,590		407		1,118,681		613,307		1,731,988
Facilities		4,020		477		23,155		27,652		553,059		580,711
Other		283,801		157,524		120		441,445		256,125		697,570
Insurance		· -				8,922		8,922		136,192		145,114
Depreciation		_		-		27,509		27,509		433,553		461,062
Interest		-		-		-		-		107,855		107,855
Állocated program support		886,269		_		-		886,269		(886,269)		-
Allocated occupancy costs	_	714,331	_	34,319	_	4 <u>,531</u>	_	753 <u>,181</u>	_	<u>(753,181</u>)	_	<u> </u>
Total	\$ _	13,526,637	\$ ₌	925,549	\$_	215,091	\$ __	14,667,277	\$ ₌	2,281,741	\$ ₌	16,949,018

Consolidated Statement of Functional Expenses

		Healthcare						Total Healthcare		dministration and Support		
		Services	!	AHEC/PHN	<u>T</u> :	ransportation		Services		<u>Services</u>		<u>Total</u>
Salaries and wages	\$	8,000,572	\$	411,320	\$	120,008	\$	8,531,900	\$	1,409,288	\$	9,941,188
Employee benefits		1,315,582		70,805		20,049		1,406,436		282,135		1,688,571
Supplies		684,828		7,051		40		691,919		23,943		715,862
Purchased services		815,843		139,400		-		955,243		614,084		1,569,327
Facilities		4,402		480		20,945		25,827		568,528		594,355
Other		253,564		87,005		39		340,608		196,806		537,414
Insurance		· -		-		8,696		8,696		134,642		143,338
Depreciation		-		-		28,093		28,093		431,623		459,716
Interest		-		_		-		-		96,431		96,431
Allocated program support		825,266		-		-		825,266		(825,266)		-
Allocated occupancy costs	-	930,169	_	<u> 36,593</u>	_	4,831	_	971,593	_	(971,593)	_	<u> </u>
Total	\$ _	12,830,226	\$ ₌	752,654	\$_	<u>202,701</u>	\$ ₌	13,785,581	\$_	1,960,62 <u>1</u>	\$_	15,746,202

Consolidated Statements of Changes in Net Assets

Years Ended September 30, 2019 and 2018

		<u>2019</u>		<u>2018</u>
Net assets without donor restrictions Deficiency of revenue over expenses Change in fair value of interest rate swap Net assets released from restrictions for capital acquisition	\$	(386,749) 26,916 31,012	\$ _	(247,865) 365 16,651
Decrease in net assets without donor restrictions	_	(328,821)	_	(230,849)
Net assets with donor restrictions Contributions Grants for capital acquisition Net assets released from restrictions for operations Net assets released from restrictions for capital acquisition	_	205,027 126,142 (75,197) (31,012)	_	71,205 16,651 (118,447) (16,651)
Increase (decrease) in net assets with donor restrictions	_	224,960	_	(47,242)
Change in net assets		(103,861)		(278,091)
Net assets, beginning of year	1	<u>0,372,175</u>	1	0,650,266
Net assets, end of year	\$ <u>1</u>	0,268,314	\$ <u>1</u>	<u>0,372,175</u>

Consolidated Statements of Cash Flows

Years Ended September 30, 2019 and 2018

	<u>2019</u>	<u>2018</u>
Cash flows from operating activities		
Change in net assets	\$ (103,861)	\$ (278,091)
Adjustments to reconcile change in net assets to net cash		
provided by operating activities	398,544	354,460
Provision for bad debts Depreciation	461,062	459,716
Equity in earnings of limited liability company	3,489	(2,292)
Change in fair value of interest rate swap	(26,916)	(365)
Grants for capital acquisition	(126,142)	(16,651)
(Increase) decrease in the following assets:	,	
Patient accounts receivable	(305,004)	(614,015)
Grants receivable	(223,739)	247,179
Other receivable	(63,959)	(87,482)
Inventory	(9,265)	(8,640)
Other current assets	61,163	21,378
Increase (decrease) in the following liabilities: Accounts payable and accrued expenses	25,215	. 42,545
Accrued payroll and related expenses	41,334	39,213
Deferred revenue	(32,278)	28,656
Net cash provided by operating activities	99,643	<u> 185,611</u>
Cash flows from investing activities Capital acquisitions	(306,944)	(173,745)
Cash flows from financing activities		
Grants for capital acquisition	126,142	16,651
Principal payments on long-term debt	<u>(99,085)</u>	<u>(104,489</u>)
Net cash provided (used) by financing activities	27,057	(87,838)
Net decrease in cash and cash equivalents and restricted cash	(180,244)	(75,972)
Cash and cash equivalents and restricted cash, beginning of year	4,546,365	4,622,337
Cash and cash equivalents and restricted cash, end of year	\$ <u>4,366,121</u>	\$ <u>4,546,365</u>
Breakdown of cash and cash equivalents and restricted cash, end of year		
Cash and cash equivalents	\$ 1,422,407	\$ 1,341,015
Assets limited as to use	2,943,714	3,205,350
· ·	\$ <u>4,366,121</u>	\$ <u>4,546,365</u>
Supplemental disclosure of cash flow information	_	
• •	\$ 107, <u>855</u>	\$ 96,43 <u>1</u>
Cash paid for interest	\$ 177,773	\$
Capital expenditures included in accounts payable	Ψ <u>1171119</u>	*

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

1. Summary of Significant Accounting Policies

Organization

Lamprey Health Care, Inc. (LHC) is a not-for-profit corporation organized in the State of New Hampshire. LHC is a Federally Qualified Health Center (FQHC) whose primary purpose is to provide high quality family health, medical and behavioral health services to residents of southern New Hampshire without regard to the patient's ability to pay for these services.

Subsidiary

Friends of Lamprey Health Care, Inc. (FLHC) is a not-for-profit corporation organized in the State of New Hampshire. FLHC's primary purpose is to support LHC. FLHC is also the owner of the property occupied by LHC's administrative and program offices in Newmarket, New Hampshire. LHC is the sole member of FLHC.

Principles of Consolidation

The consolidated financial statements include the accounts of LHC and its subsidiary, FLHC (collectively, the Organization). All significant intercompany balances and transactions have been eliminated in consolidation.

Recently Adopted Accounting Pronouncements

In August 2016, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2016-14, Presentation of Financial Statements of Not-for-Profit Entities (Topic 958). which makes targeted changes to the not-for-profit financial reporting model. The ASU marks the completion of the first phase of a larger project aimed at improving not-for-profit financial reporting. Under the ASU, net asset reporting is streamlined and clarified. The existing three category classification of net assets was replaced with a simplified model that combines temporarily restricted and permanently restricted into a single category called "net assets with donor restrictions." The guidance on accounting for the lapsing of restrictions on gifts to acquire property and equipment has also been simplified and clarified. New disclosures highlight restrictions on the use of resources that make otherwise liquid assets unavailable for meeting near-term financial requirements. The ASU also imposes several new requirements related to reporting expenses which resulted in the expansion of the consolidated financial statements to include statements of functional expenses. The Organization has adjusted the presentation of these statements accordingly. The ASU has been applied retrospectively to 2018. The adoption had no effect on the Organization's total net assets, results of operations, changes in net assets or cash flows for the year ended September 30, 2019. The adoption did result in a reclassification of net assets previously reported as net assets with donor restrictions to net assets without donor restrictions. This related to gifts received and used to acquire property and equipment and the restrictions on these gifts were previously released over the useful life of the acquired assets. Previously reported net assets with donor restrictions of \$109,370 and \$115,620 at September 30, 2018 and 2017, respectively, have been reclassified as net assets without donor restrictions.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

In November 2016, FASB issued ASU No. 2016-18, *Restricted Cash* (Topic 230), which requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. The ASU is effective for fiscal years beginning on or after December 15, 2018. The Organization adopted ASU No. 2016-18 in 2019, and restated its 2018 statement of cash flows to conform to the provisions thereof.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP), which require the Organization to report information in the financial statements according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the Board of Directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received, which is then treated as cost. The gifts are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same year as received are reflected as contributions without donor restrictions in the accompanying financial statements.

Gifts of long-lived assets, such as land, buildings, or equipment, are reported as net assets without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes

Both LHC and FLHC are public charities under Section 501(c)(3) of the Internal Revenue Code. As public charities, the entities are exempt from state and federal income taxes on income earned in accordance with their tax-exempt purposes. Unrelated business income is subject to state and federal income tax. Management has evaluated the Organization's tax positions and concluded that the Organization has no unrelated business income or uncertain tax positions that require adjustment to the consolidated financial statements.

Cash and Cash Equivalents

Cash and cash equivalents consist of business checking and savings accounts as well as petty cash funds.

The Organization maintains cash balances at several financial institutions. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At various times throughout the year, the Organization's cash balances may exceed FDIC insurance. The Organization has not experienced any losses in such accounts and management believes it is not exposed to any significant risk.

Patient Accounts Receivable

Patient accounts receivable are stated at the amount management expects to collect from outstanding balances. Patient accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectibility of patient accounts receivable, the Organization analyzes its past collection history and identifies trends for all funding sources in the aggregate. In addition, patient balances in excess of 120 days are 100% reserved. Management regularly reviews revenue and payer mix data in evaluating the sufficiency of the allowance for uncollectible accounts. Amounts not collected after all reasonable collection efforts have been exhausted are applied against the allowance for uncollectible accounts.

Grants and Other Receivables

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. All such amounts are considered collectible.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

The Organization receives a significant amount of grants from the U.S. Department of Health and Human Services (DHHS). As with all government funding, these grants are subject to reduction or termination in future years. For the years ended September 30, 2019 and September 30, 2018, grants from DHHS (including both direct awards and awards passed through other organizations) represented approximately 76% and 76%, respectively, of grants, contracts and contributions revenue.

Investment in Limited Liability Company

The Organization is one of eight partners who each made a capital contribution of \$500 to Primary Health Care Partners (PHCP). The purposes of PHCP are: (i) to engage and contract directly with the payers of health care to influence the design and testing of emerging payment methodologies; (ii) to achieve the three part aim of better care for individuals, better health for populations and lower growth in expenditures in connection with both governmental and non-governmental payment systems; (iii) to undertake joint activities to offer access to high quality, cost effective medical, mental health, oral health, home care and other community-based services, based upon the medical home model of primary care delivery, that promote health and well-being by developing and implementing effective clinical and administrative systems in a manner that is aligned with the FQHC model; and to lead collaborative efforts to manage costs and improve the quality of primary care services delivered by health centers operated throughout the state of New Hampshire; and (iv) to engage in any and all lawful activities, including without limitation the negotiation of contracts, agreements and/or arrangements (with payers and other parties). The Organization's investment in PHCP is reported using the equity method and the investment amounted to \$19,101 and \$22,590 at September 30, 2019 and 2018, respectively.

Assets Limited as To Use

Assets limited as to use include cash and cash equivalents set aside under loan agreements for repairs and maintenance on the real property collateralizing the loan, assets designated by the Board of Directors for specific projects or purposes and donor-restricted contributions as discussed further in Note 7.

Property and Equipment

Property and equipment acquisitions are recorded at cost, less accumulated depreciation. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed on the straight-line method.

Patient Service Revenue

Patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

340B Drug Pricing Program

LHC, as an FQHC, is eligible to participate in the 340B Drug Pricing Program. The program requires drug manufacturers to provide outpatient drugs to FQHCs and other identified entities at a reduced price. LHC contracts with local pharmacies under this program. The local pharmacies dispense drugs to eligible patients of LHC and bill insurances on behalf of LHC. Reimbursement received by the pharmacies is remitted to LHC net of dispensing and administrative fees. Revenue generated from the program is included in patient service revenue net of third-party allowances. The cost of drug replenishments and contracted expenses incurred related to the program are included in other operating expenses.

Functional Expenses

The financial statements report certain categories of expenses that are attributable to one or more programs or supporting functions of the Organization. Expenses which are allocated between program services and administrative support include employee benefits which are allocated based on direct wages, facilities and related costs which are allocated based upon square footage occupied by the program, and direct program support (billing and medical records) which is 100% attributable to healthcare services.

Deficiency of Revenue Over Expenses

The consolidated statements of operations reflect the deficiency of revenue over expenses. Changes in net assets without donor restriction which are excluded from this measure include contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets) and changes in fair value of an interest rate swap that qualifies for hedge accounting.

Subsequent Events

For purposes of the preparation of these financial statements, management has considered transactions or events occurring through January 17, 2020, the date that the financial statements were available to be issued. Management has not evaluated subsequent events after that date for inclusion in the financial statements.

2. Availability and Liquidity of Financial Assets

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Organization has various sources of liquidity at its disposal, including cash and cash equivalents and a line of credit.

The Organization had working capital of \$1,714,485 and \$1,707,053 at September 30, 2019 and 2018, respectively. The Organization had average days cash and cash equivalents on hand (based on normal expenditures) of 31 and 32 at September 30, 2019 and 2018, respectively.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

Financial assets available for general expenditure within one year as of September 30 were as follows:

	<u>2019</u>		<u>2018</u>
Cash and cash equivalents	\$ 1,422,407	\$	1,341,015
Patient accounts receivable, net	1,237,130	١ ٠	1,330,670
Grants receivable	452,711		228,972
Other receivables	236,798	_	172,839
Financial assets available	\$ <u>3,349,046</u>	\$_	3,073,496

The Organization has certain board-designated assets limited to use which are available for general expenditure within one year in the normal course of operations upon obtaining approval from the Board of Directors. Accordingly, these assets have not been included in the qualitative information above. The Organization has other assets limited to use for donor-restricted purposes, which are more fully described in Note 7, are not available for general expenditure within the next year and are not reflected in the amounts above.

The Organization's goal is generally to have, at the minimum, the Health Resources and Services Administration recommended days cash and cash equivalents on hand for operations of 30 days.

The Organization has a \$1,000,000 line of credit, as discussed in more detail in Note 5.

3. Patient Accounts Receivable

Patient accounts receivable consisted of the following:

		<u>2019</u>		<u>2018</u>
Patient accounts receivable Contract 340B pharmacy program receivables	\$ _	1,397,194 75,586	\$_	1,386,791 197,976
Total patient accounts receivable Allowance for doubtful accounts	_	1,472,780 <u>(235,650</u>)	/ .	1,584,767 (254,097)
Patient accounts receivable, net	\$ _	<u>1,237,130</u>	\$ ₌	1,330,670
A reconciliation of the allowance for uncollectible accounts follows:				•
		<u>2019</u>		<u>2018</u>
Balance, beginning of year Provision for bad debts Write-offs	\$	254,097 398,544 (416,991)	\$ 	233,455 354,460 (333,818)
Balance, end of year	\$ _	235,650	\$ ₌	254,097

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

The Organization grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. Primary payers representing 10% or more of the Organization's gross patient accounts receivable are as follows:

	<u>2019</u>	<u>2018</u>
Medicare	~ 17 %	18 %
Medicaid	19 %	14 %
Anthem Blue Cross Blue Shield	*	13 %

^{*} less than 10%

4. Property and Equipment

Property and equipment consists of the following:

	<u>2019</u>	<u>2018</u>
Land and improvements Building and improvements Furniture, fixtures and equipment	\$ 1,154,753 11,048,899 _1,799,636	\$ 1,154,753 10,943,714 _1,723,627
Total cost Less accumulated depreciation	14,003,288 <u>6,667,847</u>	13,822,094 <u>6,237,171</u>
Construction in progress	7,335,441 <u>273,137</u>	7,584,923
Property and equipment, net	\$ <u>7,608,578</u>	\$ <u>7,584,923</u>

During 2019, the Organization began to make renovations to the clinical building in Newmarket, New Hampshire. The project is estimated to cost approximately \$780,000 and is expected to be completed and placed in service in December 2019. The project has been funded primarily through donor restricted contributions and debt.

The Organization has made renovations to certain buildings with federal grant funding. In accordance with the grant agreements, a Notice of Federal Interest (NFI) was filed in the appropriate official records of the jurisdiction in which the property is located. The NFI is designed to notify any prospective buyer or creditor that the Federal Government has a financial interest in the real property components acquired under the aforementioned grant; that the property may not be used for any purpose inconsistent with that authorized by the grant program statute and applicable regulations; that the property may not be mortgaged or otherwise used as collateral without the written permission of the Associate Administrator of the Office of Federal Assistance Management (OFAM), Health Resources and Services Administration (HRSA); and that the property may not be sold or transferred to another party without the written permission of the Associate Administrator of OFAM and HRSA.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

5. Line of Credit

The Organization has an available \$1,000,000 revolving line of credit from a local bank through May 31 2021, with an interest rate of 5.50%. The line of credit is collateralized by all business assets. There was no outstanding balance as of September 30, 2019 and 2018.

6. Long-Term Debt

Long-term debt consists of the following:

		<u>2019</u>		<u>2018</u>
Promissory note payable to local bank; see terms outlined below.	\$	851,934	\$	875,506
5.375% promissory note payable to United States Department of Agriculture, Rural Development (Rural Development), paid in monthly installments of \$4,949, which includes interest, through June 2026. The note is collateralized by all tangible property owned by the Organization. The note was paid off through refinancing that is effective in October 2019; see details below.	•	335,509		371,976
4.75% promissory note payable to Rural Development, paid in monthly installments of \$1,892, which includes interest, through November 2033. The note is collateralized by all tangible property owned by the Organization. The note was paid off through refinancing that is effective in October 2019; see details below.		231,091		242,438
4.375% promissory note payable to Rural Development, paid in monthly installments of \$5,000, which includes interest, through December 2036. The note is collateralized by all tangible property owned by the Organization. The note was paid off through refinancing that is effective in October 2019; see details below.		718,732		746,431
Total long-term debt	_	2,137,266	_	2,236,351
Less current maturities	_	106,190	_	102,014
Long-term debt, less current maturities	\$ ₌	2,031,076	\$	2 <u>,134,337</u>

The Organization has a promissory note with a local bank which is a ten-year balloon note to be paid at the amortization rate of 30 years, with monthly principal payments of \$1,345 plus interest at 85% of the one-month LIBOR rate plus 2.125% through January 2022 when the balloon payment is due. The note is collateralized by the real estate. The Organization has an interest rate swap agreement for the ten-year period through 2022 that limits the potential interest rate fluctuation and essentially fixes the rate at 4.13%. The fair value of the interest rate swap agreement was an asset of \$13,512 and a liability of \$13,404 at September 30, 2019 and 2018, respectively.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

Effective October 2, 2019, the Organization obtained a \$2,100,000 note payable with a local bank, which repaid the notes payable due to Rural Development in the amount of \$1,285,332, and the additional financing was used to renovate the Organization's Newmarket clinical building as discussed in Note 4. The note has a ten-year balloon and is to be paid at the amortization rate of 30 years, with monthly principal payments plus interest at the greater of the Wall Street Journal Prime rate or the weighted average of the rate of overnight Federal funds with members of the Federal Reserve Bank of New York plus 0.5% through October 2029 when the balloon payment is due. The note is collateralized by the real estate. The Organization has an interest rate swap agreement for the ten-year period through 2029 that limits the potential interest rate fluctuation and essentially fixes the rate at 3.173%.

The Organization is required to meet certain administrative and financial covenants under various loan agreements included above. The Organization failed to meet one of those loan covenants at September 30, 2019 and has received a waiver of default from the bank.

Maturities of long-term debt for the next five years and thereafter (adjusted for the refinancing as discussed above) are as follows:

2020	\$	106,190
2021		50,783
2022		832,321
2023		28,439
2024		29,264
Thereafter		<u>1,090,269</u>
Total	. \$_	<u>2,137,266</u>

7. Net Assets

Net assets without donor restrictions are designated for the following purposes:

	<u>2019</u>	<u>2018</u>
Undesignated	\$ 7,019,181	\$ 7,377,112
Repairs and maintenance on the real property collateralizing Rural Development loans	142,092	142,092
Board-designated for Transportation	16,982	16,982´
Working capital Building improvements	1,391,947 <u>1,162,006</u>	1,391,947 <u>1,132,896</u>
Total	\$ <u>9,732,208</u>	\$ <u>10,061,029</u>

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

Net assets with donor restrictions were restricted for the following specific purposes:

		<u>2019</u>	<u>2018</u>	
Temporary in nature:				
Capital improvements	· \$	326,567	\$ 231,43	36
Community programs		181,151	54,64	43
Substance abuse prevention		28,388	25.00	<u>37</u>
Total	\$	536,106	\$ <u>311,14</u>	<u> 46</u>

8. Patient Service Revenue

Patient service revenue was as follows for the years ended September 30:

	<u>2019</u>	<u>2018</u>
Gross charges 340B contract pharmacy revenue	\$13,786,408 _1,139,085	\$13,683,357
Total gross revenue	14,925,493	15,010,513
Contractual adjustments Sliding fee discounts Other discounts	(4,793,060) (964,485) <u>(24,180</u>)	(4,534,268) (1,030,666) <u>(19,394</u>)
Total patient service revenue	\$ <u>9,143,768</u>	\$ <u>9,426,185</u>

The mix of gross patient service revenue from patients and third-party payers was as follows for the years ended September 30:

	<u>2019</u>	<u>2018</u>
Medicare	17 %	17 %
Medicaid	31 %	27 %
Blue Cross Blue Shield	17 %	18 %
Other payers	21 %	24 %
Self pay and sliding fee scale patients	<u>14</u> %	<u> </u>
	<u>100</u> %	<u>100</u> %

Laws and regulations governing the Medicare, Medicaid and 340B programs are complex and subject to interpretation. The Organization believes that it is in compliance with all laws and regulations. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties and exclusion from the Medicare, Medicaid and 340B programs. Differences between amounts previously estimated and amounts subsequently determined to be recoverable or payable are included in patient service revenue in the year that such amounts become known.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

A summary of the payment arrangements with major third-party payers follows:

Medicare

The Organization is reimbursed for the care of qualified patients on a prospective basis, with retroactive settlements related to vaccine costs only. The prospective payment is based on a geographically-adjusted rate determined by federal guidelines. Overall, reimbursement was and continues to be subject to a maximum allowable rate per visit. The Organization's Medicare cost reports have been audited by the Medicare administrative contractor through September 30, 2018.

Medicaid and Other Payers

The Organization is reimbursed by Medicaid for the care of qualified patients on a prospective basis. Overall, reimbursement is subject to a maximum allowable rate per visit. The Organization also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. Under these arrangements, the Organization is reimbursed based on contractually obligated payment rates which may be less than the Organization's public fee schedule.

Charity Care

The Organization provides care to patients who meet certain criteria under its sliding fee discount policy without charge or at amounts less than its established rates. Because the Organization does not pursue collection of amounts determined to qualify as charity care, they are not reported as net patient service revenue. The Organization estimates the costs associated with providing charity care by calculating the ratio of total cost to total charges, and then multiplying that ratio by the gross uncompensated charges associated with providing care to patients eligible for free care. The estimated cost amounted to approximately \$1,053,562 and \$1,041,596 for the years ended September 30, 2019 and 2018, respectively.

The Organization is able to provide these services with a component of funds received through local community support and federal and state grants.

9. Retirement Plan

The Organization has a defined contribution plan under Internal Revenue Code Section 403(b). The Organization contributed \$300,572 and \$157,605 for the years ended September 30, 2019 and 2018, respectively. The Organization's Board of Directors voted to suspend the employer contributions to the plan in April 2018 and resume contributions in January 2019 subsequent to the adoption of revisions to the employer contribution component of the plan documents.

Notes to Consolidated Financial Statements

September 30, 2019 and 2018

10. Medical Malpractice

The Organization is protected from medical malpractice risk as an FQHC under the Federal Tort Claims Act (FTCA). The Organization has additional medical malpractice insurance, on a claims-made basis, for coverage outside the scope of the protection of the FTCA. As of September 30, 2019, there were no known malpractice claims outstanding which, in the opinion of management, will be settled for amounts in excess of both FTCA and medical malpractice insurance coverage, nor are there any unasserted claims or incidents which require loss accrual. The Organization intends to renew medical malpractice insurance coverage on a claims-made basis and anticipates that such coverage will be available.

11. Litigation

From time-to-time certain complaints are filed against the Organization in the ordinary course of business. Management vigorously defends the Organization's actions in those cases and utilizes insurance to cover material losses. In the opinion of management, there are no matters that will materially affect the Organization's consolidated financial statements.

SUPPLEMENTARY INFORMATION

Consolidating Balance Sheet

September 30, 2019

ASSETS

	Lamprey Health Care, Inc.	Friends of Lamprey Health Care, Inc.	Eliminations	2019 Consolidated
Current assets Cash and cash equivalents Patient accounts receivable, net Grants receivable Other receivables Inventory Other current assets	\$ 453,924 1,237,130 452,711 236,798 81,484 78,405	\$ 968,483 - - 59,797 -	\$ - - (59,797) - -	\$ 1,422,407 1,237,130 452,711 236,798 81,484 78,405
Total current assets	2,540,452	1,028,280	(59,797)	3,508,935
Investment in limited liability company Assets limited as to use Fair value of interest rate swap Property and equipment, net	19,101 2,861,010 13,512 5,718,217	82,704 - 1,890,361	- - -	19,101 2,943,714 13,512 <u>7,608,578</u>
Total assets	\$ <u>11,152,292</u>	\$ <u>3,001,345</u>	\$ <u>(59,797</u>)	\$ <u>14,093,840</u>
LIABILIT	TIES AND NET	ASSETS		
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt		* - 40,773	\$ (59,797) - - -	\$ 641,818 961,024 85,418 106,190
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue	\$ 701,615 961,024 85,418	\$ - - -	\$ (59,797) - - - (59,797)	961,024 85,418
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt	\$ 701,615 961,024 85,418 65,417	\$ - - - 40,773		961,024 85,418 106,190
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt Total current liabilities	\$ 701,615 961,024 85,418 65,417 1,813,474	\$ - - 40,773 40,773		961,024 85,418 106,190 1,794,450
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt Total current liabilities Long-term debt, less current maturities	\$ 701,615 961,024 85,418 65,417 1,813,474 1,122,027	\$ - - 40,773 40,773 909,049 949,822	(59,797)	961,024 85,418 106,190 1,794,450 2,031,076
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt Total current liabilities Long-term debt, less current maturities Total liabilities Net assets Without donor restrictions	\$ 701,615 961,024 85,418 65,417 1,813,474 1,122,027 2,935,501 7,680,685	\$ - - 40,773 40,773 909,049 949,822	(59,797)	961,024 85,418 106,190 1,794,450 2,031,076 3,825,526

Consolidating Balance Sheet

September 30, 2018

ASSETS

	Lamprey Health Care, Inc.	Friends of Lamprey Health Care, Inc.	2018 Consolidated
Current assets Cash and cash equivalents Patient accounts receivable, net Grants receivable Other receivables Inventory Other current assets Total current assets	\$ 656,379 1,330,670 228,972 172,839 72,219 139,568 2,600,647	\$ 684,636 - - - - - 684,636	\$ 1,341,015 1,330,670 228,972 172,839 72,219 139,568 3,285,283
Investment in limited liability company Assets limited as to use Property and equipment, net	22,590 2,920,876 <u>5,585,290</u>	284,474 1,999,633	22,590 3,205,350 <u>7,584,923</u>
Total assets	\$ <u>11,129,403</u>	\$ <u>2,968,743</u>	\$ <u>14,098,146</u>
LIABILITIES AND NET	ASSETS		
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue Current maturities of long-term debt	\$ 438,830 919,690 117,696 63,027	\$ - - - 38,987	\$ 438,830 919,690 117,696 102,014
Total current liabilities	1,539,243	38,987	1,578,230
Long-term debt, less current maturities fair value of interest rate swap	1,184,455 13,404	949,882	2,134,337 13,404
Total liabilities	2,737,102	988,869	· <u>3,725,971</u>
Net assets Without donor restrictions With donor restrictions	8,081,155 <u>311,146</u>	1,979,874	10,061,029 311,146
Total net assets	<u>8,392,301</u>	1,979,874	<u>10,372,175</u>
Total liabilities and net assets	\$ <u>11,129,403</u>	\$ <u>2,968,743</u>	\$ <u>14,098,146</u>

Consolidating Statement of Operations

	Lamprey Health Care Inc.	Friends of Lamprey Health Care, Inc.	Eliminations	2019 Consolidated
Operating revenue	\$ 9,143,768	\$ -	\$ -	\$ 9,143,768
Patient service revenue Provision for bad debts	(398,544)	<u> </u>	<u> </u>	(398,544)
Net patient service revenue	8,745,224	-	-	8,745,224
Rental income	· -	227,916	(227,916)	-
Grants, contracts and contributions	6,104,270	-	-	6,104,270
Other operating revenue	1,637,475	103	-	1,637,578
Net assets released from restrictions for				
operations	<u>75,197</u>			<u>75,197</u>
Total operating revenue	<u>16,562,166</u>	228,019	(227,916)	<u>16,562,269</u>
Operating expenses				
Salaries and wages	10,584,157	-	-	10,584,157
Employee benefits	1,993,787	-	· -	1,993,787
Supplies	646,774	-	-	646,774
Purchased services	1,731,860	128	-	1,731,988
Facilities	808,327	300	(227,916)	580,711
Other operating expenses	694,558	3,012	-	697,570
Insurance	145,114	-	-	145,114
Depreciation	351,790	109,272	-	461,062
Interest expense	64,197	43,658	<u> </u>	<u>107,855</u>
Total operating expenses	<u>17,020,564</u>	<u>156,370</u>	(227,916)	16,949,018
(Deficiency) excess of revenue over				
expenses	(458,398)	71,649	•.	(386,749)
Change in fair value of interest rate swap Net assets released from restrictions for	26,916	-	-	26,916
capital acquisition	31,012		· <u>-</u>	<u>31,012</u>
(Decrease) increase in net assets	¢ (400.470\	¢ 74.640	¢	¢ /330 031\
without donor restrictions	\$ <u>(400,470</u>)	\$ <u>71,649</u>	Ψ	\$ <u>(328,821</u>)

Consolidating Statement of Operations

	Lamprey Health Care, Inc.	Friends of Lamprey Health Care, Inc.	Eliminations	2018 Consolidated
Operating revenue	\$ 9,426,185	\$ -	\$ -	\$ 9,426,185
Patient service revenue Provision for bad debts	(354,460)		<u> </u>	(354,460)
Net patient service revenue	9,071,725	-	-	9,071,725
Rental income	-	227,916	(227,916)	-
Grants, contracts and contributions	5,538,925	<u>-</u>	-	5,538,925
Other operating revenue	769,148	92	-	769,240
Net assets released from restrictions for	440 447			110 117
operations	<u>118,447</u>			<u>118,447</u>
Total operating revenue	<u>15,498,245</u>	228,008	(227,916)	<u>15,498,337</u>
Operating expenses				
Salaries and wages	9,941,188	-	-	9,941,188
Employee benefits	1,688,571	-	-	1,688,571
Supplies	715,784	78	-	715,862
Purchased services	1,569,171	156	-	1,569,327
Facilities	816,102	6,169	(227,916)	594,355
Other operating expenses	535,414	2,000	-	537,414
Insurance	143,338	-	- ,	143,338
Depreciation	353,293	106,423	-	459,716
Interest	<u>60,447</u>	<u>35,984</u>		<u>96,431</u>
Total operating expenses	15,823,308	<u>150,810</u>	<u>(227,916</u>)	<u>15,746,202</u>
(Deficiency) excess of revenue over				
expenses	(325,063)	77,198	-	(247,865)
Change in fair value of interest rate swap Net assets released from restrictions for	365	-	•	365
capital acquisition	<u>16,651</u>			<u> 16,651</u>
(Decrease) increase in net assets without donor restrictions	\$ (308,047)	\$ 77,198	\$ -	\$ (230,849)
Without donor restrictions	\$ <u>1000,071</u>)	Ψ <u>/1,130</u>	Ψ	<u> </u>

Consolidating Statement of Changes in Net Assets

	Lamprey Health Care, Inc.		Friends of Lamprey Health Care, Inc.		<u>Cc</u>	2019 onsolidated
Net assets without donor restrictions (Deficiency) excess of revenue over expenses	\$	(458,398)	\$	71,649	\$	(386,749)
Change in fair value of interest rate swap	·	` 26,916	·	•		` 26,916 [´]
Net assets released from restrictions for capital acquisition	_	31,012			_	31,012
(Decrease) increase in net assets without donor restrictions	_	<u>(400,470</u>)		71,649	_	(328,821)
Net assets with donor restrictions						
Contributions		205,027		. •		205,027
Grants for capital acquisition Net assets released from restrictions for operations		126,142 (75,197)				126,142 (75,197)
Net assets released from restrictions for capital acquisition	_	· (31,012)			_	(31,012)
Increase in net assets with donor restrictions	_	224,960		-	_	224,960
Change in net assets		(175,510)		71,649		(103,861)
Net assets, beginning of year	_	<u>8,392,301</u>	<u> 1,9</u>	979,874	1	<u>0,372,175</u>
Net assets, end of year	\$_	<u>8,216,791</u>	\$ <u>2,0</u>	051,523	\$ <u>1</u>	0,268,314

Consolidating Statement of Changes in Net Assets

	Lamprey Health Care, Inc.		Friends of Lamprey Health Car	,	2018 Consolidated
Net assets without donor restrictions (Deficiency) excess of revenue over expenses Change in fair value of interest rate swap Net assets released from restrictions for capital	\$ (325,063) 365	\$ 77,19	98 -	\$ (247,865) 365
acquisition		16,6 <u>51</u>		_	<u>16,651</u>
(Decrease) increase in net assets without donor restrictions	(;	308,047)	77,19	<u>98</u>	(230,849)
Net assets with donor restrictions		74 005			74 205
Contributions Grants for capital acquisition		71,205 16,651		_	71,205 16,651
Net assets released from restrictions for operations	(118,447)		_	(118,447)
Net assets released from restrictions for capital acquisition		(16,651)		_	(16,651)
Decrease in net assets with donor restrictions		<u>(47,242</u>)		<u>-</u>	(47,242)
Change in net assets	(3	355,289)	77,19	98	(278,091)
Net assets, beginning of year	<u>8,</u>	747,59 <u>0</u>	1,902,67	<u>76</u>	<u>10,650,266</u>
Net assets, end of year	\$ <u>8,</u>	392,301	\$ <u>1,979,87</u>	74	\$ <u>10,372,175</u>



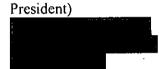
2020 Board of Directors

Frank Goodspeed (President/Chair)



Term Ends 2020

Raymond Goodman, III (Vice



Term ends 2021

Arvind Ranadc, (Treasurer)



Term Ends 2021

Thomas "Chris" Drew (Secretary)



Term Ends 2022

Audrey Ashton-Savage (Immediate Past Chair/President)



Term Ends 2021

Michelle Boom



Term Ends 2022

James Brewer



Term Ends 2022

Michael Chouinard



Term Ends 2022

Elizabeth Crepeau



Term ends 2021

Robert Gilbert



Term Ends 2020

Carol LaCross



Term Ends 2021

Andrea Laskey



Term Ends 2022



2020 Board of Directors

Michael Reinke

Term Ends 2022

Wilberto Torres

Term Ends 2019

Laura Valencia

Term Ends 2021

Robert S. Woodward

Term Ends 2019

Non-Voting Board Member

Michael Merenda, Board Member Emeritus

Paula K. Smith, MBA, EdD

EDUCATION

Rivier University, Nashua NH

Doctoral Program in Education, Leadership and Learning, May 2018

American Evaluation Association/Centers for Disease Control, Summer Institute, June 2012

The Dartmouth Institute of Health Policy and Clinical Practice, Coach the Coach: The Art of Coaching and Improving Quality, Microsystems Process Improvement Training, 2009

American Society of Training & Development, Professional Trainer Certificate Program, Concord, NH, 2002.

Cultural Competency; Training of Trainers Program, CCHCP Training Institute, Seattle, WA,2000

University of Massachusetts, Boston, Harbor Campus, Boston, MA 02125 Masters in Business Administration, 1991

Boston University School of Public Health, Boston, MA Negotiation and Conflict Resolution for Health Care Management (Training Program), 1991

University of New Hampshire, Durham, NH Bachelor of Science, Health Administration and Planning, 1985

PROFESSIONAL EXPERIENCE

February 1998 Present Director, Southern New Hampshire Area Health Education Center (AHEC)

Lamprey Health Care, Raymond, NH

- Coordinates, plans and supervises the establishment and operation of a new AHEC center and programs designed to increase
 access to quality health care in southern NH.
- Partners with community-based providers and academic institutions to improve the supply and distribution of primary health care professionals and facilitates student placements in the community with an emphasis on medically underserved areas.
- Provides training opportunities for residents, nurse practitioners, social worker, physician assistant, nursing and medical students, as well as practicing providers.
- Develops and coordinates health care awareness programs for high school students with a focus on minority and disadvantaged populations.
- Coaches health center microteams in quality improvement initiatives.
- Oversees implementation of "Better Choices, Better Health" Chronic Disease Self-Management Program, including marketing, reporting, recruitment and management of leaders, and coordination of NH CDSMP Network, a learning community of leaders.

October 1995 to

Regional Services Coordinator

February 1998

New England Community Health Center Association, Woburn, MA

- Provided technical assistance, policy analysis, and other membership services to state primary care associations in New England and the community health centers they serve;
- Coordinated educational sessions for primary care clinicians and administrators on a variety of health care topics; assisted in developing program for two community health conferences a year, as well as one-day programs;
- Acted as liaison for members of MIS/Fiscal Directors and other regional committees;
- Wrote grants, including concept development, implementation plans and budget, for government and foundation proposals;
- Designed survey instruments, analyzed data, and wrote reports for region-wide surveys of community health centers, including
 compensation survey, needs assessment for locum tenens, survey on management information systems, and survey on
 productivity and staffing ratios;
- Acted as Project Director of Phase III of the Mammography Access Project;
- Wrote and distributed quarterly newsletter to health centers and public health organizations throughout New England.

February 1992 to October 1995 Paula K. Smith **Program Director**

Department of Medical Security, Boston, MA

Page 2

- Managed the Labor Shortage Initiative, a \$23 million state-wide program providing education and training opportunities in health
 care occupations; oversaw the allocation of funds to participating hospitals, colleges and universities, and community
 organizations; supervised the development of contracts; monitored program achievements.
- Developed, implemented, and managed the *Children's Medical Security Plan*, a health insurance program for uninsured children under the age of 13; negotiated and monitored contracts totaling nearly \$12 million with participating insurers; coordinated public relations and outreach activities related to the program; acted as a liaison with various advocacy groups.
- Managed CenterCare, a \$4 million managed care program providing services through contracts with 30 community health centers
 across the state; allocated resources to participating centers; developed and conducted training sessions on CenterCare program
 operations for health center staff; analyzed demographic and utilization date of participants.

May 1990 to

Contract Manager

February 1992

Department of Medical Security, Boston, MA

- Coordinated the procurement process for both CenterCare and the Labor Shortage Initiative, which included writing Requests for Proposals (RFPs), reviewing and analyzing proposals, monitoring the contracting and administration of funded proposals, and acting as a liaison between interested parties;
- Monitored CenterCare by coordinating payments to contractors, conducting site visits at participating community health centers, and reporting on program status; managed administrative procedures and acted as a liaison between agencies for all contracts in accordance with regulations.

October 1988 to

Contract Specialist

May 1990

Office of the State Comptroller, Boston, MA

- Assisted and instructed departments in the process of contract approval, as well as utilization of the state-wide automated accounting systems (MMARS);
- Developed policies in support of state regulations pertaining to contract approval.
- Supervised contract officers in the review and approval of statewide consultant contracts; created reports to monitor departmental activities; organized special projects.

January 1988 to

Contract Officer

October 1988

Office of the State Comptroller, Boston, MA

- · Reviewed and approved transactions on MMARS submitted by departments throughout the Commonwealth;
- Managed Tax Exempt Lease Purchase program of all departments in the Commonwealth;
- · Utilized word processing and spreadsheet programs.

September 1985 to

Administrative Assistant

January 1988

Joseph M. Smith Community Health Center, Alston, MA

- Provided assistance to the Executive Director in overall administration of health center,
- Assisted Finance Director in management of accounts, and prepared monthly invoices for all grant reimbursement, utilizing word
 processing and spreadsheet programs.
- Supervised the payroll system and managed personnel files for 60 employees;
- Acted as liaison between outside vendors and health center;
- Interviewed candidates for support staff positions.

AFFILIATIONS

Endowment for Health Board of Advisors, 2013-Present

Recipient of 2007 NH Office of Minority Health Women's Health Recognition Award

NH Leadership Board: American Lung Association, 2007-present

Recipient of 2006 National AHEC Center for Excellence Award in Community Programming

Leadership New Hampshire 2003 Associate

Member of National AHEC Organization

Organizational Recipient of 2002 Champions in Diversity Award for Education

References Available Upon Request

MARIA REYES

PROFESSIONAL SUMMARY

Innovative senior level director with over 15 years of versatile non-profit management and social services experience. Demonstrated track record of managing financially sustainable federal, state and private foundation programs with measurable outcomes and community impact. Resourceful experience overseeing youth and adult community programs in a variety of settings including health, social services, public schools, libraries and other institutions. Over twenty years' experience of substance abuse and mental health counseling, case management, and community education in both inpatient/outpatient psychiatric and substance abuse treatment with diverse populations.

Skills and knowledge include:

- Health/cultural competency training
- Strategic planning
- Public Speaker/consultant
- Community Outreach
- Substance Abuse and Mental Health
- Community mobilization
- Government, state and private grant management
- Outcome measurement

YWCA Tulsa

Tulsa, Oklahoma 2000-April 2015

Director of Immigrant and Refugee Center

Responsible for the direct oversight of a team of 25+ diverse professionals from over 10 countries and all operations. Diversified agency funding portfolio thru fee for service, augmented new foundation dollars thru solid community/donor relationships, and generated state/local government funding from \$450,000 to 1 million plus. Responsible for direct oversight of core program services: Immigration legal services, English Language classes to adult immigrants, refugee social services and numerous community projects/collaborations that provided health education and outreach to underserved communities. Forged solid partnerships and collaborations to implement community projects that address community health issues such as substance misuse/abuse, diabetes prevention, American Heart Association, Parenting skills, HIV/Aids, Alzheimer's awareness and others.

Highlights:

- Instituted first medical Spanish elective course at Oklahoma State University Osteopathic College of Medicine for first and second year medical students.
- Reputation as skilled collaborator with strong partnerships-key member of community wide coalition that helped facilitate a one million dollar Robert Wood Johnson Foundation grant for Latino diabetes prevention health program.
- Spearheaded diabetes prevention academy of health for first generation Spanish speakers.
- Selected to participate and implement state wide Meth-360 program thru Drug Free America Campaign.

mtrhollylane55@gmail.com

Tulsa Community College Adjunct Professor, Part-Time

Tulsa, Oklahoma 2003-2006

- Taught Chemical Dependency and Treatment Course to community college students.
- Community presenter on culture and mental health/substance abuse education to Tulsa's immigrant populations.

Parkside Hospital,

Tulsa, Oklahoma

Oklahoma Certified Drug and Alcohol Counselor #226

1990-2000

- First mental health professional in Tulsa to create and implement community depression screenings to limited English proficiency populations.
- Launched the first Spanish-speaking case management caseload in the hospital's history.
- Provided group and individual counseling, case management and education to adults in inpatient and outpatient treatment/aftercare.
- Vital member of multidisciplinary team that assisted with court order evaluations and treatment placement.

CREDENTIALS

EDUCATION Plymouth State University, Plymouth New Hampshire-B.A. Spanish,

Latin American Studies

University of Valencia Spain-Junior Year Abroad program

CERTIFICATION Certified Oklahoma Drug and Alcohol Counselor since 1990,

(current) #226-Hospital based two year certification program

(Maintain 20 CEU's yearly in addiction/mental health)

Oklahoma Non-Profit Management Training

SKILLS Proficient in Microsoft products, bilingual in Spanish and English

Public Speaking, Teaching

ACHIEVMENTS YWCA Tulsa Community Outstanding Service Award-2015

Tulsa Partners-Language Cultural Bank Volunteer of the Year 2011

Tulsa Mental Health Association Education Award 2005

Parkside Hospital Employee of the Year 1985

Plymouth State University, New Hampshire- Foreign Language

Award

COMMUNITY Vice President of Coalition of Hispanic Organizations

Board member of Tulsa Mental Health Association

Board member and Co-President of Tulsa Language Cultural Bank Appointed Commissioner for the Tulsa Mayor's Commission on the

Status of Women

References available upon request

MARY R. COOK, M.Ed, CHES

WORK EXPERIENCE:

July 2015 to Present

Public Health Emergency Preparedness Manager Seacoast Public Health Network/ a program of Lamprey Health Care Inc.

- A. Responsible for the management and implementation of grant-funded work plans/scopes of services associated with the Public Health Network, Pandemic Planning, and related emergency response as well as public health grants, on schedule and within budget; serves as the conduit between funders and planning partners on plan requirements and ensures compliance with state and federal regulations as appropriate.
- B. Schedules, convenes and facilitates regular meetings of the Seacoast Emergency Preparedness Team. Prepares meeting minutes and provides follow-up. Responsible for the coordination of Point of Dispensing (PODs) in the seacoast region during a disease outbreak as a means to get medication to residents in the 23 town region.
- C. Provides requisite planning activity reports, budget submissions, and/or other required documentation for federal and state emergency response funding sources. Attends in-state meetings of grantors as appropriate.
- D. Engages community partners in public health improvement process; develops and implements communications plan for public health and emergency response preparation initiatives.
- E. Manages and Updates the Regional Public Health Emergency Annex to meet Centers for Disease Control planning guidelines and local standard operating guidelines.
- F. Prepares and manages an annual Medical Countermeasure Operational Readiness Review (MCM ORR) as required by the CDC Division of Strategic National Stockpile (DSNS). The MCM ORR outlines planning elements specific to managing, distributing and dispensing Strategic National Stockpile (SNS) materiel received from the CDC during a public health emergency. Revise and update the RPHEA, related appendices and attachments based on the findings from the MCM ORR.
- G. Supervises the Medical Reserve Corps Coordinator and the Medical Reserve Corps program of volunteers.

 Oversees other subcontractors as work dictates.
- H. Oversees the Climate Change funding and coordinates a community workgroup that establishes tick trainings for camp counselors at area camps. Oversees subcontracts for this initiative.

May 1, 2011 to June 2015

Public Health Emergency Preparedness Coordinator Exeter Fire Department and the Seacoast Public Health Network

- Responsible for providing Regional Public Health Preparedness, Response, and Recovery for the Seacoast Public Health region
- Medical Reserve Corps Director
- Seacoast Public Health Advisory Council co-facilitator

December 2008 to April 2011

York Hospital and the Healthy Maine Partnerships District Tobacco Coordinator

Provided support, guidance and trainings to the York District Healthy
Maine Partnerships assuring that a comprehensive and evidence based approach to
tobacco prevention and control is implemented throughout York County.

February 2005 to December 2008

City of Portsmouth, NH Public Health Coordinator

Provided coordination of the Greater Portsmouth Public Health Network that includes the towns of New Castle, Rye, Newington, Greenland and the City of Portsmouth in assessment, policy development, and assurance of the Ten Essential Services of Public Health. Responsible for development of All Health Hazard Community Response Plan, Pandemic Plan, Isolation and Quarantine, Point of Distribution, Risk Communication, Medical Surge and Volunteer plans for the Greater Portsmouth Emergency Planning Response Team. Designed, conducted, and evaluated a series of workshops, table tops and full scale exercises to test the region's communications, command and control, emergency operation center and response to all-health hazards.

June 2003-February 2005

American Red Cross Great Bay Chapter

Director of Health and Safety Services

Provided coordinated planning, implementation, and evaluation of Health and Safety Services within the chapter's jurisdiction. Responsibilities included needs assessment, marketing, program and human resources development, managed a \$200,000 budget.

November 2003-June 2003

American Red Cross Great Bay Chapter

Tobacco Prevention Director for The Rochester Tobacco Free Coalition:

Developed and coordinated a coalition whose mission was to promote and advocate for a tobacco free lifestyle by providing education, awareness and support to youth and families in

Supervised two youth coordinators who coordinated youth mentoring programs at the Rochester Middle School. Established goals and objectives with coalition members.

2000-November 2003

Dover Police Department, Dover, N.H.

Substance Abuse Prevention Coordinator:

Youth Advisor for a 250-member coalition Instructor for tobacco education classes Coordinator of educational activities/programs

related to substance abuse issues

Representative for state and local tobacco advisory committees

1991-1999

Franklin Regional Hospital, Franklin, N.H.

Health Educator

Safety and Wellness Instructor for adults and teens

Smoking Cessation Specialist Women's Health Educator

Coordinated youth tobacco-free coalition Coordinated annual Health and Safety Fairs

EDUCATION:

Notre Dame College, Manchester, N.H.

Bachelor of Arts Degree in Business Education, 1984

Plymouth State College, Plymouth, N.H.

Master's Degree in Education/ Health Promotion and Wellness Management, 2002

LINDSEY MESSINA

Passionate young adult with over two years of experience on the ground in prevention and advocacy efforts. Can manage multiple tasks at hand while maintaining and working toward the mission and vision of an organization. Looking to be more hands on and involved in community prevention efforts in the seacoast and surrounding counties.

Experience

Substance Misuse Prevention Coordinator; Scacoast Public Health Network — 2019 Present

 Works in every region of the state to promote effective population level substance misuse prevention policies, programs, and practices.

Coordinator, Programs and Education; Addiction Policy Forum — 2018-Present

- Jan 2018 May 2018 National Coordinator for the northeast. Scheduled introductory phone calls, follow up emails and provided resources to families in crisis.
- Assisted CEO in creating eBooks and online toolkits for community educators, first responders and professionals in the field of addiction.
 - o i.e. Addiction and the Brain, Rx Disposal Toolkit
- Assisted and traveled around the country with the Executive Vice President of Community Relations in partnership with NDAA to bring trainings to District Attorneys on addiction and criminal justice reform.
- Assisted the Chief of Staff in administrative efforts and communication with national partners i.e. NDAA, FAVOR, CADCA etc.
 - o Kept organized online files and created work-plans in Excel, Word and PowerPoint.
- Create, schedule and coordinate social media content for current and future online advocacy.

Volunteer Director; Austin17House — 2017-Present

- Built a non-profit from the ground up including infrastructure, mission/vision and funding.
- Network with partners in the Seacoast and Rockingham County to collaborate on prevention, treatment, recovery and advocacy efforts.
- Wrote grants and other proposals to organizations to sustain current and future programs.
- Created and implemented extended learning opportunities and programs for youth two nights a week.
- Schedule and host educational community workshops for youth and parents, i.e. understanding teen depression, suicide prevention, drug and alcohol prevention.
- Create and schedule social media content for Facebook, Instagram and current website.
- Manage volunteers including scheduling, training and staff appreciation.

Certifications

Signs of Suicide (SOS) Train the Trainer Certification (12 hour)

- National Alliance on Mental Illness (NAMI) Train the Trainer for Young Adults (12 hours)
- American Foundation for Suicide Prevention Train the Trainer (2 hour)
- Youth Mental Health First Aid Certification (8 hours)
- Emotional CPR (eCPR) training by Dr. Fisher from National Empowerment Center (14 hours)
- Teen Empowerment Youth Development Training Certification Program (18 hours)
- New Hampshire Children's Behavioral Health Collaborative Advocacy Training
- National Wellness Institute Resilience and Thriving Train the Trainer Certification (6 hours)
- National Wellness Institute Empowered Health Consciousness Train the Trainer Certification (6 hours)

Education

Great Bay Community College - 2013 to 2015

Liberal Arts Business

Southern New Hampshire University - 2015 to 2017

- AS Marketing with High Honors (GPA: 3.818)
 - Introduction to Psychology
 - English Composition
 - Introduction to Humanities
 - o Consumer Behavior
 - Financial Accounting
 - Services Marketing

Skills

- Self-motivated leader
- High communication skills with the ability to speak in front of large groups of people
- Ability to facilitate and/or work on a team
- Generate flyers and marketing materials for events
- · Proficient in Microsoft Office including Word, Excel and PowerPoint
- SEO Marketing

Awards and Acknowledgements

10 To Watch Awards 2019

10 to Watch each year honors young professionals who make positive contributions to social and economic development in the Seacoast.

Julia B. Meuse

Education

University of New Hampshire, Durham, NH

Bachelor of Science: Health Management and Policy

Dean's List: Spring 2017, Fall 2017, Spring 2018, Fall 2018, Spring 2019

May 2019

GPA: 3.53

Experience

Lamprey Health Care, Raymond, NH

Program Coordinator Program Assistant

July 2019- Present

September 2018- July 2019 May 2018-August 2018

Intern

- Assist in the process of developing and implementing a tickborne illness prevention project with the Seacoast Public Health Network
- Collaborated in planning programs for health professionals with the Southern New Hampshire Area Health Education
- Coordinate Lamprey Healthcare's Nurse Practitioner Fellowship Program

Family Centered Counseling of New England, Nashua, NH

May 2017- August 2018

Remote Office Assistant

- Demonstrated time management skills and self-motivation from working remotely
- Mastered insurance claim process
- Responsibly managed patient payments

Pinnacle Rehabilitation Network, Multiple Locations

Office Coordinator

> Exeter Sport and Spine Therapy, Exeter, NH

May 2016- August 2016 June 2012- August 2015

- Hampton Physical Therapy of Seabrook, Seabrook, NH
- Provided courteous and knowledgeable front-end assistance Was responsible for managing copays, scheduling appointments, completing insurance verifications, and data entry

Certifications

Community Health Worker Course

June 2018- July 2018

Received certificate for completing Southern NH AHEC's 56 hour Community Health Worker training. Trained in healthcare service coordination, cultural effectiveness, community assessment skills, etc.

Child and Infant CPR Certified

July 2018

Completed objectives and skills in accordance with the American Heart Association CPR AED program for child and infant certification

Campus Involvement

Member of Student Organization for Health Leadership

September 2015-Present

Attend meetings, healthcare panels, and network with Health Management and Policy alumni

Volunteer Experience

The Fabulous Find Resale Boutique

June 2017- Present

Partnered with non-profit boutique to sell my original artwork and donate profits to local community charities. Currently maintain inventory and fill special orders

CONTRACTOR NAME

Key Personnel

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Paula K. Smith	AHEC Director	\$110,055	11%	\$12,106
Maria Reyes	COC Facilitator	\$61,410	85.5%	\$54121.53
Mary Cook	EP Manager	\$60,772	100%	\$60,772
Lindsey Messina	Substance Misuse Prevention Coordinator	\$46,800	85%	\$39,780
Julia Meuse .	Program Coordinator	\$37454.40	26.4%	\$9900

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Mary Hitchcock Memorial Hospital, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 1 Medical Center Drive Lebanon, NH 03756.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$1.523.853.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.



New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

State of New Hampshire

Department of Health and Human Services

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

lo - 8 - 2020	Lo Clinto Com
Date	Name: Lisa Morris Title: Director
	Mary Hitchcock Memorial Hospital
6/3/2020	leigh A. Burgess
Date	Name:Leigh A. Burgess Title: VP Research Operations

New Hampshire Department of Health and Human Services Regional Public Health Network Services



The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

Catherine Pinos

Name:
Title: Catherine Pinos, Attorney

I hereby certify that the foregoing Amendment was approved by the Governor approval issued under the Executive Order 2020-04.

OFFICE OF THE SECRETARY OF STATE

Date

Name:

Title:

Exhibit A-1



<u>Additional Scope of Services - COVID-19 Response</u>

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Contractor Initials

Date 6/3/2020

New Hampshire Department of Health and Human Services Regional Public Health Network Services



Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - Disseminating information, alerts, warnings, and notifications 1.4.1.1. regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - Monitoring local news stories and social media postings to 1.4.1.2. determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - Coordinating targeted and mass vaccination clinics for emergency 1.5.1.2. response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - Planning to prioritize limited medical countermeasures (MCM) 1.5.1.4. based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - The Contractor shall activate mechanisms for surging public health 1.6.1. responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).

1.6.2.2. Citizens Emergency Response Teams (CERT).

Contractor Initials Date 6/3/2020

Mary Hitchcock Memorial Hospital

Exhibit A-1

SS-2019-DPHS-28-REGION-08-A03

Exhibit A-1



- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Jurisdictional Recovery

1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Contractor Initials UB

6/3/2020

Date

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Repond Public Health Retriebt Services

Eduke 8 1 Program Funding Amenidment 13

Vendor Name: Mary Hitchcock Momerial Hospital Contract Name: Regional Public Health Network Services

Region; Upper Valley

Bloid Fiscal Year	Public Health Advisory Council	Public Health Emergancy Preparadness	Public Health Crisis Response	Medical Reserva Corps.	Substance Misuse Prevention	Continuum of Care	Young Adult Bulestance Messe Provestinin Stratogles*	School-Based Vaccination Chrics	Childhood Lead Poisoning Prevention Community Assessment	Hepatitis A Vaccination Clinics	Blood Lead Surveillance Quality Improvement
2019		1		1	·			, .	1 200 00	\$ 10,000.00	1 \$714,00
2020	30,000.00	\$ 83,600,00	\$55,000	\$ 10,000.00	84.575.00	1 37.037.00	\$ 127,287.00	3 15,000.00	\$ 13.092.00	\$ 10,000.00	34,296,00
2021	1 30,000,00	\$ \$7,699,00		10,000,00	\$ \$4,575.00	\$ \$7,037.00	a 20,605.00	3 15,000,00	1 10 308.00	1.	ļ,

ļ	Region; Greater Sullivan												
	State Fiscal Year	Public Health Advisory Council	Public Health Emergency Propertions	Public Health Crisis Response	Medical Reserve	Young Adult Young Adult Potenting Substance Minus Prevention Prevention School-Based Community			Hepatitis A 1	Blood Leed Surveillance Quality Improvement			
ŀ	2019					, .	3		, .	\$ 1,200,00	\$ 10,000,00 m	vot appellestes	
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[&]quot;Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020,

Mary Hischcock Memoral Pespital Exhapt 8-1 Program Funding, Amendment 9, SS-2019-09HS-28-PEGION 08-A03

Page 1 of 1

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that MARY HITCHCOCK MEMORIAL HOSPITAL is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on August 07, 1889. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 68517

Certificate Number: 0004905338



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 1st day of May A.D. 2020.

William M. Gardner

Secretary of State



DELEGATION OF SIGNATURE AUTHORITY

RESEARCH CONTRACTS AND SPONSORED PROGRAM AGREEMENTS

The authority to sign contracts, grants, consortia, center, cooperative and other research and sponsored program agreements ("Contracts") on behalf of Mary Hitchcock Memorial Hospital and Dartmouth-Hitchcock Clinic (together, "Dartmouth-Hitchcock") is delegated by the Chief Executive Officer of Dartmouth-Hitchcock to the Executive Vice President of Research and Education (and, in her absence or unavailability, to another Chief Officer of Dartmouth-Hitchcock).

The authority to sign Contracts on behalf of Dartmouth-Hitchcock which have a funding amount not to exceed \$3,000,000 and which have a term of less than five (5) years is hereby subdelegated by the Executive Vice President of Research and Education to the Vice President of Research Operations.

A Contract means an agreement between two or more persons that creates a legally binding obligation to do or not to do a particular thing. A Contract may be titled as an agreement, a memorandum of understanding, memorandum of agreement, a promise to pay, or may use other terminology. A Contract may or may not involve the payment of money.

Additional sub-delegation of signature authority may only be made upon written authorization of the Executive Vice President of Research and Education.

An individual with delegated/sub-delegated signature authority who signs a Contract on behalf of Dartmouth-Hitchcock has the responsibility to ensure that the Contract follows Dartmouth-Hitchcock policies, rules and guidelines and all applicable laws and regulations.

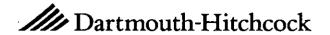
The effective date of this sub-delegation shall be the date executed by the Executive Vice President of Research and Education, as set forth below, and shall continue until revocation by the Executive Vice President of Research and Education.

Susan A. Reeves, EdD, RN

Executive Vice President of Research and Education

ralews

Date: July <u>13</u>, 2018



Dartmouth-Hitchcock Medical Center

One Medical Center Drive Lebanon, NH 03756-0001 Phone (603) 650-5706 Dartmouth-Hitchcock, org

Susan Reeves, EdD, RN, CENP

Chief Nursing Executive
Dartmouth-Hitchcock Health
Executive Vice President, Research & Education
Dartmouth-Hitchcock

May 13, 2020

Thomas Kaempfer New Hampshire Department of Justice 33 Capitol Street Concord, NH 03301

Dear Mr. Kaempfer:

At the request of the State of New Hampshire, I am writing to notify you that, as noted in the attached Delegation of Signing Authority from July 23, 2018, in her role as Vice President of Research Operations, Leigh A. Burgess, MSA, MEd, MA, continues to have authority to sign contracts on behalf of Dartmouth-Hitchcock which have a funding amount not to exceed \$3,000,000 and which have a term of less than five (5) years.

Please do not hesitate to reach out should you require further documentation.

Sincerely,

Susan A. Reeves, EdD, RN, CENP

Chief Nursing Executive

Dartmouth-Hitchcock Health

Executive Vice President, Research & Education

Dartmouth-Hitchcock

CERTIFICATE OF INSURANCE DATE: July 1, 2020

COMPANY AFFORDING COVERAGE

Hamden Assurance Risk Retention Group, Inc.

P.O. Box 1687

30 Main Street, Suite 330

Burlington, VT 05401

INSURED

Dartmouth-Hitchcock Clinic One Medical Center Drive Lebanon, NH 03756 (603)653-6850 This certificate is issued as a matter of information only and confers no rights upon the Certificate Holder. This Certificate does not amend, extend or alter the coverage afforded by the policies below.

COVERAGES

The Policy listed below has been issued to the Named Insured above for the Policy Period notwithstanding any requirement, term or condition of any contract or other document with respect to which this certificate may be issued. The insurance afforded by the policy is subject to all the terms, exclusions and conditions of the policy. Limits shown may have been reduced by paid claims.

	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE	POLICY EXPIRATION DATE		LIMITS
GEN	ERAL	0002020-A	07/01/2020	07/01/2021	EACH OCCURRENCE	\$1,000,000
LIAI	BILITY				DAMAGE TO RENTED PREMISES	\$100,000
X	CLAIMS MADE				MEDICAL EXPENSES	N/A
		_			PERSONAL & ADV INJURY	\$1,000,000
	- OCCURRENCE				GENERAL AGGREGATE	
OTE	IER	7			PRODUCTS- COMP/OP AGG	\$1,000,000
	FESSIONAL BILITY				EACH CLAIM	
	CLAIMS MADE	- 			ANNUAL AGGREGATE	
	OCCURENCE		!			
OTI	IER					

DESCRIPTION OF OPERATIONS/ LOCATIONS/ VEHICLES/ SPECIAL ITEMS (LIMITS MAY BE SUBJECT TO RETENTIONS)

Certificate is issued as evidence of insurance only.

CERTIFICATE HOLDER

NH Dept of Health & Human Services 129 Pleasant Street Concord, NH 03301

CANCELLATION

Should any of the above described policies be cancelled before the expiration date thereof, the issuing company will endeavor to mail 30 DAYS written notice to the certificate holder named below, but failure to mail such notice shall impose no obligation or liability of any kind upon the company, its agents or representatives.

AUTHORIZED REPRESENTATIVES

Helen T. K

ASTOBERT

ACORD

CERTIFICATE OF LIABILITY INSURANCE

6/29/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	N/A						E.L. DISEASE - EA EMPLOYEE \$	1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below)	E.L. DISEASE - POLICY LIMIT \$	1,000,000
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CEI	RTIFICATE HOLDER				CAN	CELLATION			
NH Dept. of Health & Human Services 129 Pleasant Street				;	THE	EXPIRATIO	N DATE TH	DESCRIBED POLICIES BE CANCE HEREOF, NOTICE WILL BE C CY PROVISIONS.	LLED BEFORE ELIVERED IN
Concord, NH 03301					AUTHO	PRIZED REPRESI	T3:		



Mission, Vision, & Values

Our Mission

We advance health through research, education, clinical practice, and community partnerships, providing each person the best care, in the right place, at the right time, every time.

Our Vision

Achieve the healthiest population possible, leading the transformation of health care in our region and setting the standard for our nation.

Values.

- Respect
- Integrity
- Commitment
- Transparency
- ·•--Trust
- Teamwork
- Stewardship
- Community



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Dartmouth-Hitchcock Health and Subsidiaries

Report on Federal Awards in Accordance With the Uniform Guidance June 30, 2019 EIN #02–0222140

Dartmouth-Hitchcock Health and Subsidiaries

Index

June 30, 2019

	Page(s)
Part I - Financial Statements and Schedule of Expenditures of Federal Awards	
Report of Independent Auditors	1–3
Consolidated Financial Statements	4–7
Notes to Financial Statements	8–45
Consolidating Supplemental Information	46–54
Schedule of Expenditures and Federal Awards	55–60
Part II - Reports on Internal Control and Compliance	
Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	61 – 62
Report of Independent Auditors on Compliance With Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with the Uniform Guidance	63–64
Part III - Findings and Questioned Costs	
Schedule of Findings and Questioned Costs	65–66
Summary Schedule of Prior Audit Findings and Status	67

Part I

Financial Statements and Schedule of Expenditures of Federal Awards



Report of Independent Auditors

To the Board of Trustees of Dartmouth-Hitchcock Health and subsidiaries

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Dartmouth-Hitchcock Health and its subsidiaries (the "Health System"), which comprise the consolidated balance sheets as of June 30, 2019 and 2018, and the related consolidated statements of operations and changes in net assets and of cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Health System's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Health System's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Dartmouth-Hitchcock Health and its subsidiaries as of June 30, 2019 and 2018, and the results of their operations, changes in net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 2 to the consolidated financial statements, the Health System changed the manner in which it accounts for revenue recognition from contracts with customers and the manner in which it presents net assets and reports certain aspects of its financial statements as a not-for-profit entity in 2019. Our opinion is not modified with respect to this matter.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of its operations, changes in net assets and cash flows of the individual companies and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position, results of operations, changes in net assets and cash flows of the individual companies.

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards for the year ended June 30, 2019 is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and is not a required part of the consolidated financial statements. The information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In



our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 26, 2019 on our consideration of the Health System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters for the year ended June 30, 2019. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Health System's internal control over financial reporting and compliance.

PriemotehouseCoopus 11P

Boston, Massachusetts November 26, 2019

Dartmouth-Hitchcock Health and Subsidiaries Consolidated Balance Sheets June 30, 2019 and 2018

(in thousands of dollars)		2019		2018
Assets				
Current assets				
Cash and cash equivalents Patient accounts receivable, net of estimated uncollectible of	\$	143,587	\$	200,169
\$132,228 at June 30, 2018 (Note 4)		221,125		219,228
Prepaid expenses and other current assets		95,495		97,502
Total current assets		460,207		516,899
Assets limited as to use (Notes 5 and 7)		876,249		706,124
Other investments for restricted activities (Notes 5 and 7)		134,119		130,896
Property, plant, and equipment, net (Note 6)		621,256		607,321
Other assets	_	124,471	_	108,785
Total assets	\$	2,216,302	\$	2,070,025
Liabilities and Net Assets Current liabilities				
Current portion of long-term debt (Note 10) Current portion of liability for pension and other postretirement	\$	10,914	\$	3,464
plan benefits (Note 11)		3,468		3,311
Accounts payable and accrued expenses (Note 13)		113,817		95,753
Accrued compensation and related benefits		128,408		125,576
Estimated third-party settlements (Note 4)	_	41,570		41,141
Total current liabilities		298,177		269,245
Long-term debt, excluding current portion (Note 10)		752,180		752,975
Insurance deposits and related liabilities (Note 12) Liability for pension and other postretirement plan benefits,		58,407		55,516
excluding current portion (Note 11)		281,009		242,227
Other liabilities		124,136		88,127
Total liabilities		1,513,909		1,408,090
Commitments and contingencies (Notes 4, 6, 7, 10, and 13)				
Net assets				
Net assets without donor restrictions (Note 9)		559,933		524,102
Net assets with donor restrictions (Notes 8 and 9)		142,460		137,833
Total net assets		702,393		661,935
Total liabilities and net assets	\$	2,216,302	\$	2,070,025

Dartmouth-Hitchcock Health and Subsidiaries Consolidated Statements of Operations and Changes in Net Assets Years Ended June 30, 2019 and 2018

(in thousands of dollars)	2019	2018
Operating revenue and other support Patient service revenue Provision for bad debts (Notes 2 and 4)	\$ 1,999,323 	\$ 1,899,095 47,367
Net patient service revenue	1,999,323	1,851,728
Contracted revenue (Note 2) Other operating revenue (Notes 2 and 5) Net assets released from restrictions	75,017 210,698 14,105	54,969 148,946 13,461
Total operating revenue and other support	2,299,143	2,069,104
Operating expenses Salaries Employee benefits Medical supplies and medications Purchased services and other Medicaid enhancement tax (Note 4) Depreciation and amortization Interest (Note 10) Total operating expenses Operating income (loss)	1,062,551 251,591 407,875 323,435 70,061 88,414 25,514 2,229,441 69,702	989,263 229,683 340,031 291,372 67,692 84,778 18,822 2,021,641 47,463
Nonoperating gains (losses) Investment income, net (Note 5) Other losses, net (Note 10) Loss on early extinguishment of debt Loss due to swap termination	40,052 (3,562) (87)	40,387 (2,908) (14,214) (14,247)
Total nonoperating gains, net	36,403	9,018
Excess of revenue over expenses	\$ 106,105	\$ 56,481

Dartmouth-Hitchcock Health and Subsidiaries Consolidated Statements of Operations and Changes in Net Assets Years Ended June 30, 2019 and 2018

(in thousands of dollars)	2019	2018		
Net assets without donor restrictions				
Excess of revenue over expenses	\$ 106,105	\$	56,481	
Net assets released from restrictions	1,769		16,313	
Change in funded status of pension and other postretirement				
benefits (Note 11)	(72,043)		8,254	
Other changes in net assets	-		(185)	
Change in fair value of interest rate swaps (Note 10)	-		4,190	
Change in interest rate swap effectiveness			14,102	
Increase in net assets without donor restrictions	 35,831		99,155	
Net assets with donor restrictions				
Gifts, bequests, sponsored activities	17,436		14,171	
Investment income, net	2,682		4,354	
Net assets released from restrictions	(15,874)		(29,774)	
Contribution of assets with donor restrictions from acquisition	 383		-	
Increase (decrease) in net assets with donor restrictions	4,627		(11,249)	
Change in net assets	40,458		87,906	
Net assets				
Beginning of year	 661,935		574,029	
End of year	\$ 702,393	\$	661,935	

Dartmouth-Hitchcock Health and Subsidiaries Consolidated Statements of Cash Flows Years Ended June 30, 2019 and 2018

(in thousands of dollars)		2019		2018	
Cash flows from operating activities					
Change in net assets	\$	40,458	.\$	87,906	
Adjustments to reconcile change in net assets to					
net cash provided by operating and nonoperating activities					
Change in fair value of interest rate swaps		-		(4,897)	
Provision for bad debt		-		47,367	
Depreciation and amortization		88,770		84,947	
Change in funded status of pension and other postretirement benefits	•	72,043		(8,254)	
(Gain) on disposal of fixed assets		(1,101)		(125)	
Net realized gains and change in net unrealized gains on investments		(31,397)		(45,701)	
Restricted contributions and investment earnings		(2,292)		(5,460)	
Proceeds from sales of securities		1,167		1,531	
Loss from debt defeasance				14,214	
Changes in assets and liabilities		(4.002)		(20.225)	
Patient accounts receivable, net		(1,803)		(29,335)	
Prepaid expenses and other current assets		2,149		(8,299)	
Other assets, net		(9,052)		(11,665)	
Accounts payable and accrued expenses		17,898 2,335		19,693 10,665	
Accrued compensation and related benefits Estimated third-party settlements		. 429		13,708	
Insurance deposits and related liabilities		2,378		4,556	
Liability for pension and other postretirement benefits		(33,104)		(32,399)	
Other liabilities		12,267			
			_	(2,421)	
Net cash provided by operating and nonoperating activities	<u>.</u>	161,145		136,031	
Cash flows from investing activities					
Purchase of property, plant, and equipment		(82,279)		(77,598)	
Proceeds from sale of property, plant, and equipment		2,188		-	
Purchases of investments		(361,407)		(279,407)	
Proceeds from maturities and sales of investments		219,996		273,409	
Cash received through acquisition		4,863	_	- _	
Net cash used in investing activities		(216,639)		(83,596)	
Cash flows from financing activities					
Proceeds from line of credit		30,000		50,000	
Payments on line of credit		(30,000)		(50,000)	
Repayment of long-term debt		(29,490)		(413,104)	
Proceeds from issuance of debt		26,338		507,791	
Repayment of interest rate swap		-		(16,019)	
Payment of debt issuance costs		(228)		(4,892)	
Restricted contributions and investment earnings		2,292		5,460	
Net cash (used in) provided by financing activities		(1,088)		79,236	
(Decrease) increase in cash and cash equivalents		(56,582)		131,671	
Cash and cash equivalents		,		ŕ	
Beginning of year		200,169		68,498	
End of year	<u> </u>	143,587	\$	200,169	
·		•	_		
Supplemental cash flow information Interest paid	\$	23,977	\$	18,029	
Net assets acquired as part of acquisition, net of cash aquired	Ψ	(4,863)	Ψ	10,029	
Noncash proceeds from issuance of debt		(4,005)		137,281	
Use of noncash proceeds to refinance debt		-		137,281	
Construction in progress included in accounts payable and		-		107,201	
accrued expenses		1,546		1,569	
Equipment acquired through issuance of capital lease obligations		1,040		17,670	
Donated securities		1,167		1,531	
		., 101		1,001	

The accompanying notes are an integral part of these consolidated financial statements.

Dartmouth-Hitchcock Health and Subsidiaries Notes to Consolidated Financial Statements June 30, 2019 and 2018

1. Organization and Community Benefit Commitments

Dartmouth-Hitchcock Health (D-HH) serves as the sole corporate member of the following entities: Dartmouth-Hitchcock Clinic and Subsidiaries (DHC), Mary Hitchcock Memorial Hospital and Subsidiaries (MHMH), (DHC and MHMH together are referred to as D-H), The New London Hospital Association and Subsidiaries (NLH), Windsor Hospital Corporation (d/b/a Mt. Ascutney Hospital and Health Center) and Subsidiaries (MAHHC), Cheshire Medical Center and Subsidiaries (Cheshire), Alice Peck Day Memorial Hospital and, effective July 1, 2018, Subsidiary (APD), and the Visiting Nurse and Hospice for Vermont and New Hampshire and Subsidiaries (VNH). The "Health System" consists of D-HH, its members and their subsidiaries.

The Health System currently operates one tertiary, one community and three acute care (critical access) hospitals in New Hampshire (NH) and Vermont (VT). One facility provides inpatient and outpatient rehabilitation medicine and long-term care. The Health System also operates multiple physician practices, a nursing home, a continuing care retirement community, and a home health and hospice service. The Health System operates a graduate level program for health professions and is the principal teaching affiliate of the Geisel School of Medicine (Geisel), a component of Dartmouth College.

D-HH, Dartmouth-Hitchcock Clinic, Mary Hitchcock Memorial Hospital, The New London Hospital Association, Cheshire Medical Center, and Alice Peck Day Memorial Hospital are NH not-for-profit corporations exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC). Windsor Hospital Corporation and the Visiting Nurse and Hospice of VT and NH are VT not-for-profit corporations exempt from federal income taxes under Section 501(c)(3) of the IRC.

Community Benefits

The mission of the Health System is to advance health through clinical practice and community partnerships, research and education, providing each person the best care, in the right place, at the right time, every time.

Consistent with this mission, the Health System provides high quality, cost effective, comprehensive, and integrated healthcare to individuals, families, and the communities it serves regardless of a patient's ability to pay. The Health System actively supports community-based healthcare and promotes the coordination of services among healthcare providers and social services organizations. In addition, the Health System also seeks to work collaboratively with other area healthcare providers to improve the health status of the region. As a component of an integrated academic medical center, the Health System provides significant support for academic and research programs.

Certain member hospitals of the Health System file annual Community Benefits Reports with the State of NH which outline the community and charitable benefits each provides. VT hospitals are not required by law to file a state community benefit report. The categories used in the Community Benefit Reports to summarize these benefits are as follows:

Community Health Services include activities carried out to improve community health and
could include community health education (such as classes, programs, support groups, and
materials that promote wellness and prevent illness), community-based clinical services (such
as free clinics and health screenings), and healthcare support services (enrollment assistance
in public programs, assistance in obtaining free or reduced costs medications, telephone
information services, or transportation programs to enhance access to care, etc.).

Notes to Consolidated Financial Statements

June 30, 2019 and 2018

- Health Professions Education includes uncompensated costs of training medical students,
 Residents, nurses, and other health care professionals.
- Subsidized health services are services provided by the Health System, resulting in financial losses that meet the needs of the community and would not otherwise be available unless the responsibility was assumed by the government.
- Research support and other grants represent costs in excess of awards for numerous health research and service initiatives awarded to the organizations within the Health System.
- Financial Contributions include financial contributions of cash, as well as in-kind contributions such as time, supplies, and expertise to local organizations to address community health needs.
- Community-Building Activities include expenses incurred to support the development of
 programs and partnerships intended to address public health challenges as well as social and
 economic determinants of health. Examples include physical improvements and housing,
 economic development, support system enhancements, environmental improvements,
 leadership development and training for community members, community health improvement
 advocacy, and workforce enhancement.
- Community Benefit Operations includes costs associated with staff dedicated to administering benefit programs, community health needs assessment costs, and other costs associated with community benefit planning and operations.
- Charity Care and Costs of Government Sponsored Health Care includes losses, at-cost, incurred by providing health care services to persons qualifying for hospital financial assistance programs, and uncompensated costs of providing health care services to patients who are Medicaid Beneficiaries.
- The uncompensated cost of care for Medicaid patients reported in the unaudited Community Benefits Reports for 2018 was approximately \$139,683,000. The 2019 Community Benefits Reports are expected to be filed in February 2020.

The following table summarizes the value of the community benefit initiatives outlined in the Health System's most recently filed Community Benefit Reports for the year ended June 30, 2018:

(in thousands of dollars)

Government-sponsored healthcare services	\$ 246,064
Health professional education	33,067
Charity care	13,243
Subsidized health services	11,993
Community health services	6,570
Research	5,969
Community building activities	2,540
Financial contributions	2,360
Community benefit operations	 1,153
Total community benefit value	\$ 322,959

2. Summary of Significant Accounting Policies

Basis of Presentation

The consolidated financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America, and have been prepared consistent with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 954, Healthcare Entities, which addresses the accounting for healthcare entities. The net assets, revenue, expenses, and gains and losses of healthcare entities are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets without donor restrictions are amounts not subject to donor-imposed stipulations and are available for operations. Net assets with donor restrictions are those whose use has been limited by donors to a specific time period or purpose, or whose use has been restricted by donors to be maintained in perpetuity. All significant intercompany transactions have been eliminated upon consolidation.

Use of Estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. The most significant areas that are affected by the use of estimates include implicit and explicit pricing concessions, valuation of certain investments, estimated third-party settlements, insurance reserves, and pension obligations. Actual results may differ from those estimates.

Excess of Revenue Over Expenses

The consolidated statements of operations and changes in net assets include the excess of revenue over expenses. Operating revenues consist of those items attributable to the care of patients, including contributions and investment income on investments of net assets without donor restrictions, which are utilized to provide charity and other operational support. Peripheral activities, including contribution of net assets without donor restrictions from acquisitions, loss on early extinguishment of debt, loss due to swap termination, realized gains/losses on sales of investment securities and changes in unrealized gains/losses in investments are reported as nonoperating gains (losses).

Changes in net assets without donor restrictions which are excluded from the excess of revenue over expenses, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets), change in funded status of pension and other postretirement benefit plans, and the effective portion of the change in fair value of interest rate swaps.

Charity Care

The Health System provides care to patients who meet certain criteria under their financial assistance policies without charge or at amounts less than their established rates. Because the Health System does not anticipate collection of amounts determined to qualify as charity care, they are not reported as revenue.

The Health System grants credit without collateral to patients. Most are local residents and are insured under third-party arrangements. The amount of charges for implicit price concessions is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in federal and state governmental healthcare coverage, and other collection indicators (Notes 1 and 4).

Patient Service Revenue

The Health System applies the accounting provisions of ASC 606, *Revenue from Contracts with Customers* (ASC 606). Patient service revenue is reported at the amount of consideration to which the Health System expects to be entitled from patients, third party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors and implicit pricing concessions. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as estimates change or final settlements are determined (Note 4).

Contracted Revenue

The Health System has various Professional Service Agreements (PSAs), pursuant to which certain organizations purchase services of personnel employed by the Health System and also lease space and equipment. Revenue pursuant to these PSAs and certain facility and equipment leases and other professional service contracts have been classified as contracted revenue in the accompanying consolidated statements of operations and changes in net assets.

Other Revenue

The Health System recognizes other revenue which is not related to patient medical care but is central to the day-to-day operations of the Health System. Other revenue primarily consists of revenue from retail pharmacy, which the Health System records as customer revenues in the amounts that reflect the consideration to which it expects to be entitled in exchange for the prescription. Other revenue also includes joint operating agreements, grant revenue, cafeteria sales and other support service revenue.

Cash Equivalents

Cash equivalents include investments in highly liquid investments with maturities of three months or less when purchased, excluding amounts where use is limited by internal designation or other arrangements under trust agreements or by donors.

Investments and Investment Income

Investments in equity securities with readily determinable fair values, mutual funds and pooled/commingled funds, and all investments in debt securities are considered to be trading securities reported at fair value with changes in fair value included in the excess of revenues over expenses. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (Note 7).

Investments in pooled/commingled investment funds, private equity funds and hedge funds that represent investments where the Health System owns shares or units of funds rather than the underlying securities in that fund are valued using the equity method of accounting with changes in value recorded in the excess of revenues over expenses. All investments, whether held at fair value or under the equity method of accounting, are reported at what the Health System believes to be the amount they would expect to receive if it liquidated its investments at the balance sheet dates on a nondistressed basis.

Certain members of the Health System are partners in a NH general partnership established for the purpose of operating a master investment program of pooled investment accounts. Substantially all of the Health System's board-designated and assets with donor restrictions, such as endowment funds, were invested in these pooled funds by purchasing units based on the market value of the pooled funds at the end of the month prior to receipt of any new additions to the funds. Interest, dividends, and realized and unrealized gains and losses earned on pooled funds are allocated monthly based on the weighted average units outstanding at the prior month-end.

Investment income or losses (including change in unrealized and realized gains and losses on investments, change in value of equity method investments, interest, and dividends) are included in the excess of revenue over expenses and classified as nonoperating gains and losses, unless the income or loss is restricted by donor or law (Note 9).

Fair Value Measurement of Financial Instruments

The Health System estimates fair value based on a valuation framework that uses a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of fair value hierarchy, as defined by ASC 820, Fair Value Measurements and Disclosures, are described below:

- Level 1 Unadjusted quoted prices in active markets that are accessible at the measurement date for assets or liabilities.
- Level 2 Prices other than quoted prices in active markets that are either directly or indirectly observable as of the date of measurement.
- Level 3 Prices or valuation techniques that are both significant to the fair value measurement and unobservable.

The Health System applies the accounting provisions of Accounting Standards Update (ASU) 2009-12, Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent) (ASU 2009-12). ASU 2009-12 allows for the estimation of fair value of investments for which the investment does not have a readily determinable fair value, to use net asset value (NAV) per share or its equivalent as a practical expedient, subject to the Health System's ability to redeem its investment.

The carrying amount of patient accounts receivable, prepaid and other current assets, accounts payable and accrued expenses approximates fair value due to the short maturity of these instruments.

Property, Plant, and Equipment

Property, plant, and equipment, and other real estate are stated at cost at the time of purchase or fair value at the time of donation, less accumulated depreciation. The Health System's policy is to capitalize expenditures for major improvements and to charge expense for maintenance and repair expenditures which do not extend the lives of the related assets. The provision for depreciation has been determined using the straight-line method at rates which are intended to amortize the cost of assets over their estimated useful lives which range from 10 to 40 years for buildings and improvements, 2 to 20 years for equipment, and the shorter of the lease term, or 5 to 12 years, for leasehold improvements. Certain software development costs are amortized using the straight-line method over a period of up to 10 years. Net interest cost incurred on borrowed funds during the

period of construction of capital assets is capitalized as a component of the cost of acquiring those assets

The fair value of a liability for legal obligations associated with asset retirements is recognized in the period in which it is incurred, if a reasonable estimate of the fair value of the obligation can be made. When a liability is initially recorded, the cost of the asset retirement obligation is capitalized by increasing the carrying amount of the related long-lived asset. Over time, the liability is accreted to its present value each period and the capitalized cost associated with the retirement is depreciated over the useful life of the related asset. Upon settlement of the obligation, any difference between the actual cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the consolidated statements of operations and changes in net assets.

Gifts of capital assets such as land, buildings, or equipment are reported as support, and excluded from the excess of revenue over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of capital assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire capital assets are reported as restricted support. Absent explicit donor stipulations about how long those capital assets must be maintained, expirations of donor restrictions are reported when the donated or acquired capital assets are placed in service.

Bond Issuance Costs

Bond issuance costs, classified on the consolidated balance sheets within long-term debt, are amortized over the term of the related bonds. Amortization is recorded within interest expense in the consolidated statements of operations and changes in net assets using the straight-line method which approximates the effective interest method.

Intangible Assets and Goodwill

The Health System records within other assets on the consolidated balance sheets goodwill and intangible assets such as trade names and leases-in-place. The Health System considers trade names and goodwill to be indefinite-lived assets, assesses them at least annually for impairment or more frequently if certain events or circumstances warrant and recognizes impairment charges for amounts by which the carrying values exceed their fair values. The Health System has recorded \$10,524,000 and \$2,462,000 as intangible assets associated with its affiliations as of June 30, 2019 and 2018, respectively.

Derivative Instruments and Hedging Activities

The Health System applies the provisions of ASC 815, *Derivatives and Hedging*, to its derivative instruments, which require that all derivative instruments be recorded at their respective fair values in the consolidated balance sheets.

On the date a derivative contract is entered into, the Health System designates the derivative as a cash-flow hedge of a forecasted transaction or the variability of cash flows to be received or paid related to a recognized asset or liability. For all hedge relationships, the Health System formally documents the hedging relationship and its risk-management objective and strategy for undertaking the hedge, the hedging instrument, the nature of the risk being hedged, how the hedging instrument's effectiveness in offsetting the hedged risk will be assessed, and a description of the method of measuring ineffectiveness. This process includes linking cash-flow hedges to specific assets and liabilities on the consolidated balance sheets, specific firm commitments or forecasted transactions. The Health System also formally assesses, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly

Notes to Consolidated Financial Statements

June 30, 2019 and 2018

effective in offsetting changes in variability of cash flows of hedged items. Changes in the fair value of a derivative that is highly effective and that is designated and qualifies as a cash-flow hedge are recorded in net assets without donor restrictions until earnings are affected by the variability in cash flows of the designated hedged item. The ineffective portion of the change in fair value of a cash flow hedge is reported in excess of revenue over expenses in the consolidated statements of operations and changes in net assets.

The Health System discontinues hedge accounting prospectively when it is determined: (a) the derivative is no longer effective in offsetting changes in the cash flows of the hedged item; (b) the derivative expires or is sold, terminated, or exercised; (c) the derivative is undesignated as a hedging instrument because it is unlikely that a forecasted transaction will occur; (d) a hedged firm commitment no longer meets the definition of a firm commitment; and (e) management determines that designation of the derivative as a hedging instrument is no longer appropriate.

In all situations in which hedge accounting is discontinued, the Health System continues to carry the derivative at its fair value on the consolidated balance sheets and recognizes any subsequent changes in its fair value in excess of revenue over expenses.

Gifts

Gifts without donor restrictions are recorded net of related expenses as nonoperating gains. Conditional promises to give and indications of intentions to give to the Health System are reported at fair value at the date the gift is received. Gifts are reported with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions.

Recently Issued Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09 - Revenue from Contracts with Customers (ASC 606) and in August 2015, the FASB amended the guidance to defer the effective date of this standard by one year. ASU 2014-09 affects any entity that either enters into contracts with customers to transfer goods or services or enters into contracts for the transfer of nonfinancial assets unless those contracts are within the scope of other standards. The core principle of the guidance in ASU 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The Health System adopted ASU 2014-09 effective July 1, 2018 under the modified retrospective method, and has provided the new disclosures required post implementation. For example, patient accounts receivable are shown net of the allowance for doubtful accounts of approximately \$132,228,000 as of June 30, 2018 on the consolidated balance sheet. If an allowance for doubtful accounts had been presented as of June 30, 2019, it would have been approximately \$121,544,000. While the adoption of ASU 2014-09 has had a material effect on the presentation of revenues in the Health System's consolidated statements of operations and changes in net assets, and has had an impact on certain disclosures, it has not materially impacted the financial position, results of operations or cash flows. Refer to Note 4, Patient Service Revenue and Accounts Receivable, for further details.

In February 2016, the FASB issued ASU 2016-02 – Leases (Topic 842), which requires a lessee to recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments, on its balance sheet. The standard also requires a lessee to recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term, on a generally straight-line basis. The guidance also expands the required quantitative and qualitative disclosures surrounding leases. The ASU is effective for fiscal years beginning after December 15, 2018, or fiscal year 2020 for the Health System. The Health System is evaluating the impact of the new guidance on the consolidated financial statements.

In January 2016, the FASB issued ASU 2016-01- Recognition and Measurement of Financial Assets and Financial Liabilities, which address certain aspects of recognition, measurement, presentation and disclosure of financial instruments. This guidance allows an entity to choose, investment-by-investment, to report an equity investment that neither has a readily determinable fair value, nor qualifies for the practical expedient for fair value estimation using NAV, at its cost minus impairment (if any), plus or minus changes resulting from observable price changes in orderly transactions for the identical or similar investment of the same issue. Impairment of such investments must be assessed qualitatively at each reporting period. Entities must disclose their financial assets and liabilities by measurement category and form of asset either on the face of the balance sheet or in the accompanying notes. The ASU is effective for annual reporting periods beginning after December 15, 2018 or fiscal year 2020 for the Health System. The provision to eliminate the requirement to disclose the fair value of financial instruments measured at cost (such as the fair value of debt) was early adopted during the year ended June 30, 2017.

In August 2016, the FASB issued ASU 2016-14 - Presentation of Financial Statements for Not-for-Profit Entities. The new pronouncement amends certain financial reporting requirements for not-for-profit entities. It reduces the number of classes of net assets from three to two: net assets with donor restrictions includes amount previously disclosed as both temporarily and permanently restricted net assets, net assets without donor restrictions includes amounts previously disclosed as unrestricted net assets. It expands the disclosure of expenses by both natural and functional classification. It adds quantitative and qualitative disclosures about liquidity and availability of resources. The ASU is effective for the Health System for the year ending June 30, 2019. The Health System has adopted this ASU on a retrospective basis, except for the presentation of expenses based on natural and functional classification and the discussion of liquidity, as permitted in the ASU. Please refer to Note 14, Functional Expenses, and Note 15, Liquidity.

In June 2018, the FASB issued ASU 2018-08, Not–for-Profit Entities (Topic 958), Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The new pronouncement was intended to assist entities in evaluating whether transactions should be accounted for as contributions or exchange transactions and whether a contribution is conditional. This ASU was effective for the Health System on July 1, 2018 on a modified prospective basis and did not have a significant impact on the consolidated financial statements of the Health System.

3. Acquisitions

Effective July 1, 2018, Alice Peck Day Memorial Hospital became the sole corporate member of APD LifeCare Center Inc. (LifeCare). LifeCare owns and operates Harvest Hill, an assisted living facility, the Woodlands, a residential living community and the Elizabeth S. Hughes Care Unit, which provides hospice care.

In accordance with applicable accounting guidance on not-for-profit mergers and acquisitions, Alice Peck Day Memorial Hospital recorded goodwill related to the acquisition of LifeCare of approximately \$5,131,000. Restricted contribution income of \$383,000 was recorded within net assets with donor restrictions in the accompanying consolidated statement of changes in net assets. Included in the transaction was LifeCare's cash balance of \$4,863,000. No consideration was exchanged for the net assets assumed and acquisition costs were expensed as incurred. LifeCare's financial position, results of operations and changes in net assets are included in the consolidated financial statements as of and for the year ended June 30, 2019.

4. Patient Service Revenue and Accounts Receivable

The Health System reports patient service revenue at amounts that reflect the consideration to which it expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payers (including managed care payers and government programs), and others; and they include variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations. Generally, the Health System bills patients and third-party payers several days after the services were performed or shortly after discharge. Revenue is recognized as performance obligations are satisfied under contracts by providing healthcare services to patients.

The Health System determines performance obligations based on the nature of the services provided. Revenues for performance obligations satisfied over time are recognized based on actual charges incurred in relation to total expected charges as this method provides a reasonable estimate of the transfer of services over the term of performance obligations based on inputs needed to satisfy the obligations. Generally, performance obligations satisfied over time relate to patients receiving inpatient acute care services. For inpatient services, performance obligations are measured from admission to the point when there are no further services required for the patient, which is generally the time of discharge. For outpatient services and physician services, performance obligations are recognized at a point in time when the services are provided and no further patient services are deemed necessary.

Generally, the Health System's patient service performance obligations relate to contracts with a duration of less than one year, therefore the Health System has elected to apply the optional exemption provided in ASC 606-10-50-14a and, therefore, we are not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. This generally refers to inpatient services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

Established charges represent gross charges. They are not the same as actual pricing, and they generally do not reflect what a hospital is ultimately entitled to for services it provides. Therefore, they are not displayed in the Health System's consolidated statements of operations and changes in net assets.

Hospitals are paid amounts negotiated with insurance companies or set by government entities, which are typically less than established or standard charges. Gross charges are used to calculate Medicare outlier payments and to determine certain elements of payment under managed care contracts. Gross charges are what hospitals charge all patients prior to the application of contractual adjustments and implicit price concessions.

Explicit Pricing Concessions

Revenues for the Health System under the traditional fee-for service Medicare and Medicaid programs are based on prospectively determined rates per discharge or visit, reasonable (allowable) cost, or prospective rates per episodic period, depending on the type of provider.

- Inpatient acute care services provided to Medicare program beneficiaries are paid using the prospective payment system ("PPS") to determine rates-per-discharge. These rates vary according to a patient classification system ("DRG"), based on diagnostic, clinical and other factors. In addition, inpatient capital costs (depreciation and interest) are reimbursed by Medicare on the basis of a prospectively determined rate per discharge. Medicare outpatient services are paid on a prospective payment system, based on a pre-determined amount for each outpatient procedure (APC), subject to various mandated modifications. Retrospectively determined cost-based revenues under these programs, such as indirect medical education, direct graduate medical education, disproportionate share hospital, transplant services, and bad debt reimbursement are based on the hospital's cost reports and are estimated using historical trends and current factors. The Health System's payments for inpatient services rendered to New Hampshire ("NH") and Vermont ("VT") Medicaid beneficiaries are based on PPS, while outpatient services are reimbursed on a retrospective cost basis or fee schedules for NH beneficiaries. VT outpatient beneficiaries are paid on a prospective basis per outpatient procedure.
- Inpatient acute, swing, and outpatient services furnished by critical access hospitals ("CAH")
 are reimbursed by Medicare at 101% of reasonable costs, subject to 2% sequestration,
 excluding ambulance services and inpatient hospice care.
- Providers of home health services to patients eligible for Medicare home health benefits are
 paid on a prospective basis, with no retrospective settlement. The prospective payment is
 based on the scoring attributed to the acuity level of the patient at a rate determined by federal
 guidelines.
- Hospice services to patients eligible for Medicare hospice benefits are paid on a per diem basis, with no retrospective settlement, provided the aggregate annual Medicare reimbursement is below a predetermined aggregate capitated rate.
- The Health System's cost based services to Medicare and Medicaid are reimbursed during the year based on varying interim payment methodologies. Final settlement is determined after the submission of an annual cost report and subject to audit of this report by Medicare and Medicaid auditors, as well as administrative and judicial review. Because the laws, regulations, and rule interpretations, governing Medicare and Medicaid reimbursement are complex and change frequently, the estimates recorded could change over time by material amounts.
- Revenues under Managed Care Plans (Plans) consist primarily of payment terms involving
 mutually agreed upon rates per diagnosis, discounted fee-for service rates, or similar
 contractual arrangements. These revenues are also subject to review and possible audit.
 The Plans are billed for patient services on an individual patient basis. An individual patient's
 bill is subject to adjustments in accordance with contractual terms in place with the Plans
 following their review and adjudication of each bill.

The Health System is not aware of any claims, disputes, or unsettled matters with any payer that would materially affect its revenues for which it has not adequately provided in the accompanying Health System's consolidated financial statements.

The Health System provides charity care to patients who are unable to pay for healthcare services they receive as determined by financial conditions. Patients who qualify receive partial or full adjustments to charges for services rendered. The Health System's policy is to treat amounts qualified as charity care as explicit price concessions and as such are not reported in net patient service revenue.

During fiscal year 2016, Vermont state legislation passed changes to the tax base for home health providers from 19.30% of core home health care services (primarily Medicaid services) with a cap of 6% of net patient service revenue to 3.63% of net patient revenue for fiscal year 2017 and fiscal year 2018. Home health provider tax paid, which is included in other operating expenses, was \$628,000 and \$737,000 in 2019 and 2018, respectively.

On June 30, 2014, the NH Governor signed into law a bi-partisan legislation reflecting an agreement between the State of NH and 25 NH hospitals on the Medicaid Enhancement Tax (MET) Senate Bill 369. As part of the agreement, the parties have agreed to resolve all pending litigation related to MET and Medicaid Rates, including the Catholic Medical Center Litigation, the Northeast Rehabilitation Litigation, 2014 DRA Refund Requests, and the State Rate Litigation. As part of the MET Agreement Effective July 1, 2014, a "Trust / Lock Box" dedicated funding mechanism will be established for receipt and distribution of all MET proceeds with all monies used exclusively to support Medicaid services.

On May 22, 2018, the State of New Hampshire and all New Hampshire hospitals (NH Hospitals) signed a new settlement agreement and multi-year plan for Disproportionate Share Hospital (DSH) payments, with provisions to create alternative payments should there be federal changes to the DSH program by the United States Congress. The agreement may change or limit federal matching funds for MET when used to support DSH payments to hospitals and the Medicaid program, or change the definition of Uncompensated Care (UCC) for purposes of calculating DSH or other allowable uncompensated care payments. The term of the agreement is through state fiscal year (SFY) 2024. Under the agreement, the NH Hospitals forgo approximately \$28,000,000 of DSH payment for SFY 2018 and 2019, in consideration of the State agreeing to form a pool of funds to make directed payments or otherwise increase rates to hospitals for SFY 2020 through 2024. The Federal share of payments to NH Hospitals are contingent upon the receipt of matching funds from Centers for Medicare & Medicaid Services (CMS) in the covered years. In the event that, due to changes in federal law, the State is unable to make payments in a way that ensures the federal matching funds are available, the Parties will meet and confer to negotiate in good faith an appropriate amendment to this agreement consistent with the intent of this agreement. The State is required to maintain the UCC Dedicated Fund pursuant to earlier agreements. The agreement prioritizes payments of funds to critical access hospitals at 75% of allowable UCC, the remainder thereafter is distributed to other NH Hospitals in proportion to their allowable uncompensated care amounts. During the term of this agreement, the NH Hospitals are barred from bringing a new claim in federal or state court or at Department of Revenue Administration (DRA) related to the constitutionality of MET.

During the years ended June 30, 2019 and 2018, the Health System received DSH payments of approximately, \$69,179,000 and \$66,383,000, respectively. DSH payments are subject to audit pursuant to the agreement with the state and therefore, for the years ended June 30, 2019 and 2018, the Health System recognized as revenue DSH receipts of approximately \$64,864,000 and approximately \$54,469,000, respectively.

During the years ended June 30, 2019 and 2018, the Health System recorded State of NH Medicaid Enhancement Tax ("MET") and State of VT Provider tax of \$70,061,000 and \$67,692,000, respectively. The taxes are calculated at 5.5% for NH and 6% for VT of certain net patient service revenues in accordance with instructions received from the States. The Provider taxes are included in operating expenses in the consolidated statements of operations and changes in net assets.

Implicit Price Concessions

Generally, patients who are covered by third-party payer contracts are responsible for related copays, co-insurance and deductibles, which vary depending on the contractual obligations of patients. The Health System also provides services to uninsured patients and offers those patients a discount from standard charges. The Health System estimates the transaction price for patients with co-pays, co-insurance, and deductibles and for those who are uninsured based on historical collection experience and current market conditions. The discount offered to uninsured patients reduces the transaction price at the time of billing. The uninsured and patient responsible accounts, net of discounts recorded, are further reduced through implicit price concessions based on historical collection trends for similar accounts and other known factors that impact the estimation process. Subsequent changes to the estimate of transaction price are generally recorded as adjustments to net patient service revenue in the period of change.

The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Health System expects to collect based on collection history with similar patients. Although outcomes vary, the Health System's policy is to attempt to collect amounts due from patients, including co-pays, co-insurance and deductibles due from insurance at the time of service while complying with all federal and state statutes and regulations, including but not limited to, the Emergency Medical Treatment and Active Labor Act (EMTALA). Through various systems and processes the Health System estimates Medicare and Medicaid net patient service revenue and cost report settlements and accrues final expected settlements. For filed cost reports, the accrual is recorded based on those filings, subsequent activity, and on historical trends and other relevant evidence. For periods in which a cost report is yet to be filed, accruals are based on estimates of what is expected to be reported, and any trends and relevant evidence. Cost reports generally must be filed within five months of the closing period.

Settlements with third-party payers for retroactive revenue adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care using the most likely amount. These settlements are estimated based on the terms of the payment agreement with the payer, correspondence from the payer and historical settlement activity, including assessments to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known, or as years are settled or are no longer subject to such audits, reviews or investigations. As of June 30, 2019 and 2018, the Health System had \$52,470,000 and \$52,041,000, respectively, reserved for estimated third-party settlements.

June 30, 2019 and 2018

For the years ended June 30, 2019 and 2018, additional increases (decreases) in revenue of \$1,800,000 and (\$5,604,000), respectively, was recognized due to changes in its prior years related to estimated third-party settlements.

Net operating revenues for the hospital operations of the PPS and CAH, and other business segments consist primarily of patient service revenues, principally for patients covered by Medicare, Medicaid, managed care and other health plans as well as patients covered under the Health System's uninsured discount and charity care programs.

The table below shows the Health System's sources of net operating revenues presented at the net transaction price for the years ended June 30, 2019 and 2018.

	2019								
(in thousands of dollars)		PPS		CAH		Total			
Hospital									
Medicare	\$	456,197	\$	72,193	\$	528,390			
Medicaid		134,727		12,794		147,521			
Commercial		746,647		64,981		811,628			
Self pay	_	8,811		2,313		11,124			
		1,346,382		152,281		1,498,663			
Professional									
Professional		454,425		23,707		478,132			
VNH						22,528			
Other revenue					_	285,715			
Total operating revenue and other support	\$	1,800,807	\$	175,988	\$	2,285,038			
				2018					
(in thousands of dollars)		PPS		CAH		Total			
Hospital									
Medicare	\$	432,251	\$	76,522	\$	508,773			
Medicaid		117,019		10,017		127,036			
Commercial		677,162		65,916		743,078			
Self pay		10,687	_	2,127		12,814			
		1,237,119		154,582		1,391,701			
Professional									
Professional		412,605		24,703		437,308			
VNH						22,719			
Other revenue	_					203,915			
Total operating revenue and other support	\$	1,649,724	\$	179,285	\$	2,055,643			

Notes to Consolidated Financial Statements

June 30, 2019 and 2018

Accounts Receivable

The principal components of patient accounts receivable as of June 30, 2019 and 2018 are as follows:

(in thousands of dollars)		2018		
Patient accounts recivable Less: Allowance for doubtful accounts	. \$	221,125	\$ 351,456 (132,228)	
Patient accounts receivable	\$	221,125	\$ 219,228	

The following table categorizes payors into four groups based on their respective percentages of gross patient accounts receivable as of June 30, 2019 and 2018:

•	2019	2018
Medicare	34 %	34 %
Medicaid	12	14
Commercial	41	40
Self pay	13	12
Patient accounts receivable	100 %	100 %

5. Investments

The composition of investments at June 30, 2019 and 2018 is set forth in the following table:

(in thousands of dollars)	2019	2018
Assets limited as to use		
Internally designated by board		
Cash and short-term investments \$	21,890	\$ 8,558
U.S. government securities	91,492	50,484
Domestic corporate debt securities	196 132	109,240
Global debt securities	83,580	110,944
Domestic equities	167,384	142,796
International equities	128,909	106,668
Emerging markets equities	23,086	23,562
Real estate investment trust	213	816
Private equity funds	64,563	50,415
Hedge funds	32,287	32,831
·	809,536	636,314
Investments held by captive insurance companies (Note 12)		
U.S. government securities	23,241	30,581
Domestic corporate debt securities	11,378	16,764
Global debt securities	10,080	4,513
Domestic equities	14,617	8,109
International equities	6,766	7,971
	66,082	67,938
Held by trustee under indenture agreement (Note 10)	•	
Cash and short-term investments	631	1,872
Total assets limited as to use	876,249	706,124
Other investments for restricted activities		
Cash and short-term investments	6,113	4,952
U.S. government securities	32,479	28,220
Domestic corporate debt securities	29,089	29,031
Global debt securities	11,263	14,641
Domestic equities	20,981	20,509
International equities	15,531	17,521
Emerging markets equities	2,578	2,155
Real estate investment trust	-	954
Private equity funds	7,638	4,878
Hedge funds	8,414	8,004
Other	33	31
Total other investments for restricted activities	134,119	130,896
Total investments \$	1,010,368	\$ 837,020

Investments are accounted for using either the fair value method or equity method of accounting, as appropriate on a case by case basis. The fair value method is used for all debt securities and equity securities that are traded on active markets and are valued at prices that are readily available in those markets. The equity method is used when investments are made in pooled/commingled investment funds that represent investments where shares or units are owned of pooled funds rather than the underlying securities in that fund. These pooled/commingled funds make underlying investments in securities from the asset classes listed above. All investments, whether the fair value or equity method of accounting is used, are reported at what the Health System believes to be the amount that the Health System would expect to receive if it liquidated its investments at the balance sheets date on a nondistressed basis.

The following tables summarize the investments by the accounting method utilized, as of June 30, 2019 and 2018. Accounting standards require disclosure of additional information for those securities accounted for using the fair value method, as shown in Note 7.

	2019								
(in thousands of dollars)	F	air Value	_	Equity		Total			
Cash and short-term investments	\$	28,634	\$	_	\$	28,634			
U.S. government securities		147,212		-	•	147,212			
Domestic corporate debt securities		164,996		71,603		236,599			
Global debt securities		55,520		49,403		104,923			
Domestic equities		178,720		24,262		202,982			
International equities		76,328		74,878		151,206			
Emerging markets equities		1,295		24,369		25,664			
Real estate investment trust		213		-		213			
Private equity funds		-		72,201		72,201			
Hedge funds		-		40,701		40,701			
Other		33				33			
	\$	652,951	\$	357,417	\$	1,010,368			
				2018					
(in thousands of dollars)	F	air Value		2018 Equity		Total			
Cash and short-term investments	F	air Value 15,382	\$. \$	Total 15,382			
Cash and short-term investments U.S. government securities			\$. \$				
Cash and short-term investments U.S. government securities Domestic corporate debt securities		15,382	\$. \$	15,382			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities		15,382 109,285	\$	Equity - -	, \$	15,382 109,285			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities		15,382 109,285 95,481	\$	Equity - - 59,554	\$	15,382 109,285 155,035			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities		15,382 109,285 95,481 49,104 157,011 60,002	\$	Equity 59,554 80,994	. \$	15,382 109,285 155,035 130,098			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities Emerging markets equities		15,382 109,285 95,481 49,104 157,011 60,002 1,296	\$	Equity 59,554 80,994 14,403	. \$	15,382 109,285 155,035 130,098 171,414			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities Emerging markets equities Real estate investment trust		15,382 109,285 95,481 49,104 157,011 60,002	\$	59,554 80,994 14,403 72,158 24,421 1,548	. \$	15,382 109,285 155,035 130,098 171,414 132,160			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities Emerging markets equities Real estate investment trust Private equity funds		15,382 109,285 95,481 49,104 157,011 60,002 1,296	\$	59,554 80,994 14,403 72,158 24,421 1,548 55,293	. \$	15,382 109,285 155,035 130,098 171,414 132,160 25,717			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities Emerging markets equities Real estate investment trust Private equity funds Hedge funds		15,382 109,285 95,481 49,104 157,011 60,002 1,296 222	\$	59,554 80,994 14,403 72,158 24,421 1,548	. \$	15,382 109,285 155,035 130,098 171,414 132,160 25,717 1,770 55,293 40,835			
Cash and short-term investments U.S. government securities Domestic corporate debt securities Global debt securities Domestic equities International equities Emerging markets equities Real estate investment trust Private equity funds		15,382 109,285 95,481 49,104 157,011 60,002 1,296	\$	59,554 80,994 14,403 72,158 24,421 1,548 55,293	\$	15,382 109,285 155,035 130,098 171,414 132,160 25,717 1,770 55,293			

Investment income is comprised of the following for the years ended June 30, 2019 and 2018:

(in thousands of dollars)	•	2018		
Net assets without donor restrictions		•		
Interest and dividend income, net	\$	11,333	\$	12,324
Net realized gains on sales of securities		17,419		24,411
Change in net unrealized gains on investments		12,283		4,612
		41,035		41,347
Net assets with donor restrictions				
Interest and dividend income, net		987		1,526
Net realized gains on sales of securities		2,603		1,438
Change in net unrealized gains on investments	•••	(908)		1,390
		2,682		4,354
	\$	43,717	\$	45,701

For the years ended June 30, 2019 and 2018 investment income is reflected in the accompanying consolidated statements of operations and changes in net assets as operating revenue of approximately \$983,000 and \$960,000 and as nonoperating gains of approximately \$40,052,000 and \$40,387,000, respectively.

Private equity limited partnership shares are not eligible for redemption from the fund or general partner, but can be sold to third party buyers in private transactions that typically can be completed in approximately 90 days. It is the intent of the Health System to hold these investments until the fund has fully distributed all proceeds to the limited partners and the term of the partnership agreement expires. Under the terms of these agreements, the Health System has committed to contribute a specified level of capital over a defined period of time. Through June 30, 2019 and 2018, the Health System has committed to contribute approximately \$164,319,000 and \$137,219,000 to such funds, of which the Health System has contributed approximately \$109,584,000 and \$91,942,000 and has outstanding commitments of \$54,735,000 and \$45,277,000, respectively.

6. Property, Plant, and Equipment

Property, plant, and equipment are summarized as follows at June 30, 2019 and 2018:

(in thousands of dollars)	2019			2018
Land	\$	38,232	\$	38,058
Land improvements		42,607		42,295
Buildings and improvements		898,050		876,537
Equipment		888,138		818,902
Equipment under capital leases		15,809		20,96 <u>6</u>
·		1,882,836		1,796,758
Less: Accumulated depreciation and amortization		1,276,746		1,200,549
Total depreciable assets, net		606,090		596,209
Construction in progress		15,166		11,112
	\$	621,256	\$	607,321

As of June 30, 2019, construction in progress primarily consists of an addition to the ambulatory surgical center located in Manchester, NH as well as renovations taking place at the various pharmacy locations to bring their facilities compliant with Regulation USP800. The estimated cost to complete the ambulatory surgical center at June 30, 2019 is approximately \$59,000,000 over the next two fiscal years while the pharmacy renovation is estimated to cost approximately \$6,300,000 over the next fiscal year.

The construction in progress reported as of June 30, 2018 for the building renovations taking place at the birthing pavilion in Lebanon, NH was completed during the first quarter of fiscal year 2019 and the information systems PeopleSoft project for Alice Peck Day Memorial Hospital and Cheshire was completed in the fourth quarter of fiscal year 2019.

Depreciation and amortization expense included in operating and nonoperating activities was approximately \$88,496,000 and \$84,729,000 for 2019 and 2018, respectively.

7. Fair Value Measurements

The following is a description of the valuation methodologies for assets and liabilities measured at fair value on a recurring basis:

Cash and Short-Term Investments

Consists of money market funds and are valued at net asset value (NAV) reported by the financial institution.

Domestic, Emerging Markets and International Equities

Consists of actively traded equity securities and mutual funds which are valued at the closing price reported on an active market on which the individual securities are traded (Level 1 measurements).

U.S. Government Securities, Domestic Corporate and Global Debt Securities

Consists of U.S. government securities, domestic corporate and global debt securities, mutual funds and pooled/commingled funds that invest in U.S. government securities, domestic corporate and global debt securities. Securities are valued based on quoted market prices or dealer quotes where available (Level 1 measurement). If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments or, if necessary, matrix pricing from a third party pricing vendor to determine fair value (Level 2 measurements). Matrix prices are based on quoted prices for securities with similar coupons, ratings and maturities, rather than on specific bids and offers for a designated security. Investments in mutual funds are measured based on the quoted NAV as of the close of business in the respective active market (Level 1 measurements).

The preceding methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Health System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Investments are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The following tables set forth the consolidated financial assets and liabilities that were accounted for at fair value on a recurring basis as of June 30, 2019 and 2018:

						20	19			
(in thousands of dollars)		Level 1		Level 2	ı	.evel 3		Total	Redemption or Liquidation	Days' Notice
Assets										
Investments										
Cash and short term investments	\$	28,634	\$	-	\$	-	\$	28,634	Daity	1
U.S. government securities		147,212		-		-		147,212	Daity	1
Domestic corporate debt securities		34,723		130,273		-		164,996	Daily-Monthly	1-15
Global debt securities		28,412		27,108		•		55,520	DaityMonthly	1-15
Domestic equities		171,318		7,402		•		178,720	Daily-Monthly	1–10
International equities		76,295		33		-		76,328	Daily-Monthly	1-11
Emerging market equities		1,295		•		•		1,295	Daily-Monthly	1-7
Real estate investment trust		213				-		213	Daily-Monthly	1-7
Other		<u> </u>	_	33	_	<u> </u>	_	33	Not applicable	Not applicable
Total investments	_	488,102	_	164,849			_	652.951		
Deferred compensation plan assets						,				
Cash and short-term investments		2,952		•				2,952		
U.S. government securities		45						45		
Domestic corporate debt securities		4,932						4,932		
Global debt securities		1,300		•		•		1,300		
Domestic equities		22,403		•				22,403		
International equities		3,576		-		-		3,576		
Emerging market equities		27				-		27		
Real estate		11				-		11		
Multi strategy fund		48,941		-		_		48,941		
Guaranteed contract		<u> </u>				89		. 89		
Total deferred compensation plan assets		84,187		-		89		84,276	Not applicable	Not applicable
Beneficial interest in trusts	_	<u> </u>	_		_	9,301	_	9,301	Not applicable	Not applicable
Total assets	\$	572,289	\$	164,849	5	9,390	\$	748,528		

							2018			
(in thousands of dollars)	Len	vel 1		Level 2		Level 3		Total	Redemption or Liquidation	Days' Notice
Assets										
Investments										
Cash and short term investments	s	15.382	s	_	s		\$	15,382	Daity	1
U,S, government securities	-	09.285	•	_	•		•	109.285	Daily	1
Domestic corporate debt securities		41,488		53,993				95,481	Daily-Monthly	1-15
Global debt securities		32.874		16,230				49,104	Daily-Monthly	1-15
Domestic equities		57,011						157,011	Daily-Monthly	1-10
International equities		59.924		78		-		60,002	Daily-Monthly	1-11
Emerging market equities		1,296		-				1,296	Daily-Monthly	1-7
Real estate investment trust		222		-				222	Daily-Monthly	1-7
Other				31				31	Not applicable	Not applicable
Total investments	4	17,482		70,332			_	487,814		_
Deferred compensation plan assets										•
Cash and short-term investments		2,637		-				2,637		
U.S. government securities		38		-				38		
Domestic corporate debt securities		3,749		-				3,749		
Global debt securities		1,089		-				1,089		
Domestic equities		18,470		-		-		18,470		
International equities		3,584		•	,		•	3,584		
Emerging market equities		28		-		-		28		
Real estate		9		-		-		9		
Multi strategy fund		46,680		-		•		46,680		
Guaranteed contract		<u> </u>		<u>·</u>	_	88		86		
Total deferred compensation plan assets		76,284		-		86		76,370	Not applicable	Not applicable
Beneficial interest in trusts				<u> </u>	_	9,374		9,374	Not applicable	Not applicable
Total assets	5 4	93,766	S	70,332	S	9,480	S	573,558		

The following table is a rollforward of financial instruments classified by the Health System within Level 3 of the fair value hierarchy defined above.

			2	019	
(in thousands of dollars)	Int	eneficial terest in erpetual Trust		ranteed ntract	Total
Balances at beginning of year	\$	9,374	\$	86	\$ 9,460
Net unrealized gains (losses)		(73)		3	(70)
Balances at end of year	\$	9,301	\$	89	\$ 9,390
(in thousands of dollars)	Beneficial Interest in Perpetual Trust			anteed ntract	Total
Balances at beginning of year	\$	9,244	\$	83	\$ 9,327
Net unrealized gains		130		3	 133
Balances at end of year	\$	9,374	\$	86	\$ 9,460

There were no transfers into and out of Level 1 and 2 measurements due to changes in valuation, methodologies during the years ended June 30, 2019 and 2018.

8. Net Assets With Donor Restrictions

Net assets with donor restrictions are available for the following purposes at June 30, 2019 and 2018:

(in thousands of dollars)		2018		
Healthcare services	\$	20,140	\$ 19,570	
Research		26,496	24,732	
Purchase of equipment		3,273	3,068	
Charity care		12,494	13,667	
Health education		19,833	18,429	
Other		3,841	2,973	
Investments held in perpetuity		56,383	55,394	
	\$	142,460	\$ 137,833	

Income earned on donor restricted net assets held in perpetuity is available for these purposes.

9. Board Designated and Endowment Funds

Net assets include numerous funds established for a variety of purposes including both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Trustees has interpreted the NH and VT Uniform Prudent Management of Institutional Funds Acts (UPMIFA or Act) for donor-restricted endowment funds as requiring the preservation of the original value of gifts, as of the gift date, to donor-restricted endowment funds, absent explicit donor stipulations to the contrary. The Health System's net assets with donor restrictions which are to be held in perpetuity consist of (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to be held in perpetuity, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, if any. Collectively these amounts are referred to as the historic dollar value of the fund.

Net assets without donor restrictions include funds designated by the Board of Trustees to function as endowments and the income from certain donor-restricted endowment funds, and any accumulated investment return thereon, which pursuant to donor intent may be expended based on trustee or management designation. Net assets with donor restrictions that are temporary in nature, either restricted by time or purpose, include funds appropriated for expenditure pursuant to endowment and investment spending policies, certain expendable endowment gifts from donors, and any retained income and appreciation on donor-restricted endowment funds, which are restricted by the donor to a specific purpose or by law. When the restrictions on these funds have been met, the funds are reclassified to net assets without donor restrictions.

In accordance with the Act, the Health System considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund; the purposes of the donor-restricted endowment fund; general economic conditions; the possible effect of inflation and deflation; the expected total return from income and the appreciation of investments; other resources available; and investment policies.

The Health System has endowment investment and spending policies that attempt to provide a predictable stream of funding for programs supported by its endowment while ensuring that the purchasing power does not decline over time. The Health System targets a diversified asset allocation that places emphasis on investments in domestic and international equities, fixed income, private equity, and hedge fund strategies to achieve its long-term return objectives within prudent risk constraints. The Health System's Investment Committee reviews the policy portfolio asset allocations, exposures, and risk profile on an ongoing basis.

The Health System, as a policy, may appropriate for expenditure or accumulate so much of an endowment fund as the institution determines is prudent for the uses, benefits, purposes, and duration for which the endowment is established, subject to donor intent expressed in the gift instrument and the standard of prudence prescribed by the Act.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below their original contributed value. Such market losses were not material as of June 30, 2019 and 2018.

Endowment net asset composition by type of fund consists of the following at June 30, 2019 and 2018:

(in thousands of dollars)	_	Vithout Donor strictions		2019 With Donor strictions	Total		
Donor-restricted endowment funds Board-designated endowment funds	\$	- 31,421	\$	78,268 -	\$	78,268 31,421	
Total endowed net assets	\$	31,421	\$	78,268	\$	109,689	
(in thousands of dollars)	Without Donor Restrictions		2018 With Donor Restrictions			Total	
Donor-restricted endowment funds Board-designated endowment funds	\$	29,506_	\$	78,197 -	\$	78,197 29,506	
Total endowed net assets	\$	29,506	\$	78,197	\$	107,703	

Changes in endowment net assets for the years ended June 30, 2019 and 2018 are as follows:

(in thousands of dollars)		Without With Donor Donor Restrictions Restriction			Total
Balances at beginning of year	\$	29,506	\$	78,197	\$ 107,703
Net investment return Contributions Transfers Release of appropriated funds		1,184 804 (73)		2,491 1,222 (1,287) (2,355)	3,675 2,026 (1,360) (2,355)
Balances at end of year	\$	31,421	\$	78,268	\$ 109,689
				2018	
	Without Donor Restrictions			With	
(in thousands of dollars)	Re			Donor strictions	Total
(in thousands of dollars) Balances at beginning of year	Re \$				\$ Total 101,846
,		strictions	Re	strictions	\$

10. Long-Term Debt

A summary of long-term debt at June 30, 2019 and 2018 is as follows:

(in thousands of dollars)		2019		2018
Variable rate issues New Hampshire Health and Education facilities Authority (NHHEFA) revenue bonds Series 2018A, principal maturing in varying annual amounts, through August 2037 (1)	\$	83,355	\$	83,355
Fixed rate issues			•	
New Hampshire Health and Education facilities				
Authority revenue bonds				
Series 2018B, principal maturing in varying annual		202 402		202.402
amounts, through August 2048 (1) Series 2017A, principal maturing in varying annual		303,102		303,102
amounts, through August 2040 (2)		122,435		122,435
Series 2017B, principal maturing in varying annual		122,100		,
amounts, through August 2031 (2)		109,800		109,800
Series 2014A, principal maturing in varying annual				
amounts, through August 2022 (3)		26,960		26,960
Series 2018C, principal maturing in varying annual		05.005		
amounts, through August 2030 (4)		25,865		-
Series 2012, principal maturing in varying annual amounts, through July 2039 (5)	•	25,145		25,955
Series 2014B, principal maturing in varying annual		20,140		20,000
amounts, through August 2033 (3)		14,530		14,530
Series 2016B, principal maturing in varying annual				
amounts, through August 2045 (6)		10,970		10,970
Total variable and fixed rate debt	\$	722,162	\$	697,107

A summary of long-term debt at June 30, 2019 and 2018 is as follows:

(in thousands of dollars)	2019			2018		
Other						
Series 2010, principal maturing in varying annual				45.400		
amounts, through August 2040 (7)* Note payable to a financial institution payable in interest free	\$	-	\$	15,498		
monthly installments through July 2015;						
collateralized by associated equipment*		445		646		
Note payable to a financial institution with entire						
principal due June 2029 that is collateralized by land		200		000		
and building. The note payable is interest free*		323		380		
Mortgage note payable to the US Dept of Agriculture; monthly payments of \$10,892 include interest of 2.375%						
through November 2046*		2,629		2,697		
Obligations under capital leases		17,526		18,965		
Total other debt		20,923		38,186		
Total variable and fixed rate debt		722,162		697,107		
Total long-term debt		743,085		735,293		
Less: Original issue discounts and premiums, net		(25,542)		(26,862)		
Bond issuance costs, net		5,533		5,716		
Current portion		10,914		3,464		
	\$	752,180	\$	752,975		

* Represents nonobligated group bonds

Aggregate annual principal payments required under revenue bond agreements and capital lease obligations for the next five years ending June 30 and thereafter are as follows:

(in thousands of dollars)

2020	\$.	10,914
2021		10,693
2022		10,843
2023		7,980
2024	-	3,016
Thereafter		699,639
	\$	743,085

Dartmouth-Hitchcock Obligated Group (DHOG) Bonds

MHMH established the DHOG in 1993 for the original purpose of issuing bonds financed through NHHEFA or the "Authority". The members of the obligated group consist of D-HH, MHMH, DHC, Cheshire, NLH, MAHHC, and, effective August 15, 2018, APD. D-HH is designated as the obligated group agent.

Revenue Bonds issued by members of the DHOG are administered through notes registered in the name of the Bond Trustee and in accordance with the terms of a Master Trust Indenture. The Master Trust Indenture contains provisions permitting the addition, withdrawal, or consolidation of members of the DHOG under certain conditions. The notes constitute a joint and several obligation of the members of the DHOG (and any other future members of the DHOG) and are equally and ratably collateralized by a pledge of the members' gross receipts. The DHOG is also subject to certain annual covenants under the Master Trust Indenture, the most restrictive is the Annual Debt Service Coverage Ratio (1.10x).

(1) Series 2018A and Series 2018B Revenue Bonds

The DHOG issued NHHEFA Revenue Bonds, Series 2018A and Series 2018B in February 2018. The Series 2018A Revenue Bonds were primarily used to refund a portion of Series 2015A and Series 2016A. The Series 2018B were primarily used to refund a portion of Series 2015A and Series 2016A, Revolving Line of Credit, Series 2012 Bank Loan and the Series 2015A and Series 2016A Swap terminations. A loss on the extinguishment of debt of approximately \$578,000 was recognized in nonoperating gains (losses) on the statement of operations and changes in net assets, as a result of the refinancing. The interest on the Series 2018A Revenue Bonds is variable with a current interest rate of 5.00% and matures in variable amounts through 2037. The interest on the Series 2018B Revenue Bonds is fixed with an interest rate of 4.18% and matures in variable amounts through 2048.

(2) Series 2017A and Series 2017B Revenue Bonds

The DHOG issued NHHEFA Revenue Bonds, Series 2017A and Series 2017B in December, 2017. The Series 2017A Revenue Bonds were primarily used to refund Series 2009 and Series 2010 and the Series 2017B Revenue Bonds were used to refund Series 2012A and Series 2012B. The interest on the Series 2017A Revenue Bonds is fixed with an interest rate of 5.00% and matures in variable amounts through 2040. The interest on the Series 2017B Revenue Bonds is fixed with an interest rate of 2.54% and matures in variable amounts through 2031.

(3) Series 2014A and Series 2014B Revenue Bonds

The DHOG issued NHHEFA Revenue Bonds, Series 2014A and Series 2014B in August 2014. The proceeds from the Series 2014A and 2014B Revenue Bonds were used to partially refund the Series 2009 Revenue Bonds and to cover cost of issuance. Interest on the 2014A Revenue Bonds is fixed with an interest rate of 2.63% and matures at various dates through 2022. Interest on the Series 2014B Revenue Bonds is fixed with an interest rate of 4.00% and matures at various dates through 2033.

(4) Series 2018C Revenue Bonds

The DHOG issued NHHEFA Revenue Bonds, Series 2018C in August, 2018. The Series 2018C Revenue Bonds were used primarily to refinance the Series 2010 Revenue Bonds. The interest on the series 2018C Revenue Bonds is fixed with an interest rate of 3.22% and matures in variable amounts through 2030.

Notes to Consolidated Financial Statements June 30, 2019 and 2018

(5) Series 2012 Revenue Bonds

The NHHEFA issued \$29,650,000 of tax-exempt Revenue Bonds, Series 2012. The proceeds of these bonds were used to refund 1998 and 2009 Series Bonds, to finance the settlement cost of the interest rate swap, and to finance the purchase of certain equipment and renovations. The bonds have fixed interest coupon rates ranging from 2.0% to 5.0% (a net interest cost of 3.96%), and matures in variable amounts through 2039.

(6) Series 2016B Revenue Bonds

The DHOG issued NHHEFA Revenue Bonds, Series 2016B in July 2016 through a private placement with a financial institution. The Series 2016B Revenue Bonds were used to finance 2016 projects. The Series 2016B is fixed with an interest rate of 1.78% and matures at various dates through 2045.

Outstanding joint and several indebtedness of the DHOG at June 30, 2019 and 2018 approximates \$722,162,000 and \$697,107,000, respectively.

Non Obligated Group Bonds

(1) Series 2010 Revenue Bonds

The Business Finance Authority (BFA) of the State of NH issued Revenue Bonds, Series 2010. Interest is based on an annual percentage rate equal to the sum of (a) 69% of the 1-Month LIBOR rate plus (b) 1.8975/5. The Health System redeemed these bonds in August 2018.

The Health System Indenture agreements require establishment and maintenance of debt service reserves and other trustee held funds. Trustee held funds of approximately \$631,000 and \$1,872,000 at June 30, 2019 and 2018, respectively, are classified as assets limited as to use in the accompanying consolidated balance sheets (Note 5). The debt service reserves are mainly comprised of escrowed funds held for future principal and interest payments.

For the years ended June 30, 2019 and 2018 interest expense on the Health System's long term debt is reflected in the accompanying consolidated statements of operations and changes in net assets as operating expense of approximately \$25,514,000 and \$18,822,000 and other nonoperating losses of \$3,784,000 and \$2,793,000, respectively.

Swap Agreements

The Health System is subject to market risks such as changes in interest rates that arise from normal business operation. The Health System regularly assesses these risks and has established business strategies to provide natural offsets, supplemented by the use of derivative financial instruments to protect against the adverse effect of these and other market risks. The Health System has established clear policies, procedures, and internal controls governing the use of derivatives and does not use them for trading, investment, or other speculative purposes.

As of June 30, 2019 and 2018, there was no liability for interest rate swaps as all remaining swaps were terminated in February 2018. For the year ended June 30, 2018, the Health System recognized a nonoperating loss due to swap termination of \$14,247,000 relating to the swap termination. The change in fair value during the year ended June 30, 2018 was a decrease of \$4,897,000. For the year ended June 30, 2018 the Health System recognized a nonoperating gain of \$145,000 resulting from hedge ineffectiveness and amortization of frozen swaps.

11. Employee Benefits

All eligible employees of the Health System are covered under various defined benefit and/or define contribution plans. In addition, certain members provide postretirement medical and life benefit plans to certain of its active and former employees who meet eligibility requirements. The postretirement medical and life plans are not funded.

All of the defined benefit plans within the Health System have been frozen and therefore there are no remaining participants earning benefits in any of the Health System's defined benefit plans.

The Health System continued to execute the settlement of obligations due to retirees in the defined benefit plans through bulk lump sum offerings or purchases of annuity contracts. The annuity purchases follow guidelines established by the Department of Labor (DOL). The Health System anticipates continued consideration and/or implementation of additional settlements over the next several years.

Defined Benefit Plans

Net periodic pension expense included in employee benefits in the consolidated statements of operations and changes in net assets is comprised of the components listed below for the years ended June 30, 2019 and 2018:

(in thousands of dollars)	·	2019	2018
Service cost for benefits earned during the year	\$	150	\$ 150
Interest cost on projected benefit obligation		47,814	47,190
Expected return on plan assets		(65,270)	(64,561)
Net loss amortization		10,357	10,593
Total net periodic pension expense	\$	(6,949)	\$ (6,628)

The following assumptions were used to determine net periodic pension expense as of June 30, 2019 and 2018:

	2019	2018
Discount rate	3.90 % – 4.60%	4.00 % - 4.30 %
Rate of increase in compensation	N/A	N/A
Expected long-term rate of return on plan assets	7.50%	7.50 % - 7.75 %

Notes to Consolidated Financial Statements

June 30, 2019 and 2018

The following table sets forth the funded status and amounts recognized in the Health System's consolidated financial statements for the defined benefit pension plans at June 30, 2019 and 2018:

•	
Change in benefit obligation	
Benefit obligation at beginning of year \$ 1,087,940 \$ 1,12	2,615
Service cost 150	150
Interest cost 47,814 4	7,190
Benefits paid (51,263) (4	7,550)
Expenses paid (170)	(172)
, · · · · · · · · · · · · · · · · · · ·	4,293)
Settlements (42,306)	·-
Benefit obligation at end of year	7,940
Change in plan assets	
Fair value of plan assets at beginning of year 884,983 87	8,701
Actual return on plan assets 85,842 3	3,291
Benefits paid (51,263) (4	7,550)
Expenses paid (170)	(172)
Employer contributions 20,631 2	0,713
Settlements (42,306)	
Fair value of plan assets at end of year 897,717 88	4,983
Funded status of the plans (237,806) (20	2,957)
Less: Current portion of liability for pension(46)	(45)
Long term portion of liability for pension (237,760) (20	2,912)
Liability for pension \$ (237,760) \$ (20	2,912)

As of June 30, 2019 and 2018 the liability, for pension is included in the liability for pension and other postretirement plan benefits in the accompanying consolidated balance sheets.

Amounts not yet reflected in net periodic pension expense and included in the change in net assets without donor restrictions include approximately \$478,394,000 and \$418,971,000 of net actuarial loss as of June 30, 2019 and 2018, respectively.

The estimated amounts to be amortized from net assets without donor restrictions into net periodic pension expense in fiscal year 2020 for net actuarial losses is \$12,032,000.

The accumulated benefit obligation for the defined benefit pension plans was approximately \$1,135,770,000 and \$1,087,991,000 at June 30, 2019 and 2018, respectively.

The following table sets forth the assumptions used to determine the benefit obligation at June 30, 2019 and 2018:

·	2019	2018		
Discount rate	4.20% - 4.50%	4.20 % – 4.50 %		
Rate of increase in compensation	N/A	N/A		

The primary investment objective for the Plan's assets is to support the Pension liabilities of the Pension Plans for Employees of the Health System, by providing long-term capital appreciation and by also using a Liability Driven Investing ("LDI") strategy to partially hedge the impact fluctuating interest rates have on the value of the Plan's liabilities. As of both June 30, 2019 and 2018, it is expected that the LDI strategy will hedge approximately 60% of the interest rate risk associated with pension liabilities. To achieve the appreciation and hedging objectives, the Plans utilize a diversified structure of asset classes designed to achieve stated performance objectives measured on a total return basis, which includes income plus realized and unrealized gains and losses.

The range of target allocation percentages and the target allocations for the various investments are as follows:

	Range of	•
	Target	Target
	Allocations	Allocations
Cash and short-term investments	0–5%	3 %
U.S. government securities	0–10	5
Domestic debt securities	20–58	38
Global debt securities	6–26	8
Domestic equities	5–35	19
International equities	5–15	11
Emerging market equities	3–13	5
Real estate investment trust funds	0–5	0
Private equity funds	0–5	0
Hedge funds	5–18	11

To the extent an asset class falls outside of its target range on a quarterly basis, the Health System shall determine appropriate steps, as it deems necessary, to rebalance the asset class.

The Boards of Trustees of the Health System, as Plan Sponsors, oversee the design, structure, and prudent professional management of the Health System's Plans' assets, in accordance with Board approved investment policies, roles, responsibilities and authorities and more specifically the following:

- Establishing and modifying asset class targets with Board approved policy ranges,
- Approving the asset class rebalancing procedures,
- Hiring and terminating investment managers, and
- Monitoring performance of the investment managers, custodians and investment consultants.

The hierarchy and inputs to valuation techniques to measure fair value of the Plans' assets are the same as outlined in Note 7. In addition, the estimation of fair value of investments in private equity and hedge funds for which the underlying securities do not have a readily determinable value is made using the NAV per share or its equivalent as a practical expedient. The Health System's Plans own interests in these funds rather than in securities underlying each fund and, therefore, are generally required to consider such investments as Level 2 or 3, even though the underlying securities may not be difficult to value or may be readily marketable.

The following table sets forth the Health System's Plans' investments and deferred compensation plan assets that were accounted for at fair value as of June 30, 2019 and 2018:

'									
	_				2	019			
								Redemption	Days'
(in thousands of dollars)		Level 1	Level 2		Level 3		Tota!	or Liquidation	Notice
Investments									
Cash and short-term investments	\$	166	\$ 18,232	\$	-	\$	18,398	Daily .	1
U.S. government securities		48,580	-		-		48,580	Daily-Monthly	1-15
Domestic debt securities		122,178	273,424		-		395,602	Daily-Monthly	115
Global debt securities		428	75,146		-		75,574	Daily-Monthly	115
Domestic equities		159,259	18,316		-		177,575	Daily-Monthly	1–10
International equities		17,232	77,146		-		94,378	Daily-Monthly	1-11
Emerging market equities		321	39,902		-		40,223	Daily-Monthly	117
REIT funds		357	2,883		-		3,240	Daily-Monthly	1-17
Private equity funds		-	-		21		21	See Note 7	See Note 7
Hedge funds			 	_	44,126		44,126	Quarterly-Annual	60–96
Total investments	\$	348,521	\$ 505,049	\$	44,147	\$	897,717		
						018	•		
	_		 			010		Redemption	Days'
(in thousands of dollars)		Level 1	Level 2		Level 3		Total	or Liquidation	Notice
Investments									
Cash and short-term investments	\$	142	\$ 35,817	\$	-	\$	35,959	Daily	1
J.S. government securities		46,265					46,265	Daily-Monthly	1–15
Domestic debt securities		144,131	220,202		-		364,333	Daily-Monthly	1–15
Slobal debt securities		470	74,676		-		75,146	Daily-Monthly	1–15
Domestic equities		158,634	17,594		_		176,228	Daily-Monthly	1-10
nternational equities		18,656	80,803		-		99,459	Daily-Monthly	1–11
Emerging market equities		382	39,881		•		40,263	Daily-Monthly	1-17
REIT funds		371	2,686		_		3,057	Daily-Monthly	1-17
Private equity funds		-			23		23	See Note 7	See Note
Hedge funds	_		 <u>.</u>		44,250	_	44,250	Quarterly-Annual	60-96
Total investments	\$	369,051	\$ 471,659	\$	44,273	\$	884,983		

The following table presents additional information about the changes in Level 3 assets measured at fair value for the years ended June 30, 2019 and 2018:

	2019							
(in thousands of dollars)	Private Hedge Funds Equity Funds			Total				
Balances at beginning of year	\$	44,250	\$	23	\$	44,273		
Net unrealized losses		(124)		. (2)		(126)		
Balances at end of year	\$	44,126	\$	21	\$	44,147		
			2	2018		<u> </u>		
(in thousands of dollars)	Hedge Funds			rivate ty Funds		Total		
Balances at beginning of year	\$	40,507	\$	96	\$	40,603		
Sales Net realized losses Net unrealized gains		- - 3,743		(51) (51) 29		(51) (51) 3,772		
Balances at end of year	\$	44,250	\$	23	\$	44,273		

The total aggregate net unrealized gains (losses) included in the fair value of the Level 3 investments as of June 30, 2019 and 2018 were approximately \$14,617,000 and \$14,743,000, respectively. There were no transfers into and out of Level 3 measurements during the years ended June 30, 2019 and 2018.

There were no transfers into and out of Level 1 and 2 measurements due to changes in valuation methodologies during the years ended June 30, 2019 and 2018.

The weighted average asset allocation for the Health System's Plans at June 30, 2019 and 2018 by asset category is as follows:

	2019	2018
Cash and short-term investments	2 %	4 %
U.S. government securities	5	5
Domestic debt securities	44	41
Global debt securities	9	9
Domestic equities	20	20
International equities	11	11
Emerging market equities	4	5
Hedge funds	5	5
	100 %	100 %

The expected long-term rate of return on plan assets is reviewed annually, taking into consideration the asset allocation, historical returns on the types of assets held, and the current economic environment. Based on these factors, it is expected that the pension assets will earn an average of 7.50% per annum.

The Health System is expected to contribute approximately \$20,426,000 to the Plans in 2020 however actual contributions may vary from expected amounts.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid for the years ending June 30 and thereafter:

(in thousands of dollars)

2020	\$ 50,743
2021	52,938
2022	55,199
2023	57,562
2024	59,843
2025 – 2028	326,737

Notes to Consolidated Financial Statements June 30, 2019 and 2018

Defined Contribution Plans

The Health System has an employer-sponsored 401(a) plan for certain of its members, under which the employer makes base, transition and discretionary match contributions based on specified percentages of compensation and employee deferral amounts. Total employer contributions to the plan of approximately \$40,537,000 and \$38,563,000 in 2019 and 2018, respectively, are included in employee benefits in the accompanying consolidated statements of operations and changes in net assets.

Various 403(b) and tax- sheltered annuity plans are available to employees of the Health System. Plan specifications vary by member and plan. No employer contributions were made to any of these plans in 2019 and 2018, respectively.

Postretirement Medical and Life Benefits

The Health System has postretirement medical and life benefit plans covering certain of its active and former employees. The plans generally provide medical or medical and life insurance benefits to certain retired employees who meet eligibility requirements. The plans are not funded.

Net periodic postretirement medical and life benefit (income) cost is comprised of the components listed below for the years ended June 30, 2019 and 2018:

(in thousands of dollars)	•	2019	2018
Service cost Interest cost Net prior service income	\$	384 1,842 (5,974)	\$ 533 1,712 (5,974)
Net loss amortization		10	10
	\$	(3,738)	\$ (3,719)

The following table sets forth the accumulated postretirement medical and life benefit obligation and amounts recognized in the Health System's consolidated financial statements at June 30, 2019 and 2018:

(in thousands of dollars)		2019		2018
Change in honefit obligation				ł
Change in benefit obligation Benefit obligation at beginning of year	\$	42,581	\$	42,277
Service cost	Ψ	384	Ψ	533
Interest cost		1.842		1,712
Benefits paid		(3,149)		(3,174)
Actuarial loss		5.013		1,233
Employer contributions	•	-		, <u>-</u>
Benefit obligation at end of year		46,671		42,581
Funded status of the plans	\$	(46,671)	\$	(42,581)
Current portion of liability for postretirement				
medical and life benefits	\$	(3,422)	\$	(3,266)
Long term portion of liability for	•	(0, 122)	•	(0,200)
postretirement medical and life benefits		(43,249)		(39,315)
Liability for postretirement medical and life benefits	\$	(46,671)	\$	(42,581)

Notes to Consolidated Financial Statements June 30, 2019 and 2018

As of June 30, 2019 and 2018, the liability for postretirement medical and life benefits is included in the liability for pension and other postretirement plan benefits in the accompanying consolidated balance sheets.

Amounts not yet reflected in net periodic postretirement medical and life benefit income and included in the change in net assets without donor restrictions are as follows:

(in thousands of dollars)	2019	2018
Net prior service income Net actuarial loss	\$ (9,556) 8,386	\$ (15,530) 3,336
	\$ (1,170)	\$ (12,194)

The estimated amounts that will be amortized from net assets without donor restrictions into net periodic postretirement income in fiscal year 2020 for net prior service cost is \$5,974,000.

The following future benefit payments, which reflect expected future service, as appropriate, are expected to be paid for the year ending June 30, 2020 and thereafter:

(in thousands of dollars)

2020	\$	3,468
2021		3,436
2022		3,394
2023		3,802
2024		3,811
2025-2028		17,253

In determining the accumulated postretirement medical and life benefit obligation, the Health System used a discount rate of 3.70% in 2019 and an assumed healthcare cost trend rate of 6.50%, trending down to 5.00% in 2024 and thereafter. Increasing the assumed healthcare cost trend rates by one percentage point in each year would increase the accumulated postretirement medical benefit obligation as of June 30, 2019 and 2018 by \$1,601,000 and \$1,088,000 and the net periodic postretirement medical benefit cost for the years then ended by \$77,000 and \$81,000, respectively. Decreasing the assumed healthcare cost trend rates by one percentage point in each year would decrease the accumulated postretirement medical benefit obligation as of June 30, 2019 and 2018 by \$1,452,000 and \$996,000 and the net periodic postretirement medical benefit cost for the years then ended by \$71,000 and \$72,000, respectively.

12. Professional and General Liability Insurance Coverage

Mary Hitchcock Memorial Hospital and Dartmouth-Hitchcock Clinic, along with Dartmouth College, Cheshire Medical Center, The New London Hospital Association, Mt. Ascutney Hospital and Health Center, and the Visiting Nurse and Hospice for VT and NH are provided professional and general liability insurance on a claims-made basis through Hamden Assurance Risk Retention Group, Inc. (RRG), a VT captive insurance company. Effective November 1, 2018 Alice Peck Day Memorial Hospital is provided professional and general liability insurance coverage through RRG. RRG reinsures the majority of this risk to Hamden Assurance Company Limited (HAC), a captive insurance company domiciled in Bermuda and to a variety of commercial reinsurers. Mary Hitchcock Memorial Hospital, Dartmouth-Hitchcock Clinic, and Dartmouth College have ownership interests in both HAC and RRG. The insurance program provides coverage to the covered institutions and named insureds on a modified claims-made basis which means coverage is triggered when claims are made. Premiums and related insurance deposits are actuarially determined based on asserted liability claims adjusted for future development. The reserves for outstanding losses are recorded on an undiscounted basis.

Selected financial data of HAC and RRG, taken from the latest available financial statements at June 30, 2019 and 2018, are summarized as follows:

		2019	
(in thousands of dollars)	HAC	RRG	Total
Assets Shareholders' equity	\$ 75,867 13,620	\$ 2,201 50	\$ 78,068 13,670
(in thousands of dollars)	HAC	2018 RRG	Total
Assets Shareholders' equity	\$ 72,753 13,620	\$ 2,068 50	\$ 74,821 13,670

13. Commitments and Contingencies

Litigation

The Health System is involved in various malpractice claims and legal proceedings of a nature considered normal to its business. The claims are in various stages and some may ultimately be brought to trial. While it is not feasible to predict or determine the outcome of any of these claims, it is the opinion of management that the final outcome of these claims will not have a material effect on the consolidated financial position of the Health System.

Operating Leases and Other Commitments

The Health System leases certain facilities and equipment under operating leases with varying expiration dates. The Health System's rental expense totaled approximately \$12,707,000 and \$14,096,000 for the years ended June 30, 2019 and 2018, respectively.

Notes to Consolidated Financial Statements

June 30, 2019 and 2018

Minimum future lease payments under noncancelable operating leases at June 30, 2019 were as follows:

(in thousands of dollars)

2020	\$	11,342
2021		10,469
2022		7,488
2023		6,303
2024		4,127
Thereafter		5,752
	\$	45,481

Lines of Credit

The Health System has entered into Loan Agreements with financial institutions establishing access to revolving loans ranging from \$2,000,000 up to \$30,000,000. Interest is variable and determined using LIBOR or the Wall Street Journal Prime Rate. The Loan Agreements are due to expire March 27, 2020. There was no outstanding balance under the lines of credit as of June 30, 2019 and 2018. Interest expense was approximately \$95,000 and \$232,000, respectively, and is included in the consolidated statements of operations and changes in net assets.

14. Functional Expenses

Operating expenses are presented by functional classification in accordance with the overall service missions of the Health System. Each functional classification displays all expenses related to the underlying operations by natural classification. Salaries, employee benefits, medical supplies and medications, and purchased services and other expenses are generally considered variable and are allocated to the mission that best aligns to the type of service provided. Medicaid enhancement tax is allocated to program services. Interest expense is allocated based on usage of debt-financed space. Depreciation and amortization is allocated based on square footage and specific identification of equipment used by department.

Operating expenses of the Health System by functional and natural basis are as follows for the year ended June 30, 2019:

		20	19		
(in thousands of dollars)	Program Services	nagement d General	Fur	ndraising	Total
Operating expenses					
Salaries	\$ 922,902	\$ 138,123	\$	1,526	\$ 1,062,551
Employee benefits	178,983	72,289		319	251,591
Medical supplies and medications	406,782	1,093		· -	407,875
Purchased services and other	212,209	108,783		2,443	323,435
Medicaid enhancement tax	70,061	_		-	70,061
Depreciation and amortization	37,528	50,785		101	88,414
Interest	3,360	 22,135		19	25,514
Total operating expenses	\$ 1,831,825	\$ 393,208	\$	4,408	\$ 2,229,441

Operating expenses of the Health System by functional classification are as follows for the year ended June 30, 2018:

(in thousands of dollars)

Program services	;	\$ 1,715,760
Management and general		303,527
Fundraising	_	 2,354
		\$ 2,021,641

15. Liquidity

The Health System is substantially supported by cash generated from operations. In addition, the Health System holds financial assets for specific purposes which are limited as to use. Thus, certain financial assets reported on the accompanying consolidated balance sheet may not be available for general expenditure within one year of the balance sheet date.

The Health System's financial assets available at June 30, 2019 to meet cash needs for general expenditures within one year of June 30, 2019 are as follows:

(in thousands of dollars)

Cash and cash equivalents \$	143,587
Patient accounts receivable	221,125
Assets limited as to use	876,249
Other investments for restricted activities	134,119
Total financial assets	1,375,080
Less: Those unavailable for general expenditure within one year:	
Investments held by captive insurance companies	66,082
Investments for restricted activities	134,119
Other investments with liquidity horizons	
greater than one year	97,063
Total financial assets available within one year \$	1,077,816

For the years ending June 30, 2019 and June 30, 2018, the Health System generated positive cash flow from operations of approximately \$161,853,000 and \$136,031,000, respectively. In addition, the Health System's liquidity management plan includes investing excess daily cash in intermediate or long term investments based on anticipated liquidity needs. The Health System has an available line of credit of up to \$30,000,000 which it can draw upon as needed to meet its liquidity needs. See Note 13 for further details on the line of credit.

16. Subsequent Events

The Health System has assessed the impact of subsequent events through November 26, 2019, the date the audited consolidated financial statements were issued, and has concluded that there were no such events that require adjustment to the audited consolidated financial statements or disclosure in the notes to the audited consolidated financial statements other than as noted below.

Effective September 30, 2019, the Boards of Trustees of D-HH, GraniteOne Health, Catholic Medical Center Health Services, and their respective member organizations approved a Combination Agreement to combine their healthcare systems. If regulatory approval of the

Dartmouth-Hitchcock Health and Subsidiaries Notes to Consolidated Financial Statements June 30, 2019 and 2018

transaction is obtained, the name of the new system will be Dartmouth-Hitchcock Health GraniteOne.

The GraniteOne Health system is comprised of Catholic Medical Center (CMC), a community hospital located in Manchester NH, Huggins Hospital located in Wolfeboro NH, and Monadnock Community Hospital located in Peterborough NH. Both Huggins Hospital and Monadnock Community Hospital are designated as Critical Access Hospitals. GraniteOne is a non-profit, community based health care system.

On September 13, 2019, the Board of Trustees of D-HH approved the issuance of up to \$100,000,000 par of new debt. On October 17, 2019, D-HH closed on the direct placement tax-exempt borrowing of \$99,165,000 on behalf of the DHOG acting through the New Hampshire Health and Education Facilities Authority and issued its DHOG Issue, Series 2019A Bonds.

On January 29, 2020, D-HH closed on a tax-exempt borrowing of \$125,000,000 on behalf of the DHOG acting through the New Hampshire Health and Education Facilities Authority and issued its DHOG Issue, Series 2020A Bonds.

17. Subsequent Events - Unaudited

Subsequent to the issuance of the audited financial statements on November 26, 2019, the novel strain of coronavirus emerged and in January 2020 the World Health Organization has declared the novel coronavirus a Public Health Emergency of International Concern. Beginning in March 2020, the State of New Hampshire and Vermont have adopted various measures to address the spread of this pandemic, including supporting social distancing, requests to stay home unless necessary (i.e., groceries or medications) and work from home recommendations. Such restrictions and the perception that such orders or restrictions could occur, have resulted in business closures, work stoppages, slowdowns and delays, work-from-home policies, travel restrictions and cancellation of events, including the rescheduling of elective or non-critical procedures (which management believes is temporary and such procedures will be performed at a later date) and redeployment of resources to address the novel coronavirus needs, among other effects. The outbreak has also negatively impacted the financial markets and has and may continue to materially affect the returns on and value of our investments. While we expect that the novel coronavirus may negatively impact our 2020 results, we believe we have sufficient liquidity to meet our operating and financing needs; however, given the difficulty in predicting the ultimate duration and severity of the impact of the novel coronavirus on our organization, the economy and the financial markets, the ultimate impact may be material.

Consolidating Supplemental Information – Unaudited

(in thousands of dollars)	Dartmo Hitcho Heal	cock	Dartmouth- Hitchcock	Cheshire Medical Center		Alice Peck Day Memorial	, -	lew London Hospital Association	Н	it. Ascutney lospital and lealth Center	Eliminations	D	H Obligated Group Subtotal	Ol	Other Non- olig Group Affiliates	Ellr	minations	:	Health System nsolidated
Assets Current assets Cash and cash equivalents Patient accounts receivable, net Prepaid expenses and other current assets Total current assets	1	2,456 4,178 6,634	\$ 47,465 180,938 139,034 367,437	\$ 9,41 15,88 8,56	3	\$ 7,066 7,279 2,401 16,746	s	10,462 8,960 5,567 24,989	s 	8,372 5,010 1,423 14,805	\$	s	125,232 218,067 97,083 440,382	\$ 	18,355 3,058 1,421 22,834	s	(3,009)	\$	143,587 221,125 95,495 460,207
Assets limited as to use Notes receivable, related party Other investments for restricted activities Property, plant, and equipment, net		02 602 63 484 22	688,485 752 91,882 432,277	18,75 6,97 67,14	70	12,684 1,406 31 30,945		12,427 - 2,973 41,946		11,619 6,323 17,797	(554,236)		836,576 1,406 108,179 590,134		39,673 (1,406) 25,940 31,122				876,249 - 134,119 621,256
Other assets	2	4,864	108,208	1,27	9	15,019	_	6,042		4,388	(10.970)	_	148,830	_	(3,013)	_	(21,346)		124,471
Total assets Liabilities and Net Assets Current kabilities	\$ 72	7,606	\$ 1,689,041	\$ 128,00	9 :	\$ 76,831	<u>\$</u> _	88,377	_		\$ (639,289)	\$	2,125,507	_	115,150		(24,355)	<u>\$</u>	2,216,302
Current portion of long-term debt Current portion of liability for pension and other postretirement plan benefits	\$	•	\$ 8,226 3,468	\$ 83	30 :	\$ 954	\$	547	\$	262	\$ ·	S	10,819 3,468	\$	95	\$		\$	10,914
Accounts payable and accrued expenses Accrued compensation and related benefits Estimated third-party settlements	5	5,499	99,884 110,639 26,405	15,63 5,83		6,299 3,694 1,290		3,878 2,313 10,851		2,776 4,270 2,921	(74,083)		109,873 126,767 41,570		6,953 1,641		(3,009)		113,817 128,408 41,570
Total current liabilities		5 499	248.622	22.40	_	12,237	_	17,589		10,229	(74,083)	_	292,497	_	8,689	_	(3,009)		298,177
Notes payable, related party Long-term debt, excluding current portion Insurance deposits and related liabilities	64	13,257	526,202 44,820 56,786	24,56 44	33 40	35,604 513		28,034 643 388		11,465 240	(554,236) (10,970)		749,322 58,367		2,858 40		- -		752,180 58,407
Liability for pension and other postretirement plan benefits, excluding current portion Other liabilities		<u>.</u>	266,427 98,201	10,26 1,10		28		1,585		4,320	· -		281,009 100,918		23,218_		<u>-</u>		281,009 124,136
Total liabilities	69	98,756	1,241,058	58.7	13	48,382	_	48,239		26,254	(639,289)	_	1,482,113	_	34,805		(3,009)		1,513,909
Commitments and contingencies													•						
Net assets Net assets without donor restrictions Net assets with donor restrictions		28,832 18	356,880 91,103	63,05 6,24	15	27,653 796	_	35,518 4,620		21,242 7,436	-	_	533,176 110,218		48,063 32,282		(21,306) (40)		559,933 142,460
Total net assets		28,850	447,983	69.29	_	28,449	_	40,138		28,678	-	_	643,394	_	80,345	_	(21,346)	_	702,393
Total liabilities and net assets	<u>\$ 72</u>	27,606	\$ 1,689,041	\$ 128,00	<u> </u>	\$ 76,831	<u>\$</u>	88,377	<u> </u>	54,932	\$ (639,289)	<u> </u>	2,125,507	*	115,150	<u>\$</u>	(24,355)	<u>,</u>	2,216,302

(in thousands of dollars)	-	D-HH nd Other bsidiarles	s	D-H and subsidiaries		heshire and ubsidiaries	s	NLH and ubsidiaries		IAHHC and ubsidiaries		APD and obsidiaries		VNH and ubsidiaries	E	liminations	Co	Health System ensolidated
Assets Current assets Cash and cash equivalents Patient accounts receivable, net	s	42,456	\$	48,052 180,938	\$	11,952 15,880	s	11,120 8,960	\$	8,549 5,060	\$	15,772 7,280	\$	5,686 3,007	s	-	\$	143,587 221,125
* Prepaid expenses and other current assets Total current assets	_	14,178 56,634	_	139,832 368,822	_	9,460 37,292	_	5,567 25,647	_	. 1,401 15,010		1,678 24,730	_	471 9,164	_	(77,092) (77,092)		95,495 460,207
Assets limited as to use Notes receivable, related party		92,602 553,484		707,597 752		17,383		12,427		12,738		12,685		20,817		(554,236)		876,249
Other investments for restricted activities Property, plant, and equipment, net Other assets		22 24,864		99,807 434,953 108,366		24,985 70,846 7,388		2,973 42,423 5,476		6,323 19,435 1,931		31 50,338 8,688		3,239 74		(32,316)		134,119 621,256 124,471
Total assets	s	727,606	\$	1,720,297	\$	157,894	<u>\$</u>	88,946	\$	55,437	\$	96,472	\$	33,294	s	(663,644)	s	2,216,302
Liabilities and Net Assets Current liabilities Current portion of long-term debt	\$		\$	8,226	s	830	s	547	s	288	\$	954,	s	69	s	•	\$	10,914
Current portion of liability for pension and other postretirement plan benefits Accounts payable and accrued expenses Accrued compensation and related benefits Estimated third-party settlements		55,499 -		3,468 100,441 110,639 26,405		19,356 5,851 103		3.879 2.313 10,851		2,856 4,314 2,921		6,704 4,192 1,290		2.174 1,099		(77,092) - -		3,468 113,817 128,408 41,570
Total current liabilities		55,499	_	249,179		26,140		17,590		10,379		13,140		3,342		(77,092)		298,177
Notes payable, related party Long-term debt, excluding current portion Insurance deposits and related liabilities Liability for pension and other postretirement plan benefits, excluding current portion		643,257		526,202 44,820 56,786 266,427		24,503 440 10,262		28,034 643 388		11,763 240 4,320		35,604 513		2,560 40		(554,236) (10,970)		752,180 58,407 281,009
Other liabilities Total liabilities		698,756	-	98,201		1,115 62,460	_	1,585 48,240		26,702	_	23,235 72,492	_	5,942	_	(642,298)	_	124,136 1,513,909
	_	030,130	_	1,241,013	_	02,700	_	70,270	_	20,102		12,732	_	3,542	_	(072,230)		,,510,565
Commitments and contingencies				•														
Net assets Net assets without donor restrictions Net assets with donor restrictions	_	28,832 18	_	379,498 99,184	_	65,873 29,561	_	36,087 4,619	_	21,300 7,435	_	22,327 1,653		27,322 30_	_	(21,306) (40)		559,933 142,460
· Total net assets	-	28,850	_	478,682	_	95,434	_	40,706	_	28,735	_	23,980	_	27,352	_	(21,346)	_	702,393
Total liabilities and net assets	<u>\$</u>	727,606	\$	1,720,297	\$	157,894	\$	88,946	\$	55,437	<u>\$</u>	96,472	2	33,294	<u>\$</u>	(663,644)	<u>\$</u>	2,216,302

(in thousands of dollars)	н	artmouth- itchcock Health		Dartmouth- Hitchcock		Cheshire Medical Center		ew London Hospital Issociation	Н	t. Ascutney ospital and ealth Center	E	liminations		Obligated Group Subtotal	0	Other Non- blig Group Affiliates	EI	lminations		Health System onsolidated
Assets Current assets Cash and cash equivalents Patient accounts receivable, net Prepaid expenses and other current assets Total current assets	s	134,634 - 11,964 146,598	\$	22,544 176,981 143,893 343,418	s	6,688 17,183 6,551 30,422	s	9,419 - 8,302 - 5,253 - 22,974	s	6,604 5,055 2,313 13,972	\$	(72,361) (72,361)	s —	179,889 207,521 97,613 485,023	s 	20,280 11,707 4,768 36,753	\$	- - (4,877) (4,877)	s	200,169 219,228 97,502 516,899
Assets limited as to use Notes receivable, related party Other investments for restricted activities Property, plant, and equipment, net Other assets		8 554,771 - 36 24,863		616,929 - 87,613 443,154 101,078	_	17,438 - 8,591 66,759 1,370		12,821 2,981 42,438 5,906	_	10,829 6,238 17,356 4,280		(554,771) (10,970)		658,025 105,423 589,743 126,527		48,099 25,473 37,578 3,604		- - (21,346)		706,124 130,896 607,321 108,785
Total assets	\$	726,276	\$	1,592,192	<u>\$</u>	124,580	\$	87,120	\$	52,675	\$	(638,102)	\$	1,944,741	\$	151,507	\$	(26,223)	\$	2,070,025
Liabilities and Net Assets Current liabilities Current portion of long-term debt Current portion of liability for pension and other postretirement plan benefits Accounts payable and accrued expenses Accrued compensation and related benefits Estimated third-party settlements	\$	54,995 3,002	s	1,031 3,311 82,061 106,485 24,411	s	810 - 20,107 5,730 -		572 6,705 2,487 9,655	\$	187 - 3,029 3,796 1,625	\$	- (72,361) - -	s	2,600 3,311 94,536 118,498 38,693	s	864 6,094 7,078 2,448	\$	(4.877)	\$	3,464 3,311 95,753 125,578 41,141
Total current liabilities		57,997		217,299		26,647		19,419		8,637		(72,361)		257,638		16,484		(4,877)		269,245
Notes payable, related party Long-term debt, excluding current portion Insurance deposits and related liabilities Liability for pension and other postretirement plan benefits, excluding current portion Other liabilities		644,520 - -		527,348 52,878 54,618 232,696 85,577		25,354 465 4,215 1,107		27,425 1,179 155		11,270 240 5,316		(554,771) (10,970) - -		724,231 55,476 242,227 88,089		28,744 40 		- - -		752,975 55,516 242,227 88,127
Total liabilities		702,517		1,170,412		57,788		49,583		25,463		(638,102)		1,367,661		45,306		(4,877)		1,408,090
Commitments and contingencies																				
Net assets Net assets without donor restrictions Net assets with donor restrictions		23,759	_	334,882 86,898	_	61,828 4,964	_	32,897 4,640	_	19,812 7,400				473,178 103,902	_	72,230 33,971	_	(21,306) (40)	_	524,102 137,833
Total net assets	_	23,759	_	421,780	_	66,792	_	37,537	_	27,212	_	•	_	577,080	_	106,201		(21,346)	_	661,935
Total liabilities and net assets	<u>\$</u>	726,276	<u> </u>	1,592,192	<u>s</u>	124,580	<u>\$</u>	87,120	\$	52,675	<u>\$</u>	(638,102)	<u>\$</u>	1,944,741	<u> </u>	151,507	<u>\$</u>	(26,223)	<u>s</u>	2,070,025

(in thousands of dollars)		D-HH and Other absidiaries	s	D-H and Subsidiaries		neshire and ubsidiaries		NLH and ubsidiaries		AHHC and		APD		VNH and obsidiaries	EI	liminations	Cc	Health System ensolidated
Assets Current assets Cash and cash equivalents Patient accounts receivable, net Prepaid expenses and other current assets	\$	134,634 - 11,964 146,598	s 	23,094 176,981 144,755 344,830	5	8,621 17,183 5,520 31,324	\$	9,982 8,302 5,276 23,560	\$.	6,654 5,109 2,294 14,057	\$	12,144 7,996 4,443 24,583	s	5,040 3,657 488 9,185	s	(77,238) (77,238)	s	200,169 219,228 97,502 516,899
Total current assets Assets limited as to use Notes receivable, related party Other investments for restricted activities Property, plant, and equipment, net Other assets		146,598 8 554,771 - 36 24,863		95,772 445,829 101,235		31,324 17,438 25,873 70,607 7,526	_	23,560 12,821 - 2,981 42,920 5,333		11,862 - 6,238 19,065 1,886		9,612 - 32 25,725 130		9,185 19,355 - - 3,139 128		(77,238) - (554,771) - - (32,316)		706,124 - 130,896 607,321 108,785
Total assets	\$	726,276	\$	1,622,694	\$	152,768	\$	87,615	\$	53,108	\$	60,082	\$	31,807	<u>s</u>	(664,325)	\$	2,070,025
Liabilities and Net Assets Current liabilities Current portion of long-term debt Current portion of liability for pension and other postretirement plan benefits Accounts payable and accrued expenses Accrued compensation and related benefits Estimated third-party settlements Total current liabilities	\$	54,995 3,002 57,997	s	1,031 3,311 82,613 106,485 24,411 217,851	s	810 - 20,052 5,730 - 26,592	\$	572 6,714 2,487 9,655 19,428	\$	3.092 3.831 1.625 8,793	s	739 3,596 5,814 2,448 12,597	s	1,929 1,229 3,225	s	(77,238)	s	3,464 3,311 95,753 125,576 41,141 269,245
Notes payable, related party Long-term debt, excluding current portion Insurance deposits and related liabilities Liability for pension and other postretirement plan benefits, excluding current portion Other liabilities Total liabilities	_	644,520 - - - - 702,517		527,346 52,878 54,616 232,696 85,577	_	25,354 465 4,215 1,117 57,743		27,425 1,179 155 - 1,405 49,592		11,593 241 5,316		25,792 - - 28 38,417		2,629 39 - - 5,893		(554,771) (10,970)		752,975 55,516 242,227 88,127
• • •	_	702,517	_	1,170,964	_	57,743	_	49,592	_	25,943		38,417	_	2,033	_	(042,979)		1,400,090
Commitments and contingencies Net assets Net assets without donor restrictions Net assets with donor restrictions Total net assets		23,759		356,518 95,212 451,730	_	65,069 29,956 95,025	_	33,383 4,640 38,023		19,764 7,401 27,165	_	21,031 634 21,665	_	25,884 30 25,914	- <u>-</u>	(21,306) (40) (21,346)	_	524,102 137,833 661,935
Total liabilities and net assets	<u>\$</u>	726,276	<u>\$</u>	1,622,694	<u>\$</u>	152,768	<u>s</u>	87,615	<u>\$</u>	53,108	<u>\$</u>	60,082	<u>\$</u>	31,807	<u>\$</u>	(664,325)	<u>\$</u>	2,070,025

Dartmouth-Hitchcock Health and Subsidiaries Consolidating Statements of Operations and Changes in Net Assets without Donor Restrictions Year Ended June 30, 2019

(in thousands of dollers)	Dartmouth- Hitchcock Health	Dartmouth- Hitchcock	Cheshire Medical Center	Alice Peck Day Memorial	New London Hospital Association	Mt. Ascutney Hospital and Health Center	Eliminations	DH Obligated Group Subtotal	All Other Non- Oblig Group Affiliates	Eliminations	Health System Consolidated
Operating revenue and other support							_			_	
Patient service revenue Contracted revenue	5.011	\$ 1,580,552 109,051	\$ 220,255 355	s 69,7 9 4	\$ 60,166	\$ 46,029	\$ -	\$ 1,976,796	S 22,527	•	\$ 1,999,323
Other operating revenue	21,128	186.852	3,407	1,748	4,261	5,902 2,2 8 9	(45,100)	74,219 197,609	790		75,017
Net assets released from restrictions	369	11,556	732	137	177	2,289	(22,076)	12,995	13,386	(297)	210,698 14,105
Total operating revenue and other support	26,508	1,855,011	224,749	71,679	64,604	54,244	(68,175)	2,261,619	37,813	(289)	2.299.143
							100,110)	2,201,010			1,235,145
Operating expenses Salaries		868,311	107.671	37,297	****	****					
Employee benefits	-	208,311	24,225	31,291 6.454	30,549 5,434	26,514	(24,682)	1,045,650	15,785	1,106	1,062,551
Medical supplies and medications	-	208,348 354,201	34,331	8,634	5,434 6,298	6,966 3,032	(3,763)	247,662 406,496	3,642 1,379	287	251,591
Purchased services and other	11.366	242,108	35,088	15,308	13,528	13.950	(21,176)	310,170	1,379	44 632)	407,875 323,435
Medicaid enhancement tax	11,300	54,954	8,005	3.062	2,284	1,776	(21,170)	70.061	14,607	(1,622)	323,435 70.061
Depreciation and amortization	14	69,343	7.977	2,305	3.915	2,360	•	85.914	2,500	-	88,414
Interest	20,677	21,585	1.053	1,169	1,119	228	(20,850)	24,981	533	-	25,514
Total operating expenses	32,057	1.818.846	218,350	74,229	63,107	54.826	(70,471)	2,190,944	38,726	(229)	2,229,441
Operating (loss) margin	(5,549)	69,165	6,399	(2,550)	1,497	(582)	2,295	70,675	(913)	(60)	69,702
Nonoperating gains (losses) Investment income (losses), net Other (losses) income, net Loss on early extinguishment of debt Loss on swep termination	3,929 (3,784)	32,193 1,586	227 (187)	469 30 (87)	834 (240)	623 279	(198) (2.097)	38,077 (4,413) (87)	1,975 791	60	40,052 (3,562) (87)
Total non-operating gains (losses), net	145	33,779	40	412	594	902	(2,295)	33,577	2,766	60	36,403
(Deficiency) excess of revenue over expenses	(5,404)	102,944	6,439	(2,138)	2,091	320	(2,295)	104,252	1,853		106,105
Net assets without donor restrictions Net assets released from restrictions Change in funded status of pension and other postretizement benefits	-	419 (65,005)	565 (7,720)	•	402	318	-	1,704	65	•	1,769
Net assets transferred to (from) affiliates	10.477	(18,360)	1,939	8,760	128	110	•	5,054	(5,054)	•	(12,043)
Additional paid in capital		(10,200)	1,555	0,700	125	,,,,		3,034	(5,054)	-	•
Other changes in net assets	•		-	-					-		
Change in fair value on interest rate sweps Change in funded status of interest rate sweps		<u>.</u>		<u> </u>	·	<u>.</u>	<u>.</u>		<u> </u>		<u> </u>
Increase in net assets without donor restrictions	\$ 5,073	\$ 21,998	\$ 1,223	\$ 5,622	\$ 2,621	\$ 1,430	ş .	\$ 38,967	5 (3,136)	\$	\$ 35,831

Dartmouth-Hitchcock Health and Subsidiaries Consolidating Statements of Operations and Changes in Net Assets without Donor Restrictions Year Ended June 30, 2019

(in thousands of dollars)	D-HH and Other Subsidiaries	D-H and Subsidiaries	Cheshire and Subsidiaries	NLH and Subsidiaries	MAHHC and Subsidiaries	APD and Subsidiaries	VNH and Subsidiaries	Eliminations	Health System Consolidated
Operating revenue and other support									
Patient service revenue	\$ -	\$ 1,580,552		\$ 60,168		\$ 69,794	\$ 22.528		\$ 1,999,323
Contracted revenue	5.010	109,842	355	4.000	5,902	10.051	540	(48,092)	75,017 210,698
Other operating revenue	21,128 371	188,775 12,637	3,549 732	4,260 177	3,868	10,951 162	, 540	(22,373)	14,105
Net assets released from restrictions					26			/00 40E)	
Total operating revenue and other support	26,509	1,891,806	224,890	64,603	55,825	80,907	23,068	(68,465)	2,299,143
Operating expenses									
Salaries	-	868,311	107,706	30,549	27,319	40,731	11,511	(23,576)	1,062,551
Employee benefits	•	208,346	24,235	5,434	7,133	7,218	2,701	(3,476)	251,591
Medical supplies and medications	•	354,201	34,331	6,298	3,035	8,639	1,371	•	407,875
Purchased services and other	11,366	246,101	35,396	13,390	14,371	18,172	7,437	(22,798)	323,435
Medicaid enhancement tax	•	54,954	8,005	2,264	1,776	3,062	•	•	70,061
Depreciation and amortization	. 14	69,343	8,125	3,920	2,478	4,194	340	-	88,414
Interest	20,678	21,585	1,054	1,119	228	1,637	63	(20,850)	25,514
Total operating expenses	32,058	1,822,841	218.852	62,974	56,340	83,653	23,423	(70,700)	2,229,441
Operating (loss) margin	(5,549)	68.965	6.038	1,629	(515)	(2,746)	(355)	2,235	69,702
Non-operating gains (losses)									
Investment income (losses), net	3,929	33,310	129	785	645	469	983	(198)	40,052
Other (losses) income, net	(3,784)	1,586	(171)	(240)	288	31	765	(2,037)	(3,562)
Loss on early extinguishment of debt	<u>-</u>	-	•	•	-	(87)	-	-	(87)
Loss on swap termination				<u>-</u> _					
Total nonoperating gains (losses), net	145	34,896	(42)	545	933	413	1,748	(2,235)	36,403
(Deficiency) excess of revenue over expenses	(5,404)	103,861	5,996	2,174	418	(2,333)	1,393	-	106,105
Net assets without donor restrictions									
Net assets released from restrictions	•	484	565	402	318	•	•	•	1,769
Change in funded status of pension and other								•	
postretirement benefits	-	(65,005)	(7,720)		682	-	-	-	(72,043)
Net assets transferred to (from) affiliates	10,477	(16,360)	1,963	128	118	3,629	45	•	•
Additional paid in capital	-	-	-	-	-	-	•	•	•
Other changes in net assets	-	-	•	•	-	-	-	-	. •
Change in fair value on interest rate swaps	•	-	-	•	=	-	•-	-	•
Change in funded status of interest rate swaps									
Increase in net assets without donor restrictions	\$ 5,073	\$ 22,980	\$ 804	\$ 2,704	\$ 1,536	\$ 1,296	\$ 1,438	\$ -	\$ 35,831

Dartmouth-Hitchcock Health and Subsidiaries Consolidating Statements of Operations and Changes in Net Assets Without Donor Restrictions Year Ended June 30, 2018

(in thousands of dollars)	Dartmouth- Hitchcock Health	Dartmouth- Hitchcock	Cheshire Medical Center	New London Hospital Association	Mt, Ascutney Hospital and Health Center	Eliminations	DH Obligated Group Subtotal	All Other Non Oblig Group Affiliates	Eliminations	Health System Consolidated
Operating revenue and other support			S 216.736	\$ 60,486	S 52.014		\$ 1,804,550	s 94.545		\$ 1,899,095
Patient service revenue	s -	\$ 1,475,314 31,358	3 216,736 10,967	3 50,486 1,554	1,440	•	45,319	2,048	•	47,367
Provision for bad debts						· 		92,497		1,851,728
Net patient service revenue	•	., ,	205,769	58,932	50,574	•	1,759,231			•
Contracted revenue	(2,305)		-	•	2,169	(42,870)		716	(32)	54,969
Other operating revenue	9,799		3,365		1,814	(10,554)	143,054	6,978	(1,086)	148,946
Net assets released from restrictions	658_	· — ·	620		44	. ——-	12,979	482		13,461
Total operating revenue and other support	8,152	1,687,313	209,754	63,153	54,601	(53,424)	1,969,549	100,673	(1,118)	2,069,104
Operating expenses										
Salaries		806,344	105,607	30,360	24,854	(21,542)	945,623	42,035	1,605	989,263
Employee benefits	-	181,833	28,343	7,252	7,000	(5,385)	219,043	10,221	419	229,683
Medical supplies and medications	-	289,327	31,293	6,161	3,055	-	329,836	10,195	-	340,031
Purchased services and other	8,509	215,073	33,065		13,960	(19,394)		29,390	(2,818)	291,372
Medicaid enhancement tax		53,044	8,070		1,744	-	65,517	2,175	-	67,692
Depreciation and amortization	23		10,217	3,934	2,030	-	82,277	2,501	-	84,778
Interest	8,684	15,772	1,004	981	224	(8,882)	17,783	1,039	<u>·</u>	18,822
Total operating expenses	17,216	1,627,466	217,599	64,934	52,867	(55,203)	1,924.879	97.556	(794)	2,021,641
Operating margin (loss)	(9,064)	59,847	(7,845)	(1,781)	1,734	1,779	44,670	3,117	(324)	47,463
Non-operating gains (losses)										
Investment income (losses), net	(26)	33,628	1,408	1,151	858	(198)		3,566	-	40,387
Other (losses) income, net	(1,364)) (2,599)	•	1,276	266	(1,581)			361	(2,908)
Loss on early extinguishment of debt	-	(13,909)	-	(305)	•	•	(1,4,214)		-	(14,214)
Loss on swap termination		(14,247)		<u> </u>			(14,247)		<u>·</u>	(14,247)
Total non-operating gains (losses), net	(1,390)	2,873	1,408	2,122	1,124	(1,779)	4,358	4,299	361	9,018
(Deficiency) excess of revenue over expenses	(10,454)	62,720	(6,437)) 341	2,858	•	49,028	7,416	37	56,481
Net assets without donor restrictions										
Net assets released from restrictions	-	16,038	-	4	252	-	16,294	19	-	16,313
Change in funded status of pension and other										
postretirement benefits	-	4,300	2,827	-	1,127	-	8,254	-	•	8,254
Net assets transferred to (from) affiliates	17,791	(25,355)	7,188	48	328	•	•	-	-	•
Additional paid in capital	-	•	-	•	-	-		58	(58)	•
Other changes in net assets	-	-	•	-	•	-	-	· (185)	•	(185)
Change in fair value on interest rate swaps		4,190	-	•'	-	-	4,190	-	-	4,190
Change in funded status of interest rate swaps		14,102				·	14,102			14,102
Increase in net assets without donor restrictions	\$ 7,337	\$ 75,995	S 3,578	\$ 393	\$ 4,565	<u>s</u> -	\$ 91,868	\$ 7,308	\$ (21)	\$ 99,155

Dartmouth-Hitchcock Health and Subsidiaries Consolidating Statements of Operations and Changes in Net Assets Without Donor Restrictions Year Ended June 30, 2018

(in thousands of dollars)	D-HH and Other Subsidiaries	D-H and Subsidiaries	Cheshire and Subsidiaries	NLH and Subsidiaries	MAHHC and Subsidiaries	APD	VNH and Subsidiaries	Eliminations	Health System Consolidated
Operating revenue, and other support Patient service revenue	s -	\$ 1,475,314	\$ 216,736	\$ 60,486	\$ 52.014 -\$	71,458	\$ 23.087		\$ 1.899.095
Provision for bad debts	•	31,358	10.967	1,554	1.440	1,680	368		47,367
Net patient service revenue	-	1,443,956	205,769	58,932	50,574	69,778	22,719		1,851,728
Contracted revenue	(2,305)	98.007			2,169	_		(42,902)	54,969
Other operating revenue	9,799	137,242	4,061	4,166	3,168	1,697	453	(11,640)	148,946
Net assets released from restrictions	658	11,984	620	52	44	103			13,461
Total operating revenue and other support	8,152	1,691,189	210,450	63,150	55,955	71,578	23,172	(54,542)	2,069,104
Operating expenses									
Salaries	•	806,344	105,607	30,360	25,592	29,215	12,082	(19,937)	989,263
Employee benefits	-	181,833	28,343	7,252	7,162	7,406	2,653	(4,966)	229,683
Medical supplies and medications		289,327	31,293	6,161	3,057	8,484	1,709		340,031
Purchased services and other	8,512	218,690	33,431	13,432	14,354	19,220	5,945	(22,212)	291,372
Medicaid enhancement tax		53,044 66,073	8,070	2,659	1,743	2,176	410	•	67,692
Depreciation and amortization Interest	23 8,684	15,772	10,357 1,004	3,939 981	2,145 223	1,831 975	. 410	(8,882)	84,778 18,822
	17,219	1,631,083	218,105	64,784	54,276	69,307	22.864	(55,997)	2,021,641
Total operating expenses									
Operating (loss) margin	(9,067)	60,106	(7,655)	(1,634)	1,679	2,271	308	1,455	47,463
Nonoperating gains (losses)									
Investment income (losses), net	(26)	35,177	1,954	1,097	787	203	1,393	(198)	40,387
Other (losses) income, net	(1,364)	(2,599)	(3)	1,276	273	(223)	952	(1,220)	(2,908)
Loss on early extinguishment of debt		(13,909)	-	(305)	•	-	•	•	(14,214)
Loss on swap termination		(14,247)	· 			-			(14,247)
Total non-operating gains (losses), net	(1,390)	4,422	1,951	2,068	1,060	(20)	2,345	(1,418)	9,018
(Deficiency) excess of revenue over expenses	(10,457)	64,528	(5,704)	434	2,739	2,251	2,653	37	56,481
Net assets without donor restrictions									
Net assets released from restrictions	<u>.</u> '	16,058	-	4	251	-	=	-	16,313
Change in funded status of pension and other									
postretirement benefits	47 704	4,300	2,827	- 40	1,127	•	-	-	8,254
Net assets transferred to (from) affiliates Additional paid in capital	17,791 58	(25,355)	7,188	48	328	•	-	(58)	•
Other changes in net assets	J0 -	-	•	-	-	(185)		(56)	(185)
Change in fair value on interest rate swaps	-	4.190		•	•	(103)	-	-	4,190
Change in funded status of interest rate swaps	<u> </u>	14,102	. <u> </u>	<u> </u>	<u> </u>	•		. <u> </u>	14,102
Increase (decrease) in net assets without						•			
donor restrictions	\$ 7,392	\$ 77,823	\$ 4,311	\$ 486	\$ 4,445 3	2,066	\$ 2,653	\$ (21)	\$ 99,155

Dartmouth-Hitchcock Health and Subsidiaries Notes to Supplemental Consolidating Information June 30, 2019 and 2018

1. Basis of Presentation

The accompanying supplemental consolidating information includes the consolidating balance sheet and the consolidating statement of operations and changes in net assets without donor restrictions of D-HH and its subsidiaries. All intercompany accounts and transactions between D-HH and its subsidiaries have been eliminated. The consolidating information presented is prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America consistent with the consolidated financial statements. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements and is not required as part of the basic financial statements.



	CFDA	Award Number/pass-through Identification Number	Funding Source	Pass-Through Entity	Total Expenditures	Amount Passed Through to Subrecipients
Federal Program Research and Development Cluster Department of Defense						
National Guard Military Operations and Maintenance (O&M) Projects	12.401	W61XWH1820076	Direct		\$ 234,630	<u>s -</u>
Military Medical Research and Development Military Medical Research and Development	12.420 12,420	W61XWH1810712 R1143	Direct Pass-Through	Trustees of Dartmouth College	131,525 2,055 133,580	
Department of Defense	12.RD	80232	Pass-Through	Creare, Inc.	46,275 414,485	· ·
Environmental Protection Agency Science To Achieve Results (STAR) Research Program	68,509	31220SUB52965	Pass-Through	University of Vermont	1,031	
Department of Health and Human Services Innovations in Applied Public Health Research	93,061	1 R01 TS000288	Direct	,	84,957	8.367
Environmental Health Environmental Health	93.113 93.113	5K23ES025781-06 R1118	Direct Pass-Through	Trustees of Dartmouth College	111,125 5,087 116,212	
NIEHS Superfund Hazardous Substances Heath Program for Toxic Substances and Disease Registry Research Related to Deathess and Communication Disorders National Research Service Award in Primary Care Medicine	93,143 93,161 93,173 93,188	R1099 AWD00010523 6R21DC015133-03 T32HP32520	Pass-Through Direct Direct Direct	Trustees of Dartmouth College	6,457 61,180 119,896 309,112	61,908
Research and Training in Complementary and Integrative Health Research and Training in Complementary and Integrative Health Research and Training in Complementary and Integrative Health Research and Training in Complementary and Integrative Health	93.213 93.213 93.213 93.213	R1112 R1187 12272 Not Provided	Pass-Through Pass-Through Pass-Through Pass-Through	Trustees of Dartmouth College Trustees of Dartmouth College Palmer College of Chiropractic Southern California University of Health	21,197 446 30,748 12,030 64,421	<u>:</u>
Research on Healthcare Costs, Quality and Outcomes Research on Healthcare Costs, Quality and Outcomes Research on Healthcare Costs, Quality and Outcomes	93.226 93.226 93.228	5P30HS024403 R1128 R1146	Direct Pass-Through Pass-Through	Trustees of Dartmouth College Trustees of Dartmouth College	641,114 6,003 4,696	
Mental Health Research Grants Mental Health Research Grants Mental Health Research Grants	93.242 93.242 93.242	1K08MH117347-01A1 6K23MH116367-02 6R01MH110965	Direct Direct Direct		551,813 54,211 109,228 220,076	84,823
Mental Health Research Grants Mental Health Research Grants Mental Health Research Grants	93.242 93.242 93.242	6T32MH073553-15 6R25MH068502-17 6R01MH107625-05	Direct Direct Oirect		130,340 157,599 200,805	27 964
Mental Health Research Grants Mental Health Research Grants Mental Health Research Grants	93.242 93.242 93.242	R1082 R1144 R1156	Pass-Through Pass-Through Pass-Through	Trustees of Dartmouth College Trustees of Dartmouth College Trustees of Dartmouth College	11,740 5,897 4,721	<u>:</u>
					894,617	112,787

	CFDA	Award Numbertpass-through Identification Number	Funding Source	Pass-Through Entity	Total Expenditures	Amount Passed Through to Subrecipients
Drug Abuse and Addiction Research Programs	93.279	6R01DA034699-05	Direct		390,647	90,985
Drug Abuse and Addiction Research Programs	93.279	6R21DA044501-03	Direct		118,741	
Drug Abuse and Addiction Research Programs	93.279	6R01DA041416-04	Direct		135,687	62,277
Drug Abuse and Addiction Research Programs	93.279	R1105	Pass-Through	Trustees of Dartmouth College	11,957	•
Drug Abuse and Addiction Research Programs	93,279	R1104	Pass-Through	Trustees of Dartmouth College	4,109	•
Drug Abuse and Addiction Research Programs	93,279	R1192	Pass-Through	Trustees of Dentmouth College	5,059	<u> </u>
					668,200	153,262
Discovery and Applied Research for Technological Innovations to				•		
Improve Human Health	93,286	6K23E8026507-02	Direct		98,499	9,582
Discovery and Applied Research for Technological Innovations to						
Improve Human Health	93,286	6R21EB021458-03	Direct		23,293	· -
Discovery and Applied Research for Technological Innovations to						
Improve Human Health	93.286	R1103	Pass-Through	Trustees of Dartmouth College	16,635	•
Discovery and Applied Research for Technological Innovations to						
Improve Human Health	93.288	5R21EB024771-02	Pass-Through	Trustees of Dartmouth College	5,938	<u>.</u>
					144,365	9,582
National Center for Advancing Translational Sciences	93,350	R1113	Pass-Through	Trustees of Dartmouth College	342,790	
21st Century Cures Act - Beau Biden Cancer Moonshot	93,353	1204501	Pass-Through	Dana Farber Cancer Institute	165,421	-
Cancer Cause and Prevention Research	93,393	1R01CA225792	Direct		54,351	
Cancer Cause and Prevention Research	93,393	R21CA227776A	Direct		28.640	-
Cancer Cause and Prevention Research	93,393	R01CA229197	Direct		65,701	-
Cancer Cause and Prevention Research	93.393	R1127	Pass-Through	Trustees of Dartmouth College	6,035	-
Cancer Cause and Prevention Research	93.393	R1097	Pass-Through	Trustees of Dartmouth College	5.870	-
Cancer Cause and Prevention Research	93,393	R1109	Pass-Through	Trustees of Dartmouth College	1,984	
Cancer Cause and Prevention Research	93,393	DHMCCA222648	Pass-Through	The Pennsylvania State University	3,173	
Cancer Cause and Prevention Research	93.393	R44CA210810	Pasa-Through	Caim Surgical, LLC	38.241	
CHICAL CHOSE BILL LASTERINGS LASTERINGS	30.303	1140/210010	(232 -11200gii	oasii ouigoai, cco	203,995	
Cancer Detection and Diagnosis Research	93,394	4R00CA190890-03	Direct		1,717	
Cancer Detection and Diagnosis Research	93.394	6R37CA212187-03	Direct		106.110	2,907
Cancer Detection and Diagnosis Research	93,394	6R03CA219445-03	Direct		18.880	-,
Cancer Detection and Diagnosis Research	93,394	R1079	Pass-Through	Trustees of Dartmouth College	23.031	_
Cancer Detection and Diagnosis Research	93,394	R1080	Pass-Through	Trustees of Dertmouth College	23.031	
Cancer Detection and Diagnosis Research	93,394	R1086	Pass-Through	Trustees of Dartmouth College	6,772	_
Cancer Detection and Diagnosis Research	93,394	R1096	Pass-Through	Trustees of Dartmouth College	1,174	
Cancer Detection and Diagnosis Research	93.394	R1124	Pass-Through	Trustees of Dartmouth College	83 174	
		-	-		263,889	2.907
Cancer Treatment Research	93,395	1UG1CA233323-01	Direct		14,875	
Cancer Treatment Research	93,395	6U10CA180854-06	Direct		27,790	•
Cancer Treatment Research	93,395	DAC-194321	Pass-Through	Mayo Clinic	38.708	

Armonics, Nuncodus-Selental and Skin Diseases Research 93.846 6732,MR09710-16 Pass-Through Trustees of Darrnouth College 70,736 Pass-Through Pass-Through Pass-Through Pass-Through Pass-Through Pass-Through Trustees of Darrnouth College 18,016 Pass-Through Trustees of Darmouth College Pass-Through Pass-Through Pass-Through Trustees of Darmouth College Pass-Through Pass-Through Pass-Through Trustees of Darmouth College Pass-Through Pass-Through Pass-Through Pass-Through Trustees of Darmouth College Pass-Th		CFÐA	Award Number/pass-through Identification Number	Funding Source	Pass-Through Entity	Total Expenditures	Amount Passed Through to Subrecipients
Cancer Centers Support Grants							:
11.774 Cardiovascular Diseases Research 13.837 TUMHHL147371-Q1 Direct 6.55.44 Cardiovascular Diseases Research 13.837 TV23HL142835-Q2 Direct 6.55.44 Cardiovascular Diseases Research 13.838 RR0HWL122372-Q5 Direct 17.338				•	•	102,233	
11.774 17.785 1	Cancer Centers Support Grants	93,397	R1126	Pass-Through	Trustees of Dartmouth College	95,624	
Cardiovascular Diseases Research		93.837	1UM1HL147371-01	Direct		11,774	
Lung Diseases Research							<u> </u>
Arbhrits, Mescukestelatel and Skin Diseases Research 93.846 6732AR049710-15 Direct 70,756 Direct 70,756 Direct 70,756 Direct 70,756 Diseases Extramural Research 93.847 R1098 Pass-Through Trustees of Darmouth College 70,756 Direct 70,757 Dir						77,318	<u>*</u>
Arbrins, Misculostakeltal and Skin Diseases Research 93,846 6732AR049710-16 Direct 73,049 Pasa-Through Trustees of Dartmouth College 70,736 Pasa-Through Trustees of Dartmouth College 70,736 Pasa-Through Trustees of Dartmouth College 70,736 Pasa-Through 70,736 Pasa-Through Pasa-	Lung Diseases Research	93,838	6R01HL122372-05	Direct	•	205,920	8,664
Extramural Research Programs in the Neurosciences and Neuroscien			6T32AR049710-16	Direct			
Sect	Diabetes, Digestive, and Kidney Diseases Extramural Research	93.847	R1098	Pass-Through	Trustees of Dartmouth College	70,736	704
Alergy and Infectious Diseases Research 93,853 16-210950-04 Direct 68,428	and Neurological Disorders	93.853	6R01NS052274-11	Direct		50,412	-
Alergy and Infectious Diseases Research Research and Research Training Alergy and Infectious Diseases Research Research and Research Training Alergy and Infectious Diseases Research Research and Research Training Research and Research Training Alergy and Infectious Diseases Research Research and Research Training Research Research and Research Training Research		93,853	16-210950-04	Direct		18,016	<u> </u>
Alerty and infectious Diseases Research 93,855 RES513934 Pass-Through Case Western Reserve University 4,170 1,1562 14,562						68,428	
Alergy and Infectious Diseases Research 93.855 RES513934 Pass-Through Case Western Research University 4,170 4,1	Alleroy and infectious Diseases Research	93,855	R1081	Pass-Through	Trustees of Dartmouth College	3,787	
Biomedical Research and Research Training 93,859 R1100 Pass-Through Trustees of Dartmouth College 14,901 Pass-Through Trustees of Dartmouth College 587 Pass-Through Trustees of Dartmouth College 587 Pass-Through Trustees of Dartmouth College 587 Pass-Through Trustees of Dartmouth College 241 Pass-Through Pass-Throu		93.855	RES513934				-
Simedical Research and Research Training 93.859 R1100 Pass-Through Trustees of Dartmouth College 14,901 Simedical Research and Research Training 93.859 R1141 Pass-Through Trustees of Dartmouth College 587 Simedical Research and Research Training 93.859 R1145 Pass-Through Trustees of Dartmouth College 241 Similar Si	Allergy and Infectious Diseases Research	93.855	R1155	Pass-Through	Trustees of Dartmouth College		-
Somedical Research and Research Training 93,859 R1141 Pass-Through Trustees of Dartmouth College 241						22,539	<u> </u>
Sign	Biomedical Research and Research Training	93.859					•
Child Health and Human Development Extramural Research 93.865 5P2CHD086841-04 Direct 127,400 1							•
Châld Health and Human Development Extramural Research 93.865 5P2CHD086841-04 Direct 260,914 2	Biomedical Research and Research Training	93.859	R1145	Pass-Through	Trustees of Dartmouth College		
Child Health and Human Development Extramural Research 93.865 6NG 1DD024946-03 Direct 260.914		•					
Child Health and Human Development Extramural Research 93.865 6R01HD067270 Direct 314,058 22 Child Health and Human Development Extramural Research 93.865 R1119 Pass-Through Trustees of Dartmouth College 13,264							10,132
Child Health and Human Development Extramural Research 93.865 R1119 Pass-Through Univ of Arkansas for Medical Sciences 13,264 4,696							223,885
Child Health and Human Development Extramural Research 93.865 51460 Pass-Through Univ of Arkansas for Medical Sciences 4,696 720,332 23 23 23 23 23 23 23					Trustees of Dartmouth College		, 223,003
Aging Research 93.865 6K23AG051681-04 Direct 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 76,377 77,382 25 82,285							
Aging Research	Otto Total and Talvall persophism and annual travers.			•		720,332	234,017
Aging Research	Asina Passamh	93.866	6K23AG051681-04	Direct		76.377	2,883
Vision Research 93.867 6R21EY028677-02 Direct 28.751 Medical Library Assistance 93.879 R1107 Pass-Through Assistance Trustees of Dartmouth College 4.273 Medical Library Assistance 93.879 R1190 Pass-Through Trustees of Dartmouth College 1,244 International Research and Research and Research Training International Research and Research Training P3.989 93.989 R1123 Pass-Through Pass-Through Pass-Through Fogarty International Center 5.936 International Research Training P3.989 93.989 6R25TW007693-09 Pass-Through Pass-Through Fogarty International Center 96,327 6					Trustees of Dartmouth College		•
Medical Library Assistance 93.879 R1107 Pass-Through Trustees of Dartmouth College 1,244 Medical Library Assistance 93.879 R1190 Pass-Through Trustees of Dartmouth College 1,244 International Research and Research Training 93.989 R1123 Pass-Through Trustees of Dartmouth College 5,936 International Research and Research Training 93.989 GR25TW007693-09 Pass-Through Fogary International Center 96,327 6				•	-	84,662	2,883
Medical Library Assistance 93.879 R1107 Pass-Through Trustees of Dartmouth College 1,244 Medical Library Assistance 93.879 R1190 Pass-Through Trustees of Dartmouth College 1,244 International Research and Research Training 93.989 R1123 Pass-Through Trustees of Dartmouth College 5,936 International Research and Research Training 93.989 GR25TW007693-09 Pass-Through Fogary International Center 96,327 6	Vision Research	93.867	6R21EY028677-02	Direct		28,751	3,149
Medical Library Assistance 93.879 R1190 Pass-Through Trustees of Dartmouth College 1,244 5,517 5,517 International Research and Research Training 93.989 R1123 Pass-Through Trustees of Dartmouth College 5,936 International Research and Research Training 93.989 6R25TW007693-09 Pass-Through Fogarly International Center 96,327 6				•	Trustees of Dartmouth College		
International Research and Research Training 93.989 R1123 Pass-Through Trustees of Dartmouth College 5,936 International Research and Research Training 93.989 6R25TW007693-09 Pass-Through Fogarly International Center 96,327 6							•
International Research and Research Training 93,989 6R25TW007693-09 Pass-Through Fogarly International Center 96,327 6	The state of the s				- · · · · · ·	5,517	
International Research and Research Training 93,989 6R25TW007693-09 Pass-Through Fogarly International Center 96,327 6	International Passaurch and Passaurch Training	93 989	R1123	Pass-Through	Trustees of Dartmouth College		
							65,097
	**************************************	-		•	•	102,263	65.097

	CFDA	Award Number/pass-through Identification Number	Funding Source	Pass-Through Entity	Total Expenditures	Amount Passed Through to Subrecipients
Department of Health and Human Services	93.RD		Pass-Through	Leidos Biomedical Research, Inc.	201.551	
Total Department of Health and Human Services					5,970,977	663,327
Total Research and Development Cluster				•	6,386,493	663.327
Medicaid Cluster						
Medical Assistance Program	93.778	SNHH 2-18-19	Pass-Through	Southern New Hampshire Health	131,775	•
Medical Assistance Program	93.778	Not Provided	Pass-Through	NH Dept of Health and Human Services	1,453,796	-
Medical Assistance Program	93,778	RFP-2017-0COM-01-PHY\$I-01	Pass-Through	NH Dept of Health and Human Services	3,108,149	•
Medical Assistance Program	93.778	03420-72358	Pass-Through	Vermont Department of Health	59,391	
Medical Assistance Program	93.778	03410-2020-19	Pass-Through	Vermont Department of Health	118,786	
Total Medicaid Cluster					4,869,697	
Highway Safety Cluster						
State and Community Highway Safety	20,600	19-266 Youth Operator	Pass-Through	NH Highway Safety Agency	66,660	-
State and Community Highway Safety	20.600	19-266 BUNH	Pass-Through	NH Highway Safety Agency	76,915	
State and Community Highway Safety	20,500	19-266 Statewide CPS	Pass-Through	NH Highway Safety Agency	82,202	
Total Highway Safety Cluster			•	,	225,777	
Other Sponsored Programs Department of Justice Crime Victim Assistance	16,575	2015-VA-GX0007	Pass-Through	New Hampshire Department of Justice	237,692	
Improving the investigation and Prosecution of Child Abuse and the				and same a second		
Regional and Local Children's Advocacy Centers	16.758	1-CLAR-NH-SA17	Pass-Through	National Children's Alliance	1,448 239,140	<u>-</u>
Department of Education	84,412	03.40 3440 10 ELCC34	Pass-Through	Vermont Dept for Children and Families	115,094	
Race to the Top	04,412	03440-34119-18-ELCG24	Pass-(Inrough	Verniora Dept for Chaoren and Families	115,094	<u> </u>
Department of Health and Human Services Hospital Preparedness Program (HPP) and Public Health Emergency Preparedness (PHEP) Aligned Cooperative Agreements Blood Disorder Program: Prevention, Surveillance, and Research	93,074 93,080	Not Provided GENFD0001588485	Pass-Through Pass-Through	NH Dept of Health and Human Services Boston Children's Hospital	69,945 18,283	
•	_		-	ovalori ormateri a rivapitat		****
Maternal and Child Health Federal Consolidated Programs Maternal and Child Health Federal Consolidated Programs	93.110 93,110	6 T73MC323930101 0253-6545-4609	Direct Pass-Through	Icahn School of Medicine at Mount Sinai	652,997 19,548	591,411
					672,545	591,411
Emergency Medical Services for Châdren Centers for Research and Demonstration for Health Promotion	93,127	7 H33MC323950100	Direct		137,067	
and Oisease Prevention	93,135	R1140	Pass-Through	Trustees of Dartmouth College	449,757	
HIV-Related Training and Technical Assistance	93 145	Not Provided	Pass-Through	University of Massachusetts Med School	3,242	
Coordinated Services and Access to Research for Women, Infants, Children	93,153	H12HA31112	Direct		391,829	-
Substance Abuse and Mental Heath Services Projects of Regional and National Significance Substance Abuse and Mental Heath Services Projects of	93,243	7H79SM063584-01	Direct		24,313	•
Regional and National Significance Substance Abuse and Mental Health Services Projects of	93.243	RFP-2018-DPHS-01-REGION-1	Pass-Through	NH Dept of Health and Human Services	55,381	-
Regional and National Significance Substance Abuse and Mental Health Services Projects of	93,243	Not Provided	Pass-Through	Vermont Department of Health	227,437	-
Regional and National Significance	93.243	03420-A19006S	Pass-Through	Vermont Department of Health	126,764	
•			•	•	433,875	
Drug Free Communities Support Program Grants	93,276	5H79SP020382	Direct		126,464	<u> </u>
Department of Health and Human Services	93.628	RFP-2018-DPHS-01-REGION-1	Pass-Through	NH Dept of Health and Human Services	29,638	

	CFDA	Award Number/pass-through Identification Number	Funding Source	Pass-Through Entity	Total Expenditures	Amount Passed Through to Subrecipients
University Centers for Excellence in Developmental Disabilities	03.633	19-029	Pass-Through	University of New Hampshire	2,811	
Education, Research, and Service	93.632		-	Oriversity of New Hampshire	•	•
Adoption Opportunities	93.652 93.652	AWD00009303 RFP-2018-DPHS-01-REGION-1	Direct Pass-Through	NH Dept of Health and Human Services	32,384 110,524	
Adoption Opportunities	93.032	KFF-2010-DFAS-01-REGION-1	rass-tilloogii	1415 Dept of Freshot and Hothert Solvices	142,908	
No. 100 to 110 the conditioning Condition Physic Const for deal and all the					7,2,300	
Preventive Health and Health Services Block Grant funded solely with Prevention and Public Health Funds (PPHF)	93.758	RFP-2018-DPHS-01-REGION-1	Pass-Through	NH Dept of Health and Human Services	343,297	
University Centers for Excellence in Developmental Disabilities	93.750	KI F, 2010-DF NO-01-KEDION-1	7 435-111100gii	THE DOPL OF FIGURE 2170 FIGURE CONTINUE	440,201	
Education, Research, and Service	93.761	90FPSG0019 ·	Direct		134,524	-
Opioid STR	93,788	RFP-2018-BDAS-05-INTEG	Pass-Through	NH Dept of Health and Human Services	954,356	61,208
Oploid STR	93.788	2019-BDAS-05-ACCES-04	Pass-Through	NH Dept of Health and Human Services	161,164	•
Opioid STR	93,788	SS-2019-BDAS-05-ACCES-02	Pass-Through	NH Dept of Health and Human Services	243,747	
					1,359,267	61,208
Organized Approaches to Increase Colorectal Cancer Screening	93,800	5 NU58DP006086	Direct		912,937	
Hospital Preparedness Program (HPP) Ebola Preparedness	93.817	03420-6755S	Pass-Through	Vermont Department of Health	2,347	
Maternal, Infant and Early Childhood Home Visiting Grant	93.870	03420-6951S	Pass-Through	Vermont Department of Health	99,841	
Maternal, Infant and Early Childhood Home Visiting Grant	93,870	03420-07623	Pass-Through	Vermont Department of Health	178,907	
•			•		278,748	
National Bioterrorism Hospital Preparedness Program	93.889	03420-7272S	Pass-Through	Vermont Department of Health	2,786	•
Rural Health Care Services Outreach, Rural Health Network Develop			•			
and Small Health Care Provider Quality Improvement	93.912	6 D06RH31057-02-03	Direct		138,959	-
Grants to Provide Outpatient Early Intervention Services with Respect to			D!		273,666	
·HIV Disease	93.918	1 H76HA31654-01-00	Direct			
Block Grants for Community Mental Health Services	93.958	9224120	Pass-Through	NH Dept of Health and Human Services	2,498	-
Block Grants for Community Mental Health Services	93.958	RFP-2017-DBH-05-FIRSTE	Pass-Through	NH Dept of Health and Human Services	32,625	
					35,123	
Block Grants for Prevention and Treatment of Substance Abuse	93,959	05-95-49-491510-2990	Pass-Through	NH Dept of Health and Human Services	69,276	•
Block Grants for Prevention and Treatment of Substance Abuse	93.959	Not Provided 05-95-49-491510-2990	Pass-Through Pass-Through	Foundation for Healthy Communities Foundation for Healthy Communities	54,356 1,695	-
Block Grants for Prevention and Treatment of Substance Abuse Block Grants for Prevention and Treatment of Substance Abuse	93.959 93.959	03420-A18033S	Pass-Inrough	Vermont Department of Health	59,204	:
DIOCK GRANG for Prevention and Treatment of Substance Acoss	30,203	03420-1100333	. 635-11009		184,531	
POUR Production Comments	22.000	U10HP32519	Disease		728,055	
PPHF Genatric Education Centers	93,969		Direct			
Department of Health and Human Services	93,001	RFP-2018-DPHS-05-INJUR	Pass-Through	NH Highway Safety Agency	80,107	•
Department of Health and Human Services Department of Health and Human Services	93.U02 93.U03	Not Provided Not Provided	Pass-Through Pass-Through	NH Dept of Health and Human Services NH Dept of Health and Human Services	48,489 56,419	-
Department of Health and Human Services	93.004	Not Provided	Pass-Through	NH Dept of Health and Human Services	37,009	
Department of Health and Human Services	93,005	Not Provided	Pass-Through	NH Dept of Health and Human Services	39,653	•
Department of Health and Human Services	93.U06	Not Provided	Pass-Through	County of Cheshire	213,301	
					474,978	
Corporation for National and Community Service	-					
AmeriCorps	94,006	17ACHNH0010001	Pass-Through	Voluntser NH	72,297	
					72,297_	
Total Other Programs					. 7,774,313	652,619

1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") presents the activity of federal award programs administered by Dartmouth-Hitchcock Health and Subsidiaries (the "Health System") as defined in the notes to the consolidated financial statements and is presented on an accrual basis. The purpose of this Schedule is to present a summary of those activities of the Health System for the year ended June 30, 2019 which have been financed by the United States government ("federal awards"). For purposes of this Schedule, federal awards include all federal assistance entered into directly between the Health System and the federal government and subawards from nonfederal organizations made under federally sponsored agreements. The information in this Schedule in presented in accordance with the requirements of the Uniform Guidance. Pass-through entity identification numbers and CFDA numbers have been provided where available.

Visiting Nurse and Hospice of NH and VT ("VNH") received a Community Facilities Loan, CFDA #10.766, of which the proceeds were expended in the prior fiscal year. The VNH had an outstanding balance of \$2,696,512 as of June 30, 2019. As this loan was related to a project that was completed in the prior audit period and the terms and conditions do not impose continued compliance requirements other than to repay the loan, we have properly excluded the outstanding loan balance from the Schedule.

2. Indirect Expenses

Indirect costs are charged to certain federal grants and contracts at a federally approved predetermined indirect rate, negotiated with the Division of Cost Allocation and therefore we do not use the de minimus 10% rate. The predetermined rate provided for the year ended June 30, 2019 was 29.3%. Indirect costs are included in the reported federal expenditures.

3. Related Party Transactions

The Health System has an affiliation agreement with Dartmouth College dated June 4, 1996 in which the Health System and the Geisel School of Medicine at Dartmouth College affirm their mutual commitment to providing high quality medical care, medical education and medical research at both organizations. Pursuant to this affiliation agreement, certain clinical faculty of the Health System participate in federal research programs administered by Dartmouth College. During the fiscal year ended June 30, 2019, Health System expenditures, which Dartmouth College reimbursed, totaled \$3,979,033. Based on the nature of these transactions, the Health System and Dartmouth College do not view these arrangements to be subrecipient transactions but rather view them as Dartmouth College activity. Accordingly, this activity does not appear in the Health System's schedule of expenditures of federal awards for the year ended June 30, 2019.

Part II
Reports on Internal Control and Compliance



Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees of Dartmouth-Hitchcock Health and subsidiaries

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the consolidated financial statements of Dartmouth-Hitchcock Health and its subsidiaries (the "Health System"), which comprise the consolidated balance sheet as of June 30, 2019, and the related consolidated statements of operations and changes in net assets and of cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 26, 2019, which included an emphasis of a matter paragraph related to the Health System changing the manner in which it accounts for revenue recognition from contracts with customers and the manner in which it presents net assets and reports certain aspects of its financial statements as a not-for-profit entity in 2019 as discussed in note 2 of the consolidated financial statements.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Health System's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Health System's internal control. Accordingly, we do not express an opinion on the effectiveness of the Health System's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Health System's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report ..

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Price Thouse Coopers 119
Boston, Massachusetts

Boston, Massachusetts November 26, 2019



Report of Independent Auditors on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with the Uniform Guidance

To the Board of Trustees of Dartmouth-Hitchcock Health and subsidiaries

Report on Compliance for Each Major Federal Program

We have audited Dartmouth-Hitchcock Health and its subsidiaries' (the "Health System") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Health System's major federal programs for the year ended June 30, 2019. The Health System's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Health System's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Health System's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Dartmouth-Hitchcock Health and its subsidiaries compliance.



Opinion on Each Major Federal Program

In our opinion, Dartmouth-Hitchcock Health and its subsidiaries complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the Health System are responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Health System's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Health System's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Primotuloual Coopus 11P
Boston, Massachusetts

March 31, 2020

Part III
Findings and Questioned Costs

Dartmouth-Hitchcock and Subsidiaries Schedule of Findings and Questioned Costs Year Ended June 30, 2019

Summary of Auditor's Results

Financial Statements

Unmodified opinion Type of auditor's report issued

Internal control over financial reporting

Material weakness (es) identified? No Significant deficiency (ies) identified that are not

considered to be material weakness (es)? None reported Noncompliance material to financial statements No

Federal Awards

Internal control over major programs

Material weakness (es) identified? No Significant deficiency (ies) identified that are not considered to be material weakness (es)? None reported

Type of auditor's report issued on compliance for major Unmodified opinion programs

Audit findings disclosed that are required to be reported

in accordance with 2 CFR 200.516(a)?

Identification of major programs

Type A and Type B programs

CFDA Number Name of Federal Program or Cluster Various CFDA Numbers Research and Development

No

\$750,000

93,800 Organized Approaches to Increase Colorectal Cancer Screening 93.788 Opiod STR

93,110 Maternal and Child Health Federal Consolidated Programs

Dollar threshold used to distinguish between

Auditee qualified as low-risk auditee? Yes

Dartmouth-Hitchcock and Subsidiaries Schedule of Findings and Questioned Costs Year Ended June 30, 2019

II. Financial Statement Findings

None Noted

III. Federal Award Findings and Questioned Costs

None Noted

Dartmouth-Hitchcock and Subsidiaries Summary Schedule of Prior Audit Findings and Status Year Ended June 30, 2019

There are no findings from prior years that require an update in this report.

DARTMOUTH-HITCHCOCK (D-H) | DARTMOUTH-HITCHCOCK HEALTH (D-HH) BOARDS OF TRUSTEES AND OFFICERS

Effective: January 1, 2020

Mark W. Begor, MBA	Jennifer L. Moyer, MBA
MHMH/DHC Trustee	MHMH/DHC Trustee
Chief Executive Officer, Equifax	Managing Director & CAO, White Mountains Insurance Group, Ltd
Jocelyn D. Chertoff, MD, MS, FACR	Robert A. Oden, Jr., PhD
MHMH/DHC (Clinical Chair/Center Director)	MHMH/DHC/D-HH Trustee
Trustee	Retired President, Carleton College
Chair, Dept. of Radiology	
Duane A. Compton, PhD	David P. Paul, MBA
MHMH/DHC/D-HH Trustee	MHMH/DHC Trustee
Ex-Officio: Dean, Geisel School of Medicine at Dartmouth	President & COO, JBG SMITH
William J. Conaty	Charles G. Plimpton, MBA
MHMH/DHC/D-HH Trustee	MHMH/DHC/D-HH Boards' Treasurer & Secretary
President, Conaty Consulting, LLC	Retired Investment Banker
Joanne M. Conroy, MD	Richard J. Powell, MD (Roshini Pinto-Powell, MD)
MHMH/DHC/D-HH Trustee	D-HH Trustee
Ex-Officio: CEO & President, D-H/D-HH	Section Chief, Vascular Surgery; Professor of Surgery and
	Radiology
Paul P. Danos, PhD	Thomas Raffio, MBA, FLMI
MHMH/DHC/D-HH Trustee	MHMH/DHC Trustee
Dean Emeritus; Laurence F. Whittemore Professor of	President & CEO, Northeast Delta Dental
Business Administration, Tuck School of Business at	
Dartmouth .	
Elof Eriksson, MD, PhD	Kurt K. Rhynhart, MD, FACS
MHMH/DHC Trustee	MHMH/DHC (D-H Lebanon Physician Trustee
Professor Emeritus, Harvard Medical School and	Representative) Trustee
Chief Medical Officer, Applied Tissues Technologies, LLC	DHMC Trauma Medical Director and Divisional Chief of
Senator Judd A. Gregg	Trauma and Acute Care Surgery Edward Howe Stansfield, III, MA
MHMH/DHC Trustee	MHMH/DHC/D-HH Boards' Chair
Senior Advisor to SIFMA	Senior VP, Resident Director for the Hanover, NH Bank of
Schol Miolsol to Sti Ivin	America/Merrill Lynch Office
	The state of the s
Roberta L. Hines, MD	Pamela Austin Thompson, MS, RN, CENP, FAAN
MHMH/DHC Trustee	MHMH/DHC/D-HH Trustee
Nicholas M. Greene Professor and Chair, Dept. of	Chief executive officer emeritus of the American
Anesthesiology, Yale School of Medicine	Organization of Nurse Executives (AONE)
Cherie A. Holmes, MD, MSc	Jon W. Wahrenberger, MD, FAHA, FACC
MHMH/DHC/(Community Group Practice) Trustee	MHMH/DHC (Lebanon Physician) Trustee
Medical Director, Acute Care Services, D-H	Clinical Cardiologist, Cardiovascular Medicine
Keene/Cheshire Medical Center	
Jonathan T. Huntington, MD, PhD, MPH	Marc B. Wolpow, JD, MBA
MHMH/DHC (Lebanon Physician) Trustee	MHMH/DHC/D-HH Trustee
Acting Chief Medical Officer, DHMC	Co-Chief Executive Officer of Audax Group
Laura K. Landy, MBA	
MHMH/DHC/D-HH Trustee	
President and CEO of the Fannie E. Rippel Foundation	



Newport; NH

Windsor, VT

Hartland, VT

July 2015 - September 2015

July, 2017- Present

Ability to establish positive relationships, technical knowledge and background, written and oral communication, analytic thinking, quantitative skills, extremely organized, team leader, ability to manage cross-functional teams and multidisciplinary projects. Creative, insightful and innovative. Results-oriented with the ability to achieve the desired outcome within the given time. Conflict resolution, efficient under pressure, always meets deadlines, ability to exercise discretion and independent judgment and resolve problems. Highly collaborative with volunteer, local, state and government agencies.

PROFESSIONAL EXPERIENCE

Greater Sullivan County Public Health Network

Director of Community Health Preparedness with Dartmouth-Hitchcock

October 2016 to July, 2017 Director of Community Health Preparedness with Sullivan County Assist in the administration, budget planning, and oversight of the contract with the State of NH Department of Health and Human Services, including obligations to Emergency Preparedness, School-Based Vaccinations Clinics, Medical Reserve Corps, Public Health Advisory Council (PHAC), Substance Misuse Prevention, Continuum of Care, and Court Diversion Services (ended 2017): Collaborate with regional partners and sector leaders to collect, analyze, and disseminate data about the health of the region. Plan, organize, direct and coordinate public health emergency

preparedness in the region. September 2015 to October 2016 Emergency Preparedness Coordinator and Medical Reserve Corps Director Planned, exercised, and coordinated emergency exercises and trainings to improve public health emergency response. Developed operational drills and exercise scenarios designed to train, test, and evaluate the Regional Public Health

...... Emergency Annex by coordinating with state and local stakeholders to assure efforts are integrated and systematic. Assisted with review, evaluation and updating of the region's preparedness plans such as Points of Dispensing, Alternative Care Sites, and Multi-Agency Coordinating Entity plans. Recruited, trained, and utilized Medical Reserve

"Corps volunteers and coordinate School Based Flu Clinic program with the NH Immunization Dept.

Town of Windsor

Emergency Services & Fire Department

August 2011 to December, 2017 Began working during Tropical Storm Irene in the Incident Command Center as a liaison and a firefighter/ EMT. Regular operations include, but are not limited to: emergency and non-emergency medical transports, tactical firefighting, hazardous incident response, wildland fire, and situational awareness.

Hartland Recreation Department

Interim Assistant Director of Recreation

August 2008 - June 2015 Assisted in managing after school and summer camp programs. Organized community events and recruited and led Program Coordinator volunteers. As Interim Assistant Recreation Director, oversaw program development and implementation, assisted with transitional decisions and with the school's athletic department.

EDUCATION & TRAINING

Southern New Hampshire University, working towards a MS in Management, member of The National Society of Leadership and Success (Sigma Alpha Pi), expected graduation date of October, 2019.

Green Mountain College, BS in Business Administration, magna cum laude

Community College of Vermont, AS in Emergency Management, AS in Environmental Science (focus in ... Environmental Literacy/Education). Creation of the Basic Emergency Operations Plan for the Town of Hartland, VT. Student Conservation Association Americorps Volunteer.

Center for Domestic Preparedness: POD Essentials Train-the-Trainer Course, June 2018; Strategic National Stockpile Preparedness Course (SNS PER-310) June 2016

PRIMEX Emerging Leaders graduate, and current Leadership Upper Valley participant

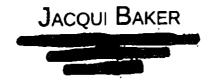
Roadmap to Ready Preparedness Training and Mentoring Program NACCHO (2016)

Kirsten D. Vigneault

- Grant Writing USA Two Day Course (2016)
- FEMA: IS-00029, ICS-100, ICS-120:a, IS-00130, ICS-200, ICS-00241.a, ICS-00244.b, ICS-300, ICS-400, ICS-700.a, ICS-00702.a, ICS-800, L-146, NH Vaccine Online Management System, NH Inventory Resource Management System, NH WEB EOC
- Homeland Security Exercise and Evaluation Program (HSEEP- 2016)
- Former BLS First Aid/CPR instructor and fire fighter
- Basic Training for the NH Disaster Behavioral Health Response Team (2016)
- · Cross Cultural Solutions Adventure Peru (2008) and Lead America Australia (2007)

CERTIFICATIONS

- Emergency Medical Technician (National Registry Certified)
- First Aid/CPR
- · Commissioner of Deeds for the State of New Hampshire (out-of-state Notary Public)



Work Experience

Community Partnership Coordinator
Support the community in implementing evidence-based prevention practices and programs that reduce harm from alcohol and other drugs in the Upper Vallay and Greater Sullivan County Public Health Networks.

Dartmouth-Hitchcock Medical Center: Lebanon, NH 2015 - Present

Education Events Coordinator
Coordinated and marketed educational conferences and regional meetings for healthcare professionals.

Dartmouth-Hitchcock Medical Center: Lebanon, NH 2012 - 2015

Ski Lesson Program Co-Director Recruited and supervised 45 instructors of all ages, coordinated trainings, managed parent and instructor communication. Lebanon Outing Club at Storrs Hill: Lebanon, NH 2012 – 2013

Outdoor Adventure Program Leader Led outdoor trips for middle and high school students. Lebanon Recreation Department: Lebanon, NH 2012

Substitute Teacher

Managed classrooms and followed teacher plans in
Kindergarten – 8th grade classes.

Lebanon School District: Lebanon, NH 2011 – 2012

Certifications & Awards

Forty Under 40 Recognition

New Hampshire Union Leader 2019

Certified Prevention Specialist

New Hampshire Prevention Cartification Board 2018 - Present

Connect Suicide Prevention/Postvention Trainer

National Alliance on Mental Illness, New Hampshire Chapter 2015 – Present

Education

Leadership Upper Valley

Vital Communities: White River Junction, VT 2018

Bachelor of Science in Social Entrepreneurahlp

Belmont University: Nashville, TN 2011

Volunteer

Field Hockey Coach (3rd-6th Grade)

Lebanon Recreation Department Lebanon, NH 2012 – 2017

Bridget Stephanie Aliaga, MPH

WORK EXPERIENCE

Dartmouth-Hitchcock, Community Health Improvement

July 2017 - Present

Community Health Partnership Coordinator | Upper Valley Region, NH

- Drive the development and coordination of multi-discipline community partnerships to plan and implement new initiatives related to the substance use disorder (SUD) system of care as the regional Continuum of Care Coordinator for the Upper Valley Region
- Convene community partners to assess gaps in regional care systems, improve coordination of care between providers, plan and develop new or enhanced approaches supporting SUD prevention, Intervention, treatment, and recovery
- Provide support and technical assistance to community partners to achieve the goals and objectives for which their organizations are responsible
- Programs and projects supported include: NH Doorways Program, DHMC ED Recovery Coach Program, Recovery Friendly Workplaces, Rx/Syringe Take Back, Grafton County Family Drug Court Initiative, Naloxone Community Events, NAMI Connect Suicide coordination, and Mothers in Supportive Housing

Planned Parenthood of Central and Western New York

Jul 2016 - Jul 2017

Bilingual Outreach and Education Specialist | Buffalo, NY

- Latino community liaison and one of only 2 bilingual educators in the entire CWNY affiliate
- Developed recruitment/engagement strategies and manage data collection/reporting for the EBP. Families Hablando Unides (Families Talking Together) as a part of a five year \$2m grant
- Cultivated and fostered partnerships with local Latino communities and organizations that serve Latinos to increase reproductive healthcare knowledge and access through community education
- Developed programming materials and implemented youth/adult education

The Brain Injury Association of New York State (BIANYS)

Oct 2013 - Aug 2014

Brain Injury and Training Services Program Coordinator | Albany, NY

- Directed program initiatives aimed at increasing public awareness about brain injury with a focus on the unique issues of veterans, children and families impacted by brain injury
- Created presentations, facilitated meetings and webinars, developed/sustained relationships with key stakeholders, organized professional trainings and maintained a prominent community presence
- Developed evaluation methods and analyzed figures to report success of project activities to NYSDOH

PROFESSIONAL ACTIVITIES

'Planned Perenthood of Central and Western New York

Aug 2015 - May 2016

Special Projects Intern | Buffalo, NY

Assisted in the advancement of PPCWNY's public health initiatives including those in collaboration with multiple health providers and community-based public health improvement projects (DSRIP)

Putnam County Health Department

May 2015 - Aug 2015

Epidemiology and Health Education Department Intern | Brewster, NY

Lead the advancement of Public Health Accreditation status through independent development of "health profiles"

University at Buffalo, State University of New York MPH, Health Services Administration, Aug 2014 - May 2016

University at Albany, State University of New York BS, Biology, Aug 2009 - May 2013

"Fluent in Spanish, Proficient in Microsoft Office and GoToWebinar, Lean Six Sigma Yellow Beit, NAMI Suicide Prevention and Intervention Trainer, Naloxone Administration Trainer, Program/Project Management, Social Media, Event Planning, ..Community Outreach and Engagement, Data Entry, Mental Health First Aid certified, 10+ years customer service/retail

Ashley Rose Greenfield



Phone:

Work Experience

March 2018- Present Program Supervisor, Dartmouth-Hitchcock Medical Center, Lebanon, NH

Supervisor of eight employees, specializing in Recovery Coaching to provide community services to those who present in the ED with substance misuse needs

July 2017- Present

Partnership Coordinator, Dartmouth-Hitchcock Medical Center, Claremont, NH

Working within Sullivan County and in co-collaboration with the Upper Valley, to empower and promote collaboration to combat substance use disorders in rural communities from a systems level perspective.

- Facilitation of community forums and organized community events surrounding substance use disorder and public health topics
- Works to develop interagency collaboration through assets and gaps mapping, request for proposal, and grant process support for community health initiatives
- Harm reduction program development for those identifying with substance use disorder

July 2015 - July 2017 Chair, Rutland County Continuum of Care, Rutland, VT

Provide a platform for community engagement to end homelessness and generational poverty. (RCCC is a HUD funded platform.)

July 2015 - July 2017 Board Member, State of Vermont Coalition to End Homelessness, Rutland, VT

Offer technical assistance to Vermont counties on homelessness, domestic violence, youth, and veteran subpopulations.

July 2013- July 2017

Case Manager, Homeless Prevention Center, Rutland, VT

- Facilitate the rapid-housing and rehousing supportive services for families up to 24 months.
- Advocate with state agencies, community partners, landlords and utilities to facilitate homeless prevention.
- Provide extensive case management including bi-weekly contact with each client in combination of phone and face-to-face visits in varied settings.
- Facilitator for clients, community and State Prison population on a variety of topics including. rental education and financial stability.

Jan. 2012- May 2013 Hodine Counselor, HOPEworks, Burlington VT

- Certified Vermont State Rape Crisis Worker.
- Rape Crisis Advocate for survivors of sexual assault.

June 2006 - Aug. 2012 Clerical Assistant, Human Resource Consulting Group, Seymour, CT

- Responsible for the packaging and distribution of payroll for clients throughout the US.
- Created work instructions and procedures to train others.

Volunteer Experience

Volunteer Coordinator, Mobilization of Volunteer Efforts (MOVE), Colchester VT Jan. 2010- May 2013

- Coordinated the "Baked Love" program which feeds meals to community families.
- Organized events and ran two weekly programs to serve the Winooski community.

Raised funds to sponsor community meals.
 Pacilitator, OneVoice South Africa, Kwa-Zulu Natal, South Africa

 Designed & facilitated an education program on sexual assault, sexual harassment, and gender-based violence for Grade 8 learners in 44 different schools in Kwa-Zulu Natal, South Africa.

Education

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Oct. 2012-Dec. 2012

University of Vermont, Burlington, VT, August 2018: M.S. in Public Health Saint Michael's College, Colchester, VT, May 2013, B. S. in Biology, with a minor in English

University of Vermont, Burlington, VT, Spring 2014 - Fall 2016: Certificate in Public Health School for International Training, South Africa, Fall 2012: Community Health and Social Policy

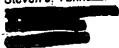
Special Skills/Interests

- Trauma Informed Care/Strength- Based Approach Trained
- Supervision and Employee Management Trained
- Community Pacilitation
- Strategic Prevention Pramework Lens

- High-level proficiency in Microsoft Office
- CPR/ First Ald Certified
- Naloxone Trainer for Community Events
- Red Cap, Clear Impact, EMR System-Navigation

Resume

Steven J. Yannuzzi



Formal Education: Norwich University Northfield, VT Major: Masters of Public Administration Currently attending

Currently attending Graduation: Fall of 2016

Granite State College Concord, NH Major: Bachelors of Applied Science Public Service Management Degree awarded December 2014

National Fire Academy
Emmitsburg, MD
Executive Fire Officer Program Graduate
Certification awarded January 2012

Lakes Region Community College Laconia, NH Major: Associates of Fire Science Degree awarded May 2007

Forbes Road Vo-Tech School Monroeville, PA Basic Electronics Certification awarded June 1981

Highlands High School Natrona Heights, PA Diploma awarded June 1981

Work Experience

Feb. 2009-Present Fire Chief Bristol Fire Department 85 Lake Street Bristol, NH 03222 (603) 744-2632 Supervisor: Janet Cote (603) 744-3354

Jan. 2002- Feb. 2009 Bellows Falls Fire Department 170 Rockingham Street

Bellows Falls, VT 05101 Chief William Weston (802) 463-4343

Deputy Fire Chief, responsible for day-to-day operations of the department. Coordinate, develop and delivery gepartment training to career and volunteer staff. Responsible for maintaining training records and ensuring members meet state and national certification standards.

June 2000- Jan. 2002 Tambrands Inc. River Road Claremont, NH Supervisor: Bill Lyons (803) 543-5370

Electrician, maintained production equipment.

November 1993- April 2000 Isle of Palms Fire Department 30 J.C. Long Blvd. Isle of Palms, SC 29451 Supervisor: Chief Ann Graham (843) 886-4410

Held-the position as the department's Captain/Training Officer from September 1994. Responsible for the department's training program, day-to-day operations of the department, vehicle maintenance, and state required reports.

February 1991-November 1993 Mt. Pleasant Fire Department 100 Ann Edwards Ln. Mt. Pleasant, SC 29464 Supervisor: Chief Fred Tetor (843) 884-0823

From May of 1991 until May of 1993 held the rank of Captain and was assigned as Station Captain at the Six Mile Road Fire Station. From May 1993 until November 1993 held the department's Training Officer position.

November 1989-Febuary 1991 Firefighter Sales and Service 1721 Main St. Sharpsburg, PA Supervisor: Jim Becker (412) 782-2800

Worked as a fire extinguisher technician. Recharged, tested and inspected fire extinguishers.

May 1989-Novemebr 1989 Chambers Development 10700 Frankstown Rd. Pittsburgh, PA Supervisor: Ben Woods (412) 242-6237 Route Supervisor for waste management.

November 1987-May 1989 Mt. Pleasant Fire Department 100 Ann Edwards Ln. Mt. Pleasant, SC 29464 Supervisor, Chief Cyrus Pye

Firefighter and Third Oriver.

November 1981-November 1987 United States Navy

Fire Control Technician. Responsible for maintaining air search and air track radar and weapon systems. Responsible for a 4-man work center enboard the USS Mississippi CGN-40. Responsible for a 30-man division on board the USS Nicholson DD-982. Honorable discharge November 1987 discharge rank E-8.

Fire Service Experience

February 2009- Present Bristol Fire Department, Bristol, NH Fire Chief

January 2002- February 2009 Bellows Falls Fire Department, Bellows Falls VT Deputy Fire Chief

November 1993-April 2000 Isle of Palms Fire Department Captain/Training Officer

February 1991-November 1993 Mt. Pleasant Fire Department Station Captain, Captain/Training Officer

May 1989-Febuary 1991 Summit Hose Volunteer Fire Department 321 West 7th Ave.
Tarentum, PA 15084
(724) 224-2555
Firefighter

Növember 1987- May 1989 Mt. Pleasant Fire Department Firefighter/Third Driver

November 1977-November 1981 Summit Hose Fire Department Firefighter

Fire Service Education

I have over 2100 hours in fire service education from 1976 till present. My classes have been through the Pennsylvania Fire Academy, South Carolina Fire Academy, New Hampshire Fire Academy, Vermont Fire Academy and the National Fire Academy. I have documentation and certificates that I can provide for all training.

Professional Affiliations

American Legion Post 34 Bristol, NH

Bristol Lions Club

International Society of Fire Service Instructors

International Association of Fire Chiafs

New Hampshire Career Fire Chiefs Association

Certifications

American Heart Assoc. Health Care Provider CPR Expires January 2018

Vermont State Fire Service Instructor

State of Vermont Firefighter 1 & 2

State of New Hampshire Firefighter 1 & 2

South Carolina Fire Academy 1111, 1121, 1131

IFSAC Firefighter 1, 2, Orlver/Operator, Fire Officer 1, Fire Service Instructor

NFPA Fire inspector 1 #CFI-03-0290

National Registry AEMT Expires March 31, 2018

National Fire Academy Adjunct Instructor

Associates Degree in Fire Science Lakes Region Community College-Laconia Received May 2007

National Fire Academy Executive Fire Officer January 2012

..... Bachelor's Degree in Public Service Management Granita State College, Concord, NH Received December of 2014

............

CONTRACTOR NAME Mary Hitchcock Memorial Hospital

Key Personnel

FY2020

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Kirsten Vigneault	Community Health Partnership Coordinator / Public Health Emergency Preparedness – PHAC - SBC	\$69,700	100%	\$69,700
Jacqueline Baker	Community Health Partnership Coordinator/ Substance Misuse Prevention	\$63,294	100%	\$63,294
Ashley Greenfield	Community Health Partnership Coordinator / Substance Misuse Prevention -Continuum of Care - PHAC	\$54,538	100%	\$54,538
Bridget Aliaga	Community Health Partnership Coordinator / Substance Misuse Prevention - Continuum of Care/PHAC	\$52,749	100%	\$52,749
Steve Yannuzi	Community Health Partnership Coordinator / Public Health Emergency Preparedness - PHAC - SBC	\$57,283	100%	\$57,283

FY2021

Name	Job Title	Salary	% Paid from this Contract	Amount Paid from this Contract
Kirsten Vigneault	Community Health Partnership Coordinator / Public Health Emergency Preparedness - PHAC - SBC	\$69,700	100%	\$69,700
Jacqueline Baker	Community Health Partnership Coordinator/ Substance Misuse Prevention	\$63,294	100%	\$63,294
Ashley Greenfield	Community Health Partnership Coordinator / Substance Misuse Prevention - Continuum of Care - PHAC	\$54,538	100%	\$54,538
Bridget Aliaga	Community Health Partnership Coordinator / Substance Misuse Prevention - Continuum of Care/PHAC	\$52,749	100%	\$52,749
Steve Yannuzi	Community Health Partnership Coordinator / Public Health Emergency Preparedness - PHAC - SBC	\$57,283	100%	\$57,283

New Hampshire Department of Health and Human Services Regional Public Health Network Services



State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Mid-State Health Center, (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 101 Boulder Point Drive, Suite 1 Plymouth, NH 03264.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item # 47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation; or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$697.878.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

Contractor Initials _

Mid-State Health Center SS-2019-DPHS-28-REGION-09-A03 Amendment #3 Page 1 of 3

Dale 7/24/20





Ail terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below.

State of New Hampshire

Department of Health and Human Services

Date

Name: Lisa Morris

Title: Director

Mid-State Health Center

| (| 2 × | 2020 |

Name: Robert J. Macleod

Title: LEO



New Hampshire Department of Health and Human Services Regional Public Health Network Services

The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

Catherine Pinos
Name:
Title: Catherine Pinos, Attorney

I hereby certify that the foregoing Amendment was approved by the Governor approval issued under the Executive Order 2020-04.

OFFICE OF THE SECRETARY OF STATE

Name:
Title:



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1. The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.

1.2. Responder Safety and Health

- 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The .Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Mid-State Health Center

Exhibit A-1

(1)412020

SS-2019-DPHS-28-REGION-09-A03

Page 1 of 3



- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1. Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

Mid-State Health Center

Exhibit A-1

Contractor Initials 19 6 1 3 7 1 80 80



- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Jurisdictional Recovery

1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Mid-State Health Center SS-2019-DPHS-28-REGION-09-A03 Exhibit A-1

Page 3 of 3

Contractor initials 12

Date 6 24 2000

Regional Public Health Network Services

Vendor Name; Mid-State Health Center

Contract Name: Regional Public Health Network Services

Region: Central NH

									- 1	Program Nama and	d Fi	unding Amounts																																		
State Fiscal Year		Public Health						Public Health Advisory Council																						Public Health Emergency Preparadness	Public Health Crisis Response		Medical Reserve Corps.		Substance Misuse Pravention		Continuous of Care		Young Adult Substance Misue Prevention Strategies"		School-Based Vaccination Clinics			Childhood Lead Polsoning Prevention Community Assessment		tepetitis A ination Clinics
2019		isany cocinain	Ţ	_			•		s		,		,		5		\$	1,200,00	s	10,000,00																										
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2021		30,000.00		83,600,00	Г			909,00	s	78,453,00	s	40,098.00		22,500.00	<u>,</u>	13,087,00	\$	8,018.00	3																											

[&]quot;Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020,

Con

Contractor Initials:__ Date:

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that MID-STATE HEALTH
CENTER is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on January 09, 1998. I
further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 285492

Certificate Number: 0004521839



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 30th day of May A.D. 2019.

William M. Gardner Secretary of State



CERTIFICATE OF VOTE

- I, Peter Laufenberg, Vice President of the Board of Directors, do hereby certify that:
- 1. I am a duly elected Officer of Mid-State Health Center.
- 2. The following is a true copy of the resolution duly adopted by a quorum of Mid-State Health Board of Directors via e-vote duly conducted on the twenty sixth day of June, 2020:
 - RESOLVED: That the <u>Chief Executive Officer (CEO)</u> is hereby authorized on behalf of Mid-State Health Center to enter into said contract with the State and to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, as they may deem necessary, desirable or appropriate.
- 3. The foregoing resolutions have not been amended or revoked, and remain in full force and effect as of the twenty sixth day of June, 2020.

4.	Robert MacLeod is the Chief Executive Officer (CEO) of Mid/State Health Center/
	JE Juffin
	(Signature of Board Vice/Fresident Peter Laufenberg)
	(Signature of Board Vice) resident Peter Laurenberg)

STATE OF NEW HAMPSHIRE

County of Grafton

The forgoing instrument was acknowledged before me this <u>twenty ninth day of June, 2020</u>, by <u>Board Vice President Peter Laufenberg</u>.

(Signature of Notary Public Kathleen Grad)

KATHLEEN GRAD, Notary Public State of New Hampshire My Commission Expires November 16, 2021

Commission	Expires:	
Commission	Expires:	

	CERTIFICA	ATE OF LIABI	LITY INS	SURANC	E	T	Date: 09/26/19						
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	e: (508) 561-6111	•		INSURERS AFFORDING COVERAGE									
nsu				Insurer A: Medical Protective Insurance Co.									
Mid-S	State Health Center			Insurer B:	AIM Mutual Insurance	Co							
101 E	Soulder Point Dr Suite 1			Insurer C:			-						
Plvm	outh, NH. 03264			Insurer D:									
				Insurer E:									
	rages												
	oficies of insurance listed below hove been ion of any contract or other document with herein is subject to all the terms, exclus	respect to which the certif	ficate may be i	saued or may po	ertain, the insurance afforded	by the	policies described						
NS.		T	Policy	Policy									
LTR.	TYPE OF INSURANCE	POLICY NUMBER	Effective	Expiration	LIMITS								
	General Liability		Date-	Date	Each Occurrence	s	1,000,000						
	Commercial General Liability	 			Fire Damage (Any one fire)	\$	50,000						
	Claims Made	}				\$	5,000						
A	Crama water (a) Occurrence	1151 020242	40/4/2010	101177770		\$	· · · · · · · · · · · · · · · · · · ·						
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					General Aggregate	-	3,000,000						
	General Appregate Limit Applies Per: ☑ Policy ☐ Project ☐ Lcc				Products - Comp/Op Agg	\$	1,000,000						
	Automobile Liability	-		 - 	Combined Single Limit	┪							
	Any Auto	1			(Each accident)	\$	•						
	All Owned Aulas				Bodily Injury (Per person)	S	 						
	=					\$							
	Scheduled Autos				Bodily Injury (Per accident) Property Damage	 							
	Hired Autos				(Per accident)	\$							
	Garage Liability				Auto Only - Ea. Accident	\$							
	Any Auto				Other Than Ea. Acc	\$							
		•			Auto Only: Agg	\$							
	Excess Liability				Each Occurrence	\$							
	Occurrence Ctaims Made]			Aggregate	S [
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	Deductible	1		ļ		\$							
	Retention \$					\$							
	Workers Compensation and		-		Statutory Other		-						
	Employers' Liability	-			Limits E.L. Each Accident	1	500,000						
8		ECC-4000079-2018A	10/1/2019	10/1/2020	E.L. Disease-Ea. Employee	 • 	500,000						
					E.L. Disease - Policy Limit		500,000						
A	Entity Healthcare Professional and			† — — — — — — — — — — — — — — — — — — —									
	Employed Physicians Professional	HN 030313	10/1/2019	10/1/2020	Per Incident		\$1,000,000						
	Professional Liability			l	Aggregate		\$3,000,000						
Evide	iption of operations/vehicles/exclusion ice of Current General, Healthcare Medica loate Holder	•			rance Coverage for the Insure	id.							
25141			Should any o	I the above poli	cies be canceled before the e	φrati	on date thereof, the						
St	ate Of New Hampshire		issuing insurer will endeavor to mail 10 days written notice to the certificate holder										
	·	Seculcos :	named to the		o do so shall impose no obliga		7 7						
	partment of Health and Human S	DELVICES '	upon the insurer, its agents or representatives. Authorized Representative										
	9 Pleasant St.		MUCHORZOGI	zabiasaumine									
Co	ncord, NH. 03301				Paral	1	2010						



Pamily, Internal and Pediatric Medicine * Behavioral Health * Dental Care mildetatehealth.org

Where your care comes together.

Mission Statement: Mid-State Health Center provides sound primary medical care to the community, accessible to all regardless of the ability to pay.

Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

Supplemental Schedule of Expenditures of Federal Awards

For the Year Ended June 30, 2019

and

Independent Auditors' Report



Table of Contents

As of and for the Years Ended June 30, 2019 and 2018

	PAGE(S)
Independent Auditors' Report	1 – 3
Consolidated Financial Statements:	
Consolidated Statements of Financial Position	4.
Consolidated Statements of Operations and Changes in Net Assets	5
Consolidated Statements of Functional Expenses	6 - 7
Consolidated Statements of Cash Flows	8 – 9
Notes to Consolidated Financial Statements	10 – 22
Schedule of Expenditures of Federal Awards and OMB Circular A-133 Compliance Reports for the Year Ended June 30, 2019	
Federal Awards:	
Schedule of Expenditures of Federal Awards	23
Notes to Schedule of Expenditures of Federal Awards	24
Single Audit Reports: .	
Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government	
Auditing Standards	25 – 26
Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform	s.
Guidance	27 – 28
Schedule of Findings and Questioned Costs	29
Supplemental Schedules:	
Consolidating Statement of Financial Position - 2019	30
Consolidating Statement of Operations and Changes in Net Assets - 2019	31
Consolidating Statement of Financial Position - 2018	32
Consolidating Statement of Operations and Changes in Net Assets - 2018	33



TYLER, SIMMS & ST. SAUVEUR, CPAS, P.C.

Certified Public Accountages & Business Consultants

Independent Auditors' Report

To the Board of Trustees of Mid-State Health Center and Subsidiary:

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Mid-State Health Center and Subsidiary, which comprise the consolidated statements of financial position as of June 30, 2019 and 2018, and the related consolidated statements of operations and changes in net assets, functional expenses and each flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

Changes in Accounting Principle

As discussed in Note I to the consolidated financial statements, as of June 30, 2019, the Organization adopted Accounting Standards (ASU) 2016-14, Presentation of Financial Statements of Not-for-Profit Entities. The update addresses the complexity and understandability of net asset classification, information about liquidity and availability of resources, methods used to allocate costs and direction for consistency about information provided about expenses and investment return. The adoption of the standard resulted in additional footnote disclosures and changes to the classification of net assets and disclosures related to net assets. Our opinion is not modified with respect to this matter.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Mid-State Health Center and Subsidiary as of June 30, 2019 and 2018, and the results of their operations, changes in net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the financial statements. The consolidating information is also presented on pages 30-33 for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of the Organization's management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 19, 2019, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control over financial reporting and compliance.

Tyler, Senons and St. Saireur, CAS, P.C.

Lebanon, New Hampshire November 19, 2019

Consolidated Statements of Financial Position

As of June 30, 2019 and 2018

Assets		2019		2018
Current assets				
Cash and cash equivalents	2	1,764,253	\$	1,453,543
Restricted cash	•	69,659	•	53,419
Patient accounts receivable, net		570,448		683,199
Estimated third-party settlements		88,708	,	98,348
Contracts and grants receivable		475,746		291,932
Prepaid expenses and other receivables	•	379,974		357,533
Total current assets	_	3,348,788	Ξ	2,937,974
Long-term assets				
Property and equipment, net		5,832,126		6,022,468
Other assets		18,263		•
Total long-term assets	_	5,850,389	_	6,022,468
Total assets	\$_	9.199.177	S _	8.960.442
Liabilities and net assets				
Current liabilities				
Accounts payable	S	204,907	\$	122,653
Accrued expenses and other current liabilities		66,462		71,462
Accrued payroll and related expenses		374,802		350,636
Accrued earned time		308,765		354,444
Current portion of long-term debt		160,374		160,342
Current portion of capital lease obligations	_	591	_	7,460
Total current liabilities	_	1,115,901	_	1,066,997
Long-term liabilities				
Long-term debt, less current portion		4,195,066		4,348,832
Capital lease obligations, less current portion	_			791
Total long-term liabilities	_	4,195,066		4,349,623
Total liabilities		5,310,967	_	5,416,620
Commitments and contingencies (See Notes)				
Net assets without donor restrictions	_	3,888,210	_	3,543,822
Total liabilities and net assets	\$_	9.199.177	s_	8.960.442

The accompanying notes to financial statements are an integral part of these statements.

Consolidated Statements of Operations and Changes in Net Assets

For the Years Ended June 30, 2019 and 2018

Changes in net assets without restrictions Revenue, gains and other support		2019		2018
Patient service revenue (net of contractual allowances and discounts) Provision for uncollectible accounts Net patient service revenue	\$ ~	6,721,349 241,053 6,480,296	\$_	7,064,450 280,637 6,783,813
Contracts and grants Contributions Other operating revenue Net assets released from restrictions Total revenue, gains and other support	_	2,464,156 13,987 1,834,609	_	2,260,034 13,903 1,308,807 11,958 10,378,515
Expenses Salaries and wages Employee benefits Insurance Professional fees Supplies and expenses Depreciation and amortization	_	6,115,133 1,378,376 33,090 939,846 1,472,424 306,383	-	6,490,478 1,469,123 137,116 563,056 1,348,770 297,293
Interest expense Total expenses	-	203,408	-	203,415
Change in net assets without donor restrictions Changes in net assets with donor restrictions Net assets released from restrictions Change in net assets with donor restrictions	-	344,388	-	(130,736) (11,958) (11,958)
Change in net assets		344,388		(142,694)
Net assets, beginning of year	_	3,543,822	_	3,686,516
Net assets, end of year	\$ _	3,888,210	\$	3,543,822

Consolidated Statement of Functional Expenses For the Year Ended June 30, 2019

		_	Program	Supporti					
	Medical	Dental	Behavioral Health	Emergency Prep.	Montessori Center	Total Program Service	Admin and General	Fundraising	Total Expenses
Salaries and wages	\$ 3,573,331 \$	396,792 \$	756,610 \$	60,951	169,102	4,956,786	1,138,041	\$ 20,307 \$	6,115,134
Employee benefits	822,119	113,606	210,897	14,304	46,585	1,207,511	166.662	4,202	1.378,375
Insurance	14,794	288	ı, 9 09	4,000	977	21,968	11,123	-	33,091
Professional fees	525,174	48,356	68,799	216,416	-	858,745	21,101	-	939,846
Supplies and expenses	1,099,113	120,679	93,303	9,755	12,712	1,335,562	136,861	•	1,472,423
Depreciation and amortization	233,417	42,663	19,599	-	1,758	297,437	8,946	•	306,383
Interest expense	164,255	17,982	12,787			195,024	8,384		203,408
Total expenses	\$ 6,432,203 \$	740,366 S	1,163,904	305,426	231,134	8,873,033	1,551,118	\$ 24,509 \$	10,448,660

Consolidated Statement of Functional Expenses

For the Year Ended June 30, 2018

							Pn	ogram Servic	=							Supporti				
		Medical		Dental		Behavioral		Education and Outreach		Emergency Prep.		Montessori Center		Total Program Service		Admin and General		Fundraising		Total Expenses
Salaries and wages	s	3,989,689	s	433,697	s	756,546	s	149,122	s	60,620 13,617	s	157,192 39,948	\$	5,546,866 1,345,487	\$	926,864 120,036	s	16,748 3, <u>60</u> 0	s	6.490,47 8 . <u>J</u> .469,123
Employee benefits Insurance		924,393 113,359		120,726 984		210,233		3,6,570 -		-		1,002		115,345		21,771		3,000		137,116
Professional fees Supplies and expenses		214,5 88 1.032,953		19,579 98,213		26,438 90,123		12,510		233,623 7,732		- 8,523		494,22 8 1,250,054		60,298 98,716		•		554,526 1,348,770
Depreciation and amortization Interest expense		213,489 165,455		51,642 16,226		22,001 13,069						1,746 -		288,878 194,750		8,415 17,195		-		297,293 211 , 945
Total expenses	s	6,653,926		· · · ·	S	1,118,410		198,202	s	315,592	s	208,411	s	9,235,608	s	1,253,295	<u>-</u>	20,348	s _	10,509,251

The accompanying notes to financial statements are an integral part of these statements

Consolidated Statements of Cash Flows

For the Years Ended June 30, 2019 and 2018

		<u>2019</u>		<u>2018</u>
Cash flows from operating activities	S	244 200	S	(142 (04)
Change in net assets	2	344,388	2	(142,694)
Adjustments to reconcile change in net assets to net cash				
provided by operating activities		306,383		207 202
Depreciation and amortization Amortization reflected as interest		2,668		29 7,293 2,667
Provision for uncollectible accounts		2,008		280,637
(Increase) decrease in the following assets:		241,033		260,037
Patient accounts receivable		(128,302)		(294,199)
Estimated third-party settlements		9,640		(1,685)
Contracts and grants receivable		(183,814)		43,531
Prepaid expenses and other receivables		(22,441)		366,359
Other assets		(18,263)		-
Increase (decrease) in the following liabilities:		(,,		
Accounts payable		82,254		25,157
Accrued payroll and related expenses		24,166		21,907
Accrued earned time		(45,679)		11,178
Accrued other expenses		(5,000)		(258,431)
Net cash provided by operating activities	-	607,053	•	351,720
Cash flows from investing activities Purchases of property and equipment Net cash used in investing activities		(116,041) (116,041)		(36,228) (36,228)
Cash flows from financing activities				
Payments on capital leases		(7,660)		(4,630)
Payments on long-term debt		(156,402)	_	(195,444)
Net cash used in financing activities		(164,062)		(200,074)
Net increase in cash, cash equivalents and				
restricted cash		326,950		115,418
Cash, cash equivalents and restricted cash, beginning				
of year	-	1,506,962		1,391 <u>,</u> 544
Cash, cash equivalents and restricted cash, end of year	S.	1,833,912	\$	1,506,962
Cash, cash equivalents and restricted cash consisted of the following a	s of	June 30:		
\		2019		2018
		2017		<u> 4010</u>
Cash and cash equivalents	\$	1,764,253	\$	1,453,543
Restricted cash		69,659		53,419
		1,833,912	\$	1,506,962
	ъ.	1,033,712	•	1,300,702

The accompanying notes to financial statements are an integral part of these statements.

Consolidated Statements of Cash Flows (continued)

For the Years Ended June 30, 2019 and 2018

Interest

Supplemental Disclosures of Cash Flow Information

Cash payments for:

S 200,740 **S** 200,748

<u> 2018</u>

Supplemental Disclosures of Non-Cash Transactions

During 2018, the Organization entered into a capital lease agreement to acquire equipment totaling \$7,676.

The accompanying notes to financial statements are an integral part of these statements.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

1. Summary of Significant Accounting Policies:

Organization

Mid-State Health Center ("MSHC") is a Federally Qualified Health Center (FQHC) which provides health care to a large number of Medicare, Medicaid and charity care patients on an outpatient basis. MSHC maintains facilities in Plymouth and Bristol, New Hampshire.

The consolidated financial statements include the accounts of Mid-State Community Development Corporation (MSCDC), collectively, "the Organization".

Effective September 23, 2010, the Organization was transferred a sole member interest in MSCDC, which owns the 19,500 square: foot operating facility that was developed to house the Organization, providing medical services to the underserved community in the Plymouth, New Hampshire region.

During the year ended June 30, 2012, after having participated in a pilot program with the New Hampshire Citizens Health Initiative (NHCHI), the Organization was officially recognized as a medical home.

Basis of Statement Presentation

The consolidated financial statements are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. The consolidated financial statements have been prepared consistent with the American Institute of Certified Public Accountants Audit and Accounting Gulde, Health Care Organizations (Audit Guide). All significant intercompany transactions between MSHC and MSCDC have been eliminated in consolidation.

Effective July 1, 2018, the Organization adopted Accounting Standards Update (ASU) 2016-14 Not-for-Profit Entities (Topic 958). The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions", (b) modifying the presentation of underwater endowment funds and related disclosures, (c) requiring the use of the places in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement or in the notes and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements.

Implementation of ASU 2016-14 did not require reclassification or restatement of any opening balances related to the periods presented. Net assets previously reported as unrestricted are now reported as net assets without donor restrictions. Net asset previously reported as temporarily restricted net assets are now reported as net asset with donor restrictions. A footnote on liquidity has been added (Note 16).

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

1. Summary of Significant Accounting Policies (continued):

Classes of Net Assets

The Organization reports information regarding its consolidated financial position and activities to two classes of net assets; net assets without donor restrictions and net assets with donor restrictions.

- (1) Net Assets without Donor Restrictions represent those resources for which there are no restrictions by donors as to their use. They are reflected on the financial statements as without donor restrictions.
- (2) Net Assets with Donor Restrictions represent those resources, the uses of which have been restricted by donors to specific purposes or the passage of time and/or must retain intact, in perpetuity. The release from restrictions results from the satisfaction of the restricted purposes specified by the donor.

Estimates

The Organization uses estimates and assumptions in preparing financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported revenues and expenses. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include demand deposits, petty cash funds and investments with a maturity of three months or less, and exclude amounts whose use is limited by Board designation or other arrangements under trust agreements or with third-party payors.

Cash in Excess of FDIC-Insured Limits

The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. Accounts are generally guaranteed by the Federal Deposit Insurance Corporation (FDIC) up to certain limits. The Organization has not experienced any losses in such accounts.

Receivables

Patient receivables are carried at their estimated collectible amounts. Patient credit is generally extended on a short-term basis; thus, patient receivables do not bear interest.

Patient receivables are periodically evaluated for collectability based on credit history and current financial condition. The Organization uses the allowance method to account for uncollectible accounts receivable.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Property and equipment donated for Organization operations are recorded at fair value at the date of receipt. Expenditures for repairs and maintenance are expensed when incurred and betterments are capitalized.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

1. Summary of Significant Accounting Policies (continued):

Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed on the straight-line method. Equipment under capital leases is amortized on the straight-line method over the life of the capital lease. Such amortization is included in depreciation and amortization in the financial statements.

Estimated useful lives are as follows:

	TEARS
Buildings	5 - 40
Leasehold improvements	5
Equipment	3 - 7
Furniture and fixtures	5 - 15
Capital leases	3 – 15

The Organization reviews the carrying value of property and equipment for impairment whenever events and circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. In cases where undiscounted expected future cash flows are less than carrying value, an impairment loss is recognized equal to an amount by which the carrying value exceeds the fair value of assets. The factors considered by management in performing this assessment include current operating results, trends and prospects, as well as the effects of obsolescence, demand, competition and other economic factors.

Contractual Arrangements with Third-Party Payors

The Medicare and Medicaid programs pay the Organization for services at predetermined rates by treatment. The Organization is reimbursed for Medicare cost reimbursable items at a tentative rate with final settlement determined after the submission of annual cost reports and audits thereof by the Medicare fiscal intermediary. Changes in Medicare and Medicaid programs or reduction of funding levels for programs could have an adverse effect on future amounts recognized as net patient service revenue.

The laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

The Organization also enters into preferred provider agreements with certain commercial insurance carriers. Payment arrangements to the Organization under these agreements include discounted charges and fee schedule payments.

Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

1. Summary of Significant Accounting Policies (continued):

Grant Revenue

The Organization recognizes support funded by grants determined to be exchange transactions as the Organization performs the contracted services or incurs outlays eligible for reimbursement under the grant agreements. Grant activities and outlays are subject to audit and acceptance by the granting agency and, as a result of such audit, adjustments could be required.

Contributions

Contributions are recognized at the earlier of when cash is received or at the time a pledge becomes unconditional in nature. Contributions are recorded in the net asset classes described earlier depending on the existence and/or nature of any donor restriction. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets releases from restriction. Restricted contributions that are satisfied in the same reporting period are classified as net assets without donor restriction.

Charity Care

The Organization provides care to patients who meet certain criteria under its charity care policy with minimal charge or at amounts less than its established rates. Because the Organization does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Income Taxes

MSHC and MSCDC are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code (Code) and are exempt from Federal income taxes on related income pursuant to Section 501(a) of the Code.

The Organization accounts for its uncertain tax positions in accordance with the accounting methods under ASC Subtopic 740-10. The UTP rules prescribe a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken in an organization's tax return. The Organization believes that it has appropriate support for the tax positions taken and, as such, does not have any uncertain tax positions that might result in a material impact on the Organization's statements of financial position, activities and changes in net assets and cash flows. The Organization's management believes it is no longer subject to examinations for the years prior to 2015.

Advertising

Advertising costs are charged to operations when incurred. Total advertising expense for the years ended June 30, 2019 and 2018 was \$22,105 and \$23,034, respectively.

Functional Allocation of Expenses

Expenses that can be identified with specific program or supporting services are charged directly to the related program or supporting service. Expenses that are associated with more than one program or supporting service are allocated based on an evaluation by management utilizing measurements for time and effort, square footage and/or encounter based statistics.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

1. Summary of Significant Accounting Policies (continued):

Excess (Deficit) of Revenues over Expenses

The consolidated statements of operations include excess (deficit) of revenues over expenses. Changes in net assets without restrictions which are excluded from excess (deficit) of revenues over expenses, consistent with industry practice, include contributions and grants of long-lived assets.

Fair Value of Financial Instruments

The carrying amount of cash, patient accounts receivable, accounts and notes payable and accrued expenses approximates fair value.

Reclassifications

Certain reclassifications have been made to the prior year's financial statements to conform to the current year presentation. These reclassifications have no effect on the previously reported change in net assets.

Liquidity

Assets are presented in the accompanying consolidated statements of financial position according to their nearness of conversion to cash and liabilities according to the nearness of their maturity and resulting use of cash.

New Pronouncements

The FASB issued ASU No. 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The ASU which becomes effective for the Organization's consolidated financial statements as of and for the year ending June 30, 2020, provides guidance on whether a receipt from a third-party resource provider should be accounted for as a contribution (nonreciprocal transaction) within the scope of Topic 958, Not-for-Profit Entities, or as an exchange (reciprocal) transaction.

The FASB issued ASU No. 2016-02, *Leases*. The ASU, which becomes effective for the Organization's consolidated financial statements as of and for the year ending June 30, 2021, requires the full obligation of long-term leases to be recorded as a liability with a corresponding right of use asset on the statement of financial position.

The Organization is evaluating the impact of these standards on its future financial statements.

2. Charity Care:

The Organization maintains records to identify and monitor the level of charity care they provide. These records include the amount of charges foregone for services and supplies furnished under their charity care policies. The total cost estimate is based on an overall cost-to-charge ratio applied against gross charity care charges. The net cost of charity care provided was approximately \$280,000 and \$337,000 for the years ended June 30, 2019 and 2018, respectively.

Notes to Consolidated Financial Statements
As of and for the Years Ended June 30, 2019 and 2018

2. Charity Care (continued):

In 2019 and 2018, 564 and 533 patients received charity care out of a total of 11,539 and 10,771 patients, respectively. The Organization provides health care services to residents of Plymouth, New Hampshire as well as Bristol, New Hampshire and their surrounding areas, without regard to the individual's ability to pay for their services.

Determination of eligibility for charity care is granted on a sliding fee basis:

For dental services, patients with family income less than 100% of the Community Services Administration Income Poverty Guidelines shall only be responsible for a nominal fee assessed by the Organization and not the balance of their account for services received. Those with family income at least equal to 101%, but not exceeding 125% of the Federal Poverty Guidelines, receive a 65% discount. Those with family income at least equal to 126%, but not exceeding 150% of the guidelines, receive a 55% discount. Those with family income at least equal to 151%, but not exceeding 200% of the guidelines, receive a 45% discount.

For all other services, patients with family income less than 100% of the Community Services Administration Income Poverty Guidelines shall only be responsible for a nominal fee assessed by the Organization and not the balance of their account for services received. Those with family income at least equal to 101%, but not exceeding 138% of the Federal Poverty Guidelines, shall be responsible for a \$20 fee for each encounter. Those with family income at least equal to 139%, but not exceeding 160% of the guidelines, will be responsible for a \$30 fee for each encounter. Those with family income at least equal to 161%, but not exceeding 180% of the guidelines, will be responsible for a \$40 fee for each encounter. Those with family income at least equal to 181%, but not exceeding 200% of the guidelines, will be responsible for a \$50 fee for each encounter.

3. Patient Service Revenue and Patient Accounts Receivable:

Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized was as follows for the years ended June 30:

		2019						
	_	Gross Charges	_	Contractual Adjustments	_	Sliding Fee Adjustments	_	Patient Service Revenue
Medicare	s	3,168,938	S	736,684	S		s	2,432,254
Medicaid		1,780,916		576,871		•		1,204,045
Blue Cross		1,943,516		681,502		•		1,262,014
Other third-party payors		2,212,431		754,360		-		1,458,071
Self-pay	_	621,569	-		_	256,604	_	364,965
Total	\$ _	9,727,370	\$	2,749,417	S	256,604	\$_	6,721,349

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

3. Patient Service Revenue and Patient Accounts Receivable (continued):

		2018						
	_	Gross	_	Contractual	_	Sliding Fee	_	Patient Service
Medicare		3,056,284	s	760,522	S	•	s	2,295,762
Medicaid		1,629,184		358,716		•		1,270,468
Blue Cross		2,012,056		587,538		-		1,424,518
Other third-party payors		2,491,465		781,926		•	,	1,709,539
Self-pay	_	733,202	_			369,039	_	364,163
Total	s _	9,922,191	\$_	2,488,702	S_	369,039	\$_	7,064,450

Patient accounts receivable is reported net of estimated contractual allowances and allowance for doubtful accounts, as follows, as of June 30:

		<u> 2019</u>		<u>2018</u>
Patient accounts receivable	\$	1,247,726	S	1,266,792
Less: Estimated contractual allowances and discounts		360,278		348,593
Less: Estimated allowance for uncollectible accounts	_	317,000	_	235,000
Patient accounts receivable, net	\$_	570,448	\$_	683,199

Patient accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with service provided to patients who have third-party coverage, the Organization analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary. For receivables associated with self-pay patients, including both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for only part of the bill, the Organization records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

4. Estimated Third-Party Settlements:

Provision has been made for estimated adjustments that may result from final settlement of reimbursable amounts as may be required upon completion and audit of related cost finding reports under terms of contracts with the Center for Medicare and Medicaid Services and the New Hampshire Division of Welfare (Medicaid). Differences between estimated adjustments and amounts determined to be recoverable or payable are accounted for as income or expense in the year that such amounts become known.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

5. Grants and State Contracts:

The Organization receives various reimbursement grants from the federal government, State of New Hampshire and other public and private agencies. The following is a summary of the grant activity for the years ended June 30:

	(Grant and State Contract Revenue				Outstandia	ng Rec	civable
		2019		2018		<u>2019</u>		2018
HRSA 330 Grant - 2018-2022	\$	1,585,879	\$	1,500.224	S	284,968	\$	141,281
Bi-State PCA Grant		154,332		8,238		105,528		•
NH Primary Care Contracts		153,293		150,146		25,550		38,324
Emergency Preparedness Grants		322,620		338,502		39,837		93,644
HRSA-IGNITE Grants		. 80,641		163,970		-		
Other Grant and Contract Awards	_	167,391	_	98,954	_	19,863	_	18,683
	s _	2,464,156	\$_	2,260,034	s _	475,746	s	291,932

6. Property and Equipment:

Property and equipment consisted of the following as of June 30:

•		<u> 2017</u>		<u> 2018</u>
Land	s	525,773	S	525,773
Buildings		5,346,118		6,346,118
Leasehold improvements		170,174		170,174
Furniture, fixtures and equipment		1,400,452	_	1,284,411
		8,442,517		8,326,476
Less: Accumulated depreciation		2,610,391	_	2,304,008
	\$	5,832,126	\$ <u>_</u>	6,022,468

Depreciation and amortization expense, including amortization expense on capital lease obligations, for the years ended June 30, 2019 and 2018 amounted to \$306,383 and \$297,293, respectively.

7. Line of Credit:

The Organization had an available line of credit with a maximum borrowing amount of \$150,000 and \$100,000 as of June 30, 2019 and 2018, respectively. The line carries an interest rate equal to 7% (prime plus 2%). The line is secured by all business assets. The line was not drawn upon as of June 30, 2019 and 2018.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

8. Long-Term Debt:

ong-term debt consisted of the following as of June 30:		
Wandarilla Consentes Confere Rook was south and so	<u> 2019</u>	<u>2018</u>
Woodsville Guarantee Savings Bank note payable, maturing August 2033, principal and interest payable in 240 monthly		•
installments of \$18,194 through August 2033. Interest is		
charged at a rate of 5.25%.	\$ 2,178,682	\$ 2,279,730
Woodsville Guarantee Savings Bank note payable, maturing		
August 2018, principal and interest payable in 60 monthly		
installments of \$3,757. Interest is charged at a rate of 4%.	•	7,477
United States of America Department of Agriculture note		
payable, maturing April 2045, principal and interest		
payable in 360 monthly payments of \$10,904. Interest is		
charged at a rate of 3.5% (see Note 9a).	2.216.849	2.264.725
Total long-term debt	4,395,531	4,551,932
Less: unamortized deferred financing costs	40.091	42,758
Total long-term debt, net of unamortized deferred financing costs	4,355,440	4,509,174
Less: current portion	160.374	160.342
Long-term debt, less current portion	\$ <u>4.195.066</u>	\$ <u>4.348.832</u>

In September 2013, the Organization refinanced its then outstanding Woodsville Guarantee Savings Bank interim note payable with a construction loan. The new loan had an advancement amount of up to \$2,700,000 and called for interest only payments at a rate of 5% beginning October 2013, for 23 consecutive months, and I balloon payment of principal and accrued unpaid interest due September 2015. In April 2015, the Organization entered into a long-term debt arrangement with the United States of America Department of Agriculture ("USDA") totaling \$2,423,000. The proceeds from the loan were used to refinance the construction loan balance and unpaid accrued interest and to satisfy outstanding invoices related to the construction of the Bristol property. The loan is secured by the Organization's property located in Bristol, New Hampshire. The loan agreement requires the Organization to establish a reserve account which is to be funded in monthly installments of \$1,090 until the accumulated sum of reserve funding reaches \$130,848, after which no further funding is required except to replace withdrawals. As of June 30, 2019, the reserve account totaled \$69,659, reflected on the consolidated statement of financial position as restricted cash.

Future maturities of long-term debt are as follows as of June 30, 2019:

2020	\$ 160,374
2021	168,229
2022	176,256
2023	184,679
2024	193,328
Thereafter	3,512,665
	\$ <u>4,395,531</u>

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

Capital Lease Obligations:

As of June 30, 2019, the Organization had an outstanding capital lease obligation for a certain piece of equipment. The term of the lease agreement is for a period of 48 months expiring in 2019. Accordingly, the Organization has recorded the transaction as a capital lease obligation. For the years ended June 30, 2019 and 2018, amortization expense on the asset acquired through capital lease totaled \$2,000 and was included within depreciation and amortization expense on the consolidated statement of functional expenses. The cost basis of the equipment under capital lease as of June 30, 2019 was \$8,000. Accumulated amortization was \$7,667 and \$5,667 as of June 30, 2019 and 2018, respectively.

The following is a schedule, by year, of future minimum lease payments under the capital leases as of June 30:

2020	\$600
Total minimum lease payments	600
LESS: Amount representing interest	9
Present value of minimum lease payments	591
LESS: Current portion	591
Long-term capital lease obligation	\$

10. Mainractice Insurance Coverage:

The U.S. Department of Health and Human Services deemed the Organization covered under the Federal Tort Claims Act (FTCA) for damage for personal injury, including death, resulting from the performance of medical, surgical, dental and related functions. FTCA coverage is comparable to an occurrence policy without a monetary cap. Prior to being deemed for coverage under the FTCA, the Organization purchased medical malpractice insurance under a claims-made policy on a fixed premium basis. The Organization purchases primary and excess liability malpractice insurance under occurrence policies for certain services and other portions of the Organization not covered under FTCA.

Claim liabilities are determined without consideration of insurance recoveries. Expected recoveries are presented separately. Management analyzes the need for an accrual of estimated losses of medical malpractice claims, including an estimate of the ultimate costs of both reported claims and claims incurred but not reported. In such cases, the expected recovery from the Organization's insurance provider is recorded within prepaid expenses and other receivables. As of June 30, 2019 and 2018, subsequent to management's assessment of potential reported and not yet reported claims, management determined that its exposure for potential unreported claims was immaterial and consequently did not provide for an accrual. It is possible that an event has occurred which will be the basis of a future material claim.

11. Commitments and Contingencies:

Real Estate Taxes - The Organization and the Town of Plymouth, NH agreed to a payment in lieu of real estate taxes for a period of 10 years. The agreement identified real estate taxes previously paid by the Organization to the Town that the Organization was not required to pay as a result of its tax-exempt status. The sum of the overpayments will be applied evenly on an installment basis over the 10-year period, totaling \$50,000. The Organization remains subject to its requirement to timely file its application for tax exemption with the Town on an annual basis.

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

11. Commitments and Contingencies (continued):

340B Revenue – The Organization participates in the 340B Drug Discount Program (the 340B Program) which enables qualifying health care providers to purchase drugs from pharmaceutical suppliers at a substantial discount as a Covered Entity. The 340B Program is managed by the Health Resources and Services Administration (HRSA) Office of Pharmacy Affairs. The Organization is required to undergo a self-audit process to determine compliance with 340B Program guidelines. The 340B statutes also explicitly authorize HRSA to audit Covered Entities to ensure they are compliant with the 340B Program. All Covered Entities are also required to recertify compliance with the 340B Program on an annual basis, including an attestation to full compliance with the 340B Program. The Organization earns revenue under the 340B Program by purchasing pharmaceuticals at a reduced cost to fill prescriptions to qualified patients. The Organization contracts with certain third-party pharmacies that dispense the pharmaceuticals to its patients. 340B revenue is included in other operating revenue within the consolidated statements of operations and totaled \$1,476,030 and \$1,062,379 for the years ended June 30, 2019 and 2018, respectively. The cost of pharmaceuticals, dispensing fees to the pharmacies, consulting fees and other costs associated with the 340B Program are included in operating expenses in the consolidated statements of operations and totaled \$512,776 and \$353,521 for the years ended June 30, 2019 and 2018, respectively.

12. Concentration of Credit Risk:

The Organization grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors was as follows at June 30:

	<u> 2019</u>	<u> 2018</u>
Medicare	11.7%	15.4%
Medicaid	22.2%	20.9%
Blue Cross	15.7%	18.6%
Patients	22.7%	14.9%
Other third-party payors	<u> 27.7</u> %	<u>30.2</u> %
	100.0%	100.0%

13. Other Operating Revenue:

The following summarizes components of other operating revenue for the years ended June 30:

		2019		<u> 2018</u>
Other operating revenue:				
Pharmacy income - 340B	\$	1,476,030	S	1,062,379
Anthem shared savings		83,807		28,835
Montessori Center		155,676		164,008
Other operating revenue	_	119,096	_	53,585
	s_	1,834,609	S	1,308,807

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

14. Retirement Program:

During 2007, the Organization adopted a tax-sheltered annuity plan under 403(b) of the Code for eligible employees. Eligible employees are specified as those who normally work more than 20 hours per week and are not classified as independent contractors. The Organization provides for matching of employee contributions, 50% of the first 6% contributed. Contributions to the plan for the years ended June 30, 2019 and 2018 were \$144,309 and \$154,961, respectively.

15. Health Insurance:

Prior to the fiscal year ended June 30, 2019, the Organization offered health insurance benefits to all employees under available Health Maintenance Organization (HMO) and Preferred Provider Organization (PPO) plans.

During the year ended June 30, 2019, the Organization began participation in a captive health insurance plan (Captive Plan). The Organization is subject to a stop-loss limit of \$50,000 per participant in the Plan before additional coverage through the captive arrangement will commence coverage of claims. Claims submitted to the Captive Plan for reimbursement after the end of the fiscal year with service dates on or prior to June 30 are required to be recognized as a loss in the period in which they occurred. As such, the Organization has provided for a liability for unpaid claims with service dates as of or before June 30 which had not yet been reported totaling \$28,500, included under the caption "accrued expenses and other current liabilities".

Deductible requirements under the Captive Plan range from \$2,000 to \$4,000, depending on the coverage selected, before the Organization, under its' health reimbursement arrangement, is obligated to pay up to \$500 per participant.

The Organization provides for an accrual based on the aggregate amount of the liability for reported claims and an estimated liability for claims incurred but not yet reported. At June 30, 2019 and 2018, "accrued expenses and other current liabilities" include an accrued liability related to these plans of \$20,000 and \$819, respectively.

16. Liquidity:

Financial assets available for general expenditures within one year of the balance sheet date consist of the following as of June 30:

		2019		2018
Cash and cash equivalents	s	1,764,253	S	1,453,543
Patient accounts receivable, net		570,448		683,199
Estimated third-party settlements		88,708		98,348
Contracts and grant receivable		475,746		291,932
Other receivables	_	263,318	_	206,716
	S	3,162,473	\$_	2,733,738

Notes to Consolidated Financial Statements

As of and for the Years Ended June 30, 2019 and 2018

16. <u>Liquidity (continued):</u>

As part of its liquidity management strategy, the Organization structures its financial assets to be available as its general expenditures, liabilities and other obligations as they come due. The Organization has certain restricted cash balances totaling \$69,659 and \$53,419 as of June 30, 2019 and 2018, respectively, representing funds required to be set aside as a building maintenance reserve for the Organization's Bristol, New Hampshire location. These balances have not been included in the Organization financial assets available for general expenditure within one year.

17. Subsequent Events:

The Organization has reviewed events occurring after June 30, 2019 through November 19, 2019, the date the board of trustees accepted the final draft of the consolidated financial statements and made them available to be issued. The Organization has not identified other events requiring disclosure that have occurred between the period of June 30, 2019 and the report date, November 19, 2019. The Organization has not reviewed events occurring after the report date for their potential impact on the information contained in these consolidated financial statements.

MID-STATE HEALTH CENTER

Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2019

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Pass-through Entity or Award Identifying Number	Federal Expenditures	Passed through to Subrecipients
U.S. Department of Health and Human Services:	·			•
Health Center Program (Community Health Centers, Migrant Health Centers, Health	*****			
Care for the Homeless and Public Housing Primary Care)	93.224		\$	·
Rural Health Care Services Outreach, Rural Health Network Development and Small			•	
Health Care Provider Quality Improvement Program	- 93.912		80,641	
Passed through Bi-State Primary Care Association, Inc.:	,		_	
Grants to States to Support Oral Health Workforce Activities	93.236	· T12HP30316	154,322	
Total passed through Bi-State Primary Care Association, Inc.			154,322	
•				
Passed through N.H. Department of Health and Human Services: Block Grants for Prevention and Treatment of Substance Abuse	-93,959	FAIN T1010035	110,382	
Block Classics for Frevention and Treatment of Substance Abuse	, , , , , , , , , , , , , , , , , , , ,		110,532	
Immunization Cooperative Agreements	93.268	FAIN H23IP000757	10,300	-
Preventive Health and Health Services Block Grant Funded Solely with Prevention				
and Public Health Funds (PPHF)	93.758	FAIN 8010T009037	5,767	-
Hospital Preparedness Program (HPP) and Public Health Emergency Preparedness	93.074		•	
(PHEP) Aligned Cooperative Agreements	Comprised			
•	of 93.889 &			
	93.069	FAIN U90TP000535	49,492	•
Maternal and Child Health Services Block Grant to the States	93.994	Unknown	39,854	-
Substance Abuse and Mental Health Services Projects of Regional and				
National Significance	93.243	FAIN SP020796	110,000	
Total passed through N.H. Department of Health and Human Services			325,795	
Total U.S. Department of Health and Human Services			2,146,637	<u>. </u>
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 2,146,637	s

The accompanying notes to financial statements are an integral part of this schedule.

MID-STATE HEALTH CENTER

Notes to Schedule of Expenditures of Federal Awards

For the Year Ended June 30, 2019

1. Basis of Presentation:

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal award activity of MSHC under programs of the federal government for the year ended June 30, 2019. The information in the schedule is presented in accordance with the requirements of Title 2 US. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Since the schedule presents only a selected portion of the operations of MSHC, it is not intended to and does not present the statement of financial position, statement of operations and changes in net assets or cash flows of MSHC.

2. Significant Accounting Policies:

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Schedule includes Catalog of Federal Domestic Assistance (CFDA) and pass-through award numbers when available.

3. Indirect Cost Rate:

MSHC elected to use the 10% de minimis indirect cost rate.



TYLER, SIMMS & ST. SAUVEUR, CPAs, P.C. Certified Public Accountants & Business Consultants

Report 1

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees of Mid-State Health Center:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Mid-State Health Center ("MSHC") (a nonprofit organization), which comprise the statement of financial position as of June 30, 2019, and the related statements of operations and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 19, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered MSHC's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of MHSC's internal control. Accordingly, we do not express an opinion on the effectiveness of MSHC's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards (continued)

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether MSHC's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Tyler, Senes and St. Serreur, CAS, P.C.

Lebanon, New Hampshire November 19, 2019



TYLER, SIMMS & ST. SAUVEUR, CPAS, P.C.

Certified Public Accountants & Business Consultants

Report 2

Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance

To the Board of Trustees of Mid-State Health Center:

Report on Compliance for Each Major Federal Program

We have audited Mid-State Health Center's ("MSHC") compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of MSHC's major federal programs for the year ended June 30, 2019. MHSC's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of MSHC's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about MSHC's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of MSHC's compliance.

Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance (continued)

Opinion on Each Major Federal Program

In our opinion, MSHC complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of MSHC is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered MSHC's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of MSHC's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Tyler, Senns and St. Serreur, CAS, P.C.

Lebanon, New Hampshire November 19, 2019

MID-STATE HEALTH CENTER

Schedule of Findings and Questioned Costs

As of and For the Year Ended June 30, 2019

SECTION I - SUMMARY OF AUDITORS' RESULTS

		,
Financial Statements		
Type of auditors' report issued		Unmodified
Internal control over financial reporting:		
Material weakness identified		YesXNo
Significant deficiencies identified that are no to be material weaknesses	Yes X None reported	
Non-compliance material to financial statemen	nts noted	Yes <u>X</u> No
Federal Awards		
Internal control over major programs:		
Material weakness identified		YesXNo
Significant deficiencies identified that are no to be material weaknesses	ot consider ed	Yes X None reported
Type of auditors' report issued on compliance	for major programs	Unmodified
Any audit findings disclosed that are required accordance with Section 200.516(a) of the U		Yes <u>X</u> No
Identification of major programs:		
Federal CFDA Number	Name of Federal/Local Pro	peram
93.224	Health Center Program	
Dollar threshold used to distinguish between	\$750,000	
Auditee qualified as low-risk auditee?	X Yes No	
THOM IT CIMANCIAL STATEMENT SIN	DINCS	•

SECTION II - FINANCIAL STATEMENT FINDINGS

There were no findings related to the financial statements which are required to be reported in accordance with generally accepted Government Auditing Standards (GAGAS).

SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

There were no findings or questioned costs for Federal awards (as defined in Section 200.516(a) of the Uniform Guidance) that are required to be reported.

Consolidating Statement of Financial Position – Schedule 1 As of June 30, 2019

- .		MSHC		MSCDC	ELI	<u>MINATIONS</u>		TOTAL
Assets								
Current assets							_	
Cash and cash equivalents	S	1,273,179	\$	491,074	\$	-	\$	1,764,253
Restricted cash		69,659°		-		-		69,659
Patient accounts receivable, net		570,448		-		•		570,448
Estimated third-party settlements		88,708		-		•		88,708
Contracts and grants receivable		475,746		•		•		475,746
Prepaid expenses and other receivables	_	. 417,584	_	<u></u>		(37,610)	_	379,974
Total current assets	<u>-</u>	2,895,324	_	491,074	_	(37,610)	_	-3,348,788
Long-term assets								
Property and equipment, net		2,547,312		3,284,814				5,832,126
Other assets	_	139,882	_		_	(121,619)	_	18,263
Total long-term assets	_	2,687,194	-	3,284,814	_	(121,619)	_	5,850,389
Total assets	S _	5,582,518_	S	3,775,888	s <u></u>	(159,229)	S	9,199,177
Liabilities and net assets	•							
Current liabilities				•				
Accounts payable	S	204,907	S	37,610	\$	(37,610)	\$	204,907
Accrued expenses and other current liabilities		51,001		15,461		-		66,462
Accrued payroll and related expenses		374,802		•		-		374,802
Accrued earned time		308,765		•		-		308,765
Current portion of long-term debt		53,891		106,483		-		160,374
Current portion of capital lease obligations	_	591	_		_	<u> </u>	_	591
Total current liabilities	_	993,957	_	159,554	_	(37,610)	-	1,115,901
Long-term liabilities				,				
Lease deposits		-		121,619		(121,619)		-
Long-term debt, less current portion		- 2,157,382		2,037,684		-		4,195,066
Capital lease obligations, less current portion	_	•			_	- _	-	<u> </u>
Total long-term liabilities	-	2,157,382	-	2,159,303	_	(121,619)	_	4,195,066
Total liabilities	_	3,151,339	-	2,318,857		(159,229)	-	5,310,967
Net assets without donor restrictions	-	2,431,179	_	1,457,031	_			3,888,210
Total liabilities and net assets	s _	5,582,518	S	3,775,888	s_	(159,229)	\$_	9,199,177

Consolidating Statement of Operations and Changes in Net Assets – Schedule 2 For the Year Ended June 30, 2019

		<u>MSHC</u>		MSCDC	ELI	MINATIONS		TOTAL
Changes in net assets without donor restrictions								
Revenue, gains and other support	_		_		_		_	C 701 240
Patient service revenue (net of contractual allowances and discounts)	S	6,721,349	S	•	2	•	2	6,721,349
Provision for uncollectible accounts		241,053	_		_		_	241,053
Net patient service revenue		6,480,296		-		-		6,480,296
Contracts and grants		2,464,156		-		-		2,464,156
Contributions		13,987		-		•		13,987
Other operating revenue		1,913,520		310,149		(389,060)		1;834,609
Net assets released from restrictions		•	_			-	_	<u> </u>
Total revenue, gains and other support	_	10,871,959	_	310,149	_	(389,060)	-	10,793,048
Expenses								
Salaries and wages		6,115,133		-		•		6,115,133
Employee benefits		1,378,376		-		-		1,378,376
Insurance		33,090		-		-		33,090
Professional fees		901,493		119,202		(80,849)		939,846
Supplies and expenses		1,779,867		768		(308,211)		1,472,424
Depreciation and amortization		187,743		118,640		-		306,383
Interest expense	_	83.642	_	119,766		<u> </u>	_	203,408
Total expenses	_	10,479,344	_	358,376	_	(389,060)	٠.	10,448,660
Change in net assets without donor restrictions		392,615		(48,227)		-		344,388
Net assets, beginning of year	_	2.038,564	_	1,505,258	_	-		3,543,822
Net assets, end of year	s -	2,431,179	\$ _	1,457,031	s_	-	S.	3,888,210

Consolidating Statement of Financial Position – Schedule 3 As of June 30, 2018

-		MSHC MSCDC		MSCDC	ELIMINATION			TOTAL
Assets								•
Current assets								
Cash and cash equivalents	\$	946,166	\$	507,377	\$	•	\$	1,453,543
Restricted cash		53,419		-		-		53,419
Patient accounts receivable, net		683,199		•		-		683,199
Estimated third-party settlements		98,348		-		•		98,348
Contracts and grants receivable		291,932		•		-		291,932
Prepaid expenses and other receivables		375,333	_	<u> </u>	_	(17,800)	_	357,533
Total current assets	_	2,448,397	_	507,377	_	(17,800)	-	2,937,974
Long-term assets								
Property and equipment, net		2,619,014		3,403,454		-		6,022,468
Deposits and other assets	_	121,376	_	<u> </u>		(121,376)	_	
Total long-term assets		2.740,390	_	3,403,454	_	(121,376)	_	6,022,468
Total assets	s	5,188,787	S	3,910.831	s_	(139,176)	S =	8,960,442
Liabilities and net assets								
Current liabilities								
Accounts payable	\$	122,653	\$	17,800	\$	(17,800)	\$	122,653
Accrued expenses and other current liabilities		55,306		16,156		-		71,462
Accrued payroll and related expenses		350,636		•		-		350,636
Accrued earned time		354,444		-		-		354,444
Current portion of long-term debt		51,817		108,525		-		160,342
Current portion of capital lease obligations		7,460	_	•		•	_	7,460
Total current liabilities	-	942,316	_	142,481	_	(17,800)	_	1,066,997
Long-term liabilities								
Lease deposits		•		121,376		(121,376)		•
Long-term debt, less current portion		2,207,116		2,141,716		•		4,348,832
Capital lease obligations, less current portion		791	_	<u> </u>	_	-	_	791
Total long-term liabilities	_	2,207,907	_	2,263.092	_	(121,376)	_	4,349,623
Total liabilities	_	3,150,223	_	2,405,573		(139,176)	_	5,416,620
Net assets without donor restrictions	· 	2,038,564	_	1,505.258	_		_	3,543,822
Total liabilities and net assets	s	5,188,787	\$_	3,910,831	s_	(139,176)	S_	8,960,442

Consolidating Statement of Operations and Changes in Net Assets – Schedule 2 For the Year Ended June 30, 2018

Changes in net assets without donor restrictions	•	M\$HC		MSCDC ELIMINATIONS				TOTAL
Revenue, gains and other support								
Patient service revenue (net of contractual allowances		7.064.450	_				S	7,064,450
and discounts)	\$	7,064,450 280,637	S	•	•	•		280,637
Provision for uncollectible accounts			_		_		-	6,783,813
Net patient service revenue		6,783,813		-		•		0,703,013
Contracts and grants		2,260,034				-		2,260,034
Contributions		13,903		-		•		13,903
Other operating revenue		1,308,265		308,753		(308,211)		1,308,807
Net assets released from restrictions	_	11,958	_		_	<u> </u>	_	11,958
Total revenue, gains and other support	_	10,377,973	_	308,753	_	(308,211)	_	10,378,515
Expenses								
Salaries and wages		6,490,478		-		-		6,490,478
Employee benefits		1,469,123		-		-		1,469,123
Insurance		137,116		-		•		137,116
Professional fees		554,526		8,530		•		563,056
Supplies and expenses		1,645,044		11,937		(308,211)		1,348,770
Depreciation and amortization		178,653		118,640		-		297,293
Interest expense	_	77,275		126,140		<u> </u>	_	203,415
Total expenses	_	10,552,215	_	265,247	_	(308,211)	. -	10,509,251
Change in net assets without donor restrictions	_	(174,242)	_	43,506	_	<u> </u>	_	(130,736)
Changes in net assets with donor restrictions	•							
Net assets released from restrictions		(11,958)		-		-		(11,958)
Change in net assets with donor restrictions	_	(11,958)	_	-	_	-	_	(11,958)
Change in net assets		(186,200)		43,506		•		(142,694)
Net assets, beginning of year	_	2,224,764	_	1,461,752	_	<u>.</u>	_	3,686,516
Net assets, end of year	2 =	2,038,564	s =	1,505,258	<u>-</u>		s =	3,543,822



Where your care comes together.

- BOARD OF DIRECTORS CONTACT LIST -

BOARD OFFICERS (4)

Timothy Naro, President

Term Exp: 6/30/20

Todd Bickford, Treasurer Term Exp: 6/30/20 Peter Laufenberg, Vice President

Term Exp: 6/30/20

Audrey Goudie, Secretary

Term Exp: 6/30/22

BOARD MEMBERS, ACTIVE (9)

Carol Bears, Director

Term Exp: 6/30/21

Nicholas Coates, Director-

Term Exp: 6/30/21

Isaac Davis, Director

Term Exp: 6/30/22

Sunshine Fisk, Director Term Exp: 6/30/21

Lee Freeman, Director Term Exp: 6/30/22

Mike Long, Director Term Exp: 6/30/22 Joseph Monti, Director Term Exp: 6/30/22

Carina Park, Director

Term Exp: 6/30/22

Cynthia Standing, Director

Term Exp: 6/30/21

BOARD MEMBERS, HONORARY (2)

Ann Blair, Director Term Exp: 6/30/21 James Dalley, Director Term Exp: 6/30/19

Angel Ekstrom, EdD

101 Boulder Point Dr. Ste. 1, Plymouth, NH 03264 (603)238-3582 • aekstrom@midstatehealth.org

EDUCATION

Doctor of Education - Curriculum and Instruction, Argosy University, Sarasota, Florida, 2008

Certificate of Advanced Graduate Studies - Educational Leadership Plymouth State University, Plymouth, New Hampshire, 2004

Master of Science - Recreation Administration, University of Nebraska at Omaha, Omaha, Nebraska, 1998

Bachelor of Science - Interdisciplinary, Physical Education and Health, Southwest State University, Marshall, Minnesota, 1996

Associate of Arts - Anoka Ramsey Community College, Anoka, Minnesota, 1993

SELECTED PROFESSIONAL EXPERIENCE

2002- June 2014 Skills Application Teacher - 90% time split position between Academic Affairs and Student Affairs

Plymouth State University, Plymouth, NH

Manage the challenge course. 2002-2008

Health and Human Performance Department - Adventure Education (2002-2009)

Outdoor Center Coordinator

1998-1999 Lead Wilderness Counselor, Lathrop Park Experiential Program, Walsenburg, CO

1991 - 1996Activities Coordinator / Counselor, Robert E. Miller (REM), Inc. - Minneapolis and Bloomington, MN and Marshall, MN

UNIVERSITY SERVICE

PAT Committees:

Athletic Council, 2004-2008, 201 1, 2012

PAT Observer to Student Senate, 2005-2006

Health & Human Performance (HHP) Department Committees:

Adventure Education Risk Management committee member, 2006-

present Faculty search committee, 2012

Center for Active Living & Wellness Case Statement subcommittee member, 2006-2008

New Majors Orientation committee member, 2004-

2006 Open House Committee member, 2003-2006

Student Scholarship Committees,

Brennan Hart Scholarship committee member, 2003-2014

Outdoor Center Student Scholarships committee chair, 2007-201 1

Leadership Effectiveness and Development Series (L.E.A.D.S.) Presenter

PE Center Planning committee member, 2006-2008

Center for Rural Partnerships; Rural Health and Wellness Working Group member, 2006

PROFESSIONAL SERVICE

Association of Outdoor Recreation and Education (AORE)

Board of Directors (BOD) member, 2004-2007

Executive Council of AORE (treasurer), 2005-2007

Environmental Stewardship Committee BOD Lialson of AORE, 2006-2007

Northeast Regional Representative, 2005-2006

COMMUNITY OUTREACH, SERVICE, and CONSULTION

Center for Young Children and Families (Plymouth, NH) guest presenter: Bear Hang with Pulley System: How to Keep Food from Bears and Other Wildlife, December 2013

20th Anniversary for Rivers Management and Protection Programs (Plymouth, NN) August 2013

FAST Squad volunteer (Rumney, NH) 2005-2007

Fire Department volunteer (Rumney, NH) 2005-2007

Plymouth-Area Renewable Energy Initiative (PAREI) member & volunteer for local energy raisers, 2005-present • Search and Rescue Lake County volunteer (Leadville, CO) 1999-2001 • Lake County Parks & Recreation (Leadville, CO) o board member 1998-2000 0 Vice President 1998-2000

Leadership Leadville participant (Leadville, CO) 2000-2001

Challenge Course Facilitator Training & Local Operating Procedure Consulting o

University of Wisconsin, Stout o Mississippi Gulf Coast Community College

SELECTED TRAININGS

Suicide, Postvention Suicide, and Suicide Postvention Train the Trainer (April 2015)

Voices Against Violence 30 hour Training (Feb./March 201 5)

Leave No Trace Master Educator (Leave No Trace Center for Outdoor Ethics and National Outdoor Leadership School), 2009

Trip Leader Training (American Canoe Association), 2008

High 5 Adventure Learning Center Adventure Practitioners Symposium (Brattleboro, VT), 2007

Instructor Course (National Outdoor Leadership School 35 day training), 2000

Advanced Skills and Standards Workshop (Project Adventure 4 day training), 2002

Horse Packing Seminar (National Outdoor Leadership School), 2000

Women's Rock Seminar (National Outdoor Leadership School), 2000

Juvenile Detention Services training program (MN Department of Corrections), 1996

Time, Stress, and management training (Southwest Technical College, MN), 1996

RECOGNITIONS

Patricia A. Storer Award nominee (Plymouth State University) 2012

Distinguished Adjunct Teaching Award nominee (Plymouth State University, Office of the Provost and Vice President for Academic Affairs) 2007

Leave No Trace Master Educator Course Scholarship recipient (Association of Outdoor Education and Recreation) 2008 Instructor Course Scholarship recipient (National Outdoor Leadership School) 2000

Certificate of Appreciation 1998 (U.S. Department of the Interior National Park Service, Great Sand Dunes National Monument) 1998

Recognition for Research (NWBA/PVA National Basketball Camp) 1997

Most Valuable Player (University of NE at Omaha Wheelchair Basketball Team) 1997

DR. ROBERT J. MACLEOD, DHA

Acute General Medical Rural Health Care, Long Term Care, and Behavioral Health Care Executive with documented success developing managed care strategies, integrating delivery systems, program and policy development, and improving quality and utilization management programs

SUMMARY OF QUALIFICATIONS

- Healthcare Executive with strengths in policy setting, project management, budget control, vendor negotiations, HR, process improvements, program development, community outreach, and facility expansion.
- Expert in staff training, development, and performance management to meet operating and financial goals with extensive experience in workforce diversity, team building, and group leadership.
- Process designer with extensive experience creating strategy and policy with stakeholders contributing through a collaborative approach, cutting through departmental, industry and cultural differences.
- Health Services Strategist using LEAN Framework steering any business challenge into a process, strategy and resource capabilities decision process with measurable objectives outcome.

PROFESSIONAL EXPERIENCE

MID-STATE HEALTH CENTER, PLYMOUTH, NH JUNE 2018 – PRESENT

CHIEF EXECUTIVE OFFICER

OCT 1 -

- Oversees the recruitment, development, performance evaluation of employees
- Oversees the business and financial affairs of the clinic an-d fiscal management.
- Enhances operational effectiveness, emphasizing cost containment without jeopardizing important innovation or quality of care.
- Ensures clinic compliance with all regulatory agencies governing health care delivery and the rules of accrediting bodies.
- Encourages clinic integration within the community through effective communication. Represents the clinic in its relationships with other health organizations, government agencies, and third party payers.
- Provides leadership in developing, planning, and implementing the clinic's business plans.
- Serves as a non-voting member of the governing board and responsible for developing and implementing
 the clinic's mission and strategic plan, assists the board in developing and implementing strategic plans to
 support the clinic's philosophy & goals, informs board about trends, problems and medical activities to
 facilitate policy making.

CHIEF PROJECTS OFFICER

JUNE - OCT 1

Oversees a wide variety of projects within the organization and identifies issues, provides solutions, delegate tasks and monitor progress to stay on schedule and on budget.

1

ADMINISTRATOR, GLENCLIFF HOME (LTCF- DEPARTMENT OF HEALTH AND SERVICES JUNE 2017 – 2018

Advisory responsibilities to the Administrator of the Glencliff Home including policy review, regulatory requirements, and CMS and USDOJ compliance.

- Established various policies and procedures necessary to meet CMS and OCR compliance
- Liaison for the State and USDOJ regarding Olmstead settlement to discharge residents to a less restrictive venue.
- Collaborate with clinical staff improve the delivery of services to residents by using LEAN methodology.
- Collaborate with senior management identifying strategies to maintain productive employee and union relations.
- Assisting the Nursing Director to establish a LPN program partnering with an existing accredited NH educational institution.
- Meet with residents to identify their needs and develop a plan for discharge to a community setting.
- Collaborate with activities staff identifying programs that are skill based.

2 CEO, NEW HAMPSHIRE HOSPITAL (DEPARTMENT OF HEALTH AND HUMAN SERVICES) JUNE 2017 JUNE 2017

Responsible for overall operations including policy administration, regulatory compliance, and legislative interaction for behavioral health serving patients in all geographical regions of the state. New Hampshire Hospital is a Joint Commission accredited 168-bed inpatient psychiatric facility with 2500 admissions and discharges per year, a \$70M operating budget, and 630 employees and a 35 member medical staff.

- Reduced operating budget by \$8.5M in one year by consolidating support services and outsourcing the management of transitional services.
- Increased third-party reimbursement by facilitating timely authorizations and appeals, and using an IPPS coding methodology.
- Created a research infrastructure in collaboration with the Geisel School of Medicine at Dartmouth.
- Initiated study to determine the percentage of patients admitted with substance use issues
- Oversight of a project to facilitate the use of tele-psychiatry for underserved areas of the state with a
 focus on child psychiatry- (Implementation ongoing).
- Implemented a re-engineered post discharge program (Project Red). The first public-sector behavioral hospital to do so in the country.
- Implemented a patient-centered approach for the treatment of children and adolescents. Programming addresses mental health and behavioral issues.
- Enhanced co-occurring services for adolescent adult patients
- Implemented Peer Support services
- Collaborative agreement with Systemic-Therapeutic-Assessment-Respite-Treatment Program (START)
- Negotiated managed care contracts
- Electronic Health Record (EHR), and Computerized Physician Order Entry (CPOE)-(Implementation ongoing)

- Participating in NHDHHS Health Information Exchange Implementation Project
- Established 10-bed inpatient stabilization unit

DIRECTOR OF MEDICAL & FORENSIC SERVICES (NH DEPARTMENT OF CORRECTIONS) OCTOBER 2002-2011

Direct the overall policy administration, regulatory compliance, and legislative lobbying for health and behavioral services for 4 state correctional facilities and 1 secured psychiatric facility (forensic hospital) with administrative oversight of 175 employees and \$20M

SPEARE MEMORIAL HOSPITAL, Plymouth, NH (CAH) January 1982 - October 2002

EXECUTIVE VICE PRESIDENT & CHIEF OPERATING OFFICER February 2000 – October 2002

Senior Operating Executive with full strategic planning and P&L management responsibility of \$20M in operating expenses accountable for all clinical, philanthropy, administrative, and support functions reporting to the CEO.

- Delivered unprecedented revenue for the Physician-Hospital Organization through building relationships and leading negotiations with managed care organizations driving \$7.5M managed care operating revenues and \$600K net revenues.
- Chaired Organizational-wide Strategic Planning Committee strategically mapping and implementing tactical action plans addressing financial, operational, and community program goals.
- Authored and achieved a \$34K School Dental Program Health Care Grant enabling prophylaxis and reconstructive dental care for children in pre-school to high school.
- Spearheaded a \$147K vocational grant process partnering with Plymouth Regional High School achieving a vocational program to introduce and prepare students for careers in the health profession.
- Initiated and established Infirmary services with the local university directly increasing Emergency,
 Radiology, and Laboratory services revenues by 5%.
- Directed the full-scale design and development of 2 new physician office buildings on time and under budget.
- Chaired and Member of hospital committees including Pharmacy and Therapeutic, Infection Control, Board of Trustees, Safety, Quality Improvement, and Leadership.

ASSOCIATE ADMINISTRATOR

September 1995 - February 2000

Directed the daily operations and strategic planning of programs for the Nursing Department, Social Services, Pharmacy, Materials Management, Facility Services, Food and Nutritional Services, Public Relations, and Community Wellness.

DIRECTOR, SUPPORT SERVICES

January 1982 - September 1995

ADDITIONAL EXPERIENCE

PLYMOUTH STATE UNIVERSITY, PLYMOUTH, NH
ADJUNCT PROFESSOR

GEISEL (DARTMOUTH) SCHOOL OF MEDICINE
2014 ADJUNCT PROFESSOR

ACADEMIC EXPERIENCE

DHA, DOCTOR OF HEALTH ADMINISTRATION & POLICY (2003)

MEDICAL UNIVERSITY OF SOUTH CAROLINA

Charleston, SC

Doctoral Project: <u>Perspective of Hospital Chief Executive or Chief Operating Officers Regarding the Hospital Accreditation and Certification Process</u>

Honors Society

MASTERS – BUSINESS ADMINISTRATION (1996) PLYMOUTH STATE COLLEGE

Plymouth, NH

BS, INTERDISCIPLINARY DEGREE - POLITICAL SCIENCE & BUSINESS MANAGEMENT (1994)

PLYMOUTH STATE COLLEGE
Summa Cum Laude

Plymouth, NH

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ASSOCIATES IN ARTS – ACCOUNTING (1986) NORTH SHORE COMMUNITY COLLEGE

Beverly, MA

ASSOCIATIONS

- President, Board of Directors, Mid-State Health Clinic (FQHC)
- Fellow, American College of Health Care Executives
- Former Member, Governor's Task Force on Certificate of Need Reform
- · Past Chair and Member, Town of Thornton School Board
- Past Vice-Chair and Member, Pemi-Baker Regional High School Board
- Member, Waterville Valley Chamber of Commerce and Plymouth Chamber of Commerce
- Member, New Hampshire Charitable Foundation.
- Member, New Hampshire Mental Health Commission and New Hampshire Suicide Council.

4

William Sweeney

Objective

Seeking a challenging and rewarding job in finance and accounting within a medical office context.

Education

5/1997 Plymouth State College Plymouth, NH

Bachelor's of Science in Accounting

- Graduated Cum Laude with a 3.33 GPA on a 4.0 scale.
- Minor in Mathematics

8/2013 Plymouth State University Plymouth, NH,

Master's Degree in Business Administration

• Graduate Certificate in Health Care Administration

Professional experience

1/1997-Present Mid-State Health Center Plymouth, NH Chief Financial Officer

 Prepare financial statements, budgets, grant management, reconcile bank account and compile clinician productivity which is used to calculate their salary. Experience with billing office and hospital charges for PCP office, management of employees, use of MS Office and MSSQL

Chief Information Officer

 Supervise IT staff and work with contracted IT Company to make sure system is up-to-date, performing as needed and current hardware and software are working. Collaborate on future goals and needs as well as IT/IS projects.

References

Available upon request.

WENDY LASCH-WILLIAMS

Executive Profile

Dynamic advancement professional with extensive project management experience from concept to implementation in the health care and non-profit environments. A highly-committed project leader with an energetic personality, collaborative nature, the proven ability to positively inspire others. Talents include identifying opportunities for growth; fund development; and implementing strategies to attain organization goals.

Skills Highlight

- Fund Development
- Change Management
- Community Engagement

- Marketing & Brand Development
- · Team-oriented Leadership
- Skilled Facilitator

Professional Experience

DIRECTOR OF ADVANCEMENT & COMMUNICATIONS Mid-State Health Center

10/2010 to Current Plymouth, NH

- Established goals, objectives, and plans for advancement initiatives resulting in funding awards from private foundations, the State of New Hampshire, and Health Resources Services Administration and other funders.
- Lead and implement key initiatives at the local, state and national level which result in new revenue streams.
- Initiate and implement key communication strategies to improve public image and patient relations.
- · Executed successful branding and marketing strategies.
- Resolved internal and external organizational communication challenges
- Facilitated the Patient Expert Advisory Team to ensure the patient perspective is considered as part of the organization's decision-making process
- Cultivated relationships with Board of Directors, funders, legislative representatives and community partners to further the mission of the organization.
- Managed annual fund reporting for private foundations and state and federal grants totaling over a \$1 million dollars each year.
- Created a tool to analyze and assess the alignment of potential funding opportunities with the mission of the organization.
- Prepared submissions for major grant funding opportunities with a high rate of funding success.
- Established several strategies to improve organizational culture.
- Played a key role in the opening of a new facility including planning, proposal for funding, purchasing and launch.

ADVANCEMENT & OUTREACH COORDINATOR Communities for Alcohol and Drug-free Youth, Inc.

10/2010 to 07/2011 Plymouth, NH

- Provided contracted advancement and outreach support to CADY, Inc.
- Conducted community-based outreach efforts as well as marketing and promotion of programs and activities.
- Launched a highly-successful fundraising event which is now an annual event for the organization.
- Conducted development activities including grant research and writing resulting in new funding
- · opportunities.

ASSISTANT COORDINATOR

10/2008 to 08/2010

Greater Plymouth Public Health Network

Plymouth, NH

- Developed and supported implementation of a community outreach strategy for the regional public health emergency activities related to H1N1 which laid the foundation for future public health initiatives.
- Coordinated, promoted and implemented vaccination clinics in the Region.
- Engaged regional municipalities, health organizations, and other stakeholders to ensure successful implementation of the project.
- This public health outreach project required a high level of stakeholder engagement in a short amount of time. The region's efforts were identified as one of the most successful in the State.

ASSISTANT DIRECTOR

Belknap County Core Coalition

10/2007 to 03/2009 Meredith, NH

- Successfully developed and implemented a variety of public relations and multi-media marketing initiatives
- · to expand Coalition membership and increase member collaboration and participation.
- Facilitated, coordinated and led youth activities related to Coalition initiatives.

PRINCIPAL/OWNER

06/2006 to 10/2010

Bristol, NH

All That Matters, LLC

Provided fundraising and administrative support for area non-profit organization.

- Guided local municipality in the development of their Local Emergency Operations Plan.
- Conducted contracted family and marital mediation and court-appointed Guardian ad Litem services.

PROGRAM YOUTH SPECIALIST

10/2004 to 06/2007

Franklin High School

Franklin, NH

- Implemented the School-to-Work curriculum, teaching employment skills, practical math and reading skills, self-awareness skills, and life skills to high school students.
- Coordinated support services, leadership events, community service projects, job shadowing, and work-based learning opportunities.

TUTOR/PROGRAM ASSISTANT

08/2003 to 09/2004

Laconia Out of School Youth Program

Laconia, NH

- Implemented the national Jobs for America's Graduates curriculum, teaching employment skills, selfawareness skills, and life skills to out of school youth.
- Assisted in the planning and implementation of leadership activities, community service projects, and field trips.

ASSISTANT TO THE SUPERINTENDENT - Finance

03/2000 to 06/2001

Newfound Area School District

Bristol, NH

- Acted as liaison to the Superintendent in special projects such as capital improvement projects, equipment
- purchasing, annual maintenance contracts and building maintenance projects.
- Monitored and managed general ledger entries for \$14 million budget to ensure fiscal responsibility across the organization.
- Managed and implemented a successful conversion to new accounting software.
- Processed bi-weekly payroll for 300+ employees and accounts payable for 150+ vendors.
- Started with the organization in 1997 as administrative support and was promoted to Assistant to the Superintendent.

Education

MBA: Healthcare Administration, 2014

Plymouth State University, Plymouth, NH

Bachelor of Science: Human Services Administration, 2010

Granite State College, Concord, NH

Certificate Program: Mediation and Conflict Management, 2002

Woodbury College, Montpelier, VT

Associate of Science: Business Management, 1990

Champlain College, Burlington, VT

Interests

Stand-up paddle boarding, running and reading.

Professional Affiliations

Member & President (2015-16), Bristol Rotary Club (2011 - present)

Member, Medical Group Management Association of NH (2011 - present)

Member, Medical Group Management Association (2011 - present)

Additional Information

Active member of the Tapply-Thompson Community Center Board and NH Marathon committee. Instrumental in the addition of a children's race as part of the NH Marathon. Co-hosted a regionally popular public access television production to highlight interesting activities in the Newfound community for two seasons (12 +/- episodes).

SAMANTHA HOOPER

Objective

Efficient Business Administration major currently studying at Plymouth State University with six years of work experience. Aiming to leverage a proven knowledge of assisted living and acute care skills to fulfill a healthcare management role.

Education

B.S. Business Administration and Professional Communications

Plymouth State University Plymouth, NH 03264

Expected Graduation Date: May 2020

Experience

Public Health Advisory Council and Communications Coordinator • Mid-State Health Center • 08/2019-Current

 Develop, implement, and monitor PHAC workplans in alignment with state goals; assist council in completing contract and grant deliverables; develop relationships with key community stakeholders

Executive Intern • Meredith Bay Colony Club • 06/2019 - 10/2019

 Electronic medical record conversion; senior housing focused marketing; onboarding nursing for electronic medication charting; organizing and filing; supporting senior management team with day-today operations

Activities Assistant · Meredith Bay Colony Club · 02/2019 - 10/2019

 Organize, lead, and promote recreational activities; Confer with management to discuss patient complaints; Maintain attendance forms and inventory lists

Life Skills Facilitator • Rose Meadow Group • 10/2015 - 02/2019

 Provide physical support to assist patients to perform daily living activities; Communicate with patients to ascertain feelings or need for assistance and emotional support

Key Skills

Interpersonal Communications Time Management Sales Microsoft Office Organization
Planning Problem Solving Adobe Acrobat

May 2018

Awards and Acknowledgements

for excellence in Business

Member of Phi Kappa Phi Honor Society
 Member of Delta Mu Delta Honor Society
 Citizenship Award
 President of National Honor Society
 May 2019-May 2020
 June 2016
 September 2014-June 2016

Recipient of Rebecca Parish Memorial Scholarship

Future Business Leader of the Year presented by the
Souhegan Valley Chamber of Commerce June 2015

KEY ADMINISTRATIVE PERSONNEL

NH Department of Health and Human Services

Contractor Name:

Mid-State Health Center

Name of Program:

Regional Public Health Network Services

BUDGET PERIOD:	SFY 20			
		A CONTRACTOR	PERCENT PAID FROM THIS	FROM THIS
NAME :	JOB TITLE AND	SALARY	E CONTRACT	CONTRACT
Angel Ekstrom	PHN Coordinator	\$62,558	100.00%	\$62,558.00.
Robert MacLeod	CEO	\$180,000	0.50%	\$900.00
Bill Sweeney	CFO	\$136,739	1.75%	\$2,392.93
Wendy Lasch-Williams	Grants & Programming Director	\$88,400	1.00%	\$884.00
Samantha Hooper	PHAC Coordinator	\$25,000	100.00%	\$25,000.00 ₁
		\$0	0.00%	\$0.00
TOTAL SALARIES (Not to exceed	Total/Salary Wages, Line Item 1	of Budget req	uest)	\$91,734.93

🐫 BUDGET PERIOD: Total	SFY 21	4		<u></u> _
NAME	JOB TITLE	SALARY	PERCENT PAID FROM THIS CONTRACT	AMOUNT PAID : FROM THIS : CONTRACT
Angel Ekstrom	PHN Coordinator	\$64,435	100.00%	\$64,435.00
Robert MacLeod	CEO	\$185,400	0.05%	\$92.70
Bill Sweeney	CFO	\$140,841	1.75%	\$2,464.72
Wendy Lasch-Williams	Grants & Programming Director	\$91,052	1.00%	\$910.52
Samantha Hooper	PHAC Coordinator	\$25,000	100.00%	\$25,000.00
		\$0	0.00%	\$0.00
TOTAL SALARIES (Not to exceed	Total/Salary Wages, Line Item 1	of Budget req	uest)	\$92,902.94





State of New Hampshire Department of Health and Human Services Amendment #3 to the Regional Public Health Network Services

This 3rd Amendment to the Regional Public Health Network Services contract (hereinafter referred to as "Amendment #3") is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and North County Health Consortium (hereinafter referred to as "the Contractor"), a nonprofit, with a place of business at 262 Cottage St, Suite 230 Littleton, NH 03561.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on June 19, 2019, (Item #78E), as amended on February 5, 2020, (Item #7), as amended on May 6, 2020 (Item #.47) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, pursuant to Form P-37, General Provisions, Paragraph 18, the Contract may be amended upon written agreement of the parties and approval from the Governor and Executive Council; and

WHEREAS, the parties agree to extend the term of the agreement, increase the price limitation, or modify the scope of services to support continued delivery of these services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree to amend as follows:

- Form P-37, General Provisions, Block 1.8, Price Limitation, to read: \$732,137.
- 2. Add Exhibit A-1 Additional Scope of Services COVID-19 Response, which is attached hereto and incorporated by reference herein.
- 3. Add Exhibit B, Method and Conditions Precedent to Payment, Section 2. Program Funding, Subsection 2.2 to read:
 - 2.2 The Contractor may be reimbursed for allowable costs dating back to January 20, 2020 for the provision of services specified in Exhibit A-1 Additional Scope of Services COVID-19 Response.
- 4. Modify Exhibit B-1, Program Funding by deleting it in its entirety and replacing with Exhibit B-1, Program Funding, Amendment #3.

New Hampshire Department of Health and Human Services Regional Public Health Network Services



All terms and conditions of the Contract and prior amendments not inconsistent with this Amendment #4 remain in full force and effect. This amendment shall be effective upon the Governor's approval issued under the Executive Order 2020-04 as extended by Executive Orders 2020-05 and 2020-08.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

<u>le Mehore</u>

State of New Hampshire
Department of Health and Human Services

Name: Lisa Morris

Title: Director

North County Health Consortium

6-25-2020

Date

Name:

Title Becky McEnany, Interim CEO

New Hampshire Department of Health and Human Services Regional Public Health Network Services



The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

06/26/20		Catherine Pinos
Date	Name: Title:	Catherine Pinos, Attorney
I hereby certify that the foregoing Amendr Executive Order 2020-04.	nent was a	approved by the Governor approval issued under the
	OFFICE	OF THE SECRETARY OF STATE
Date	Name:	
	Title:	



Additional Scope of Services - COVID-19 Response

1. Scope of Services

- 1.1. Emergency Operations
 - 1.1.1 The Contractor shall enact emergency operations across the Regional Public Health Network for COVID-19 efforts by:
 - 1.1.1.1. Activating the regions Multi-Agency Coordination Entity (MACE) at a level appropriate to meet the needs of the response.
 - 1.1.1.2. Staffing the MACE with the numbers and skills necessary to support the response and ensure worker safety.
 - 1.1.1.3. Assessing the region's public health and healthcare system training needs.
 - 1.1.1.4. Providing training designed to improve the regions public health and healthcare system response.
 - 1.1.1.5. Ensuring plans and regions response actions incorporate the latest DPHS guidance and direction.
- 1.2. Responder Safety and Health
 - 1.2.1. The Contractor shall ensure the health and safety of the public health response workforce in the Regional Public Health Network, including but not limited to:
 - 1.2.1.1. Implementing staff resiliency programs, information, and referrals to responder mental health support.
 - 1.2.1.2. Determining responder safety and health gaps and implementing corrective actions.
 - 1.2.1.3. Documenting and tracking the Regional Public Health Network's personal protective equipment inventory.
- 1.3. Identification of Vulnerable Populations
 - 1.3.1. The Contractor shall identify and implement mitigation strategies for populations at risk for morbidity, mortality, and other adverse outcomes.

Contractor Initials BM

Date 6-25-2020



Exhibit A-1

- 1.3.2. The Contractor shall coordinate with governmental and nongovernmental programs that can be leveraged to provide health and human services and disseminate information to connect the public with available services.
- 1.4. Information Sharing and Public Information
 - 1.4.1. The Contractor shall ensure information regarding the COVID-19 efforts are provided to the public, including but not limited to:
 - 1.4.1.1 Disseminating information, alerts, warnings, and notifications regarding risks and self-protective measures to the public, particularly with at-risk and vulnerable populations and public health responders.
 - 1.4.1.2. Monitoring local news stories and social media postings to determine if information is accurate, identify messaging gaps, and coordinate with DHHS to adjust communications as needed.
 - 1.4.1.3. Coordinating communication messages, products, and programs with DHHS, key partners and stakeholders to harmonize response messaging.
- 1.5. Distribution and Use of Medical Material
 - 1.5.1. The Contractor shall ensure capacity for a mass vaccination campaign once a COVID-19 vaccine becomes available, including:
 - 1.5.1.1. Maintaining ability for vaccine-specific cold chain management.
 - 1.5.1.2. Coordinating targeted and mass vaccination clinics for emergency. response.
 - 1.5.1.3. Rapidly identifying high-risk persons requiring vaccine.
 - 1.5.1.4. Planning to prioritize limited medical countermeasures (MCM) based on guidance from CDC and the Department.
 - 1.5.1.5. Ensuring capacity for distribution of MCM and supplies.
- 1.6. Surge Staffing
 - 1.6.1. The Contractor shall activate mechanisms for surging public health responder staff.
 - 1.6.2. The Contractor shall recruit, enroll, activate, train and deploy volunteers, including but not limited to:
 - 1.6.2.1. Medical Reserve Corps (MRC).
 - 1.6.2.2. Citizens Emergency Response Teams (CERT).

North County Health Consortium

Exhibit A-1

Contractor Initials BM

Date 6-25-2020



- 1.7. Public Health Coordination with Healthcare Systems
 - 1.7.1. The Contractor shall coordinate with the Granite State Healthcare Coalition, its member agencies, and other health care organizations, emergency management, and other relevant partners and stakeholders to assess the public health and medical surge needs of the community.
 - 1.7.2. The Contractor shall participate in the activation of Alternative Care Sites as requested by the sponsoring hospital(s).

1.8. Jurisdictional Recovery

1.8.1. By September 30, 2020, the Contractor shall conduct an After Action Review of activities conducted to date, including one (1) hotwash, and develop an After-Action Report /Improvement Plan, including corrective actions for improvement, timelines for their implementation and assignment to responsible parties, to guide future actions.

1.9. Reporting

- 1.9.1. The Contractor submit the following Public Health Emergency Preparedness information and reports to the Department.
 - 1.9.1.1. Information about COVID-19 activities in the current quarterly PHEP progress reports using an online system administered by the DPHS.
 - 1.9.1.2. Documentation for pertinent COVID-19 response activities necessary to complete the MCM Operational Readiness Review (ORR) or self-assessment as scheduled by DHHS.
 - 1.9.1.3. Final After Action Report/Improvement Plan for the activity described in paragraph 1.4.1.
 - 1.9.1.4. Final After Action Report(s)/Improvement Plan(s) for any other drill(s) or exercise(s) conducted.
 - 1.9.1.5. Other information that may be required by federal and state funders during the contract period.
- 1.10. Training and Technical Assistance Requirements
 - 1.10.1. The Contractor shall attend meetings and trainings specific to COVID-19 preparedness and response convened by the Department.

Contractor Initials BM

Date 6-25-2020

Vendor Name: North Country Health Consortlum Contract Name: Regional Public Health Network Services

Region: North Country

Program Name and Funding Amounts

									Г		1							Childhood Lead		
									l					Young Adult				Poisoning		
				Public Health	ŀ				ŀ				١ :	Substance Misue				Prevention		
ł	l Pr	ublic Health		Emergency	Р.,	bilc Health Crisis	N	ledical Reserve	s	Substance Misuse				Preventioin		School-Based		Community		Hepatitis A
State Fiscal Year	1	Isory Council		Preparedness	` `	Response		Corps.	1 -	Prevention	۱ (Continuum of Care		Strategies*	V:	eccination Clinics		Assessment	Vac	cination Clinics
						•			i	. —	Т									
2019	s	_	s				\$		s		5	•	\$		5	-	S	1,200.00	\$	10,000.00
		-							П		Г				П					
2020	s	30,000.00	\$	88,550.00	\$	50,000.00	\$	10,000.00	5	77,488.00	5	40,581.00	\$	90,000.00	5	15,000.00	\$	14,892.00	\$	10,000.00
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2021	s	30,000.00	s	88,550.00			s	10,000.00	s	77,488.00	l s	40,580.00	S	22,500.00	5	15,000.00	į	\$10,308	5	-

[&]quot;Young Adult Strategies State Fiscal Year 2021 Funding ends September 30, 2020.

North Country Health Consortium Exhibit B-1 Program Funding, Amendment #3 SS-2019-DPHS-28-REGION-10-A03

Contractor Initials:_BM_ 6/25/20

State of New Hampshire Department of State

CERTIFICATE

I, William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that NORTH COUNTRY HEALTH CONSORTIUM is a New Hampshire Nonprofit Corporation registered to transact business in New Hampshire on October 05, 1998. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 301456

Certificate Number: 0004524560



IN TESTIMONY WHEREOF,

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 5th day of June A.D. 2019.

William M. Gardner Secretary of State

CERTIFICATE OF VOTE

I, Michael Lee, do hereby certify that:

- 1. I am a duly elected Officer of North Country Health Consortium.
- 2. The following is a true copy of the resolution duly adopted at a meeting of the Board of Directors of the Agency duly held on April 10, 2020.

RESOLVED: Be it resolved that North Country Health Consortium enters into contracts with the State of New Hampshire, acting through its Department of Health and Human Services.

RESOLVED: Be it resolved that the Chief Executive Officer and/or Board President is hereby authorized on behalf of this corporation to enter into said contracts with the State and to execute any and all documents, agreements, and other instruments; and any amendments, revisions, or modifications thereto, as he/she may deem necessary, desirable, or appropriate. Effective through May 1, 2020, Nancy Frank is the Chief Executive Officer of the corporation; effective May 2, 2020. Becky McEnany is the Interim Chief Executive Officer of the corporation.

- 3. The forgoing resolutions have not been amended or revoked and remain in full force and effect as of the 25th day of June, 2020.
- 4. Becky McEnany is the duly appointed Interim Chief Executive Officer of the Agency.

IN WITNESS WHEREOF, I have hereunto set my hand as the President of the North Country Health Consortium this 25th day of June, 2020.

STATE OF NEW HAMPSHIRE COUNTY OF GRAFFON COOL

The forgoing instrument was acknowledged before me this 259 day of June, 2020, by Michael Lee.

lotary Public/Justice of

My Commission Expires:



CERTIFICATE OF LIABILITY INSURANCE

DATE (MWDD/YYYY) 02/24/2020

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: Patricia Bigelow-Emery PHONE (A/C, No. Ext); E-MAIL FAX (A/C, No): (603) 788-3901 (603) 788-2555 Geo M Stevens & Son Co pemery@gms-ins.com 149 Main Street ADDRESS: NAIC# INSURER(S) AFFORDING COVERAGE NH 03584 Philadelphia Insurance Co Lancaster INSURER A: 11770 United Financial Casualty Co. INSURED INSURER B: Eastern Alliance Insurance Company North Country Health Consortium Inc INSURER C : 262 Cottage Street, Suite 230 INSURER D INSURER E: NH 03561 Littleton INSURER F : CERTIFICATE NUMBER: CL201211615 REVISION NUMBER: **COVERAGES** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS POLICY EFF (MM/DD/YYYY) POLICY EXP (MM/DD/YYYY) ADDLISUB LIMITS TYPE OF INSURANCE **POLICY NUMBER** INSD WVD 1,000,000 COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE DAMAGE TO RENTED 100,000 2 CLAIMS-MADE X OCCUR PREMISES (Ea occurren) 5,000 MED EXP (Any one person 01/01/2020 01/01/2021 1,000,000 PHPK2057544 PERSONAL & ADV INJURY 2,000,000 GEN'L AGGREGATE LIMIT APP<u>LIES P</u>ER: GENERAL AGGREGATE 2,000,000 PRODUCTS - COMPJOP AGG POLICY \$ 2,000,000 Professional Liability OTHER:

OMBINED SINGLE LIMIT \$ 1,000,000 AUTOMOBILE LIABILITY (Ea accident) \$ BODILY INJURY (Per person) ANY AUTO SCHEDULED AUTOS NON-OWNED AUTOS ONLY OWNED AUTOS ONLY HIRED AUTOS ONLY 01/01/2020 01/01/2021 **BODILY INJURY (Per accident)** \$ 00263832-1 В PROPERTY DAMAGE (Per accident) s 1,000,000 Uninsured motorist 4,000,000 UMBRELLA LIAB EACH OCCURRENCE OCCUR 01/01/2020 01/01/2021 EXCESS LIAB PHUB699475 AGGREGATE CLAIMS-MADE 10,000 DED | RETENTION \$ WORKERS COMPENSATION STATUTE AND EMPLOYERS' LIABILITY 100,000 AND PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory In NH) If yes, describe under DESCRIPTION OF OPERATIONS below E.L. EACH ACCIDENT 01/01/2021 01-0000114697-02 01/01/2020 100,000 E.L. DISEASE - EA EMPLOYEE 500.000 E.L. DISEASE - POLICY LIMIT

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Health Consortium

NH Workers Compensation--excluded officers are Michael Lee, Edward Shanshala II, Karen Woods

CERTIFICAT	E HOLDER		CANCELLATION							
	NH Dept of Health & Human Services Office of (the Commissioner	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.							
	129 Pleasant Street		AUTHORIZED BEPRESENTATIVE							
	Concord	NH 03301	1 / fle							

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North Country Health Consortium Mission Statement:

"To lead innovative collaboration to improve the health status of the region."

The North Country Health Consortium (NCHC) is a non-profit 501(c)3 rural health network, created in 1997, as a vehicle for addressing common issues through collaboration among health and human service providers serving Northern New Hampshire.

NCHC is engaged in activities for:

- Solving common problems and facilitating regional solutions
- Creating and facilitating services and programs to improve population health status
- Health professional training, continuing education and management services to encourage sustainability of the health care infrastructure
- Increasing capacity for local public health essential services
- Increasing access to health care for underserved and uninsured residents of Northern New Hampshire.



NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2018 AND 2017



CONTENTS

	Page
INDEPENDENT AUDITOR'S REPORT	1 and 2
CONSOLIDATED FINANCIAL STATEMENTS	,
Consolidated Statements of Financial Position	3
Consolidated Statements of Activities and Changes in Net Assets	4.
Consolidated Statements of Functional Expenses	5 and 6
Consolidated Statements of Cash Flows	7
Notes to Consolidated Financial Statements	8 - 15
ADDITIONAL REQUIRED REPORTS	
Schedule of Expenditures of Federal Awards	16
Notes to Schedule of Expenditures of Federal Awards	17
Independent Auditor's Report on Internal Control over Financial	
Reporting and on Compliance and Other Matters Based on an	•
Audit of Financial Statements in Accordance With Government	
Auditing Standards	18 and 19
Independent Auditor's Report on Compliance for Each Major	
Program and on Internal Control over Compliance Required	
by the Uniform Guidance	20 and 21
Schedule of Findings and Questioned Costs	. 22
Summary Schedule of Prior Audit Findings	23



CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of North Country Health Consortium, Inc. and Subsidiary Littleton, New Hampshire

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of North Country Health Consortium, Inc. (a nonprofit organization) and Subsidiary, which comprise the consolidated statements of financial position as of September 30, 2018 and 2017, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly we'express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

(802) 527-0505

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of North Country Health Consortium. Inc. and Subsidiary as of September 30, 2018 and 2017, and the changes in its net assets, functional expenses, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 26, 2019 on our consideration of North Country Health Consortium, Inc. and Subsidiary's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of North Country Health Consortium, Inc. and Subsidiary's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering North Country Health Consortium, Inc. and Subsidiary's internal control over financial reporting and compliance.

St. Albans, Vermont March 26, 2019 VT Reg. No. 92-0000102 a.M. Peisch & Company, LLP

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2018 AND 2017

	2018		2017	
ASSETS				
Current assets				
Cash and cash equivalents	\$	687,847	\$	1,075,410
Accounts receivable, net				
Grants and contracts		966,962	•	548,391
Dental services		898		864
Certificates of deposit		126,065		125,540
Prepaid expenses		21,356	-	9,960
Restricted cash - IDN		1.987.216		1.021,388
Total current assets		3,790,344		2,781,553
Property and equipment:				
Computers and equipment		147.392		147,392
Dental equipment		32,808		32,808
Furnitures and fixtures		30,045		30,045
Vehicles		18,677		18,677
Accumulated depreciation		(170,735)		91,669·
Property and equipment, net		58,187		91,009
Other assets				
Restricted cash - IDN		800,000		1,200,000
Total other assets		800.000		1,200,000
Total assets	\$	4,648,531	<u>_s</u>	4.073.222
LIABILITIES AND NET ASSETS				
Current liabilities				
Accounts payable	\$	396.039	\$	105.345
Accrued expenses		8,983		6,921
Accrued wages and related liabilities		265,717		154,454
Deferred revenue		1,854,420		1,185,265
Total current liabilities		2,525,159		1,451,985
Long-term liabilities				
Deferred revenue - Long term portion		800,000		1,200,000
Total long-term liabilities		800,000		1,200,000
Total liabilities		3,325,159		2,651,985
Net assets				
Unrestricted		1,323,372		1,421.237
Total net assets		1,323,372		1,421,237
Total liabilities and net assets	\$	4,648,531	\$	4,073,222

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017

	2018	2017	
Support:			
Grant and contract revenue	\$ 5,017,825	\$ 3,493,136	
Revenue:			
Dental patient revenue	101,092	121,784	
Fees for programs and services	1,455,860	100,602	
Interest income	6,085	5,554	
Other income	12,766_	2,594	
Total revenue	1,575,803	230,534	
Total support and revenue	6,593,628	3,723,670	
Program expenses:			
Workforce	3,263,756	2,011,463	
Public health	198,719	165,268	
Molar	219,335	279,213	
CSAP	2,524,655	772,056	
Total program expenses	6,206,465	3,228,000	
Management and general	485,028	275,938	
Total expenses .	6,691,493	3,503,938	
Gain (loss) on sale of property and equipment		(1,146)	
Change in net assets	(97,865)	218,586	
NET ASSETS, beginning of the year	1,421,237_	1,202,651	
NET ASSETS, end of the year	\$ 1,323,372	\$ 1,421,237	

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2018

	Workforce	Public Health	Molar	CSAP	Total Program	Management & General	Total
Personnel:				•			
Salaries	\$ 987,365	\$ 115,572	\$ 112,796	\$ 1,480,317	\$ 2,696,050	\$ 281,983	\$ 2,978,033
Payroll taxes and employee benefits	185,492	20,750	21,938	261,323	489,503	48,518	538,021
Subtotal	1,172,857	136,322	134,734	1,741,640	3,185,553	330,501	3,516,054
Site expenses:							
Computer fees	16,218	1,186	3,392	18,846	39,642	3,161	42,803
Medical and pharmacy supplies, MOA	1,610,212	36,431	55,217	327,270	2,029,130	4,967	2,034,097
Office supplies	17,314	2,634	448	64,899	85,295	30,617	115,912
Food		•		58,405	58,405		58,405
Subtotal	1,643,744	40,251	59,057	469,420	2,212,472	38,745	2,251,217
General:		•					
Bad debts	=	<u>=</u>	=	12,847	12,847	•	12,847
Depreciation			6,869		6,869	26,613	33,482
Dues and memberships	203,919	. 59	76	4,877	208,931	8,658	217,589
Education and training	2,108	-	140	1,050	3,298	. 45	3,343
Equipment and maintenance	22,299	-	544	3,787	26,630	2,420	29,050
Rent and occupancy	51,842	5,628	6,099	115,769	179,338	20,556	199,894
Insurance	5,364	972	1,173	. 7,156	14,665	5,016	19,681
Miscellaneous	•	•	219	7,732	7,951	•	7,951
Payroll processing fees	150	50	-	694	894	9,105	9,999
Postage	1,646	168	178	1,635	3,627	313	3,940
Printing	4,208	366	1,175	4,330	10,079	1,756	11,835
Professional fees	26,047	1,000	2,797	. 38,573	68,417	19,353	87,770
Training fees and supplies	53,602	914	1,000	20,548	76,064	4,758	80,822
Travel	47,224	2,806	1,475	54,798	106,303	8,423	114,726
Telephone	10,222	1,116	501	12,348	24,187	1,327	25,514
Vehicle expense	· -	•	3,298	31	3,329	. 497	3,826
Event facility fees	18,524	9,067	<u>-</u>	27,420	55,011	6,942	61,953
Subtotal	'447,155	22,146	25,544	313,595	808,440	115,782	924,222
Total expenses	\$ 3,263,756	\$ 198,719	\$ 219,335	\$ 2,524,655	\$ 6,206,465	\$ 485,028	\$ 6,691,493

See accompanying notes.

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2017

	Workforce	Public Health	Molar	CSAP	Total Program	Management & General	Total
Personnel:					•		
Salaries	\$ 902,285	\$ 72,003	\$ 141,659	\$ 271,561	\$ 1,387,508	\$ 131,822	\$ 1,519,330
Payroll taxes and employee benefits	158,395	12,821	26,335	46,652	244,203	19,635	263,838
Subtotal	1,060,680	84,824	167,994	318.213	1,631,711	151,457	1,783,168
Site expenses:							
Computer fees	17,098	1,570	5,135	4,920	28,723	1,698	30,421
Medical and pharmacy supplies, MOA	673,678	61,473	70,399	354,919	1,160,469	2,212	1,162,681
Office supplies	17,744	2,588	1,407	, 9,570	31,309	15,415	46,724
Subtotal	708,520	65,631	76,941	369,409	1,220,501	19.325	1,239,826
General:			٠		•		
Depreciation	•	•	7,095	•	7,095	23,114	30,209
Dues and memberships	5,185	35	9	9,871	15,100	8,547	23,647
Education and training	4,635	150	1,514	1,730	8.029	8,558	. 16,587
Equipment and maintenance	270	•	468	-	738	1,727	2,465
Rent and occupancy	39,647	3,279	6,881	11,180	60,987	4,709	65,696
Insurance	5,712	944	. 1,601	1,609	9,866	582 .	10,448
Miscellaneous*	-	•	-	- ,	-	5,817	5,817
Payroll processing fees	-	•	-	592	592	5.717	6.309
Postage	2,007	146	348	722	3,223	606	3,829
Printing	3,805	671	1,506	5,276	11,258	426	11,684
Professional fees	27,639	1,601	4.872	11,890	46,002	28,039	74,041
Training fees and supplies	84,505	667	407	9,694	95,273	1,462	96,735
Travel	48,119	3,885	3,585	27,635	83,224	8,979	92,203
Telephone	10,398	1,040	975	2,105	14,518	623 .	15,141
Vehicle expense		-	5,017	800	5.817	•	5,817
Event facility fees	10,341	2,395		1,330	14,066	6,250	20,316
Subtotal	242,263	14.813	34.278	´ 84,434	375,788	105,156	480,944
Total expenses	\$ 2,011,463	\$ 165,268	\$ 279,213	\$ 772,056	\$ 3,228,000	\$ 275,938	\$ 3,503,938

See accompanying notes.

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017

•		2018	2017	
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	(97,865)	\$	218,586
Adjustments to reconcile change in net assets				
to net cash provided by operating activities:	•			
Depreciation		33,482		30,209
(Gain)/loss on sale of property and equipment		-		1,146
(Increase) decrease in operating assets:				
Accounts receivable - Grants and contracts		(418,571)		(207,861)
Accounts receivable - Dental services		(34)		8,420
Prepaid expenses		(11,396)		25,366
Restricted cash - IDN		(565,828)		191,847
Increase (decrease) in operating liabilities:			,	
Accounts payable		290,694		42,240
Accrued expenses		2,062		(987)
Accrued wages and related liabilities	•	111,263		57,073
Deferred revenue		269,155		(194,604)
Net cash provided (used) by operating activities		(374,191)		171,435
CASH FLOWS FROM INVESTING ACTIVITIES				
Reinvestment of certificates of deposit interest		(525)		(520)
Purchases of property and equipment		-		(81,350)
Net cash used by investing activities		_(525)		(81,870)
Net increase (decrease) in cash and cash equivalents		(374,716)		89,565
Beginning cash and cash equivalents		1,075,410		985,845
Ending cash and cash equivalents	\$	700,694	\$_	1,075,410

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1. Nature of Activities and Summary of Significant Accounting Policies

Nature of activities

North Country Health Consortium, Inc. and Subsidiary (NCHC) (the Organization) is a not-for-profit health center chartered under the laws of the State of New Hampshire. The Organization's mission is to lead innovative collaboration to improve the health status of the region. NCHC is engaged in promoting and facilitating access to services and programs that improve the health status of the area population, provide health training and educational opportunities for healthcare purposes, and provide region-wide dental services for an underserved and uninsured residents.

Effective October 1, 2017, the Organization assumed the operations of Friendship House, an outpatient drug and alcohol treatment facility and program from Tri County Community Action Program.

The Organization's wholly owned subsidiary, North Country ACO (the ACO), is a non-profit 501(c)(3) charitable corporation formed in December 2011. This entity was formed as an accountable care organization (ACO) with its purpose to support the programs and activities of the ACO participants to improve the overall health of their respective populations and communities. A nominal cash balance remains and activities have ceased.

The Organization's primary programs are as follows:

Network and Workforce Activities – To provide workforce education programs and promote oral health initiatives for the Organization's dental services.

Public Health and CSAP – To conduct community substance abuse prevention activities, coordination of public health networks, and promote community emergency response plan.

Dental Services and Molar – To sustain a program offering oral health services for children and low income adults in northern New Hampshire.

Following is a summary of the significant accounting policies used in the preparation of these consolidated financial statements.

Basis of accounting

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The Organization uses the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., measurable and earned. Measurable refers to the ability to quantify in monetary terms the amount of the revenue and receivable. Expenses are recognized when they become liable for payment.

Principles of consolidation

The accompanying consolidated financial statements include the accounts of North Country Health Consortium, Inc. and its wholly owned subsidiary, North Country ACO. All inter-company transactions and balances have been eliminated in consolidation.

Use of estimates

In preparing the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Concentration of risk

The Organization's operations are affected by various risk factors, including credit risk and risk from geographic concentration and concentrations of funding sources. Management attempts to manage risk by obtaining and maintaining revenue funding from a variety of sources. A substantial portion of the Organization's activities are funded through grants and contracts with private, federal, and state agencies. As a result, the Organization may be vulnerable to the consequences of change in the availability of funding sources and economic policies at the agency level. The Organization generally does not require collateral to secure its receivables.

Revenue recognition

Below are the revenue recognition policies of the Organization:

Dental Patient Revenue

Dental services are recorded as revenue within the fiscal year related to the service period.

Grant and Contract Revenue

Grants and contracts are recorded as revenue in the period they are earned by satisfaction of grant or contract requirements.

Fees for Programs and Services

Fees for programs and services are recorded as revenue in the period the related services were performed.

Cash and cash equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Restricted cash - IDN

Restricted cash – IDN consists of advanced funding received from The State of New Hampshire Department of Health and Human Services for the Integrated Delivery Network program (IDN). The original advance of funds of \$2,000,000 is to be used to fund the Organization's cost of administering the IDN over a period of five years, beginning in fiscal year 2017. The remaining balance is to be distributed to participants.

For the years ending September 30, 2018 and 2017, these amounts were restricted as follows:

	2018		2017
Administration fee to the Organization Distributions to participants	\$ 1,200,000 1.587,216	\$	1,600,000 621,388
	\$ 2,787.216	·\$	2,221,388

Accounts receivable

The Organization has receivable balances due from dental services provided to individuals and from grants and contracts received from federal, state, and private agencies. Management reviews the receivable balances for collectability and records an allowance for doubtful accounts based on historical information, estimated contractual adjustments, and current economic trends. Management considers the individual circumstances when determining the collectability of past due amounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to earnings and a credit to accounts receivable. Any collection fees or related costs are expensed in the year incurred. The Organization recorded an allowance for doubtful accounts for estimated contractual adjustments for dental service of \$598 and \$7,776 as of September 30, 2018 and 2017, respectively, and an allowance for doubtful accounts for grants and contracts of \$12,847 and \$0 as of September 30, 2018 and 2017, respectively. The Organization does not charge interest on its past due accounts, and collateral is generally not required.

Certificates of deposit

The Organization has three certificates of deposit that may be withdrawn without penalty with one financial institution. These certificates carry original terms of 12 months to 24 months, have interest rates ranging from .40% to .55%, and mature at various dates through February 2020.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation. The Organization generally capitalizes property and equipment with an estimated useful life in excess of one year and installed costs over \$2,500. Lesser amounts are generally expensed. Purchased property and equipment is capitalized at cost.

Property and equipment are depreciated using the straight-line method using the following ranges of estimated useful lives:

Computers and equipment	*	3-7 years
Dental equipment		5-7 years
Furniture and fixtures		5-7 years
Vehicles		5 years

Depreciation expense totaled \$33,482 and \$30,209 for the years ended September 30, 2018 and 2017, respectively.

Deferred revenue

Deferred revenue is related to advance payments on grants or advance billings relative to anticipated expenses or events in future periods. The revenue is realized when the expenses are incurred or as services are provided in the period earned.

Net assets

The Organization is required to report information regarding its financial position and activity according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Unrestricted net assets - consist of unrestricted amounts that are available for use in carrying out the mission of the Organization.

Temporarily restricted net assets – consist of those amounts that are donor restricted for a specific purpose. When a donor restriction expires, either by the passage of a stipulated time restriction or by the accomplishment of a specific purpose restriction, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. The Organization has elected, however, to show those restricted contributions whose restrictions are met in the same reporting period as they are received as unrestricted support. The Organization had no temporarily restricted net assets at September 30, 2018 and 2017.

Permanently restricted net assets – result from contributions from donors who place restrictions on the use of donated funds mandating that the original principal remain invested in perpetuity. The Organization had no permanently restricted net assets at September 30, 2018 and 2017.

Income taxes

The Organization and the ACO are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and are not classified as private foundations. However, income from certain activities not directly related to the Organization's tax-exempt purpose is subject to taxation as unrelated business income. The Organization had no unrelated business income activity subject to taxation for the year ended September 30, 2018.

The Organization had adopted the provisions of FASB ASC 740-10. FASB ASC 740-10 prescribes a recognition threshold and measurement attributable for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return, and provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. Based on management's evaluation, management has concluded that there were no significant uncertain tax positions requiring recognition in the financial statements at September 30, 2018.

Although the Organization is not currently the subject of a tax examination by the Internal Revenue Service or the State of New Hampshire, the Organization's tax years ended September 30, 2015 through September 30, 2018 are open to examination by the taxing authorities under the applicable statue of limitations.

Functional expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Activities. Expenses are charged to programs based on direct expenses incurred and certain costs, including salaries and fringe benefits, are allocated to the programs and supporting services based upon related utilization and benefit.

Implementation of new accounting pronouncements

Management is reviewing the following Accounting Standards Updates (ASU) issued by the Financial Accounting Standards Board, which are effective for future years, for possible implementation and to determine their effect on the Organization's financial reporting.

ASU No. 2015-14, Revenue from Contracts with Customers. This ASU includes new revenue measurement and recognition guidance, as well as required additional disclosures. The ASU is effective for annual reporting beginning after December 15, 2018, and interim reporting periods within annual reporting beginning after December 15, 2019. The effect of this ASU has not been quantified.

ASU No. 2016-02, Leases (Topic 842). This ASU requires lessees to recognize the following for all leases (with the exception of short-term leases) at the commencement date; (1) a lease liability, which is the lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (2) a right-of-use asset which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. For short-term leases (term of twelve months or less), a lessee is permitted to make an accounting policy election by class of underlying asset not to recognize lease assets and lease liabilities. If a lessee makes the election, it should recognize lease expense for such leases generally on a straight-line basis over the lease term. The ASU is effective for annual periods, and interim reporting periods within those annual periods, beginning after December 15, 2019. The effect of this ASU has not been quantified.

ASU No. 2016-14, Not-For-Profit Entities: Presentation of Financial Statements of Not-for-Profit Entities. The ASU was issued to improve reporting by not-for-profit entities in the areas of net asset classifications and information provided about liquidity. This ASU is effective for fiscal years beginning after December 15, 2017, and interim periods within fiscal years beginning after December 15, 2018. This ASU will increase disclosures in the Organization's financial statements.

ASU No. 2016-18, Statement of Cash Flows: Restricted Cash. This ASU clarifies how to report restricted cash in the statement of cash flows. This ASU is effective for fiscal years beginning after December 15, 2018, and interim periods within fiscal years beginning after December 15, 2019. This ASU will have minimal effect on the Organization's financial statements.

Note 2. Cash Concentrations

The Organization maintains cash balances at two financial institutions. Their bank accounts at the institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per financial institution. The Organization's cash balances exceeded federally insured limits by \$14,600 at September 30, 2018. The Organization has not experienced any losses with these accounts. Management believes the Organization is not exposed to any significant credit risk on cash as of September 30, 2018.

The Organization attempts to manage credit risk relative to cash concentrations by utilizing "sweep" accounts. The Organization maintains ICS Sweep accounts that invest cash balances in other financial institutions at amounts that do not exceed FDIC insurable limits. All cash at these institutions is held in interest-bearing money market accounts. Interest rates on these balances ranged from .10% to .15% as of September 30, 2018.

Note 3. Operating Leases

The Organization leases office space in Littleton, NH under a three year operating lease that expires in October 2020. The Organization has the option to renew the lease for two additional years.

In October 2017, the Organization assumed the operations of Friendship House, an outpatient drug and alcohol treatment facility and program. The Organization leases the premises under a five-year operating lease that expires March 2023, with monthly rent and CAM fee payments of \$19,582. The CAM fee portion is to be adjusted annually. Since the inception of the lease, the agreement has been verbally and mutually amended to allow the Organization to pay actual expenses, such as utilities, repairs, mortgage, CAM, etc., in lieu of the \$19,582 monthly payment.

In addition, the Organization leases satellite offices in Berlin, NH, Tamworth, NH, Woodsville, NH, North Conway, NH, and Conway, NH under month-to-month operating lease agreements.

Future minimum rental payments under lease commitments are as follows:

Year Ended September 30,	•	
2019	\$	160,297
2020		163,411
2021		65,431
2022		56,500
2023		28,250
Thereafter		-
		473,889

Lease expense for the aforementioned leases was \$132,746 and \$62,100 for the years ended September 30, 2018 and 2017, respectively.

Note 4. Deferred Revenue

The summary of the components of deferred revenue as of September 30, are as follows:

	2018	2017
Deferred Revenue- IDN	\$ 2,387,744	\$ 2,215,782
Deferred Revenue- Other	 266,676	 169,483
Total	\$ 2,654,420	\$ 2,385,265

Deferred revenue - IDN

Under the terms of an agreement between the Centers for Medicare and Medicaid Services (CMS) and the State of New Hampshire Department of Health and Human Services, various Integrated Delivery Networks (IDN) are to be established within geographic regions across the state to develop programs to transform New Hampshire's behavioral health delivery system by strengthening community-based mental health and substance use disorder services and programs to combat the opioid crisis. The Organization has been designated to be the administrative lead of one of these IDNs.

In September 2016, the Organization was awarded a five-year demonstration project from the CMS, passed through the State of New Hampshire Department of Health and Human Services. At that date, the Organization was advanced \$2,413,256 upon fulfillment of the condition of successful submission and state approval of an IDN Project Plan. Of that amount, \$2,000,000 will be retained by the Organization as administrative fees for five years and the remaining funds will be disbursed to participants. For years two through five, the IDNs will continue to earn performance-based incentive funding by achieving defined targets and any funds received will be passed through to the participants.

Note 5. Related Party Transactions

A majority of the Organization's members and the Organization are also members of a Limited Liability Company. There were no transactions between the Limited Liability Company and the Organization's members in 2018 and 2017.

The Organization contracts various services from other organizations of which members of management of these other organizations may also be board members of North Country Health Consortium, Inc. and Subsidiary. Amounts paid to these organizations were \$898,736 and \$348,668 for the years ended September 30, 2018 and 2017, respectively. Outstanding amounts due to these organizations as of September 30, 2018 and 2017 amounted to \$33,214 and \$37,950, respectively. Outstanding amounts due from these organizations as of September 30, 2018 and 2017 amounted to \$5,210 and \$0, respectively.

Note 6. Retirement Plan

The Organization offers a defined contribution savings and investment plan (the Plan) under section 403(b) of the Internal Revenue Code. The Plan is available to all employees who are 21 years of age or older. There is no service requirement to participate in the Plan. Employee contributions are permitted and are subject to IRS limitations. Monthly employer contributions are \$50 for each part-time employee and \$100 for each full-time employee. Employer contributions for the years ended September 30, 2018 and 2017 were \$61,990 and \$26,291, respectively.

Note 7. Commitment and Contingencies

The Organization receives a significant portion of its support from various funding sources. Expenditure of these funds requires compliance with terms and conditions specified in the related contracts and agreements. These expenditures are subject to audit by the contracting agencies. Any disallowed expenditures would become a liability of the Organization requiring repayment to the funding sources. Liabilities resulting from these audits, if any, will be recorded in the period in which the liability is ascertained. Management estimates that any potential liability related to such audits will be immaterial.

Note 8. Federal Reports

Additional reports, required by Government Auditing Standards and Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements. Cost Principles, and Audit Requirements for Federal Awards, including the Schedule of Expenditures of Federal Awards, are included in the supplements to this report.

Note 9. Reclassifications

Certain reclassifications have been made to the financial statements for the year ended September 30, 2017 to conform with the current year presentation.

Note 10. Subsequent Events

Subsequent to year end, the Organization entered into a line of credit agreement with a local bank. The Organization has \$500,000 of available borrowing capacity under this line of credit. The line of credit bears interest at the Wall Street Journal Prime Rate plus .50% and is secured by all assets of the Organization. The line of credit is due on demand and matures February 2020.

The Organization has evaluated subsequent events through March 26, 2019, the date the financial statements were available to be issued.



NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

ADDITIONAL REQUIRED REPORTS

SEPTEMBER 30, 2018



NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED SEPTEMBER 30, 2018

Federal Grantor/Pass through Grantor/Program Title	Federal CFDA Number	Grant No.	Pass-through Grantor's Subgrant No.	Federal Expenditures
U.S Department of Health and Human Services				
Direct Programs:				
Rural Health Care Services Outreach Program (Oral Health)	93.912	D04RH28387		\$ 106,595
Network Development	93.912	D06RH28031		254,067
Rural Health Care Services Outreach Program (Opioid)	93.912	D04RH31641		5,813
				366,475
Health Careers Opportunity	93,329	G06HP27887		102,222
Drug-Free Communities (SAMHSA)	93.276	1H79SP021539-01		151,252
Total direct programs:	•			619,949
Passed through the State of New Hampshire:				
Public Health Emergency Preparedness	93,074	•	U90TP000535	66,566
Disaster Behavioral Health Response Teams	93.074		U90TP000535	62,542
	•			129,108
SAP - 2 Schools	93,243		SP020796	77,695
SAP - WMCC	93.243		SP020796	119,728
Young Adult Strategies	93.243		SP020796	96,490
Young Adult Leadership	93,243		SP020796	19,547
	•	•		313,460
School-Based Immunization	93.268		H231P0007757	8,689
Continuum of Care	93,959	•	TI010035-14	23,666
Student Assistance Program Federal Block Grant	93.959		158557-B001	856
SAP - 5 Schools	93,959		TI010035-16	68,584
Substance Use Disorder (Friendship House)	93.959		TI010035-14	210,900
Substance Misuse Prevention	93.959		TI010035-14	69,687
				373,693
Community Health Western	93,757		, NUISOTNOO 1021	
Community Health Workers Community Health Workers (Chronic Disease)	93,757 93,757		NU58DP004821 NU58DP004821	12,867 29,992
Community Health Workers (Heart Disease)	93,757		NU58DP004821	49,985
Continuity reality workers (reality Disease)	73,737		1403001004021	47,705
				92,844
Community Health Workers (Cancer)	93,898		NU58DP003930	24,942
Public Health Advisory Council	93.758		B010T00937	42,025
Total passed through the State of New Hampshire:				984,761
Passed through the University of Dartmouth Area Health				
- Education Center:				
Area Health Education Centers	93.107	•	U77HP03627-09-01	76,099
Passed through the University of New Hampshire:				
Practice Transformation Network	93.638		Agreement #16-039	517,138
Total Expenditures of Federal Awards		•	,	\$ 2,197,947

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

Notes to Schedule of Expenditures of Federal Awards for the Year Ended September 30, 2018

Note 1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal award activity of North Country Health Consortium, Inc. and Subsidiary (the Organization) under programs of the federal government for the year ended September 30, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Organization, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Organization.

Note 2. Summary of Significant Accounting Policies

- (1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance whereby certain types of expenditures are not allowable or are limited as to reimbursement.
- (2) Pass-through entity identifying numbers are presented where available.
- (3) The Organization did not elect to use the 10% de minimus indirect cost rate allowed under the Uniform Guidance.



CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of North Country Health Consortium, Inc. and Subsidiary Littleton, New Hampshire

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of North Country Health Consortium, Inc. and Subsidiary (the Organization) (a New Hampshire nonprofit organization), which comprise the consolidated statements of financial position as of September 30, 2018, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated March 26, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered North Country Health Consortium, Inc. and Subsidiary's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of North Country Health Consortium, Inc. and Subsidiary's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

(802) 773-2721

(802) 527-0505

Compliance and Other Matters

As part of obtaining reasonable assurance about whether North Country Health Consortium, Inc. and Subsidiary's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

St. Albans, Vermont March 26, 2019 VT Reg. No. 92-0000102 a.M. Peisch & Company, LLP



CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors of North Country Health Consortium, Inc. and Subsidiary Littleton, New Hampshire

Report on Compliance for Each Major Federal Program

We have audited North Country Health Consortium, Inc. and Subsidiary's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of North Country Health Consortium, Inc. and Subsidiary's major federal programs for the year ended September 30, 2018. North Country Health Consortium, Inc. and Subsidiary's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statues, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of North Country Health Consortium, Inc. and Subsidiary's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about North Country Health Consortium, Inc. and Subsidiary's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of North Country Health Consortium, Inc. and Subsidiary's compliance.

- 20 -

(802) 773-2721

(802) 527-0505

Opinion on Each Major Federal Program

In our opinion, North Country Health Consortium, Inc. and Subsidiary complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2018.

Report on Internal Control Over Compliance

Management of North Country Health Consortium, Inc. and Subsidiary is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered North Country Health Consortium, Inc. and Subsidiary's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of North Country Health Consortium, Inc. and Subsidiary's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

St. Albans, Vermont March 26, 2019 VT Reg. No. 92-0000102

a.M. Peisch & Company, LLP

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

Schedule of Findings and Questioned Costs Year Ended September 30, 2018

A. SUMMARY OF AUDITOR'S RESULTS

- 1. The independent auditor's report expresses an unmodified opinion on whether the consolidated financial statements of North Country Health Consortium, Inc. and Subsidiary were prepared in accordance with GAAP.
- 2. No material weakness or significant deficiencies relating to the audit of the consolidated financial statements of North Country Health Consortium, Inc. and Subsidiary are reported in the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Governmental Auditing Standards.
- 3. No instances of noncompliance material to the consolidated financial statements of North Country Health Consortium, Inc. and Subsidiary, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- 4. No material weakness or significant deficiencies relating to internal control over compliance for major federal award programs are reported in the Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance.
- 5. The auditor's report on compliance for the major federal award programs for North Country Health Consortium, Inc. and Subsidiary expresses an unmodified opinion on the major federal program.
- 6. There were no audit findings that are required to be reported in this schedule in accordance with 2 CFR Section 200.516(a).
- 7. The program tested as a major program was U.S. Department of Health and Human Services ACA Transforming Clinical Practice Initiative: Practice Transformation Networks (CFDA Number 93.638).
- 8. The threshold for distinguishing Types A and B programs was \$750,000.
- 9. North Country Health Consortium, Inc. and Subsidiary was determined to be a low-risk auditee.

B. FINDINGS - FINANCIAL STATEMENT AUDIT

There were no reported findings related to the audit of the consolidated financial statements for the year ended September 30, 2018.

C. FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAM AUDIT

There were no reported findings related to the audit of the federal program for the year ended September 30, 2018.

NORTH COUNTRY HEALTH CONSORTIUM, INC. AND SUBSIDIARY

Summary Schedule of Prior Audit Findings Year Ended September 30, 2018

2017 and 2016 FINDINGS AND QUESTIONED COSTS – AUDIT OF MAJOR FEDERAL AWARD PROGRAMS

2017 Finding:

There were no reported findings related to the audit of the major federal program for the year ended September 30, 2017.

2016 Finding:

There were no reported findings related to the audit of the major federal program for the year ended September 30, 2016.



2019 - 2020 Board of Directors

OFFICERS

Michael Lee, President (2022)	Karen Woods, Secretary (2021)
Weeks Medical Center	Cottage Hospital
President	Administrative Director
173 Middle Street	90 Swiftwater Road
Lancaster, NH 03584	PO Box 2001
Phone: 603-788-5030	Woodsville, NH 03785
Email: michael.lee@weeksmedical.org	Phone: 603-747-9109
AA: lisa.tetreault@weeksmedical.org	Email: kwoods@cottagehospital.org
Mike Counter, Treasurer (2020)	
North Country Home Health & Hospice Agency	
Executive Director	
536 Cottage Street	
Littleton, NH 03561	
Phone: 603-444-5317	
Email: mcounter@nchhha.org	
AA: gchase@nchhha.org (Gary)	·

DIRECTORS

Scott Colby (2022)	Kevin Kelley (2020)
Upper Connecticut Valley Hospital	Indian Stream Health Center
President and CEO	Chief Executive Officer
181 Corliss Road	141 Corliss Lane
Colebrook, NH 03576	Colebrook, NH 03576
Phone: 603-388-4110	Phone: 603-388-2416 802-688-4689
Email: scolby@ucvh.org	Email: kkelley@indianstream.org
AA: pehly@ucvh.org (Paula)	AA: <u>bpaquette@indianstream.org</u> (Billie Jo)
Ed Duffy, MD (2021)	Rev. Curtis Metzger, Vice President (2022)
Littleton Regional Healthcare	All Saints' Episcopal Church
Executive Vice President, Chief Medical Officer	35 School Street
600 St. Johnsbury Road	Littleton, NH 03561
Littleton, NH 03561	Phone: 603-209-0755
Phone: 603-444-9579	Email: <u>curtismetzger@yahoo.com</u>
Email: eduffy@lrhcares.org	
AA: <u>nsweeney@lrhcares.org</u> (Nancy)	



2019 - 2020 Board of Directors

Suzanne Gaetjens-Oleson (2020)

Northern Human Services

Regional Mental Health Administrator

Administrative Offices 87 Washington Street Conway, NH 03818

Phone: 603-447-8137

Email: sgaetjens@northernhs.org

Weeks Medical Center
Chief Medical Officer

Lars Nielson, MD (2021)

Chief Medical Officer 173 Middle Street

Lancaster, NH 03584

Phone: 603-788-5089 or 788-5291 Email: <u>lars.nielson@weeksmedical.org</u> AA: <u>paul.laduke@weeksmedical.org</u>

Ken Gordon (2021)

Coos County Family Health Services

Chief Executive Officer 54 Willow Street

Berlin, NH 03570

Phone: 603-752-3669 x 4018 Email: kgordon@ccfhs.org

Tara MacKillop (2020)

Androscoggin Valley Home Care

Executive Director 795 Main Street Berlin, NH 03570

Phone: 603-752-7505 x 817

Email: tmackillop@avhomecare.org

Jeanne Robillard (2022)

Tri-County Community Action Program

Chief Operating Officer 30 Exchange St.

Berlin, NH 03570 Phone: 603-752-7001

Email: jrobillard@tccap.org

Vacant Seat (2022)

Ammonoosuc Community Health Services

25 Mount Eustis Road Littleton, NH 03561

Phone:

Summary

Over 6 years of increasing management experience for the North Country Health Consortium as both a Program Manager and Director for the Northern New Hampshire Area Health Education Center and the Integrated Delivery Network. 18 years of pharmacist experience in the local community and hospital environments, 13 of which were in a supervisory management level. Direct experience as owner and sole proprietor of an independent pharmacy and a gift shop.

Experience

Director of Programs, North Country Health Consortium, Littleton, NH **October 2019-current**

Responsible for program oversight of the North Country Public Health Network, Executive Director of the Region 7 Integrated Delivery Network, and Center Director for the Northern New Hampshire Area Health Education Center. Additional responsibilities include monitoring for grant funding opportunities, grant writing, coordinating grant submissions; Oversight activities include monitoring program budgets, reviewing of workplans and progress reports to ensure program deliverables are met; supervision of Public Health Program Manager, Public Health Emergency Preparedness Coordinator, Substance Misuse Prevention Senior Program Manager, and NCHC Senior Program Manager; and member of NCHC Senior Leadership Team

Director of Workforce Integration & Training, North Country Health Consortium, Littleton, NH

October 2018-October 2019

Responsible for program oversight of the Region 7 Integrated Delivery Network (IDN), the Northern New Hampshire Area Health Education Center (NNH AHEC), North Country Public Health Network, and North Country Health Consortium Substance Misuse Prevention Programs, including Drug Free Communities. Oversight activities include supervising program staff; working with local and state government to secure funding sources necessary to support project-based deliverables; providing direction in the administration of contracts and associated subcontracts to ensure achievement of performance metrics and project deliverables; grant writing, fostering collaborative relationships, including cross-program opportunities; and identifying new program development options.

Integrated Delivery Network Program Manager, North Country Health Consortium, Littleton, NH

July 2016-October 2018

Responsible for overall program management activities to support successful achievement of project outcomes for Region 7 Integrated Delivery Network. Activities included supervision of IDN program staff; creating processes and procedures to accomplish IDN program objectives, metrics, and deliverables; monitoring project activities to ensure continuity and alignment with Region 7 IDN program goals and IDN Statewide initiatives; coordination and implementation of IDN projects activities to ensure regional effectiveness and efficiency of the IDN program; monitoring budgeted program expenditures; managing contracts with community partners; ensuring compliance to fidelity; creating performance reports, analyses, and program reports.

Owner, Newfound Nook Gifts & More, Bristol, NH January 2016-September 2016

Retail Business Owner/Operator. Created gift shop business from the ground up. Responsible for all aspects of the business, including inventory control and maintaining finances.

Pharmacy Manager, Indian Stream Health Center Pharmacy, Colebrook, NH April 2013-December 2015

Provision and supervision of pharmaceutical care that is patient-centered and outcomes oriented. Responsibilities included preparing and dispensing medications pursuant to provider prescriptions; working in concert with the patient and the patient's other health care providers to promote health, to prevent disease, and to assess, monitor, initiate, and modify medication use to assure that drug therapy regimens are safe and effective; inventory management; and ensuring 340B program regulations were followed and in compliance; supervising the Prescription Assistance Program; and supervising pharmacy staff.

Workforce Development Director/Grants Administrator, North Country Health Consortium/Northern New Hampshire Area Health Education Center, Littleton, NH April 2012-March 2013

Worked as the Workforce Development Director for a rural health network. Responsibilities included overseeing the development and implementation of a variety of community-based health professions education programs with particular emphasis on programs designed to support access to quality health care in Northern New Hampshire; collaborating with community partners to complete community health needs assessments; providing oversight for the Workforce Development Program; preparing and managing Workforce Development program budget; completing and submitting reports to funding agencies and monitoring work of subcontractors as assigned. Additional responsibilities included grants administration for all programs of the North Country Health Consortium.

Workforce Education & Development Program Manager, North Country Health Consortium/Northern New Hampshire Area Health Education Center, Littleton, NH November 2009-April 2012

Worked as the Northern NH Area Health Education Center (NNH AHEC) Program Manager. Responsibilities included planning and coordinating continuing education programs for healthcare professionals; promoting health career awareness; managing multiple funding sources; and providing oversight to staff involved with health careers and community-based education programs.

Health Careers Counselor, North Country Health Consortium, Whitefield, NH January 2009-November 2009

Worked in Coos and Grafton County to recruit students into health career occupations and provide support for students interested in health professions training programs. Responsibilities included developing programs to promote health careers and "hands on" learning experiences; creating student tracking mechanisms to show progression of education; and developing and implementing a successful Health Careers Summer Camp program.

Pharmacist, LaPerle's IGA Pharmacy, Colebrook, NH May 2008-December 2008

Worked as a community pharmacist at a 340B qualified pharmacy. Responsibilities included prescription verification; Drug Utilization Reviews; following Federal and State rules; providing clinical support to physicians and patients; and supervising pharmacy technicians.

Pharmacist, Upper Connecticut Valley Hospital, Colebrook NH March 2006-March 2008

Worked as a hospital pharmacist performing drug utilization reviews; dispensing medication for in-patient use; processing prescriptions for employees; teaching community members about diabetes medications; supervising pharmacy technicians; following Federal and State rules; and working with nurses and physicians to ensure quality patient care.

Pharmacist, Rite Aid Corporation, Lancaster, NH December 2005-June 2006

Responsibilities included prescription verification; Drug Utilization Reviews; providing clinical support to physicians and patients; following Federal and State rules; and supervising pharmacy technicians.

Pharmacy owner, Pharmacist, Groveton Pharmacy, Groveton, NH April 2002-December 2005

Responsibilities included all pharmacist roles. Additional responsibilities included complying with Federal and State regulations; record keeping; inventory management; payroll; deposits; accounts payable; accounts receivable; budgets; and human resources.

Pharmacist-in-Charge, Groveton Pharmacy, Groveton, NH March 1995-March 2002

Provided prescribed medications for adequate patient care; managed control substances inventory; counseled public on prescription and non-prescription medications ensured compliance with State and Federal rules and regulations; supervised pharmacy technicians; ensured adequate control and documentation of all controlled substance records; participated in disease state management; and monitored drug therapy in collaboration with physicians and/or other health professionals.

Pharmacist, Rite Aid, Derby, VT March 1993-March 1995

Ensured that every customer received friendly, knowledgeable, and efficient service. Checked all work done by pharmacy technician prior to dispensing medications. Upheld service standards for counseling, dispensing, and pricing of prescriptions.

Education:

Massachusetts College of Pharmacy, Boston, MA B.S. Pharmacy 1992

References: Available upon request

NICOLE WOODS

603-259-4816 (w) nwoods@nchcnh.org (w)

EXPERIENCE

SEPTEMBER 2019 – PRESENT PUBLIC HEALTH EMERGENCY PREPAREDNESS COORDINATOR, NORTH COUNTRY HEALTH CONSORTIUM

Coordinate public safety, implement plans to provide assessment of needs, quality, and education. Work to provide drills and coordinate safety efforts among the Consortium satellite locations, and Littleton base. Work with state and local officials to promote public health and planning for public health emergencies.

MARCH 2018 – PRESENT EMERGENCY MEDICAL TECHNICIAN-B, UPPER VALLEY AMBULANCE

Work under state and local protocols to provide patient care. Nationally registered, and state registered; NH and VT. Transporting patients from scenes, as well as interhospital. Providing transfers for continuity of care. Treating patient in field, while utilizing critical thinking and assessment skills to decide a working diagnosis and provide treatment per protocol.

JULY 2017 – SEPTEMBER 2019 COMMUNICATIONS SPECIALIST, DARTMOUTH HITCHCOCK ADVANCED RESPSONSE TEAM (DHART)

Organization of transports for air resources as well as ground resources. Resources are provided as critical care transportation for scene calls as well as inter-hospital calls throughout NH, VT, MA, and ME. Multitasking through providing information to air and ground crews for transportation and care of patients through phone and radio communications. Working to track flights and ground trucks on missions as well as communicating patient status updates with crew and accepting facility. Utilizing multiple computer programs and data entry points.

JULY 2014 – PRESENT EMERGENCY DEPARTMENT TECHNICIAN, DARTMOUTH HITCHCOCK MEDICAL CENTER-EMERGENCY DEPARTMENT

Hands on patient care technician, utilizing LNA/EMT licensure and emergency department protocols to provide patient care. Trauma ascribe for trauma consults, alerts, and trauma 9's-trauma rating system through DHMC. Providing EKG's, phlebotomy, and direct patient contact. Performing blood gas testing, and blood glucose testing. Discussing patient care with fellow techs, reporting to the charge nurse, as well as discussing with personal care team including physician and other medical providers.

NOVEMBER 2012 – JULY 2014 LNA, GRAFTON COUNTY NURSING HOME

Providing patient care under nursing direction. Tasks including feeding, toileting, and assisting residents in activities of daily living.

EDUCATION

2019-PRESENT MASTER OF SCIENCE IN MANAGEMENT, SOUTHERN NH UNIVERSITY

Presently attending

Major: Master of Science Emergency Management

2016-2019

BACHELOR OF SCIENCE, SOUTHERN NH UNIVERSITY

Major: Community Health Education Served on the Student Advisory Board

Member of the National Society of Leadership and Success

Degree obtained: Bachelor of Science: Community Health Education

2010-2013

BACHELOR OF SCIENCE, PLYMOUTH STATE UNIVERSITY

Major: Criminal Justice/Social Work Degree obtained: Not obtained

SKILLS

Communication

Leadership

- O Experience as a Dartmouth Hitchcock Emergency Department senior tech. I worked with coworkers to educate on EKG's. Additionally, training new hires in the tech position as well as providing mock traumas and taking part in the clinical practice council to develop new protocols for the emergency department.
- o Member of the National Society of Leadership and Success 2018-Present

Computer Skills

• Experience utilizing multiple computer programs including all Word components, scheduling, tracking systems, Epic, and multiple phone systems.

LICENSURES AND CERTIFICATIONS

- Certified Flight Communicator-February 2019-Present
- EMT-B 2017-Present
 - o NREMT E330921
 - o Licensed in NH & VT
- LNA 2012-Present NH BON
 - o License number 049483-24
- Certified Car Seat Technician
 - o Certified July 2017

Kristen G. van Bergen-Buteau, CPHQ

OBJECTIVE

To serve as a leader within the community, with a focus on improving the quality of healthcare and education for North Country residents.

EDUCATION

	University of New Hampshire, Master of Arts, Community Development Policy &
Practice	
2016 – Present	Neil & Louise Tillotson Fund's Community Practitioners' Network
1997 – 2000	USNH College for Lifelong Learning, Bachelor of Science, Behavioral Science
1998 – 1999	International 4-H Youth Exchange Delegate to the Netherlands (June 1998 - March 1999)
1994 – 1997	University of New Hampshire Bachelor of Science general studies
1991 – 1994	WMRHS Graduate, Salutatorian

CERTIFICATIONS

2008 - Present	Certified Professional in Healthcare Quality (CPHQ)
2015 - Present	American Heart Association BLS certification

WORK EXPERIENCE

2019 - Present Senior Program Manager, North Country Health Consortium

- Overall program management for the Integrated Delivery Network (IDN), Northern NH Area Health Education Center (NNH AHEC), and North Country Public Health Network (NC PHN) programs, including budgets, funding process, development and submission of all required program reports, and partner agreements to ensure program deliverables are completed
- Supervise IDN, NNH AHEC and NC PHN program staff and participate in NCHC leadership meetings
- Evaluate and assess program strengths, identify areas for improvement and implement interventions to ensure that program goals are achieved
- · Operationalize project plan to ensure timely achievement of deliverables and milestones
- Foster partner engagement to build upon the successful innovative collaboration to improve the health status of the region
- Build positive relations within the team and external parties by keeping all stakeholders up-todate with relevant project information, communicating to ensure maximum efficiency and participating as a team member to complete program deliverables
- Coordinate with staff from other NCHC program areas to ensure collaborative opportunities are identified and regional progress is reflected in program reports

2009 – 2019 Assistant Director, Quality Services, Littleton Regional Healthcare

- Provided day-to-day operational oversight for the Quality Services Department, including budgeting, management of personnel and delegation of tasks
- Oversaw and coordinated facility programs for Risk Management, Corporate Compliance, Patient Safety, Quality Improvement, Patient Relations, Customer Service, survey readiness activities for state and federal licensing activities
- Chair, Ethics Committee
- Coordinator, LRH Family Support Team
- Facilitated North Country Transitions in Care team monthly meetings
- Represented LRH at North Country Healthcare workgroups for Quality, Compliance, Risk Management and Privacy
- Served as facility point of contact for population health initiatives, including Accountable Care

Organization, Integrated Delivery Network and Community Care Organization work

- Assisted in the implementation of leadership and cultural development programs
- Provided orientation to LRH culture to all new hires for the organization

2005 – 2009 Data Specialist & Executive Administrative Support, Quality Services, Littleton Regional Hospital

- Provided executive support to the Chief Administrative Officer/Chief Nursing Officer and CEO
- Assisted in coordination, development, implementation, continuation and follow-up of projects developed by Quality Services and Department Leaders, including the coordination of data collection, analysis and reporting for identified quality improvement initiatives

2003 – 2005 Training and QA Staff Coordinator, Patient Access Services, Littleton Regional Hospital

2002 – 2003 Emergency Department Registrar, Littleton Regional Hospital

1999 – 2000 · Clinical Lab Clerk, Weeks Medical Center

1997 - 1999 Cashier, Rite Aid Corporation

Junior Level Management (Key Cashier) promotion 12/97

1995 - 1997 Resident Advisor, UNH Department of Residential Life, Durham, NH,

- Training in the areas of behavior, academic success, leadership, and personal support systems
- Student referrals to services on campus
- Regular contact with the public as a UNH representative

1992 – 1997 McDonald's Restaurant, Lancaster, NH

Member of the Customer Service Committee 1993 - 1994

VOLUNTEER/COMMUNITY SERVICE EXPERIENCE

2018 - Present SAU 36 School Board Member, Lancaster Representative

- Educational Programming & Curriculum Committee
- Personnel Committee
- Policy Committee

2019 - Present Parent Volunteer, Girl Scouts USA Troop 30356

2017 - Present Scouting BSA Troop 219, Lancaster NH

- Troop Committee Member
- Advancement Coordinator
- Merit Badge Counselor

2015 – 2016 Member, SAU 36 Ad Hoc Strategic Planning Committee

2012 – 2017 Hospice volunteer for North Country Home Health & Hospice Agency

2009 - Present Member, Littleton Regional Healthcare Family Support Team

2007 - Present Member, Weeks Medical Center Family Support Team

Spring 1996 UNH Alternative Break Challenge, Habitat for Humanity, Zanesville, OH

1990 – 2010 Toys for Tots delivery, John W. Weeks VFW Post 3041

1999 – 2000 Staff, Lançaster Kids Count Program

REFERENCES

Available upon request

KEY ADMINISTRATIVE PERSONNEL

NH Department of Health and Human Services

Contractor Name:

North Country Health Consortium

Name of Contract:

Regional Public Health Network- Amendment #3 - COVID-19 Response

BUDGET PERIOD:	SFY 21			
NAME	JOB TITLE	SALARY	PERCENT PAID FROM THIS CONTRACT	AMOUNT PAID FROM THIS CONTRACT
April Mottram	Director of Programs	\$88,262	5.00%	\$4,413.10
Nicole Woods	Public Health Emergency Preparedness Coordinator	\$63,187	10.00%	\$6,318.70
Kris van Bergen-Buteau	NCHC Senior Program Manager	\$73,715	7.50%	\$5,528.63
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TOTAL SALARIES	<u> </u>		1	\$16,260



STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES DIVISION OF PUBLIC HEALTH SERVICES

Lorl A. Shibinette Commissioner

Lisa M. Morris Director 29 HAZEN DRIVE, CONCORD, NH 03301 603-271-4501 1-800-852-3345'Ext. 4501 Fax: 603-271-4827 TDD Access: 1-800-735-2964 www.dhhs.nh.gov

April 9, 2020

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Division of Public Health Services, to enter into a Retroactive, Sole Source amendment to an existing contract with the vendors listed below for the provision of Regional Public Health Network (RPHN) services statewide, by increasing the total price limitation by \$165,636 from \$9,144,296 to \$9,309,932 with no change to the contract completion dates of June 30, 2021 retroactive to April 1, 2020 upon Governor and Council approval. The original contracts were approved by Governor and Council on June 19, 2019, item (#78E) and City of Nashua on September 18, 2019 (Item #25) and most recently amended with Governor and Council approval on February 5, 2020, item #(7). 100% Federal Funds.

Vendor Name	Vendor Code	Contract Number	Area Served	Current Amount	(Decrease)	Revised Amount	G&C Approval
City of Manchester	177433	1068192	Greater	\$1,044,885	\$0	\$1,044,885	O: June 19, 2019, item #78E
Manchester			Manchester	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			A1: February 5, 2020, item #(7)
City of Nachus	177441	1070165	Greater ·		814.000		O: September 18, 2019, item #25
City of Nashua		10/0165	Nashua	\$717,156	\$14,000	\$731,156	A1: February 5, 2020, item #(7)
County of		1068196	Greater		\$14,000	,	O: June 19, 2019, item #78E
Cheshire	177372	1000190	Monadnock	\$600,792	314,000	\$614,792	A1: February 5, 2020, item #(7)
Granite United		1068198	Concord, Carroll		\$46,201		O: June 19, 2019, item #78E
Way	160015	1000190	County, and South Central	\$2,033,370	340,201	\$2,079,571	A1: February 5, 2020, item #(7)
Greater Seacoast	 ·.	4000402	Strafford		\$24.727		O: June 19, 2019, item #78E
Community Health	154703	1068193	County	\$669,063	\$21,737	\$690,800	A1: February 5, 2020, item #(7)

Lakes Region			Minninggo				O: June 19, 2019, item #78E	
Partnership for Public Health	165635	1068197	Winnipesau kee	\$647,016	\$18,200	\$665,216	A1: February 5, 2020, item #(7)	
Lamprey Health					82 404		O: June 19, 2019, item #78E	
Care	177677	1068952	Seacoast	\$732,539	\$2,104	\$734,643	A1: February 5, 2020, item #(7)	
Mary Hitchcock			Greater		\$27,918	\$1,418,853	O: June 19, 2019, item #78E	
Memorial Hospital	177160	177160	177160	Sullivan and Upper Valley	\$1,390,935	\$27,510	\$1,418,853	A1: February 5, 2020, item #(7)
Mid-State					2/4 22 4)		O: June 19, 2019, item #78E	
Health Center	158055	1068190	Central NH	\$649,802	\$(1,924)	\$647,878	A1: February 5, 2020, item #(7)	
North Country			No 4h				O: June 19, 2019, item #78E	
Health Consortium	158557	1068199	North Country	\$658,738	\$23,400	\$682,138	A1: February 5, 2020, item #(7)	
	 -		Total	\$9,144,296	\$165,636	\$9,309,932		

Funds are available in the following accounts for State Fiscal Years 2020 and 2021, with the authority to adjust budget line items within the price limitation and encumbrances between state fiscal years through the Budget Office, if needed and justified.

05-95-090-901510-79640000 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, CHILHOOD LEAD

05-95-090-900510-5173000 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFORMATICS, ENVIRONMENTAL PUBLIC HEALTH TRACKING

See attached fiscal details.

EXPLANATION

This request is **Retroactive** because the contract review and approval process took longer than anticipated and the current vendors need to continue to move forward in their work. This request is **Sole Source** because the current vendors have successfully met performance measures under the current agreement. The Regional Public Health Networks received funding to pilot a lead initiative in their original contract. This additional funding will expand the services that the regions identified as priorities under this initiative. As the Regional Public Health Network model is currently in place, continuing with these regions is the most effective and efficient method to get these services to clients. As previously stated, the original contract was approved by Governor and Council on June 19, 2019, Item #78E. It was then subsequently amended with Governor and Council approval on February 5, 2020, Item #7.

The purpose of this request is to expand lead prevention strategies that will reduce lead poisoning in young children under the age of six (6). All thirteen (13) Public Health Networks received \$3,000 each between June and September of 2019, to support the lead initiative pilot. This funding has allowed the regions to partner with the Department's Environmental Public Health Tracking Program (EPHT) and the Healthy Homes and Lead Poisoning Prevention Program (HHLPPP) to utilize the Department's data on childhood lead testing rates and blood lead elevations to understand each region's lead exposures. The Department developed Regional Lead Exposure Data Briefs that summarized the above referenced data, allowing each region to identify their high risk communities. Previous funding associated with the pilot also supported the regions to work with stakeholders to identify potential short, medium and long-term primary prevention strategies. In October 2019, each region submitted a summary report to the Department that provided information on primary lead prevention strategies and the stage of "readiness" with respect to implementation of those strategies. This summary report will set the stage for understanding what additional funding/resources each region needs to accomplish their primary prevention goals.

An estimated 84,000 children under the age of six across New Hampshire have the potential to be impacted by lead poisoning. In 2018, 2,566 children under the age of six that were tested for lead poisoning had elevated blood lead levels of three micrograms per deciliter or higher. Those children most at risk for lead poisoning are low income, and living in rental housing or homes in disrepair. Though New Hampshire has communities across the state that are at risk, those communities at highest risk are Berlin, Franklin, Farmington, Hinsdale, Laconia, Manchester, Nashua, Rochester, Newport, Claremont, and Concord.

This funding will help Public Health Regions focus on building a prevention framework within each region that will identify and implement primary lead prevention strategies to eliminate lead poisoning among young children. These strategies will be implemented from April 1, 2020 to June 31, 2021 and will include the following:

- Modifying the building permit process.
- Implementing the Environmental Protection Agency's Renovate, Repair and Painting lead safe work practice training into the curriculum of the local school district's Career and Technical Center.
- Implement pro-active inspections of rental housing and licensed childcare facilities.
- Inventory pre-1978 Housing and develop an outreach plan.
- Conduct outreach and education to property owners, families, schools, and the medical community.
- Train local contractors in the Environmental Protection Agency's Renovate, Repair and Painting lead safe work practice training.

The Department will monitor contracted services using the following performance measures:

- At least one (1) representative from the RPHN attends a one-day meeting hosted by the HHLPPP to review data pertaining to the burden of lead in the region.
- At least six (6) diverse partners from the region participate in an educational session on the burden of lead poisoning.
- Implementing strategies identified to reduce the burden of lead poisoning

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 4 of 4

Should the Governor and Executive Council not authorize this request, valuable funding for primary prevention - the removal of lead hazards from the environment before a child is exposed — will not be provided to the Public Health Regions. Primary prevention is the most effective way to ensure that children do not experience the harmful effects of lead exposure.

Area served: Statewide

Source of Funds: CFDA# 93.197/FAIN# NUE2EH001408 and CFDA #93.070/FAIN# NUE1EH001357

In the event that the Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted.

The Department of Health and Human Services' Mission is to join communities and families in providing opportunities for citizens to achieve health and independence.

05-95-90-901010-8011 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POLICY AND PERFORMANCE, PREVENTIVE HEALTH BLOCK GRANT

City of Nashua	<u> </u>	1	Vendor # 177441-6	<u>-</u>	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	
FY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	
351 2021	102-300731	Contracts for 7 log 5vc	Sub-Total	\$30,000	\$0	
-		<u> </u>	JOHD TOTAL	••••		\$00,000
County of Cheshire			Vendor # 177372-8	001	· · · · · · · · · · · · · · · · · · ·	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	
			Sub-Total	\$30,000	\$0	\$30,00
Greater Seacoast C	Community Health		Vendor # 154703-B	1001	•	
JI COLE OLDON	Johnson Trocker	T			Increased	<u> </u>
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
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SFY 2020 .	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
	102 000701		Sub-Total .	\$30,000		
Granite United Way	/ - Capitol Region		Vendor # 160015-8	3001	Incorporat	
			1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budge
DEN 0000	400 500704	Contracts for Drop Sup	90001022	\$15,000	Annount \$0	
SFY 2020	102-500731	Contracts for Prog Svc		\$15,000 \$15,000		
SFY 2021	102-500731	Contracts for Prog Svc	90001022 Sub-Total	\$30,000		
	<u></u>		Igon- rotal I			450,00
Granite United Way	/ - Carroll County Region	n	Vendor # 160015-6	1001		
					Increased	1
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
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SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000		
	<u></u>	<u> </u>	Sub-Total	\$30,000	\$0	\$30,00
Granite United Way	/ -South Central Region	<i>;</i>	Vendor # 160015-E	3001		
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Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
			}	•	Amount	Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
			Sub-Total	\$30,000	\$0	\$30,00
			Vendor #177677-R	001		
Lampene Health Co	ro.					 -
Lamprey Health Ca	ire	<u> </u>	T		i increased	į.
1		Clace Title		Current Budget	Increased (Decreased)	Revised
Lamprey Health Ca Fiscal Year	Class / Account	. Class Title	Job Number	Current Budget	(Decreased)	Revised Modified Budg
Fiscal Year	Class / Account	<u></u>	Job Number	1	(Decreased) Amount	Modified Budge
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2021		Contracts for Prog Svc Contracts for Prog Svc		Current Budget \$15,000 \$15,000	(Decreased) Amount \$0	Modified Budge \$15,00

rship for Public Health		Vendor # 165635-B	1001		
Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
102-500731	Contracts for Prog Svc	90001022			
		Sub-Total	\$30,000	\$0	
epartment		Vendor # 177433-l	B009		•
Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
102-500731	Contracts for Prog Svc	90001022	\$15,000	· \$0	\$15,00
		Sub-Total	\$30,000	\$0	\$30,00
orial Hospital - Sullivar	n County Region	Vendor # 177160-B	1003		
Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
102-500731	Contracts for Prog Svc	90001022	\$15,000	. \$0	\$15,00
102-500731	Contracts for Prog Svc	90001022	\$15,000	\$0	\$15,00
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102-500731	Contracts for Prog Svc	90001022	\$15,000	Amount \$0	Modified Budg \$15,00
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102-500731	Contracts for Prog Svc	90001022 90001022 Sub-Total	\$15,000 \$15,000 \$30,000	Amount \$0	Modified Budg \$15,00 \$15,00
102-500731	Contracts for Prog Svc	90001022 90001022	\$15,000 \$15,000 \$30,000	Amount : \$0 \$0 \$0	Modified Budg \$15,00 \$15,00
102-500731 102-500731	Contracts for Prog Svc	90001022 90001022 Sub-Total	\$15,000 \$15,000 \$30,000	Amount \$0	Modified Budg: \$15,00 \$15,00 \$30,00
102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022	\$15,000 \$15,000 \$30,000	Amount \$0 \$0 \$0 foreased (Decreased)	Modified Budg \$15,00 \$15,00 \$30,00 Revised Modified Budg
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102-500731 102-500731 Inter Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022	\$15,000 \$15,000 \$30,000 Current Budget \$15,000	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0	Modified Budg \$15,00 \$15,00 \$30,00
102-500731 102-500731 nter Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022 90001022	\$15,000 \$15,000 \$30,000 Current Budget \$15,000 \$15,000 \$30,000	Amount \$0 \$0 \$0 foreased (Decreased) Amount \$0 \$0	Modified Budg
102-500731 102-500731 Inter Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022 90001022 Sub-Total	\$15,000 \$15,000 \$30,000 Current Budget \$15,000 \$15,000 \$30,000	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 Increased (Decreased)	Revised Modified Budg \$15,00 \$30,00 \$30,00 \$30,00 \$30,00 \$30,00 \$15,00 \$30,00 \$80,00 \$
102-500731 102-500731 nter Class / Account 102-500731 102-500731 Consortium	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022 90001022 Sub-Total Vendor # 158557-I	\$15,000 \$15,000 \$30,000 Current Budget \$15,000 \$15,000 \$30,000 B001	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount	Revised Modified Budge \$15,00 \$30,00 Revised Modified Budge \$15,00 \$30,00 Revised Modified Budge
102-500731 102-500731 nter Class / Account 102-500731 102-500731 Consortium Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022 90001022 Sub-Total Vendor # 158557-1 Job Number	\$15,000 \$15,000 \$30,000 \$001 Current Budget \$15,000 \$15,000 \$30,000 B001 Current Budget	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount \$0	Revised Modified Budg \$15,00 \$30,00 Revised Modified Budg \$15,00 \$30,00 Revised Modified Budg \$15,00 \$315,00 \$315,00
102-500731 102-500731 nter Class / Account 102-500731 102-500731 Consortium	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90001022 90001022 Sub-Total Vendor # 158055-8 Job Number 90001022 90001022 Sub-Total Vendor # 158557-I	\$15,000 \$15,000 \$30,000 Current Budget \$15,000 \$15,000 \$30,000 B001	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount	Revised Modified Budg \$15,00 \$30,00 \$30,00 \$30,00 \$30,00 \$15,00 \$15,00 \$30,00 \$80,00 \$
	102-500731 102-500731 epartment Class / Account 102-500731 corial Hospital - Sullival Class / Account 102-500731 102-500731	102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc epartment Class / Account Class Title 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc orial Hospital - Sullivan County Region Class / Account Class Title 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc orial Hospital - Upper Valley Region	102-500731 Contracts for Prog Svc 90001022	102-500731 Contracts for Prog Svc 90001022 \$15,000 102-500731 Contracts for Prog Svc 90001022 \$15,000 Sub-Total \$30,000 Class / Account Class Title Job Number Current Budget 102-500731 Contracts for Prog Svc 90001022 \$15,000 102-500731 Contracts for Prog Svc 90001022 \$15,000 Sub-Total \$30,000 Class / Account Class Title Job Number Current Budget 102-500731 Contracts for Prog Svc 90001022 \$15,000 Sub-Total \$30,000 102-500731 Contracts for Prog Svc 90001022 \$15,000 Sub-Total \$30,000 Sub-Total \$30,000	102-500731 Contracts for Prog Svc 90001022 \$15,000 \$0

05-95-90-902510-7545 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, EMERGENCY PREPAREDNESS

74% Federal Funds & 26% General Funds

CFDA #93.069

. FAIN #U90TP922018

City of Nashua		Veridor # 177441-8	Vendor # 177441-B011			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$182,673		\$182,673
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000		\$15,000
			Sub Total 2020	\$197,673	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$179,673	•	\$179,673
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	ı	\$15,000
,			Sub Total 2021	\$194,673	· \$ 0	\$194,673
			Sub-Total	\$392,346	\$0	\$392,346

County of Chestine			Vendor # 177372-8001				
Fiscal Year	Class / Account	Class Title	Job Number .	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020 102	102-500731	Contracts for Prog Svc	90077410	\$92,910	\$0	\$92,910	
		I	Sub Total 2020	\$92,910	\$0		
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$89,910	. \$0	\$89,910	
			Sub Total 2021	\$89,910	\$0	\$89,910	
			Sub-Total	\$182,820	\$0	\$182,820	

Greater Seacoast C	eater Seacoast Community Health			Vendor # 154703-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$80,580	\$0	\$80,580		
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000	•	\$15,000		
			Sub Total 2020	\$95,580	-\$3,000	\$92,580		
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$77,580	\$0			
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	,	\$15,000		
			Sub Total 2021	\$92,580	\$0	\$92,580		
		•	Sub-Total	\$188,160	-\$3,000	\$185,160		

Gras	Franite United Way - Capitol Region			Vendor # 160015-B001					
	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
\$FY	SFY 2020 102-500731	102-500731	Contracts for Prog Svc	. 90077410	\$96,430	\$0	\$96,430		
		·		Sub Total 2020	\$96,430	\$0	\$96,430		
SFY	SFY 2021 102-500731	102-500731	Contracts for Prog Svc	90077410	\$93,430	\$0	\$93,430		
				Sub Total 2021	\$93,430	\$ 0	\$93,430		
				Sub-Total	\$189,860	\$0	\$189,860		

Vendor # 160015-B001

Increased

Granite United Way - Carroll County Region

		•	l i		Increased	[
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
					Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$86,600	\$0	\$86,600
			Sub Total 2020	\$86,600	\$0	\$86,600
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600
			Sub Total 2021	. \$83,600	\$0	. \$83,600
·	<u> </u>	 	Sub-Total	\$170,200	\$0	\$170,200
	^	<u> </u>		•		
Granite United Way	-South Central Region		Vendor # 160015-B	3001 -	•	
	1				Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
	•				Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$82,360	\$0	\$82,360
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000		\$15,000
			Sub Total 2020	\$97,360	\$0	\$97,360
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$79,360	\$0	\$79,360
SFY 2021	102-500731	Contracts for Prog Svc .	90077028	\$15,000		\$15,000
		<u> </u>	Sub Total 2021	\$94,360	\$0	\$94,360
•	 	1	Sub-Total	\$191,720	\$0	
		•				·
Lamprey Health Car	re		Vendor #177677-R	:001		
<u> </u>	<u>-</u>		T T		Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
1 10001 7 000	0.000777.00007.				` Amount ´	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$82,675	\$0	
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000		\$15,000
<u> </u>	102,000701	00.000000000000000000000000000000000000	Sub Total 2020	\$97,675	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$79,675	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90077028	\$15,000	. •	\$15,000
<u> </u>	1000000	0000.0	Sub Total 2021	\$94,675	\$0	
			Sub-Total	\$192,350	\$0	
				V.04 ,000		
Lakes Region Partn	ership for Public Health		Vendor # 165635-B	3001		
Conco region i cara.	T	Ţ.			Increased	· ·
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
riscal real	Class / Account	Class File	000 110,1100,1	Contin Cooper	Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$89,750	\$0	
3F 1 2020	102-3007-31	Contracts for Flog 54c	Sub Total 2020	\$89,750	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$86,750	\$0	
3F1 2021	102-300731	Contracts for Plog Svc	Sub Total 2021	\$86,750		
			Sub-Total	\$176,500		
 	_		Joub-Total	\$170,300	_\$0	1 \$170,500
Manchester Health	Desertment		Vendor # 177433-	DAMO.	•	
manchester meatin	Department	 	Vehuor# 177455-	5009	Increased	 -
Classi Vassi	C/222 / A 222//24	Class Title	Joh Musehes	Comment Student	(Decreased)	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Amount	Modified Budget
000/ 0000	400 500704	0-1-1-1-1-1-0-1	00077440	£072 002		
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$273,223	\$0	
SFY 2020	102-500731	Contracts for Prog Svc	90077028	\$15,000		\$15,000
	1	<u> </u>	Sub Total 2020	\$288,223	\$0	
			1 000774101	\$270,223	\$0	\$270,223
	102-500731	Contracts for Prog Svc	90077410			
	102-500731 102-500731	Contracts for Prog Svc	90077028	\$15,000		\$15,000
SFY 2021 SFY 2021					\$0	\$15,000 \$285,223

Mary Hitchcock Me	lary Hitchcock Memorial Hospital - Sullivan County Region		Vendor # 17/160-8003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020 102-500731	102-500731	Contracts for Prog Svc	90077410	\$86,600	\$0	\$86,600	
		,	Sub Total 2020	\$86,600	\$0	\$86,600	
SFY 2021 102-500731	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600	
	,		Sub Total 2021	\$83,600	\$0	\$83,600	
			Sub-Total	\$170,200	\$0	\$170,200	

Mary Hitchcock Mer	ary Hitchcock Memorial Hospital - Upper Valley Region		Vendor # 177160-B003			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$86,600	\$0	\$86,600
		1	Sub Total 2020	\$86,600	\$0	\$86,600
SFY 2021 1	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600
			Sub Total 2021	\$83,600	\$0	
	-	· · · · · ·	. Sub-Total	\$170,200	\$0	\$170,200

Vid-State Health Center ver			VEHOUL # 120022-E	Veriodi # 150055-8001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077410	\$86,600	-\$3,000	\$83,600	
		1	Sub Total 2020	\$86,600	-\$3,000	\$83,600	
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$83,600	\$0	\$83,600	
			Sub Total 2021	\$83,600	\$0	\$83,600	
		· · ·	Sub-Total	\$170,200	-\$3,000	\$167,200	

North Country Healt	th Consortium		Vendor # 158557-I	B001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020 10	102-500731	Contracts for Prog Svc	. 90077410	\$91,550	\$0	
			Sub Total 2020	\$91,550	\$0	\$91,550
SFY 2021	102-500731	Contracts for Prog Svc	90077410	\$88,550	\$0	\$88,550
		*	Sub Total 2021	\$88,550	\$0	\$88,550
			Sub-Total	\$180,100	\$0	\$180,100
			SUB TOTAL	\$2,948,102	-\$6,000	\$2,942,102

05-95-92-920510-3380 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PREVENTION SVS

97% Federal Funds & 3% General Funds

CFDA #93.959

SFY 2020

SFY 2020

SFY 2021

SFY 2021

102-500731

102-500731

102-500731

102-500731

FAIN #TI010035

City of Nashua	7	1	Vendor # 177441-6		Increased	:
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$91,162	\$0	\$91,16
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$41,243	\$0	\$41,24
3F 1 2020	102-300/31	Contracts for 1 tog 5 to	Sub Total 2020	\$132,405	\$0	\$132,40
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$91,162	\$0	\$91,16
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$41,243	· \$0	\$41,24
3F1 2021	102-300731	Commets for Prograve	Sub Total 2021	\$132,405	· \$0	\$132,40
	-	 	Sub-Total	\$264,810	\$0	\$264,8
	<u> </u>	<u> </u>			<u></u> -	•
County of Cheshire	·		Vendor # 177372-B	3001		
,	;				Increased	0
Fiscal Year	Class / Account	Class Title	. Job Number .	Current Budget	(Decreased)	Revised
					Amount	Modified Budg
SFY 2020 ·	102-500731	Contracts for Prog Svc	92057502	\$94,32 <u>4</u>	\$0	\$94,32
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$39,662	\$0	\$39,60
			Sub Total 2020	\$133 <u>,98</u> 6	\$0	\$133,91
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$94,324	\$0	\$9 <u>4,3</u> 2
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$39,662	\$0	\$39,60
			Sub Total 2021	\$133,986	\$0	\$133,98
			Sub-Total	\$267,972	\$0	\$267,9
Greater Seacoast C Fiscal Year	Class / Account	Class Title	Vendor # 154703-B Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$82,380	\$3,537	\$85,9
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$45,634	\$0	\$45,6
377 2020	102-300731	CONTRACTS TOT FTOG SVC .	Sub Total 2020	\$128,014	\$3,537	\$131,5
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$82,380	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$45,634	\$0	
371 2021	102-300731	CONTROLS for Flog SVC	Sub Total 2021	\$128,014	\$0	
		 	Sub-Total	\$256,028		
	L	<u> </u>	1000-1000	0200,020	\$0,0<u>0.</u>	0200,00
Granite United Way	- Capitol Region	••	Vendor # 160015-B	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$93,014	\$0	
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,250	. \$0	
		,	Sub Total 2020	\$133,264	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$93,014	\$1	
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,250		\$40,2
01 1 2021	102-000101		Sub Total 2021	\$133,264		
· <u> </u>			Sub-Total	\$266,528		
•			1000 10101	9200,020	Ψ'	
Crosite I Island War	- Carroll County Regio	n	Vendor # 160015-E	3001		

92057502

92057504

92057502

92057504

Sub Total 2020

Sub Total 2021

Sub-Total

Contracts for Prog Svc

Contracts for Prog Svc

Contracts for Prog Svc

Contracts for Prog Svc

\$93,121

\$40,264

\$133,385

\$93,121

\$40,264

\$133,385 \$266,770 Modified Budget

\$93,121

\$40,264

\$133,385

\$93,121

\$40,264

\$133,385

\$266,770

Amount

\$0

\$0 \$0

\$0

\$0

\$0

Fiscal Year	-South Central Region Class / Account	Class Title	Vendor # 160015-6 Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	. 92057502	\$93,375	\$0	\$93,375
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,137	\$0	\$40,137
	102 000101		Sub Total 2020	\$133,512		
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$93,375		\$93,375
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,137	\$0	
31 1 2021	102-300131	COMMECS for Frog 54C	Sub Total 2021	\$133,512		
	_	 	Sub-Total	\$267,024	\$0	
Lamarer Health Car	'	<u> </u>	Vendor #177677-R		* -	
Lamprey Health Car	[8]		Vendor #177077-N	;	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$88,649	\$0	\$88,649
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$42,500		\$42,500
			Sub Total 2020	\$131,149		\$131,149
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$88,649	_	\$88,649
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$42,500		
	102 000.01		Sub Total 2021	\$131,149		\$131,149
	-	· · · · · · · · · · · · · · · · · · ·	Sub-Total	\$262,298		
Lakes Region Partn	ership for Public Health		Vendor # 165635-E			·
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$84,367	\$0	\$84,367
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$44,641	\$0	\$44,641
0. / 2020	102 0001.01		Sub Total 2020	\$129,008		\$129,008
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$84,367	\$0	\$84,36
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$44,641	\$0	\$44,64
01 1 2021	102 000701	Contracts for Figg 545	Sub Total 2021	\$129,008		\$129,00
			Sub-Total	\$258,016		\$258,010
Manchester Health	Denortment		Vendor # 177433-	•		
Marchester Freshm	Беранінені	Ţ.	· · ·	2003	Increased	·
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
risca rea	Class / Account	Class Hub	140111001	Contain Dadger	Amount	Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$98,040		
SFY 2020			92057504	\$37,805		
	102-500731	Contracts for Prog Svc	Sub Total 2020	\$37,805 \$135,845		
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$135,645 \$98.040		
SFY 2021			92057504	. \$37,805	•	400ju i
3F1 ZUZ I	102-500731	Contracts for Prog Svc	Sub Total 2021	. \$37,805 \$135,845		
	- 		Sub-Total	\$135,645 \$271,690		\$133,843
		J			1 20	#2/1,09l
Mary Hilchcock Mer	morial Hospital - Sulliva	n County Region	Vendor # 177160-E	3003	Increased	<u> </u>
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$99,275	\$0	\$99,275
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$37,187		\$37,087
<u></u>		, , , , , , , , , , , , , , , , , , , ,	Sub Total 2020	\$136,462		
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$99,275		
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$37,187		
	102-000101	COMMONIA TO TION OF	Sub Total 2021	\$136,462		
 						
			Sub-Total	\$272,924		

Mary Hitchcock Memorial Hospital - Upper Valley Region Vendor # 177160-B003

·					Increased	
Fiscal Year Class / Acc	Class / Account	ont Class Title	Job Number	Current Budget	(Decreased)	Revised
					Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	. 92057502	\$99,575	-\$3,450	\$96,125
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$37,037	\$0	\$37,037
			Sub Total 2020	\$136,612	-\$3,450	\$133,162
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$99,575	\$0	\$99,575
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$37,037	\$0	\$37,037
			Sub Total 2021	\$136,612	\$0	\$136,612
	'	I	Sub-Total	\$273,224	-\$3,450	\$269,774

Mid-State Health Center Vendor # 158055-8001

					Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised .
		l			Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$93,453	-\$15,000	\$78,453
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,098	\$0	\$40,098
			Sub Total 2020	\$ 133,551	-\$15,000	\$118,551
SFY 2021	102-500731	Contracts for Prog Svc	92057502	\$93,453	\$0	\$93,453
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,098	\$0	\$40,098
			Sub Total 2021	\$133,551	\$0	· \$133,551
			Sub-Total	\$267,102	-\$15,000	

North Country Health Consortium Vendor # 158557-8001

Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised
	<u>l</u>				Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	\$92,488	\$0	\$92,488
SFY 2020	102-500731	Contracts for Prog Svc	92057504	\$40,581	\$0	\$40,581
			Sub Total 2020	\$133,069	. \$0	\$133,069
SFY 2021 .	102-500731	Contracts for Prog Svc	92057502	\$92,488	\$0	\$92,488
SFY 2021	102-500731	Contracts for Prog Svc	92057504	\$40,581	- \$0	\$40,581
			Sub Total 2021	\$133,069	\$0	
			Sub-Total	\$266,138	\$0	
			SUB TOTAL	\$3,460,524	-\$15,012	\$3,445,412

05-95-92-920510-3395 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PFS2

100% Federal Funds CFDA #93.243

FAIN #SP020796

Greater Seacoast Community Health Vendor # 154703-B001

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Fiscal Year	Class / Account	-Class Title	Job Number	Current Budget	Increased, (Decreased) Amount	Revised . Modified Budget
SFY. 2020	102-500731	Contracts for Prog Svc	92052410	\$102,375		
SFY 2021 102-500731	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500
			Sub-Total	\$124,875	\$3,000	\$127,875

Granite United Way - Capitol Region Vendor # 160015-B001

Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased ((Decreased)	Revised
[•	Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	· \$104,991	\$0	\$104,991
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	. \$0	\$22,500
	,		Sub-Total	\$ 127,491	\$0	\$127,491

	r - Carroll County Region	1	1		Increased	
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	(Decreased)	Revised
riscai Teai	Class / Account	المان وغور المان	300 Hullisel	Content budget	Amount	Modified Budge
EEV 2020	100 500724	Contracts for Bree Sive	02052440	£130,000		
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$139,099	\$0	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	
		<u> </u>	Sub-Total	\$161,599	\$0	\$161,59
Granite United Way	-South Central Region		Vendor # 160015-8	1001		
	1	7			Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$99,678	\$0	
SFY 2020	102-500731		92052410	\$22,500		
3F 1 2021	102-300731	Contracts for Prog Svc	Sub-Total	\$122,178	\$0 \$0	
		1	[500-10tal]	\$122,178		\$122,17
Lamprey Health Ca	re		Vendor #177677-R	001		
	1.		,		Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
		<u> </u>	l		Amount	Modified Budge
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$107,283	-\$1,407	\$105,87
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$20,608	\$0	\$20,60
		7	Sub-Total	\$127,891	-\$1,407	\$126,48
			No. de la Access o			
Lakes Region Partir	ership for Public Health	1	Vendor # 165635-8	3001	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
i iscar i cai	Olass / Account	Class Tide	300 (40:1106)	Content booget	Amount	Modified Budge
SFY 2020	102-500731	Contracts for Pres Sus	92052410	\$90,000	\$0	
SFY 2020_		Contracts for Prog Svc	92052410			\$90,00
3F1 2021	102-500731	Contracts for Prog Svc		\$22,500		
			Sub-Total	\$112,500	, 30	\$112,50
Manchester Health	Department	•	Vendor # 177433-I	3009	i,	
				•	Increased	
Fiscal Year	Class (Assessed	Class Title	Job Number	Current Budget	(Decreased)	Revised
	I Class / Account					
	Class / Account	Class file		Content Douget	, ,	
SFY 2020	·				` Amount ´	Modified Budge
	102-500731	Contracts for Prog Svc	92052410	\$117,249	Amount \$0	Modified Budg \$117,24
	·		92052410 92052410	\$117,249 \$22,500	Amount \$0 \$0	Modified Budge \$117,24 \$22,50
SFY 2021	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	92052410	\$117,249	Amount \$0	Modified Budge \$117,24 \$22,50
SFY 2021	102-500731	Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410	\$117,249 \$22,500 \$139,749	**************************************	Modified Budge \$117,24 \$22,50
SFY 2021 Mary Hitchcock Me	102-500731 102-500731 morial Hospital - Sulliva	Contracts for Prog Svc Contracts for Prog Svc Country Region	92052410 92052410 Sub-Total Vendor # 177160-B	\$117,249 \$22,500 \$139,749	\$0 \$0 \$0 \$0	\$117,24 \$122,50 \$139,74
SFY 2021	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total	\$117,249 \$22,500 \$139,749	**************************************	\$117,24 \$117,24 \$22,50 \$139,74 Revised
Fiscal Year	102-500731 102-500731 morial Hospital - Sullival Class / Account	Contracts for Prog Svc Contracts for Prog Svc Country Region Class Tille	92052410 92052410 Sub-Total Vendor # 177160-B Job Number	\$117,249 \$22,500 \$139,749 003 Current Budget	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount	Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082	Amount \$0 \$0 \$0 \$0 Increased (Decreased)	Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge \$80,75
Mary Hitchcock Mer Fiscal Year SFY 2020	102-500731 102-500731 morial Hospital - Sullival Class / Account	Contracts for Prog Svc Contracts for Prog Svc Country Region Class Tille	92052410 92052410 Sub-Total Vendor # 177160-B Job Number	\$117,249 \$22,500 \$139,749 003 Current Budget	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount	Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge \$80,75
Mary Hitchcock Mer Fiscal Year SFY 2020	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332	## Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082	Amount \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332	## Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332	## Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332	Revised Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge \$80,75 \$20,21 \$100,96
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332	## Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731 102-500731 morial Hospital - Upper Class / Account	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 177160-B	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332	## Modified Budge
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731 102-500731 morial Hospital - Upper Class / Account	Contracts for Prog Svc Contracts for Prog Svc County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Valley Region Class Title	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 177160-B Job Number	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332 Increased (Decreased) Amount	Revised Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge \$80,75 \$20,21 \$100,96
Mary Hitchcock Mer Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mer	102-500731 102-500731 morial Hospital - Sullival Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc County Region Class Tille Contracts for Prog Svc Contracts for Prog Svc	92052410 92052410 Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 177160-B	\$117,249 \$22,500 \$139,749 003 Current Budget \$96,082 \$20,213 \$116,295	Amount \$0 \$0 \$0 \$0 Increased (Decreased) Amount -\$15,332 \$0 -\$15,332 Increased (Decreased)	Revised Modified Budge \$117,24 \$22,50 \$139,74 Revised Modified Budge \$80,75 \$20,21 \$100,96

Mid-State Health Center		•	Vendor # 158055-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$90,000	\$0	\$90,000	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500	
			Sub-Total	\$112,500	\$0	\$112,500	

North Country Healt	h Consortium		Vendor # 158557-B001				
. Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	92052410	\$90,000	, \$0	\$90,000	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	\$22,500	\$0	\$22,500	
			Sub-Total	\$112,500	\$0	\$112,500	
		T	SUB TOTAL	\$1,405,670	-\$13,739	\$1,391,931	

05-95-90-902510-5178 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, IMMUNIZATION

100% Federal Funds CFDA #93.268

FAIN #H23IP000757

County of Cheshire	County of Cheshire			Vendor # 177372-8001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182		\$8,182		
SFY 2020	102-500731	Contracts for Prog Svc		\$0	\$0	\$0		
SFY 2021	102-500731	. Contracts for Prog Svc	, ,	\$0	\$0	\$ 0 .		
			Sub-Total	\$8,182	\$0	\$8,182		

Greater Seacoast Community Health			Vendor # 154703-E	Vendor # 154703-B001			
Fiscal Year	Class / Account	. Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019 ·	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182	
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
			Sub-Total	\$38,182	\$0	\$38,182	

Granite United Way - Capitol Region		•	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,180	\$0	\$8,180	
SFY 2020	102-500731	Contracts for Prog Svc	. 90023013	\$15,000	\$0	\$15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000	
	•	· [Sub-Total	\$38,180	\$0	\$38,180	

Granite United Way - Carroll County Region			Vendor # 160015-6	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182		
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	· \$ 0	\$15,000		
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	. \$0	\$15,000		
			Sub-Total	\$38,182				

,, <u> </u>	-South Central Region				Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified Budge
	<u> </u>	 		60.400	Altibulit	
FY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182		\$8,18
FY 2020	102-500731	Contracts for Prog Svc	90023103	\$7,000		
FY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	
			Sub-Total	\$15,182	\$0	\$15,18
Lamprey Health Ca	re		Vendor #177677-R	001		
amproy modilin Go		<u> </u>			Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
riscal Teal	Class / Account	5,555 / 7,5555 M		•	Amount	Modified Budge
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	
FY 2020	102-500731	Contracts for Prog Svc		\$0		
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$
			Sub-Total	\$8,182	\$0	. \$8,18
l akes Region Parto	ership for Public Health	-	Vendor # 165635-B	001		
conco rrogioni i com	1	<u> </u>			Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
rişçai rçai	0.033 / / 10000 / 1				Amount	Modified Budge
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182		\$8,18
FY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,00
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,00
<u>, , </u>		•	Sub-Total	\$38,182	\$0	\$38,18
	Danadara d		Vendor # 177433-I	B000		
Manchester Health	рералтелі		Verious # 177433-1		Increased	T
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
CISCRI 1 CRI	- Class i Account	J C1655 1106	1000 110111001 .		Amount	Modified Burlo

nanchester nearri Departinent			Valaci II 111 400 B000				
Class / Account	Class Title	Job Number ,	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
102-500731	Contracts for Prog Svc		\$0	\$0	\$0		
102-500731	Contracts for Prog Svc	90023103	\$7,000		\$7,000		
102-500731	Contracts for Prog Svc		\$0	\$0	\$0		
		Sub-Total	\$7,000	\$0	\$7,000		
	Class / Account	Class / Account Class Title 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc	Class / Account Class Title Job Number 102-500731 Contracts for Prog Svc 90023103 102-500731 Contracts for Prog Svc 90023103 102-500731 Contracts for Prog Svc Contracts for Prog Svc	Class / Account Class Title Job Number Current Budget 102-500731 Contracts for Prog Svc \$0 102-500731 Contracts for Prog Svc 90023103 \$7,000 102-500731 Contracts for Prog Svc \$0 \$0	Class / Account Class Title Job Number Current Budget Increased (Decreased) Amount 102-500731 Contracts for Prog Svc \$0 \$0 102-500731 Contracts for Prog Svc 90023103 \$7,000 102-500731 Contracts for Prog Svc \$0 \$0		

City of Nashua			Vendor # 177441-	Vendor # 177441-B011				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc		\$2	\$2	\$0		
SFY 2020	102-500731	Contracts for Prog Svc	90023103	\$7,000	•	\$7,000		
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0			
 	,		Sub-Total	\$7,000	\$0	\$7,000		

Mary Hitchcock Memorial Hospital - Sullivan County Region		Vendor # 1//160-8003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182		\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
			Sub Total	£20 102	.\$0	€20 102°

Mary Hitchcock Memorial Hospital - Upper Valley Region			Vendor # 177160-B003			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	· \$22,000	\$0	\$22,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	.\$0	\$15,000
			Sub-Total	\$45,182	\$0	

MIG-State Health Center			Vendor # 100000-6	Venoor # 136033-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	-\$2,124	\$6,058		
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000		
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000		
	· ·		Sub-Total	\$38,182	-\$2,124	\$36,058		

North Country Health Consortium			Vendor # 158557-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	\$8,182	\$0	\$8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	\$15,000	\$0	\$15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	\$15,000		\$15,000
			Sub-Total	\$38,182	\$0	\$38,182
	,		SUB TOTAL	\$358,000	-\$2,124	\$355,876

05-95-90-902510-2239 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, HOSPITAL PREPAREDNESS

100% Federal Funds CFDA #93.074 & 93.889

FAIN #U90TP000535

City of Nashua		·				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021 102-50	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
			Sub-Total	\$20,000	\$0	\$20,000

County of Cheshire	unty of Cheshire			Vendor # 177372-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000	
			Sub-Total	\$20,000	\$0	\$20,000	

Greater Seacoast C	ater Seacoast Community Health			Vendor # 154703-B001			
					Increased		
Fiscal Year	Class / Account	Ctass Title	Job Number	Current Budget	(Decreased)	Revised	
i işçar i cai	Ciddo i Piddodin	5.25		55.75.7.555.35.	Amount	Modified Budge	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0		
	102 000101		Sub-Total	\$20,000	SO		
			1020 (100)	*******			
Granite United Way	- Capital Region		Vendor # 160015-B	1001			
		1	Ì		Increased		
Fiscal Year	Class./ Account	Class Title	Job Number	Current Budget	(Decreased)	Revised	
, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1		•	Amount	Modified Budge	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,00	
			Sub-Total	\$20,000	\$0		
		<u> </u>					
Granite United Way	- Carroll County Region	<u> </u>	Vendor # 160015-E	1001	·	•	
		,			Increased		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised	
			1		. Amount	Modified Budge	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,00	
	400 500704	Contracts for Prog Svc	90077700	\$10,000	\$0		
SFY 2021	102-500731	Toolstracts for 1 regions		* : - 1			
SFY 2021	102-500731	Contracts for 1 rog ove	Sub-Total	\$20,000	\$0	\$20,00	
		Contracts for Frag over	Sub-Total	\$20,000	\$0	\$20,00	
	-South Central Region	Contracts for Frog Ove		\$20,000		\$20,00	
			Sub-Total	\$20,000 3001	Increased		
		Class Title	Sub-Total	\$20,000	Increased (Decreased)	Revised	
Granite United Way Fiscal Year	-South Central Region Class / Account	Class Title	Vendor # 160015-E	\$20,000 3001 Current Budget	Increased (Decreased) Amount	Revised Modified Budge	
Granite United Way Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731	Class Title Contracts for Prog Svc	Vendor # 160015-E Job Number 90077700	\$20,000 3001 Current Budget \$10,000	Increased (Decreased) · Amount	Revised Modified Budge \$10,00	
Granite United Way Fiscal Year SFY 2020	-South Central Region Class / Account	Class Title	Sub-Total Vendor # 160015-E Job Number	\$20,000 3001 Current Budget \$10,000 \$10,000	Increased (Decreased) Amount \$0	Revised Modified Budge \$10,00	
Granite United Way Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731	Class Title Contracts for Prog Svc	Vendor # 160015-E Job Number 90077700	\$20,000 3001 Current Budget \$10,000	Increased (Decreased) · Amount	Revised Modified Budge \$10,00	
Granite United Way Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700	\$20,000 3001 Current Budget \$10,000 \$10,000	Increased (Decreased) Amount \$0	Revised Modified Budge \$10,00	
Granite United Way Fiscal Year SFY 2020 SFY 2021	-South Central Region Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00	
Granite United Way Fiscal Year SFY 2020 SFY 2021	-South Central Region Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00	
Granite United Way Fiscal Year SFY 2020 SFY 2021	-South Central Region Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00	
Granite United Way Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca	-South Central Region Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00	
Granite United Way Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca	-South Central Region Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000	Increased (Decreased) Amount \$0 \$0 \$1 Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000 001 Current Budget \$10,000	Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700	\$20,000 3001 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000	Increased (Decreased) Amount \$0 \$0 \$1 Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020 SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000 \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700 Sub-Total	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000 \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0 \$1 Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00 \$20,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020 SFY 2020 SFY 2021 Lakes Region Partn	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700 Sub-Total	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000 \$10,000 \$10,000 \$20,000	Increased (Decreased) Amount \$0 \$0 Increased (Decreased) Amount \$0 \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00 \$20,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700 Sub-Total Vendor # 165635-E	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$20,000 \$10,000 \$20,000	Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - \$0 - \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00 \$20,00	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca. Fiscal Year SFY 2020 SFY 2020 SFY 2021 Lakes Region Partn	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731 102-500731 Class / Account Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-E Job Number 90077700 90077700 Sub-Total Vendor #177677-R Job Number 90077700 90077700 Sub-Total Vendor # 165635-E	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$20,000 \$10,000 \$20,000	Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - Increased (Decreased) - Increased (Decreased)	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge	
Fiscal Year Fiscal Year SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 Lakes Region Partn	-South Central Region Class / Account 102-500731 102-500731 Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total	\$20,000 Current Budget \$10,000 \$10,000 \$20,000 Current Budget \$10,000 \$10,000 \$10,000 \$20,000 Current Budget	Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - Increased (Decreased) - Amount - \$0 - \$0 - \$0 - \$0 - \$0 - \$0 - \$0 - \$0	Revised Modified Budge \$10,00 \$10,00 \$20,00 Revised Modified Budge \$10,00 \$20,00 Revised Modified Budge	

Manchester Health	inchester Health Department			B009 ·		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	- \$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
	1	- 	Sub-Total	\$20,000	\$0	\$20,000

N	Aary Hitchcock Mem	orial Hospital - Sullivar	County Region	Vendor # 177160-B	1003	·	
	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
İs	FY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
Ì	FY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
۲				Sub-Total_	\$20,000	\$0	\$20,000

Mary Hitchcock Mem	orial Hospital - Upper	Valley Region	Vendor # 177160-B003			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased, (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000
	· ·		Sub-Total	\$20,000	\$0	\$20,000

Mid-State Health Co	id-State Health Center			Vendor # 158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	- \$0	\$10,000	
			Sub-Total	\$20,000	\$0	\$20,000	

North Country Healt	orth Country Health Consortium			Vendor # 158557-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	· \$10,000	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	\$10,000	\$0	\$10,000	
	<u> </u>	<u> </u>	Sub-Total	\$20,000	\$0	\$20,000	
	<u> </u>		SUB TOTAL	\$260,000	\$0	\$260,000	

05-95-90-901510-7964 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, LEAD PREVENTION

City of Nashua			Vendor # 177441-I	Vendor # 177441-B011			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,200	
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$3,603	\$5,403	
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$2,467	\$2,467	
		1	Sub-Total	\$3,000	\$6,070	\$9,070	

County of Cheshire		,	Vendor # 177372-8	3001		
					Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
0010010					Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800		
SFY 2021	102-500731	Contracts for Prog Svc		· \$0		
	_l	1	Sub-Total	\$3,000	\$6,070	\$9,070
Greater Seacoast C	Community Health		Vendor # 154703-E	3001		
					Increased	
Fiscat Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
			1	•	Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	/ 90036000	\$1,200	\$0	\$1,200
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$4,684	\$6,484
SFY 2021	102-500731.	Contracts for Prog Svc		\$0		\$3,207
			Sub-Total	\$3,000	\$7,891	\$10,891
Granite United Way	- Capitol Region		Vendor # 160015-E	3001		
<u> </u>	l .				Increased	
Fiscal Year	Class / Account	· Class Title	Job Number	Current Budget	(Decreased)	Revised
1 10001 1001	. 0.000	1 0.23 1	oos maniber	Cartill Cooper	•	Modified Budge
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,200
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$4,684	
SFY 2021	102-500731	Contracts for Prog Svc	30030000	\$0	\$3,207	\$3,207
J. 7 2021	102 000/01	Community in 1 10g C1C	Sub-Total	\$3,000		\$10,891
		<u> </u>	1000-100a j	40,000	37,031	\$10,031
Granite United Way	- Carroll County Region	<u> </u>	Vendor # 160015-E	3001		
		· ·			Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised '
					Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		\$1,200
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$3,603	\$5,403
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$2,467	\$2,467
			Sub-Total	\$3,000	\$6,070	,\$9,070
Granite United Way	-South Central Region		Vendor # 160015-E	3001		1
Ordinio Orintoa tray	Toodin Contra Region		76/60/ # 1000/3-6	3001	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased	Revised
riscai reai	. Class / Account	Class Tille	Job Namber	Current buoget	(Decreased)	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000		Amount \$0	
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,200		\$1,200
SFY 2021	102-500731		90030000	\$1,800		\$5,403
31 1 2021	102-300731	Contracts for Prog Svc	Sub-Total	\$0 \$3,000	\$2,467 \$6,070	\$2,467
	<u> </u>	<u> </u>	1500-10tai	\$5,000	\$6,070	\$9,070
Lamprey Health Car	re		Vendor #177677-R	001		•
•		<u> </u>		, -	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
		i	'		Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,200
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$3,603	\$5,403
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$2,467	\$2,467
			Sub-Total	\$3,000	\$6,070	\$9,070
I akes Penina Pada	orehin for Dublia Hacille		Vandor # 155575 F			
Lakes Region Partn	ership for Public Health	1	Vendor # 165635-8	1001	Ingressed	
					Increased (Degreesed)	Douglain d
Lakes Region Partn Fiscal Year	ership for Public Health Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
Fiscal Year SFY 2019	Class / Account	Class Title Contracts for Prog Svc	Job Number _ 90036000	Current Budget	(Decreased) Amount \$0	Modified Budget \$1,200
Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Job Number	Current Budget \$1,200 \$1,800	(Decreased) Amount \$0 \$4,684	Modified Budget \$1,200 \$6,484
Fiscal Year SFY 2019	Class / Account	Class Title Contracts for Prog Svc	Job Number	Current Budget	(Decreased) Amount \$0	Modified Budget \$1,200

Manchester Health	Department		Vendor # 177433-	B009		1
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	1
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800		
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	
			Sub-Total	\$3,000		
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-8	3003 ·		-
Fiscal Year	Class / Account.	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budge
SFY 2019 ·	102-500731	Contracts for Prog Svc	90036000	\$1,200	\$0	\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$6,022	
SFY 2021	102-500731	Contracts for Prog Svc	·	\$0		
			Sub-Total	\$3,000		
Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-E	8003		,
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	i
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$ 6,914	\$0	-
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$36,086	\$6,022	
SFY 2021	102-500731	Contracts for Prog Svc		\$0		
			Sub-Total	\$43,000	\$10,146	
Mid-State Health Co	enter		Vendor # 158055-6	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	, Revised Modified Budge
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$4,684	
SFY 2021	102-500731	Contracts for Prog Svc	- 3000000	\$0		\$3,20
	102 000/07	COMMODS TO TTOG CVC	Sub-Total	\$3,000	\$7,891	\$10,89
North Country Healt	th Consortium		Vendor # 158557-	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased) (Decreased) Amount	Revised Modified Budge
SFY 2019	102-500731	Contracts for Prog Svc	90036000	\$1,200		\$1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	\$1,800	\$6,022	\$7,82
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$4,123	\$4,12
		<u> </u>	Sub-Total	\$3,000		
		·	SUB TOTAL	\$79,000		\$171,350
05-95-90-902510-5	170 HEALTH AND SOC	CIAL SERVICES, DEPT OF H C	EALTH AND HUMAN S ontrol	VS, HHS: DIVISION	OF PUBLIC HE	ALTH, Diseaso
County of Cheshire			Vendor # 177372-B	001	Increased	<u>. </u>
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified Budge

County of Cheshire		<u> </u>	Vendor # 177372-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog-Svc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	
			Sub-Total	\$8,818	\$0	\$8,818

Greater Seacoast Co	ommunity Health		Vendor # 154703-B001			
Fiscal Year	Class / Account	Class Title .	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021 10	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
		<u> </u>	Sub-Total	\$8,818	\$0	\$8,818

Granite United Way - Capitol Region

	1		Job Number	Current Budget	Increased	}
Fiscal Year CI	Class / Account	Class Title			(Decreased)	Revised
	0.000				Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,820	\$0	\$1,820
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021 102	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
 			Sub-Total	\$8,820	\$0	\$8,820

Granite United Way - Carroll County Region			Vendor # 160015-E	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818		
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000		
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0		
			Sub-Total	\$8.818	02	\$8,818		

Granite United Way -South Central Region			Vendor # 160015-6	Vendor # 160015-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818		
SFY 2020	102-500731	Contracts for Prog Svc		\$0		\$0		
SFY 2021	102-500731	Contracts for Prog Svc		_\$0	\$0			
	İ		Sub-Total	\$1,818	\$0	\$1,818		

Lamprey Health Care Vendor #17/6			Vendor #1//6//-R	//-KUU1			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818	
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000	
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0	
		<u> </u>	Sub-Total	\$8,818	\$0	\$8,818	

Lakes Region Partn	ership for Public Health		Vendor # 165635-E	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
			Sub-Total	\$8,818	\$0	\$8,818

Mary Hitchcock Memorial Hospital - Sullivan County Region		Vendor # 177160-B003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
			Sub-Total	\$8,818	\$0	\$8,818

Mary Hitchcock Memorial Hospital - Upper Valley Region		Vendor # 177160-B003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SEY 2019	102-500731	Contracts for Prog Syc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc		. \$0		\$0
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
·			Sub-Total	\$1,818	\$0	\$1,818

Mid-State Health Ce	Mid-State Health Center Vendor # 1			158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0		
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000	
SFY 2021	102-500731	Contracts for Prog Svc	• • •	\$0	\$0	\$0	
	1	<u> </u>	Sub-Total	\$8,818	\$0	\$8,818	
L	_\	<u> </u>	1000 (010)	<u> </u>			

North Country Health Consortium			Vendor # 158557-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	\$1,818	\$0	\$1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	\$7,000		\$7,000
SFY 2021	102-500731	Contracts for Prog Svc		\$0	\$0	\$0
, ,			Sub-Total	\$8,818	\$0	\$8,818
· ·			SUB TOTAL	\$83,000	\$0	\$83,000

05-95-90-901510-7936 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, CLIMATE CHANGE ADAPTATION

County of Cheshire			Vendor # 177372-B	Vendor # 177372-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90007936	\$40,000	\$0	\$40,000		
SFY 2021	102-500731	Contracts for Prog Svc	90007936	· \$40,000	\$0	\$40,000		
	1	1	Sub-Total	\$80,000	\$0	\$80,000		
								

Lamprey Health Care			Vendor #177677-R001				
- Fiscal Year	Class /. Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90007936	\$40,000	\$0	\$40,000	
SFY 2021	102-500731	Contracts for Prog Svc.	90007936	. \$40,000	-\$10,489	\$29,511	
			Sub-Total	\$80,000	-\$10,489	\$69,511	
			SUB TOTAL	\$160,000	-\$10,489	\$149,511	

05-95-90-900510-5173 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFORMATICS, ENVIRONMENTAL PUBLIC HEALTH TRACKING

City of Nashua	City of Nashua			Vendor # 177441-B011				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$4,230	\$4,230		
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$0	\$3,700	\$3,700		
			Sub-Total	\$0	\$7,930	\$7,930		

County of Cheshire	•	•	Vendor # 177372-8	3001		·
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$4,230	\$4,230
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$0	\$3,700	\$3,700
			Sub-Total	\$0	\$7,930	\$7,930

Greater Seacoast Community Health : Vendor # 15			Vendor # 154703-6	8001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	. Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$5,498	\$5,498	

SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$0	\$4,811	\$4,81
			Sub-Total	\$0	\$10,309	\$10,30
		· · · · · · · · · · · · · · · · · · ·				
Granite United Way	- Capitol Region		Vendor # 160015-6	3001	Increased	 :
Manal Vans	Class / Account	Class Title	Job Number	Current Budget	(Oecressed)	Revised
Fiscal Year	Class / Account	Class Title	300 11011150	Conton Daogot	Amount	Modified Budge
		 	00004400			
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$5,498	\$5,49
SFY 2021	102-500731	Contracts for Prog Svc	90004100	\$0		\$4,81
	<u> </u>	<u></u>	Sub-Total	\$0	\$10,309	\$10,30
Granite United Way	- Carroll County Region	1	Vendor # 160015-E	3001		
			1 · 1		Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$4,230	\$4,23
			90004100	\$0		\$3,70
SFY 2021	102-500731	Contracts for Prog Svc		\$0		
			Sub-Total		\$7,930	\$7,93
Granite United Way	-South Central Region	·	Vendor # 160015-6	3001		
				_	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
257, 2020	402 500224	Castanta for Prog Sun	90004100	\$0	\$4,230	\$4,23
SFY 2020	102-500731	Contracts for Prog Svc		· \$0	\$3,700	\$3,70
SFY 2021	102-500731	Contracts for Prog Svc	90004100			
	_ <u> </u>	<u> </u>	Sub-Total _	\$0	\$7,930	\$7,93
_amprey Health Car	ra		Vendor #177677-R	001		
Lamproy Freein Co.	 		T		Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
riscali rear	Class / Account	Class Fille .	Job Marines	Contain Dooget	Amount	Modified Budg
					AIIOUIL	Modified Doog
	·	 			\$4.000	E4 01
	102-500731	Contracts for Prog Svc	90004100	\$0		
	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90004100	\$0 \$0 \$0	\$3,700	\$3,70
SFY 2021	102-500731		90004100 Sub-Total	\$0 \$0	\$3,700	\$3,70
SFY 2020 SFY 2021 Lakes Region Partn			90004100	\$0 \$0	\$3,700 \$7,930	\$3,70
SFY 2021 Lakes Region Partn	102-500731 hership for Public Health	Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-E	\$0 \$0	\$3,700 \$7,930 Increased	\$3,76 \$7,93
SFY 2021	102-500731		90004100 Sub-Total	\$0 \$0	\$3,700 \$7,930 Increased (Decreased)	\$3,76 \$7,93
SFY 2021 Lakes Region Partn	102-500731 hership for Public Health	Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number	\$0 \$0 B001 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount	\$3,76 \$7,93 Revised Modified Budg
SFY 2021 Lakes Region Partn Fiscal Year	102-500731 hership for Public Health	Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-E	\$0 \$0 3001 Current Budget \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498	\$3,70 \$7,93 Revised Modified Budg \$5,49
Lakes Region Partn Fiscal Year SFY 2020	102-500731 ership for Public Health Class / Account 102-500731	Class Title Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number	\$0 \$0 B001 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498	\$3,7/ \$7,9 Revised Modified Budg \$5,4 \$4,8
Lakes Region Partn Fiscal Year SFY 2020	102-500731 hership for Public Health Class / Account	Class Title	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100	\$0 \$0 3001 Current Budget \$0	\$3,700 \$7,930 Increased (Decreased) Amount . \$5,498 \$4,811	\$3,70 \$7,93 Revised Modified Budg \$5,43 \$4,8
Lakes Region Partn Fiscal Year SFY 2020	102-500731 ership for Public Health Class / Account 102-500731	Class Title Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-E Job Number 90004100 90004100 Sub-Total	\$0 \$0 3001 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811	\$3,70 \$7,93 Revised Modified Budg \$5,43 \$4,8
SFY 2021 Lakes Region Partn	102-500731 ership for Public Health Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 90004100	\$0 \$0 3001 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309	\$3,70 \$7,93 Revised Modified Budg \$5,49 \$4,8
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021	102-500731 ership for Public Health Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-E Job Number 90004100 90004100 Sub-Total	\$0 \$0 3001 Current Budget \$0 \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309	\$3,70 \$7,93 Revised Modified Budg \$5,43 \$4,8 \$10,30
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021	102-500731 ership for Public Health Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-E Job Number 90004100 90004100 Sub-Total	\$0 \$0 3001 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased)	Revised Modified Budg \$5,48 \$4,81 \$10,30
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number	\$0 \$0 3001 Current Budget \$0 \$0 \$0 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,45 \$4,85 \$10,30 Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number	\$0 \$0 3001 Current Budget \$0 \$0 \$0 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,48 \$10,30 Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 Sub-Total Vendor # 177433- Job Number 90004100 90004100	\$0 \$0 3001 Current Budget \$0 \$0 \$0 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,49 \$4,81 \$10,30 Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number	\$0 \$0 3001 Current Budget \$0 \$0 \$0 Current Budget	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Modified Budg \$5,49 \$4,81 \$10,30
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 90004100 Sub-Total	\$0 \$0 \$0 3001 Current Budget \$0 \$0 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,4! \$4,8 \$10,3! Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Yotal Vendor # 165635-E Job Number 90004100 Sub-Total Vendor # 177433- Job Number 90004100 90004100	\$0 \$0 \$0 3001 Current Budget \$0 \$0 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,48 \$10,30 Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021	102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 morial Hospital - Sullivan	Class Title Contracts for Prog Svc Contracts for Prog Svc Chass Title Contracts for Prog Svc Chass Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-8 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 90004100 Sub-Total Vendor # 177160-	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,48 \$10,36 Revised Modified Budg
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020	102-500731 nership for Public Health Class / Account 102-500731 102-500731 Department Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 90004100 Sub-Total	\$0 \$0 \$0 3001 Current Budget \$0 \$0 Current Budget \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount	Revised Modified Budg \$5,4! \$4,8 \$10,3! Revised Modified Budg
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020 SFY 2021 Mary Hitchcock Mean	102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 Class / Account Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Chass Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased Increased Increased Increased Increased Increased Increased Increased Increased	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg
Askes Region Partn Fiscal Year Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mean Fiscal Year	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Chass Title Contracts for Prog Svc Chass Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	s3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$7,069	Revised Modified Budg \$5,4: \$4,8 \$10,3: Revised Modified Budg
Askes Region Partn Fiscal Year Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Mean Fiscal Year	102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 Department Class / Account 102-500731 Class / Account Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Chass Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 90004100 90004100	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1
Akes Region Partn Fiscal Year Fiscal Year FY 2020 FY 2021 Manchester Health Fiscal Year FY 2020 FY 2021 Mary Hitchcock Mean Fiscal Year	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 Sub-Total Sub-Total	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 90004100 90004100	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$7,069 \$6,185	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-8 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-8 Job Number 90004100 Sub-Total Vendor # 177160-8 Vendor # 177160-8 Vendor # 177160-8	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309 Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased)	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1 \$13,2
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 Sub-Total Sub-Total	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309 Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased) Increased (Decreased)	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1 \$13,2
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-8 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-8 Job Number 90004100 Sub-Total Vendor # 177160-8 Vendor # 177160-8 Vendor # 177160-8	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$7,069 \$6,185 \$13,254	Revised Modified Budg \$5,4 \$4,8 \$10,3 Revised Modified Budg Revised Modified Budg \$7,0 \$6,1 \$13,2
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-8 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-8 Job Number 90004100 Sub-Total Vendor # 177160-8 Vendor # 177160-8 Vendor # 177160-8	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$7,069 \$6,185 \$13,254	Revised Modified Budg \$5,4! \$4,8 \$10,3! Revised Modified Budg Revised Modified Budg \$7,0 \$6,1! \$13,2!
Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number	\$001 Current Budget \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$0 Increased (Decreased) Amount \$10,309 Increased (Decreased) Increased (Decreased) Amount \$10,309	Revised Modified Budg \$5,48 \$4,8 \$10,30 Revised Modified Budg Revised Modified Budg \$7,00 \$6,11 \$13,28
SFY 2021 Lakes Region Partn Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me. Fiscal Year	102-500731 nership for Public Health	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90004100 Sub-Total Vendor # 165635-6 Job Number 90004100 90004100 Sub-Total Vendor # 177433- Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number 90004100 Sub-Total Vendor # 177160-6 Job Number	\$001 Current Budget \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$3,700 \$7,930 Increased (Decreased) Amount \$5,498 \$4,811 \$10,309 Increased (Decreased) Amount \$7,069 \$6,185 \$13,254 Increased (Decreased) Amount \$7,069 \$6,185 \$13,254	Revised Modified Budg \$5,4! \$4,8 \$10,3! Revised Modified Budg Revised Modified Budg \$7,0 \$6,1! \$13,2! Revised Modified Budg \$7,0 \$6,7,2

Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	· 90004100	\$0	\$5,498	\$5,498
SFY 2021 102-500731	Contracts for Prog Svc	90004100	\$0	\$4,811	\$4,811	
		1	Sub-Total	\$0	\$10,309	\$10,309

North Country Health Consortium			Vendor # 158557-	Vendor # 158557-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90004100	\$0	\$7,070	\$7,070		
SFY 2021		Contracts for Prog Svc	90004100	\$0	\$6,185			
-			Sub-Total	\$0	\$13,255	\$13,255		
<u> </u>	 		SUB TOTAL	\$0	\$120,650	\$120,650		

			•
TOTAL ALL	\$0 144 208	\$185 A36	- ๕๐ จกด ดจวไ





Kerrin A. Rounds Acting Commissioner

> Lisa M. Morris Director

STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES

DIVISION OF PUBLIC HEALTH SERVICES

29 HAZEN DRIVE, CONCORD, NH 03301 603-271-4501 1-800-852-3345 Ext. 4501 Fax: 603-271-4827 TDD Access: 1-800-735-2964 www.dhbs.nh.gov

December 26, 2019

His Excellency Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, NH 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Division of Public Health Services, to amend existing agreements with the vendors listed below for the provision of Regional Public Health Network (RPHN) services, statewide, by increasing the total price limitation by \$197,543 from \$8,946,753 to \$9,144,296, with no change to the completion date of June 31, 2021, effective upon Governor and Executive Council approval. 100% Federal Funds

This agreement was originally approved by the Governor and Executive Council on June 19, 2019 (Item #78E) for nine (9) of the ten (10) items below and on September 18, 2019 (Item #25), City of Nashua.

Vendor Name	Vendor Number	Region	Current (Modified) Budget	(Decreased) Amount	Revised Modified Budget
City of Manchester	177433	Greater Manchester	\$1,017,636	\$27,249	\$1,044,885
City of Nashua	177441	Greater Nashua	\$717,156	\$0	\$717,156
County of Cheshire	177372	Greater Mondanock	\$600,792	\$0	\$600,792
Granite United Way	160015	Concord, Carroll County and South Central	\$1,959,602	\$73,768	\$2,033,370
Greater Seacoast Community Health	154703	Strafford County	\$656,688	\$12,375	\$669,063
Lakes Region Partnership for Public Health	165635	Winnipesaukee	\$647,016	\$0	\$647,016
Lamprey Health Care	177677	Seacoast	\$707,687	\$24,852	\$732,539
Mary Hitchcock Memorial Hospital	177160	Greater Sullivan and Upper Valley	\$1,331,636	\$59,299	\$1,390,935
Mid-State Health Contor	158055	Central NH	\$649,802	\$0	\$649,802
North Country Health Consortium	158557	North Country	\$658,738	\$0	\$658,738
		Total:	\$8,946,753	\$197,543	\$9,144,296

Funds are available in the following accounts for State Fiscal Years 2020 and 2021, with authority to adjust amounts within the price limitation and adjust encumbrances between State Fiscal Years through the Budget Office, if needed and justified.

Please See Attached Fiscal Details

EXPLANATION

The purpose of the agreement is to add in separate budgets for each program that is administered by the Regional Public Health Networks. Per the original contract, Exhibit B, section 2.2.3, stated that budgets needed to be incorporated into the contract by Amendment. Additionally, funding was added to five (5) of the RPHN, as each of these RPHN had funding remaining from 2019, to enhance services and expand outreach to young adults between the ages of 18 and 25 to prevent and reduce the use of alcohol, marijuana, and non-medical prescription drugs including opioids and illicit opioids.

The Regional Public Health Networks provide regional public health emergency preparedness, promoting awareness and access to substance misuse prevention, treatment and recovery, school-based seasonal influenza clinics, childhood lead poisoning prevention services, climate and health prevention services, Hepatitis A response services, and host a Public Health Advisory Council to advise the region in the provision of public health services. Each Public Health Network site serves a defined Public Health Region with every municipality in the state assigned to a region, thereby ensuring statewide Public Health Network services.

The Regional Public Health Advisory Council engages senior-level leaders from throughout each region to serve in an advisory capacity for the services funded through these agreements. Over time, the Division of Public Health Services and the Bureau of Drug and Alcohol Services expect that the Regional Public Health Advisory Councils will expand this function to other public health and substance use related services funded by the Department. The goal is for the Regional Public Health Advisory Council to set regional priorities that are data-driven, evidence-based, responsive to the needs of the region, and to serve in this advisory role over all public health and substance use related activities occurring in their region.

The vendors will lead coordinated efforts with regional public health, health care and emergency management partners to develop and exercise regional public health emergency response plans to improve the region's ability to respond to public health emergencies. These regional activities are integral to the State's capacity to respond to public health emergencies and are being utilized for the Hepatitis A outbreak response, by implementing targeted vaccination clinics to at-risk populations.

All Regional Public Health Networks are implementing planning processes to improve blood lead screening rates among children in accordance with state statute and other prevention strategies to reduce the number of children at risk for exposure to lead based paint.

Regional Public Health Networks will also conduct seasonal influenza clinics in local primary and secondary schools to increase access to vaccination. In State Fiscal Year 2019, almost 7,000 children were vaccinated through this effort.

Should Governor and Executive Council not authorize this request, young adults who are most vulnerable and at risk for misusing substances and for developing a substance use disorder will not benefit from prevention and early intervention strategies. Also, essential public health services as stated above will not be implemented, putting safety of the population at risk. Further, these agreements will not include detailed budgets approved by the Department.

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 3 of 3

Area served: Statewide.

Source of Funds: 100% Federal Funds from the US Department of Health and Human Services, Substance Abuse and Mental Health Services Administration

In the event that the Federal Funds become no longer available, additional General Funds will not be requested to support this program.

Respectfully submitted,

Kerrin A. Rounds Acting Commissioner

05-95-90-901010-8011 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POLICY AND PERFORMANCE, PREVENTIVE HEALTH BLOCK GRANT

City of Nashua		•	Vendor # 177441-	B011		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
FY 2021	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFT 2021	102-300731	Contracts for Freq 540	Sub-Total	30,000		30,00
	<u></u>	 				
County of Cheshire			Vendor # 177372-8	9001	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified - Budget
FY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000	-1	15,00
		<u> </u>	Sub-Total	30,000	<u> </u>	30,00
Secretar Sananai C	'ammunity Health	•	Vendor # 154703-E	3001	•	
Greater Seacoast C	John Monity Freshin	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7001	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Oecreased)	Modified
ristai reai	Class / Account	. 0.833 1.00	1000 110111001	Contin Cooger	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
3F 1 2021	102-0007-51	CONTROLS TO THOU OVE	Sub-Total	30,000		30,00
			•			
Granite United Way	/ - Capitol Region		Vendor # 160015-	3001	Language	Revised
	1		一1	6 10 days	Increased	Modified
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Budget
CEN 2020	100 500724	Contracts for Orga Sug	90001022	15,000		15,00
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prograve	Sub-Total	30,000		30,00
		,	1000-10101	50,000	<u> </u>	00,00
Granite United Way	- Carroll County Region	<u>n</u>	Vendor # 160015-	3001	,	
	•				Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020 '	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
		<u> </u>	Sub-Total	30,000	<u>ا </u>	30,00
Granite United Way	y -South Central Region	1 ·	Vendor # 160015-I	3001		
					increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
			Sub-Total	30,000	<u> -l</u>	30,00
Lamorey Health Ca	ora.		Vendor #177677-F	R001	• .	
Lamprey Health Ca		<u> </u>	70,00,4777077		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
FISCAL 154	Ciass / Moodill	7/253 ////	990 , 12,1100,	24	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000		15,00
SI I ZUZI	102-000/3/	Contracts for Frequency	Sub-Total	30,000		30,00

	ership for Public Health	1	Vendor # 165635-8	. 1	Increased .	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000	-	15,000
FY 2021	102-500731	Contracts for Prog Svc	90001022	15,000	-	15,000
<u></u>			. Sub-Total	30,000		30,000
Manchester Health	Denartment	· · · · · · · · · · · · · · · · · · ·	Vendor # 177433-I	B009		
Mancalester Treatur	Осранинсти		70.000		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
113001 1001	0.000	1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000	-	15,000
SFY 2021	102-500731	Contracts for Prog Syc	90001022	15,000		15,000
			Sub-Total	30,000		30,000
Maior Wilchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-6	1003		•
nary i marooon me	THOMAS TO SPINAL TO COMPA	1			Increased	Revised
Fiscal Year Class / Acco	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
	0.00077.0000	1		•••••••••••••••••••••••••••••••••••••••	Amount	Budget
SFY 2020	. 102-500731	Contracts for Prog Svc	90001022	15,000		15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022		-	
<u> </u>	1.02 0001		Sub-Total	30,000		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised Modified
Fiscal Year	Class / Account	Class Title	Job Number	Current Buoget	Amount Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000	701100111	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000	. •	15,000
	·		Sub-Total	30,000	•	30,000
Mid-State Health C	agler		Vendor # 158055-E	2001		
MIC-State riestu C	enter		100000-1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
riscai reai	Ciass / Account	Class Title	350 140111061	Content booget	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000	7,0110,0111	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	. 15,000		15,000
	1102-300731	Contracts for Flog Ove	Sub-Total	30,000	-	30,000
31 7 2021						
	<u>l</u>	· · · · · · · · · · · · · · · · · · ·				
	Ith Consortium		Vendor # 158557-	B001		
North Country Hea			-	,	Increased	Revised
	Ith Consortium Class / Account	Class Title	Vendor # 158557- - Job Number	B001 Current Budget	(Decreased)	Modified
North Country Heal	Class / Account	,	Job Number	Current Budget	(Decreased) Amount	Modified Budget
North Country Heal Fiscal Year SFY 2020	Class / Account	Contracts for Prog Svc	Job Number 90001022	Current Budget	(Decreased)	Modified Budget 15,000
North Country Heal	Class / Account	,	Job Number 90001022 90001022	Current Budget 15,000 15,000	(Decreased) Amount	Modified Budget 15,000 15,000
North Country Heal Fiscal Year SFY 2020	Class / Account	Contracts for Prog Svc	Job Number 90001022	Current Budget	(Decreased) Amount	Modified Budget 15,000

05-95-90-902510-7545 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, EMERGENCY PREPAREDNESS

74% Federal Funds & 26% General Funds

CFDA#93.069

FAIN #U90TP922018

City of Nashua			Vendor# 177441-	B011		
Fiscal Year Class / Accou	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	182,673		182,673
SFY 2020	102-500731	Contracts for Prog Svc	90077028	15,000		15,000
			Sub Total 2020	197,673	•	197,673
SFY 2021	102-500731	Contracts for Prog Svc	90077410	179,673		179,673
SFY 2021 102-500731	Contracts for Prog Svc	90077028	15,000		15,000	
•			Sub Total 2021	194,673	•	194,673
			Sub-Total	392,346		392,346

County of Cheshire			Vendor # 177372-8	3001					
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget			
SFY 2020	102-500731	Contracts for Prog Svc	90077410	92,910	-	92,910			
			Sub Total 2020	92,910	•	92,910			
SFY 2021	102-500731	Contracts for Prog Svc	90077410	89,910	•	89,910			
			Sub Total 2021	89,910	•	89,910			
		1	Sub-Tolal	182,820	-	182,820			

Sceater Seacoast Community Health			Vendor # 154703-8	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	80,580	•	80,580
SFY 2020	102-500731	Contracts for Prog Svc	90077028	15,000		15,000
			Sub Total 2020	95,580	•	95,580
SFY 2021	102-500731	Contracts for Prog Svc	90077410	77,580	-	77,580
SFY 2021	SFY 2021 · 102-500731	Contracts for Prog Svc	90077028	15,000		15,000
,			Sub Total 2021	92,580		92,580
			Sub-Total	188,160		188,160

Granite United Way	- Capitol Region		Vendor # 160015-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	96,430		96,430
			Sub Total 2020	96,430	-	96,430
SFY 2021	102-500731	Contracts for Prog Svc	- 90077410	93,430		93,430
			Sub Total 2021	. 93,430		93,430
			Sub-Tolal .	189,860		189,860
· 						

	 Carroll County Region 	·	Vendor # 160015-8			
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	86,600		86,60
			Sub Total 2020	86,600		86,60
SFY 2021	102-500731	Contracts for Prog Svc	90077410	83,600		83,60
			Sub Total 2021	83,500		83,60
			Sub-Total	170,200		170,20
Granite United Way	-South Central Region		Vendor # 160015-8	1001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
riscar rear	Class / Account	Class Hug	300 140/1001	Content bodget	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	82,360		82,36
SFY'2020	102-500731	Contracts for Prog Svc	90077028	15,000		15,00
			Sub Total 2020	97,360	-1	97,36
SFY 2021	102-500731	Contracts for Prog Svc	90077410	79,360	•	79,36
	102-500731	Contracts for Prog Svc	90077028	15,000	- 1	15,00
		1	Sub Total 2021	94,360	-1	94,36
			Sub-Total	191,720		191,72
Lamprey Health Ca	re		Vendor #177677-R	001		
Fiscal Year .	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	. 82,675	Amount	82,67
SFY 2020	102-500731	Contracts for Prog Svc	90077028	15,000		15,00
3F T 2020	102-300731	Contracts for Frequency	Sub Total 2020	97,675		97,67
SFY 2021	102-500731	Contracts for Prog Svc	90077410	79,675	 it	79,67
SFY 2021	102-500731	Contracts for Prog Svc	90077028	15,000		15,00
3FT 2021	102-300731	Contracts for Prograve	Sub Total 2021			
	 		Sub-Total	94,675 192,350		94,67 192,35
			[500-1018]	132,330		132,00
		•	Manda, # 405025 B			` .
Lakes Region Partr Fiscal Year	ership for Public Health Class / Account	Class Title	Vendor # 165635-B Job Number	Current Budget	Increased (Decreased)	Revised Modified Budget
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget		Modified Budget
Fiscal Year	·	T	Job Number 90077410	Current Budget	(Decreased)	Modified Budget 89,75
Fiscal Year SFY 2020	Class / Account	Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020	Current Budget 89,750 89,750	(Decreased)	Modified Budget 89,75 89,75
Fiscal Year SFY 2020	Class / Account	Class Title	Job Number 90077410 Sub Total 2020 90077410	Current Budget 89,750 89,750 86,750	(Decreased)	Modified Budget 89,75 89,75 86,75
Fiscal Year SFY 2020	Class / Account	Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021	Current Budget 89,750 89,750 86,750 86,750	(Decreased)	Modified Budget 89,75 89,75 86,75 86,75
Fiscal Year SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total	Current Budget 89,750 89,750 66,750 86,750 176,500	(Decreased)	Modified Budget 89,75 89,75 86,75 86,75
Fiscal Year SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021	Current Budget 89,750 89,750 66,750 86,750 176,500	(Decreased)	Modified Budget 89,75 89,75 86,75 86,75 176,50
Fiscal Year SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total	Current Budget 89,750 89,750 66,750 86,750 176,500	(Decreased) Amount	Modified Budget 89,75 89,75 86,75 86,75 176,50 Revised Modified
Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year	Class / Account 102-500731 102-500731 Department Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number	Current Budget 89,750 89,750 66,750 86,750 176,500 B009 Current Budget	(Decreased) Amount Increased*	Modified Budget 89,75 89,75 86,75 176,50 Revised Modified Budget
Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020	Class / Account 102-500731 102-500731 Department Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number 90077410	Current Budget 89,750 89,750 86,750 86,750 176,500 B009 Current Budget 273,223	(Decreased) Amount	Modified Budget 89,75 89,75 86,75 176,50 Revised Modified Budget 273,22
Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020	Class / Account 102-500731 102-500731 Department Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number 90077410 90077028	Current Budget 89,750 89,750 86,750 86,750 176,500 Current Budget 273,223 15,000	(Decreased) Amount	Modified Budget 89,75 89,75 86,75 176,50 Revised Modified Budget 273,22
Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020	Class / Account 102-500731 102-500731 Department Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number 90077410 90077028 Sub Total 2020	Current Budget 89,750 89,750 86,750 86,750 176,500 Current Budget 273,223 15,000 288,223	(Decreased) Amount	Modified Budget 89,75 86,75 86,75 176,50 Revised Modified Budget 273,22 15,00 288,22
Fiscal Year SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020 SFY 2020	Class / Account 102-500731 102-500731 Department Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number 90077410 90077028 Sub Total 2020 90077410	Current Budget 89,750 89,750 86,750 86,750 176,500 B009 Current Budget 273,223 15,000 288,223 270,223	(Decreased) Amount	Modified Budget 89,75 86,75 86,75 176,50 Revised Modified Budget 273,22 15,00 288,22 270,22
Fiscal Year SFY 2020 SFY 2021 Manchester Health	Class / Account 102-500731 102-500731 Department Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177433- Job Number 90077410 90077028 Sub Total 2020	Current Budget 89,750 89,750 86,750 86,750 176,500 Current Budget 273,223 15,000 288,223	(Decreased) Amount	Modified Budget 89,75 89,75 86,75 86,75 176,50 Revised Modified

Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-8	B003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	86,600	•	88,600
			Sub Total 2020	86,600		86,600
SFY 2021	102-500731	Contracts for Prog Svc	90077410	83,600	-	83,600
			Sub Total 2021	83,600	-	83,600
			Sub-Total	170,200	•	170,200

Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-B003			
Fiscál Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	_ 86,600	-	86,600
		· ·	Sub Total 2020	86,600	-	86,600
SFY 2021	102-500731	Contracts for Prog Svc	.90077410	83,600		83,600
			Sub Total 2021	83,600	•	83,600
			Sub-Total	170,200		170,200

Mid-State Health C	enter		Vendor # 158055-B001			
Fiscal Year	Class / Account	Class Title	Job Number .	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	86,600	•	86,600
			Sub Total 2020	86,600	•	86,600
SFY 2021	102-500731	Contracts for Prog Svc	90077410	83,600	-	83,600
	-:		Sub Total 2021	83,600	•	83,600
	•		Sub-Total	170,200		170,200

North Country Heal	Fiscal Year Class / Account Class Title Y 2020 102-500731 Contracts for Prog Svc			B001 .		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077410	91,550		91,550
			Sub Total 2020	91,550	-	91,550
SFY 2021	102-500731	Contracts for Prog Svc	90077410	88,550	-	88,550
			Sub Total 2021	88,550		88,550
	,		Sub-Total	180,100	-	180,100
			SUB TOTAL	2,948,102	•	2,948,102

05-95-92-920510-3380 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PREVENTION SVS

97% Federal Funds & 3% General Funds CFDA #93.959

FAIN #TI010035

City of Nashua Fiscal Year	Class / Account	Class Title	Jab Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
CEV 2020	102-500731	Contracts for Prog Svc	92057502	91,162	Alliount	91,16
SFY 2020	102-500731	Contracts for Prog Svc	92057504	41,243		41,24
SFY 2020	102-500731	Contracts for Frog Svc	Sub Total 2020	132,405		132,40
SFY 2021	102-500731	Contracts for Prog Svc	92057502	91,162		91,16
SFY 2021	102-500731	Contracts for Prog Svc	92057504	41,243		41,24
J1 1 2021	102-500707		Sub Total 2021	132,405		132,40
			Sub-Total	264,810	-1	264,81
County of Cheshire		· ·	Vendor # 177372-6	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number '	Current Budget	(Decreased)	Modified
		<u></u>		*	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	94,324		94,37
SFY 2020	102-500731	Contracts for Prog Svc	92057504	39,662	<u> </u>	39,66
	_ <u> ·</u>	 	Sub Total 2020	133,986		133,98
SFY 2021	102-500731	Contracts for Prog Svc	92057502	94,324	-	94,32
SFY 2021	102-500731	Contracts for Prog Svc	92057504	39,662		39,66
	<u></u>		Sub Total 2021	133,986		133,98
		<u> </u>	Sub-Total	267,972		267,97
Greater Seacoast C	Community Health	•	Vendor # 154703-E	3001		
					Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
			1 1		Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	82,380	-	82,30
SFY 2020	102-500731	Contracts for Prog Svc	92057504	45,634		. 45,6
			Sub Total 2020	128,014	-	128,0
SFY 2021	102-500731	Contracts for Prog Svc	92057502	82,380		82,38
SFY 2021	102-500731	Contracts for Prog Svc	92057504	45,634		45,6
		*	Sub Total 2021	128,014	[128,0
			Sub-Total	256,028		256,02
Granite United Way	v - Capitol Region		Vendor # 160015-6	3001		
		<u> </u>			Increased	Revised
Fiscal Year	Class / Account	¹ Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,014		93,0
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,250	-	40,2
			Sub Total 2020	133,264	•	133,26
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,014		93,0
SFY 2021	102-500731	Contracts for Prog Svc	92057504	40,250	-[40,25
•		T	Sub Total 2021	133,264		133,26
		<u> </u>	Sub-Total	266,528	<u> </u>	266,52
Cranita United War	y - Carroll County Regio	, , , , , , , , , , , , , , , , , , ,	Vendor# 160015-I	8001		
Cigrate Cripted 118	, Julian County Hogic	'			Increased	Revised
' Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
1 13001 1 001	5.335 / AGA/GIN	1			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,121	<u> </u>	93,1
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,264	 	40,2
31 1 ZUZU	102-500131	Compactor Flog Ove	Sub Total 2020	133,385		133,3
	1.00.500=0.	Contracts (or Cons Sun	92057502	93,121		93,1
CEV 2024	1100.6311771					
SFY 2021	102-500731	Contracts for Prog Svc				
SFY 2021 SFY 2021	102-500/31	Contracts for Prog Svc	92057504 Sub Total 2021	40,264 133,385	-	40,2 133,3

PIRLING OUNGO AASA	-South Central Region	T	Vendor # 160015-8	-	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,375		93,37
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,137		40,13
	100000		Sub Total 2020	133,512		133,51
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,375		93,37
SFY 2021	102-500731	Contracts for Prog Svc	92057504	40,137	-	40,13
			Sub Total 2021	133,512		133,51
			Sub-Total	267,024	<u>-</u> -	267,02
Lamprey Health Ca.	re		Vendor #177677-R	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	88,649		88,64
SFY 2020	102-500731	Contracts for Prog Svc	92057504	42,500		42,50
		1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Sub Total 2020	131,149	_	131,14
SFY 2021	102-500731	Contracts for Prog Svc	92057502	88,649		88,64
SFY 2021	102-500731	Contracts for Prog Svc	92057504	42,500	-	42,50
01 / 2021	102 000:01	000000000000000000000000000000000000000	Sub Total 2021	131,149		131,14
			Sub-Total	262,298		262,29
		<u> </u>				
Lakes Region Partr	nership for Public Health	\	Vendor # 185635-6	3001	Increased	Revised
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	84,367	•	84,36
SFY 2020	102-500731	Contracts for Prog Svc	92057504	.44,641		44,64
			Sub Total 2020	129,008		129,00
SFY 2021	102-500731	Contracts for Prog Svc	92057502	84,367	_	_84,36
SFY 2021	102-500731	Contracts for Prog Svc	92057504	44,641	•	44,64
			Sub Total 2021	129,008	•	129,00
-			Sub-Total	258,016		258,01
Manchester Health	Department		Vendor # 177433-	B009_		
		Ţ	- T - 1		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decressed)	Modified
_	,	<u> </u>			Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	98,040	•	98,04
SFY 2020	102-500731	Contracts for Prog Svc	92057504	37,805		37,80
			Sub Total 2020	135,845		135,84
SFY 2021	102-500731	Contracts for Prog Svc	92057502	98,040	-	98,04
SFY 2021 .	102-500731	Contracts for Prog Svc	92057504	37,805		37,80
-	· · · · · · · · · · · · · · · · · · ·		Sub Total 2021	135,845	-	135,84
			Sub-Total	271,690	•	271,69
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-E	· · · · · · · · · · · · · · · · · · ·		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised Modified
				· .	Amount	Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	99,275		99,27
SFY 2020	102-500731	Contracts for Prog Svc	92057504	37,187		37,18
3F 1 2020						
<u> </u>			Sub Total 2020	136,462	<u>-</u>	135,48
SFY 2020	102-500731	Contracts for Prog Svc	92057502	135,462 99,275		. 136,46 99,27
ı	102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc				

Sub-Total

272,924

272,924

Vendor # 177160-B003 Mary Hitchcock Memorial Hospital - Upper Valley Region Increased Revised Modified (Decreased) Class / Account Class Title Job Number **Current Budget** Fiscal Year Amount Budget 92057502 99,575 99,575 SFY 2020 102-500731 Contracts for Prog Svc 92057504 37,037 37,037 Contracts for Prog Svc SFY 2020 102-500731 Sub Total 2020 136,612 136,612 99,575 92057502 99,575 Contracts for Prog Svc SFY 2021 102-500731 37,037 37,037 Contracts for Prog Svc 92057504 SFY 2021 102-500731 135,612 136,612 Sub Total 2021

Sub-Total

Mid-State Health C	enter :		Vendor # 158055-E	3001		
, Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,453	·	93,453
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,098	4	40,098
		<u> </u>	Sub Total 2020	133,551	-	133,551
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,453	-	93,453
SFY 2021 \	102-500731	Contracts for Prog Svc	92057504	40,098	-	40,098
		•	Sub Total 2021	133,551		133,551
		•	Sub-Total	267,102	-	267,102

North Country Heal	th Consortium	•	Vendor # 158557-	B001	•	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92057502	92,488	-	92,488
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,581	•	40,581
			Sub Total 2020	133,069		133,069
SFY 2021	102-500731	Contracts for Prog Svc	92057502	92,488	•	92,488
SFY 2021	102-500731	Contracts for Prog Syc	92057504	40,581	•	40,581
			Sub Total 2021	133,069		133,069
			Sub-Total	266,138	-	266,138
			SUB TOTAL	3,460,524		3,460,524

05-95-92-920510-3395 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS. HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PFS2

100% Federal Funds CFDA #93.243

FAIN #SP020796

Vendor # 154703-B001 Greater Seacoast Community Health Increased Revised **Current Budget** Job Number (Decreased) .Modified Fiscal Year Class Title Class / Account Budget Amount 92052410 90,000 12,375 102,375 SFY 2020 102-500731 Contracts for Prog Svc 92052410 22,500 22,500 SFY 2021 102-500731 Contracts for Prog Svc 112,500 12,375 124,875 Sub-Total

Granite United Way	/ - Capitol Region		Vendor # 160015-8001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000	14,991	104,991
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,500
			Sub-Total	112,500	14,991	127,491

273,224

273,224

Granite United Way	- Carroll County Region	n	Vendor # 160015-B	001		
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000	49,099	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,50
J. 1 2021	102-300/31	Commons for Frog over :	Sub-Total	112,500	49,099	
		·				<u> </u>
Grantte United Way	-South Central Region	<u> </u>	Vendor # 160015-B	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000	9,678	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,5
	1.02 000.01		Sub-Total	112,500	9,678	
Lamana Manish Ca			Vendor #177677-R(
Lemprey Health Ca	16		ABUOOL WILLIAM	<u></u>	Increased	
· Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	82,431	24,852	107.2
SFY 2021	102-500731	Contracts for Prog Svc	92052410	20,608		20,6
,		•	Sub-Total	103,039	24,852	127,8
				004		•
Lakes Region Parti	ership for Public Health	<u> </u>	Vendor # 165635-8	<u>UU1</u>	- Income of	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000		90.0
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500	-	22,5
		· · · · · · · · · · · · · · · · · · ·	Sub-Total	112,500	-	112,5
Manchester Health	Decadment		Vendor # 177433-E	1000		
Manurester Meath	Сералинен		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 	1003	Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000	27,249	117,2
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,5
			Sub-Total	112,500	27,249	
Man, Hitchcock Ma	morial Hospital - Sulliva	n County Region	Vendor # 177160-8	nna		
ITIOLY I III COLOCK INC	1	T County Hegion	1 1	· .	Increased	_
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	(Decreased)	Revised Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	80,850	15,232	
SFY 2021	102-500731	Contracts for Prog Svc	92052410	20,213		20,2
<u> </u>	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		Sub-Total	101,063	15,232	
Man Hilebook Ma	morial Hospital - Upper	Valley Region	Vendor # 177160-B			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised
		<u> </u>		<u> </u>	Amount	Modified Budg
SFY 2020	102-500731	Contracts for Prog Svc	92052410	83,220	44,067	127,21
C C 1/ 0004	102-500731	Contracts for Prog Svc	92052410	20,805	•	20,8
SFY 2021	102-000101	Toolitiacia for Fring Ove	Sub-Total	104,025	44,067	148,0

FINANCIAL DETAIL ATTACHMENT SHEET

	noter		Vendor # 158055-8	2001		
Mid-State Health Co	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased)	Revised
					Amount	Modified Bud
FY 2020	102-500731	Contracts for Prog Svc	92052410	90,000		90.0
FY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,5
	<u>: </u>	<u> </u>	Sub-Total	112,500	•	112,5
torth Country Heat	th Consortium		Vendor.# 158557-	B001		
			/		increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
	<u> </u>	<u>.i</u>			Amount	Modified Budg
FY 2020	102-500731	Contracts for Prog Svc	92052410	90,000		90,0
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500		22,5
			Sub-Total	112,500		112,5
		_1	SUB TOTAL	1,208,127	197,543	1,405,67
CFDA #93,268 County of Cheshire		FAIN #H23IP000757	Vendor # 177372-8	3001		
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Buck
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182	731100111	8,1
SFY 2020	102-500731	Contracts for Prog Svc	3,000,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
FY 2021	102-500731	Contracts for Prog Svc		-	- · -	
			Sub-Total	8,182		8,1
Greater Seacoași C	community Health		Vendor # 154703-8	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budg
FY 2019	102-500731	Contracts for Prog Svc	00000101	8,182		8.1
			90023103	0,102	-	J 0.1
FY 2020	102-500731	Contracts for Prog Svc	90023013	15,000	-	
	102-500731 102-500731			15,000	•	15,0
		Contracts for Prog Svc	90023013		•	15,0 15,0
FY 2021	102-500731	Contracts for Prog Svc	90023013 90023013	15,000 15,000 38,182	•	15,0 15,0
SFY 2020 SFY 2021 Granite United Way Fiscal Year	102-500731	Contracts for Prog Svc	90023013 90023013 Sub-Total	15,000 15,000 38,182	Increased (Decreased) Amount	15,0 15,0 38,1
FY 2021 Granite United Way	102-500731 - Capilol Region	Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-8 Job Number	15,000 15,000 38,182	(Decreased)	15,0 15,0 38,1 Revised Modified Budg
Granite United Way Fiscal Year GFY 2019	- Capitol Region Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-8	15,000 15,000 38,182 001 Current Budget 8,180	(Decreased)	15,0 15,0 38,1 Revised Modified Budg
Fiscal Year FFY 2019 FFY 2020	- Capitol Region - Class / Account - 102-500731 - 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-8 Job Number 90023103 90023013	15,000 15,000 38,182 001 Currenl Budgel 8,180 15,000	(Decreased)	15,0 15,0 38,1 Revised Modified Budg 8,1 15,0
Franite United Way Fiscal Year FY 2019 FY 2020	- Capitol Region - Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-8 Job Number 90023103	15,000 15,000 38,182 001 Current Budget 8,180	(Decreased)	15,0 15,0 38,1 Revised Modified Budg 8,1 15,0
Fry 2021 Fiscal Year Fry 2019 Fry 2020 Fry 2021	- Capitol Region - Class / Account - 102-500731 - 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-B Job Number 90023103 90023013 90023013	15,000 15,000 38,182 001 Currenl Budgel 8,180 15,000 15,000 38,180	(Decreased)	15,0 15,0 38,1 Revised Modified Budg
Fiscal Year Fiscal Year FY 2019 FY 2020 FY 2021	- Capitol Region - Class / Account - 102-500731 - 102-500731 - 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-B Job Number 90023103 90023013 90023013 Sub-Total	15,000 15,000 38,182 001 Currenl Budgel 8,180 15,000 15,000 38,180	(Decreased) Amount	15,0 15,0 38,1 Revised Modified Budg 8,1 15,0 15,0 38,1
Fry 2021 Fiscal Year Fry 2019 Fry 2020 Fry 2021 Granite United Way Fiscal Year	- Capitol Region - Class / Account - 102-500731 - 102-500731 - 102-500731 - Carroll County Region - Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-B Job Number 90023103 90023013 90023013 Sub-Total Vendor # 160015-B Job Number	15,000 15,000 38,182 001 Current Budget 8,180 15,000 15,000 38,180 001	(Decreased) Amount	15,0 15,0 38,1 Revised Modified Bud 8,1 15,0 15,0 38,1 Revised Modified Bud
Fiscal Year Fiscal Year FY 2019 FY 2020 FY 2021 Granite United Way	- Capitol Region - Class / Account 102-500731 102-500731 102-500731 - Carroll County Region	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90023013 90023013 Sub-Total Vendor # 160015-B Job Number 90023103 90023013 90023013 Sub-Total Vendor # 160015-B	15,000 15,000 38,182 001 Currenl Budgel 8,180 15,000 15,000 38,180	(Decreased) Amount	15,0 15,0 38,1 Revised Modified Bud 8,1 15,0 15,0 38,1

Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc

15,000

38,182

8,182 15,000 15,000

38,182

90023103 90023013 90023013

Sub-Total

OTELING OTHER	-South Central Region		Vendor # 160015-E		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182		8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023103	7,000	-	7,00
SFY 2021	102-500731	Contracts for Prog Svc			-	
··		<u> </u>	Sub-Total	15,182		15,18
Lamprey Health Ca	re		Vendor #177677-R	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget -	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182	-	8,18
SFY 2020	102-500731	Contracts for Prog Svc				
SFY 2021	102-500731	Contracts for Prog Svc		•		_
		J	Sub-Total	8,182	•	8 18
I akes Region Partr	nership for Public Health	1	Vendor # 165635-8	3001	-	
conco ricgioni i oro	Teranip ion i come i robiti	' 	1	-	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
					Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182		8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000	-	15,00
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000	•	15,00
. <u> </u>		<u> </u>	Sub-Total	38,182	<u> </u>	38,18
Manchester Health	Department		Vendor # 177433-	B009		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc		•		
SFY 2020	102-500731	Contracts for Prog Svc	90023103	7,000		7,00
\$FY 2021	102-500731	Contracts for Prog Svc			-	
			Sub-Total	7,000		7,00
City of Nashua			Vendor # 177441-	B011		
<u> </u>	<u> </u>	1			Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
		1			Amount	Budget
SFY 2019	102-500731	Contracts for Prog Svc				
SFY 2020	102-500731	Contracts for Prog Svc	90023103	7,000		7,00
	102-500731	Contracts for Prog Syc		-		
SFY 2021	102 000101	Comments for 1 lod O to				

Mary Hitchcock Memorial Hospital - Sullivan County Region		Vendor # 177160-8003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000		15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000	-	15,000
	<u> </u>	· ·	Sub-Total	38 182		38 182

Mary Hitchcock Memorial Hospital - Upper Valley Region		Vendor # 177160-B003				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc.	90023103	8,182		6,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	22,000	-	22,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000	-1	15,000
l			Sub-Total	45,182	-	45,182

Mid-State Health Center			<u>Vendor # 158055-B001</u>				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90023103	8,182	-	8,182	
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000	-	15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000		15,000	
			Sub-Total	38,182		38,182	

North Country Heal	th Consortium		Vendor # 158557-	B001	•	
Fiscal Year	Class / Account	Class Tibe	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90023103	. 8,182		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000	-	15,000
SFY 2021	SFY 2021 102-500731	Contracts for Prog Svc	90023013	15,000		15,000
			Sub-Total	38,182	٠ , .	38,182
			SUB TOTAL	358,000	-	358,000

05-95-90-902510-2239 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, HOSPITAL PREPAREDNESS

100% Federal Funds CFDA #93.074 & 93.889

FAIN #U90TP000535

City of Nashua		<u> </u>	Vendor # 177441-	B011		•
Fiscal Year	Class / Account	Class Title	Job Number)	Current Budget	tncreased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
SFY 2021	102-500731	· Contracts for Prog Svc	90077700	10,000	-	10,000
			Sub-Total	20,000		20,000

County of Cheshire			Vendor # 177372-B	Vendor # 177372-B001				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget		
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000		
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000		
		<u> </u>	Sub-Total	20,000	· .	20,000		

Greater Seacoast C	ommunity Health		Vendor # 154703-B001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Incressed (Decressed) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000		10,000
			Sub-Total	20,000	-1	20,000
Granite United Way	Cacital Paging		Vendor # 160015-E	8001		•
Statille Office TVO	- Capitor Region	1	7		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
FY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
FY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
			Sub-Total	20,000	-	20,000
Canalta Linitad May	- Carroti County Regio		Vendor # 160015-6	3001	•	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000		10,000
	·	<u> </u>	Sub-Total	20,000	•	. 20,000
Granite United Way	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000		10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	-	10,000
			Sub-Total	20,000	•	20,000
Lamprey Health Ca			Vendor #177677-R	001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,000
			Sub-Total	20,000	•	20,00
akes Region Parti	ership for Public Healt	1	_ Vendor# 165635-8	3001 .		
Lakes Region Parti	Class / Account	Class Title	. Vendor # 165635-8 Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
Fiscal Year					(Decreased)	Modified Budget
~ ~	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified

Manchester Health	Department		Vendor # 177433-B009				
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	-	10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	-	10,00	
			Sub-Total	20,000		20,00	
Mary Hitchcock Me	morial Hospital - Sullivar	County Region	Vendor#_177160-B	3003			
Fiscal Year	Class / Account -	Class Title	Job Number	Current Budget	(Oecreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	L	10,00	
			Sub-Total	20,000		20,00	
Mary Hitchcock Me	morial Hospital - Upper \	Valley Region	Vendor # 177160-B	3003			
Fiscal Year	Class / Account	. Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000		10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,00	
			Sub-Total	20,000	-	20,00	
Mid-State Health C	enter		Vendor # 158055-E	3001			
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000	•	10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	-	10,00	
			Sub-Total	20,000	-	20,00	
North Country Hea	Ith Consortium		Vendor # 158557-	B001		,	
000		Ţ.			Increased	Revised	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified	
, 1000, 100	1,555			J	Amount	Budget	
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000		10,00	
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000	-	10,00	
<u> </u>							
			Sub-Total	20,000	<u> </u>	20,00	

05-95-90-901510-7964 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF PUBLIC HEALTH PROTECTION, LEAD PREVENTION

City of Nashua		Vendor # 177441-B011 -					
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget	
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200	•	1,200	
SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1,800	
SFY 2021	102-500731	Contracts for Prog Syc		•	•	-	
			Sub-Total	3,000	-	3,000	

County of Chashire			Vendor # 177372-E	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200	-	1,20
FY 2020	102-500731	Contracts for Prog Svc	90036000	1,800	1	1,8
FY 2021	. 102-500731	Contracts for Prog Svc		1,2,2		
7, 1 2021	102.0007.57		Sub-Total	3,000		3,00
•	_ '	<u> </u>	1000 1000			<u> </u>
Greater Seacoast C	community Health	,	Vendor # 154703-E	<u>3001 \ </u>		B. 1
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200		1,20
SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1,80
FY 2021	102-500731	Contracts for Prog Svc				
			Sub-Total	3,000	<u>.</u>	3,0
Granite United Way	. Capital Region		Vendor # 160015-B	2001	_	
Manife Officed Way	- Capitor Region		Verious # 100015-2	1	Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200		1,2
SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		. 1,8
SFY 2021	102-500731	Contracts for Prog Svc				
			Sub-Total	3,000	1	3,0
	0	-	140-40-# 4C004F F	2004		
scanite United Way	- Carroll County Regio	n	Vendor # 160015-E	<u> </u>	Transport 1	D====4
Fiscal Year	Class / Account	Class Tille	Job Number	Current Budget	(Decreased)	Revised Modified
CCV 2010	402 500724	Contracts for Brog Sun	00036000	4 200	Amount	Budgel
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200		1,2
SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1,8
SFY 2021 ·	102-500731	Contracts for Prog Svc	Sub-Total	3,000		3,0
	l 		1000-10101	0,000		, ·
Granite United Way	-South Central Region	,	Vendor # 160015-E	3001	tarrana T	0- '
Fiscal Year	Class / Account .	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200	-	1,2
SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1.8
SFY 2021	102-500731	Contracts for Prog Svc				
				- 1		
			Sub-Total	3,000	<u>_</u>	3,0
amorov Health Ca	(4)				•	3,0
Lamprey Health Ca	re		Sub-Total Vendor #177677-R			
Lamprey Health Ca Fiscat Year	Class / Account	Class Title			Increased (Decreased) Amount	Revised Modified Budget
Fiscal Year	Class / Account	Class Title	Vendor #177877-R	001 Current Budget	Increased (Decreased)	Revised Modified Budget
Fiscal Year	Class / Account 102-500731	Contracts for Prog Svc	Vendor #177677-R Job Number 90036000	001	Increased (Decreased)	Revised Modified Budget
Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number	001 Current Budget 1,200	Increased (Decreased)	Revised Modified Budget
Fiscal Year SFY 2019 SFY 2020	Class / Account 102-500731	Contracts for Prog Svc	Vendor #177677-R Job Number 90036000	001 Current Budget 1,200	Increased (Decreased)	Revised Modified Budget 1,2
Fiscal Year SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000 Sub-Total	001 Current Budget 1,200 1,800 3,000	Increased (Decreased)	Revised Modified Budget 1,2
SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000	001 Current Budget 1,200 1,800 3,000	Increased (Decreased)	Revised Modified Budget 1,2
Fiscal Year SFY 2019 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000 Sub-Total	001 Current Budget 1,200 1,800 3,000	Increased (Decreased) Amount	Revised Modified Budget 1,2 1,8 3,0 Revised Modified
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partr Fiscal Year	Class / Account 102-500731 102-500731 102-500731 hership for Public Health Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000 Sub-Total Vendor # 165635-8	001 Current Budget 1,200 1,800 3,000 Current Budget	Increased (Decreased) Amount	Revised Modified Budget 1,2 1,8 3,0 Revised Modified Budget
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partr Fiscal Year SFY 2019	Class / Account 102-500731 102-500731 102-500731 hership for Public Health Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000 Sub-Total Vendor # 165635-8 Job Number 90036000	001 Current Budget 1,200 1,800 3,000 Current Budget 1,200	Increased (Decreased) Amount	Revised Modified Budget 1,2 1,8 3,0 Revised Modified Budget 1,2
Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partr	Class / Account 102-500731 102-500731 102-500731 hership for Public Health Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor #177677-R Job Number 90036000 90036000 Sub-Total Vendor # 165635-8 Job Number	001 Current Budget 1,200 1,800 3,000 Current Budget	Increased (Decreased) Amount	Revised Modified Budget 1,2 1,8 3,0 Revised Modified Budget

SFY 2020	Manchester Health	Department	·	Vendor # 177433-	8009		
SFY 2020	Fiscal Year	Class / Account	Ctass Title	Job Number	Current Budget	(Decreased)	Modified
SFY 2021 102-500731 Contracts for Prog Svc Sub-Total 3,000	SFY 2019	102-500731	Contracts for Prog Svc	90036000	1,200	•	1,20
First 102-500731 Contracts for Prog Svc Sub-Total 3,000 3,	SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1,80
Sub-Total 3,000 - 3,	SFY 2021	102-500731	Contracts for Prog Syc				
Mary Hitchcock Memorial Hospital - Sultivan County Region				Sub-Total	3 000	1	3.00
Fiscal Year			<u> </u>			\ 	
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Modified Budget	Mary Hitchcock Mer	norial Hospital - Sulliva	n County Region	Vendor # 177160-E	3003		
SFY 2020	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
SEY 2021 102-500731 Contracts for Prog Svc Sub-Total 3,000 3.00 3	SFY 2019	102-500731	Contracts for Prog Syc	90036000	1,200	•	1,20
Sub-Total 3,000 3,0	SFY 2020	102-500731	Contracts for Prog Svc	90036000	1,800		1,80
Sub-Total 3,000 3,0	SFY 2021	102-500731	Contracts for Prog Svc		•		-
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Modified Budget Modified B				Sub-Total	3,000	•	3,00
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Modified Budget Modified B							
Fiscal Year Class / Account Class Title Job Number Current Budget Decreased Modified Budget SFY 2020 102-500731 Contracts for Prog Svc 90036000 6, 914 6.39	Mary Hitchcock Mei	nonal Hospital - Upper	Valley Region	Vendor # 177160-E	3003	l terrened l	Basinad
SEY 2019	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
SFY 2020 102-500731 Contracts for Prog Svc 90036000 36,086 36,0	SFY 2019	102-500731	Contracts for Prog Svc	90036000	6 914		6.91
SEY 2021 102-500731 Contracts for Prog Svc Sub-Total 43,000 - 43,							
Sub-Total 43,000 - 43,000					00,000		30,00
Fiscal Year Class / Account Class Title Job Number Current Budget Current Budge		102 000707	1	Sub-Total	43 000		43.00
Fiscal Year Class / Account Class Title Job Number Current Budget Increased (Decreased) Modified Amount Budget SFY 2019 102-500731 Contracts for Prog Svc 90036000 1,200 1,200 1,800 1	-			1000 10101	40,000		45,00
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Modified Budget	Mid-State Health Co	enter		Vendor # 158055-B	3001		
SFY 2019 102-500731 Contracts for Prog Svc 90036000 1,200	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
SFY 2020 102-500731 Contracts for Prog Svc S0035000 1,800	SFY 2019	102-500731	Contracts for Prog Syc	90036000	1 200		
Service Sub-Total 3,000 - 3,0							
North Country Health Consortium				3000000	1,000		1,00
North Country Health Consortium		. 702 000101	1	Sub-Total	3,000		3.00
Fiscal Year Class / Account Class Title Job Number Current Budget Increased (Decreased) Modified Amount SFY 2019 102-500731 Contracts for Prog Svc 90036000 1,200 1,	-	•					<u> </u>
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Amount Budget	North Country Heal	h Consortium	· · · · · · · · · · · · · · · · · · ·	Vendor # 158557-	8001	······································	
SFY 2020 102-500731 Contracts for Prog Svc 90036000 1,800	Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
SFY 2020 102-500731 Contracts for Prog Svc 90036000 1,800 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,900 1,800	SFY 2019	102-500731		90036000	1,200	•	1,20
SFY 2021 102-500731 Contracts for Prog Svc Sub-Total 3,000 3,00 3,00 3,00 3,00 3,00 3,00 3,00 3,00 3,000	SFY 2020	102-500731	Contracts for Prog Svc	90036000	. 1,800		1,80
SUB TOTAL 79,000	SFY 2021	102-500731			.=		
SUB TOTAL 79,000		·		Sub-Total	3,000		3.00
County of Cheshire							
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Modified Budget		170 HEALTH AND SOC		ontrol			
SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000		Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Modified
SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000				<u></u>			Budgel
SFY 2021 102-500731 Contracts for Prog Svc	SFY 2019	102-500731			1,818		
Sub-Total 8,818 - 8,8	SFY 2019 SFY 2020	102-500731				•	1,81
SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000 7,000 7,000 7,000 7,000 1,000	SFY 2019 SFY 2020	102-500731 102-500731	Contracts for Prog Svc				1,81
Fiscal Year Class / Account Class Title Job Number Current Budget Increased Modified Modified Budget	SFY 2019 SFY 2020	102-500731 102-500731	Contracts for Prog Svc	90027026	7,000	-	1,81 7,00
Fiscal Year Class / Account Class Title Job Number Current Budget (Decreased) Amount Modified Budget SFY 2019 102-500731 Contracts for Prog Svc 90027026 1,818 - 1,8 SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000 7,00	SFY 2019 SFY 2020 SFY 2021	102-500731 102-500731 102-500731	Contracts for Prog Svc	90027026 Sub-Total	7,000 , . 8,818		1,81 7,00
SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000 7,00	SFY 2019 SFY 2020 SFY 2021	102-500731 102-500731 102-500731	Contracts for Prog Svc	90027026 Sub-Total	7,000 , . 8,818	Increased	1,810 7,000 8,810
SFY 2020 102-500731 Contracts for Prog Svc 90027026 7,000 7,00	SFY 2019 SFY 2020 SFY 2021 Greater Seacoast C	102-500731 102-500731 102-500731 0mmunity Health	Contracts for Prog Svc Contracts for Prog Svc Class Title	90027026 Sub-Total Vendor # 154703-8 Job Number	7,000 / - 8,818 3001	(Decreased)	1,81 7,00 8,81 Revised Modified
	SFY 2019 SFY 2020 SFY 2021 Greater Seacoast C Fiscal Year SFY 2019	102-500731 102-500731 102-500731 0mmunity Health Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027026 Sub-Total Vendor # 154703-8 Job Number 90027026	7,000 8,818 3001 Current Budget	(Decreased)	1,81 7,00 8,81 Revised Modified
	SFY 2019 SFY 2020 SFY 2021 Greater Seacoast C Fiscal Year SFY 2019 SFY 2020	102-500731 102-500731 102-500731 0mmunity Health Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90027026 Sub-Total Vendor # 154703-8 Job Number 90027026	7,000 8,818 8001 Current Budget	(Decreased)	1,81 7,00 8,81 Revised Modified Budget

Sub-Total

8,818

8,818

Granite United Way	/ - Capitol Region		Vendor # 160015-I	BUU1	 	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,820	randan	1,8
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7.00
SFY 2021 ,	102-500731	Contracts for Prog Svc	3002,020	7,000	_	- 7,01
	102 000 00	Contraction - rog over	Sub-Total	8,820		8,8
		<u> </u>				
Granite United Way	 Carroll County Regio 	<u>, </u>	Vendor # 160015-I	B001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7,00
SFY 2021	102-500731	Contracts for Prog Svc			, -	
	<u></u>	<u></u>	Sub-Total	8,818	-1	8,81
Granite United Way	-South Central Region	·	Vendor # 160015-6	3001		· · · · · · · · · · · · · · · · · · ·
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,81
SFY 2020	102-500731	Contracts for Prog Svc				
SFY 2021	102-500731	Contracts for Prog Svc				
			Sub-Total	1,818		1,81
I amamu Haalih Ca	***	-	Vooder #177077 D			,
Lamprey Health Ca		T	Vendor#177677-R		Increased	Revised
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased) Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7,00
SFY 2021	102-500731	Contracts for Prog Svc				
	_L	<u> </u>	Sub-Total	8,818		8,81
Lakes Region Partr	nership for Public Health	1	Vendor # 165635-8	3001		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7.00
SFY 2021	102-500731	Contracts for Prog Svc		-		
			Sub-Total	8,818	_	8,81
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-8	3003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,81
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7,00
SFY 2021	102-500731	Contracts for Prog Svc		-		
			Sub-Total	8,818		8,81
Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-E	 3003		
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,618	A HOUR	1,81
SFY 2020	102-500731	Contracts for Prog Svc				
SFY 2021	102-500731	Contracts for Prog Svc				
				. "1	•1	
		1	Sub-Total_	1,818		1,81

Mid-State Health Center

Vendor # 158055-B001

Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818		1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7,000
SFY 2021	102-500731	Contracts for Prog Svc		•		
			Sub-Total	8,818		8,818

North Country Health Consortium

Vendor # 158557-B001

Final Van	Class / Account	Class Tille	Job Number	Current Budget	(Decreased)	Revised ·
Fiscal Year Class /	Class / Account	Class Trille	Joo Number	Current Budget	Amount	Modified Budget
SFY 2019	102-500731	Contracts for Prog Svc	90027026	1,818	•	1,818
SFY 2020	102-500731	Contracts for Prog Svc	90027026	7,000		7,000
SFY 2021	102-500731	Contracts for Prog Svc	<u> </u>		•	
			Sub-Total	8,818		8,818
			SUB TOTAL	83,000	-	83,000

05-95-90-901510-7936 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU
OF PUBLIC HEALTH PROTECTION, CLIMATE CHANGE ADAPTATION

County of Cheshire

Vendor # 177372-8001

					Increased	
Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	(Decreased)	Revised
•	,				Amount	Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90007936	40,000	•	40,000
SFY 2021	102-500731	Contracts for Prog Svc	90007936	40,000		40,000
		•	Sub-Total .	80,000	•	80,000

Lamprey Health Care

Vendor #177677-R001

Fiscal Year	Class / Account	Class Title	Job Number	Current Budget	Increased (Decreased) Amount	Revised Modified Budget
SFY 2020	102-500731	Contracts for Prog Svc	90007936	40,000		40,000
SFY 2021	102-500731	Contracts for Prog Svc	90007936	40,000	•	40,000
			Sub-Total	80,000	-	80,000
			SUB TOTAL	160,000		160,000
<u> </u>			TOTAL ALL	8,946,753	197,543	9,144,296





Jeffrey A. Meyers Commissioner

Lisa M. Morris Director

STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES DIVISION OF PUBLIC HEALTH SERVICES

29 HAZEN DRIVE, CONCORD, NH 03301 603-271-4501 1-800-852-3345 Ext. 4501 Fax: 603-271-4827 TDD Access: 1-800-735-2964 www.dhhs.nh.gov

June 7, 2019

His Excellency Governor Christopher T. Sununu and the Honorable Executive Council State House Concord, NH 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Division of Public Health Services, to enter into **retroactive**, **sole source** agreements with the vendors listed below for the provision of Regional Public Health Network (RPHN) services, statewide, in an amount not to exceed \$8,229,597, effective **retroactive** to April 1, 2019 upon Governor and Executive Council approval through June 30, 2021. 85.76% Federal Funds, 14.24% General Funds.

Vendor Name	Vendor Number	Region	Contract Amount
City of Manchester	177433	Greater Manchester	\$1,017,636
County of Cheshire	177372	Greater Mondanock	\$600,792
Granite United Way	160015	Concord, Carroll County and South Central	\$1,959,602
Greater Seacoast Community Health	154703	Strafford County	\$656,688
Lakes Region Partnership for Public Health	165635	Winnipesaukee	\$647,016
Lamprey Health Care	177677	Seacoast	\$707,687
Mary Hitchcock Memorial Hospital	177160	Greater Sullivan and Upper Valley	\$1,331,636
Mid-State Health Center	158055	Central NH	\$649,802
North Country Health Consortium	158557	, North Country	\$658,738
		Total:	\$8,229,597

Funding for this request is available in State Fiscal Year 2019 and is anticipated to be available in State Fiscal Years 2020 and 2021 upon the availability and continued appropriation of funds in the future operating budgets with authority to adjust amounts within the price limitation and adjust encumbrances between State Fiscal Years through the Budget Office, if needed and justified.

Please See Attached Fiscal Details

EXPLANATION

This request is **retroactive** because the Department of Health and Human Services has declared a public health incident in order to respond to the current statewide outbreak of Hepatitis A. The Regional Public Health Networks were immediately activated to assist in this response and have begun conducting vaccination clinics to at-risk populations. An amount of \$110,000 is being requested to support these activities during State Fiscal Year 2019.

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 2 of 4

This request is sole source because the current vendors have successfully met performance measures under the current agreement. The Department is seeking new agreements to continue services. The scope of work has been modified since the original Request for Proposals for State Fiscal Year 2018. These modifications are to meet the requirements to the federal grantors and to meet the public health needs. The Department is submitting nine (9) of ten (10) agreements. The remaining agreement with the City of Nashua will be submitted at a future Governor and Executive Council meeting.

The purpose of the agreements is to provide regional public health emergency preparedness, substance misuse prevention and substance use disorders continuum of care services, school-based seasonal influenza clinics, childhood lead poisoning prevention services, climate and health prevention services, Hepatitis A response services, and to host a Public Health Advisory Council to coordinate other public health services, statewide. Each Public Health Network site serves a defined Public Health Region with every municipality in the state assigned to a region, thereby ensuring statewide Public Health Network services.

The Regional Public Health Advisory Council engages senior-level leaders from throughout each region to serve in an advisory capacity over the services funded through these agreements. Over time, the Division of Public Health Services and the Bureau of Drug and Alcohol Services expect that the Regional Public Health Advisory Council will expand this function to other public health and substance use related services funded by the Department. These functions are being implemented to identify strategies that can be implemented within each region to address childhood lead poisoning and to mitigate the potential health risks from climate, such as increases in ticks that spread disease. The goal is for the Regional Public Health Advisory Council to set regional priorities that are data-driven, evidence-based, responsive to the needs of the region, and to serve in this advisory role over all public health and substance use related activities occurring in their region.

The vendors will lead coordinated efforts with regional public health, health care and emergency management partners to develop and exercise regional public health emergency response plans to improve the region's ability to respond to public health emergencies. These regional activities are integral to the State's capacity to respond to public health emergencies and are being utilized for the Hepatitis A response.

According to the 2012-2013 National Survey on Drug Use and Health, the most recent data available demonstrates that 49% of NH's 18-25 year olds reported binge drinking in the past 30 days. This rate is the third highest in the country and much higher than the national average of 38.7%. For pain reliever abuse, 10.5% of NH young adults reported this behavior in the past year, and 10% of young adults reported illicit drug use other than marijuana. This last prevalence indicator is important for several reasons. First, it is the most accessible data point relative to young adult opioid use because the illicit drug use indicator includes opioids. Secondly, NH's rate of 10% for 18-25 year olds reporting regular illicit drug use is the highest in the country and is 1.5 percentage points higher than the next closest state (Rhode Island, 8.6%) and higher than the national average of 6.9%. Furthermore, there were five times greater the number of heroin-related deaths in NH in 2014 than there were in 2008. Heroin-related Emergency Department visits and administrations of naloxone to prevent death from an overdose have also multiplied exponentially in the last two years. Consequently, alcohol and drug misuse cost NH more than \$1.84 billion in 2012 in lost productivity and earnings, increased expenditures for healthcare, and public safety costs. In addition to economic costs, substance misuse impacts and is influenced by poor mental health. From 2007 to 2011, suicide among those aged 10-24 was the second leading cause of death for NH compared to the third leading cause nationally.

In NH, youth have rates of substance use significantly higher than the national average and the other northeast (NE) states as demonstrated in Table 2.

18-25 year olds	NH	NE	US	Significant differences
Binge Drinking	49.0%	43.0%	38.7%	NH Higher than NE and US
Marijuana Use	27.8%	21.0%	18.9%	NH Higher than NE and US
Nonmedical use of pain relievers	10.5%	8.6%	9.5%	No significant difference
Dependent/abusing alcohol or illicit drugs	23.7%	. 19.1%	18.1%	NH Higher than NE and US

Youth and families across NH describe having little access to services and supports for Substance Use Disorder in NH. In fact, according to the National Survey on Drug Use and Health, NH ranks worst among the states in percentage of 18-25 year olds "needing but not receiving treatment" for alcohol or illicit drug use and is also among the bottom states for 12-17 year olds. Additionally, among 12-20 year olds, NH ranks highest and above the overall national average in both underage alcohol use in past month (NH: 35.72%, US: 23.52%) and underage binge alcohol use in past month (NH: 23.21%, US: 14.75%).

Coordination of community based services in the realms of public health and substance use disorders has become a necessity as an increase in the need for services is faced with a reduction in services that are available.

Eight Regional Public Health Networks will also conduct seasonal influenza clinics in local primary and secondary schools to increase access to vaccination. In State Fiscal Year 2019, almost 7,000 children were vaccinated through this effort.

Should Governor and Executive Council not authorize this Request, these public health and substance use related services will be less coordinated and comprehensive. Developing strong, regionally-based infrastructure to convene, coordinate, and facilitate an improved systems-based approach to addressing these health issues will, over time, reduce costs, improve health outcomes, and reduce health disparities.

The attached performance measures will be used to measure the effectiveness of the agreement.

Area served: Statewide.

Source of Funds: 85.76%% Federal Funds from the US Department of Health and Human Services, Substance Abuse and Mental Health Services Administration and the Centers for Disease Control and Prevention, Hospital Preparedness Program and Public Health Emergency Preparedness Aligned Cooperative Agreement, and 14.24% General Funds.

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 4 of 4

In the event that the Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

Jeffrey A. Meyers Commissioner

FINANCIAL DETAIL ATTACHMENT SHEET Regional Public Health Networks (RPHN) 05-95-90-901010-8011

County of Cheshire	Ola 1 A	Class Title	Vendor # 177372-B0	Total Amount
Fiscal Year	Class / Account			
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102 <u>-5</u> 00731	Contracts for Prog Svc	90001022	15,000 30,000
	<u> </u>	<u> </u>	Sub-Total	30,000
Greater Seacoast C	Community Health		Vendor # 154703-80	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000
Granite United Way	- Capital Region		Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000
Granite United Way	/ - Carroll County Regio	n	Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
ŞFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000
Granite United Way	-South Central Region	1	Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Nümber	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
-			Sub-Total	30,000
Lamprey Health Ca	ıre		Vendor #177677-R0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000
Lakes Besies Bart	nership for Public Health	h	Vendor # 165635-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
01 1 2021	102 000101		Sub-Total	30,000
	0		Vendor # 177433-6	2000
Manchester Health		Class Title	Job Number	Total Amount
Fiscal Year	Class / Account	Contracts for Prog Svc	90001022	15,00
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,00
SFY 2021	102-500731	Contracts for Frog SVC	Sub-Total	30,00
A4 48 4		na County Booise	Voodor # 177160 P	
	emorial Hospital - Sulliva	Class Title	Vendor # 177160-8 Job Number	Total Amount
Fiscal Year SFY 2020	Class / Account			15,00
にくにく つりつり	102-500731	Contracts for Prog Svc	90001022	
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,00

Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-B	003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000

Mid-State Health C	enter		Vendor # 158055-B001		
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount	
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000	
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000	
			Sub-Total	30,000	

North Country Heal	th Consortium	·	Vendor # 158557-E	3001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90001022	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90001022	15,000
			Sub-Total	30,000
		<u> </u>	SUB TOTAL	360,000

05-95-90-902510-7545 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, EMERGENCY PREPAREDNESS

73% Federal Funds & 27% General Funds <u>CFDA #93.074 & 93.069</u>

FAIN #U90TP000535

County of Cheshire Vendor # 177372-8001

COUNTY OF CHESTING	·			
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	89,910
SFY 2020	102-500731	Contracts for Prog Svc		3,000
<u> </u>			Sub Total 2020	92,910
SFY 2021	102-500731	Contracts for Prog Svc	90077410	89,910
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub Total 2021	89,910
			Sub-Total	182,820

Greater Seacoast C	Community Health		Vendor # 154703-B0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	92,580
SFY 2020	102-500731	Contracts for Prog Svc		3,000
<u> </u>	1		Sub Total 2020	95,580
SFY 2021	102-500731	Contracts for Prog Svc	90077410	92,580
SFY 2021	102-500731	Contracts for Prog Svc		
<u> </u>		1	Sub Total 2021	92,580
			Sub-Total	188 160

Granite United Way	y - Capital Region		Vendo <u>r # 160015-B</u>	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	93,430
SFY 2020	102-500731	Contracts for Prog Svc		3,000
			Sub Total 2020	96,430
SFY 2021	102-500731	Contracts for Prog Svc	90077410	_93,430
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub Total 2021	93,430
· -	-	<u> </u>	Sub-Total	189,860

Granite United Way	- Carroll County Regio	n	Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	83,600
SFY 2020	102-500731	Contracts for Prog Svc		3,000
			Sub Total 2020	86,600
SFY 2021	102-500731	Contracts for Prog Svc	90077410	83,600
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub Total 2021	83,600
			Sub-Total	170,200

Fiscal Year	-South Central Region Class / Account	Class Title	Vendor # 160015-B0 Job Number	Total Amount
FY 2020	102-500731	Contracts for Prog Svc	90077410	94,36
FY 2020	102-500731	Contracts for Prog Svc		3,00
7. 1 2020	102 000101		Sub Total 2020	97 36
FY 2021	102-500731	Contracts for Prog Svc	90077410	94,36
FY 2021	102-500731	Contracts for Prog Svc		
		<u> </u>	Sub Total 2021	94,36
		·	Sub-Total	191,72
amprey Health Ca	rė		Vendor #177677-R0	01
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
	102-500731	Contracts for Prog Svc	90077410	94,67
SFY 2020 SFY 2020	102-500731	Contracts for Prog Svc	90077410	3,00
	102-300731	Commacts for Frog SVC	Sub Total 2020	97,67
SFY 2021	102-500731	Contracts for Prog Svc	90077410	94,67
SFY 2021	102-500731	Contracts for Prog Svc		
J. 7 202 .	102 000101		Sub Total 2021	94,67
			Sub-Total	192,35
			V	204
	nership for Public Health	Class Title	Vendor # 165635-B0	Total Amount
Fiscal Year	Class / Account			
SFY 2020	102-500731	Contracts for Prog Svc	90077410	86,75
SFY 2020	102-500731	Contracts for Prog Svc	Sub Tatal 2020	3,00
05110001	400 500704	Contracts for Sens Size	Sub Total 2020	89,75
SFY 2021	102-500731	Contracts for Prog Svc	90077410	86,75
SFY 2021	102-500731	Contracts for Prog Svc	Sub Total 2021	86,75
	,	-	Sub-Total	176,50
			1000 1010	
Manchester Health	Department	•	Vendor # 177433-B	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	203,0
SFY 2020	102-500731	Contracts for Prog Svc	90077028	57,16
SFY 2020	102-500731	Contracts for Prog Svc	90077408	25,00
SFY 2020	102-500731	Contracts for Prog Svc		3,0
	102-500731		Sub Total 2020	3,0 _288,2
SFY 2021	102-500731	Contracts for Prog Svc	90077410	3,00 288,23 203,03
SFY 2021 SFY 2021	102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028	3,0(288,2) 203,0(57,1(
SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410	3,00 288,22 203,09 57,10
SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408	3,00 268,2 203,00 57,10 25,00
SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021	3,00 288,22 203,09 57,10 25,00
SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408	3,00 288,22 203,09 57,10 25,00
SFY 2021 SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021	3,00 288,22 203,09 57,10 25,00 285,22 573,44
SFY 2021 SFY 2021 SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total	3,00 288,22 203,09 57,16 25,00 285,22 573,44
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-80 Job Number	3,00 288,22 203,05 57,16 25,00 285,22 573,44 003 Total Amount
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-B	3,00 288,22 203,05 57,16 25,00 285,22 573,44 003 Total Amount 83,66
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-80 Job Number	3,00 288,22 203,05 57,16 25,00 285,22 573,44 003 Total Amount 83,66 3,00
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-80 Job Number 90077410	3,00 288,23 203,03 57,16 25,00 285,23 573,44 003 Total Amount 83,60 3,00 86,60
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410	3,00 288,23 203,03 57,16 25,00 285,23 573,44 003 Total Amount 83,60 3,00 86,60
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-80 Job Number 90077410 Sub Total 2020	3,00 288,2: 203,0: 57,16 25,00 285,2: 573,4 003 Total Amount 83,6: 3,0: 86,6: 83,6:
	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sulliva Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410	3,00 288,22 203,05 57,16 25,00 285,22 573,44 003 Total Amount 83,66 3,00 86,66 83,66
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020 SFY 2021	102-500731 102-500731 102-500731 102-500731 102-500731 morial Hospital - Sulliva Class / Account 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-80 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total	3,00 288,2: 203,0: 57,16 25,00 285,2: 573,4 003 Total Amount 83,6: 3,0: 86,6: 83,6: 170,2:
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020 SFY 2021 Mary Hitchcock Me	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sullival Class / Account 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B	3,00 288,2: 203,0: 57,16 25,00 285,2: 573,4- 003 Total Amount 83,6: 3,0: 86,6: 83,6: 170,2:
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sullival Class / Account 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Upper Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number	3,00 288,22 203,03 57,16 25,00 285,22 573,44 003 Total Amount 83,60 83,60 170,20
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2021	102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077408 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B	3,00 288,22 203,03 57,16 25,00 285,22 573,44 003 Total Amount 83,66 83,66 170,26 003 Total Amount 83,66 83,66
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year	102-500731 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Sullival Class / Account 102-500731 102-500731 102-500731 102-500731 emorial Hospital - Upper Class / Account	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B Job Number 90077410	3,00 288,22 203,03 57,16 25,00 285,22 573,44 003 Total Amount 83,66 83,66 170,26 003 Total Amount 83,66 3,00 86,66 3,00 83,66 3,00 83,66 3,00 83,66 3,00 83,66 3,00 83,66 3,00 83,66 3,00
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B Job Number 90077410 Sub Total 2021 Sub-Total Sub-Total Vendor # 177160-B Job Number 90077410	3,00 288,2: 203,0: 57,16 25,00 285,2: 573,4 003 Total Amount 83,6: 83,6: 170,2: 003 Total Amount 83,6: 3,0: 85,6: 3,0: 85,6: 3,0: 85,6: 3,0: 85,6: 3,0: 85,6:
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2021 SFY 2021 SFY 2020 SFY 2020 SFY 2020 SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B Job Number 90077410	3,00 288,22 203,03 57,16 25,00 285,22 573,44 003 Total Amount 83,66 83,66 170,20 003 Total Amount 83,66 3,00 86,66 3,00 86,66 3,00 86,66 3,00 86,66
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2021 SFY 2021	102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B Job Number 90077410 Sub Total 2020 Sub Total 2020 Sub Total 2020 90077410	3,00 288,2: 203,0: 57,16 25,00 285,2: 573,4 003 Total Amount 83,6: 83,6: 170,2: 003 Total Amount 83,6: 3,0: 83,6: 3,0: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6: 83,6:
SFY 2021 SFY 2021 SFY 2021 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2020 SFY 2021 Mary Hitchcock Me Fiscal Year SFY 2021 SFY 2021 SFY 2020 SFY 2020 SFY 2020 SFY 2020 SFY 2020	102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc In County Region Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	90077410 90077028 90077028 90077408 Sub Total 2021 Sub-Total Vendor # 177160-86 Job Number 90077410 Sub Total 2020 90077410 Sub Total 2021 Sub-Total Vendor # 177160-B Job Number 90077410 Sub Total 2021 Sub-Total Sub-Total Vendor # 177160-B Job Number 90077410	3,00 288,22 203,05 57,16 25,00 285,22 573,44 003 Total Amount 83,60 3,00 86,60 83,60 170,20

Mid-State Health Center Vendor # 158055-B001

Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	83,600
SFY 2020	102-500731	Contracts for Prog Svc		3,000
<u> </u>			Sub Total 2020	86,600
SFY 2021	102-500731	· Contracts for Prog Svc	90077410	<u>83,600</u>
SFY 2021	102-500731	Contracts for Prog Svc		•
			Sub Total 2021	83,600
			Sub-Total	170,200

North Country Health Consortium Vendor # 158557-B001

Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077410	88,550
SFY 2020	102-500731	Contracts for Prog Svc		3,000
<u> </u>			Sub Total 2020	91,550
SFY 2021	102-500731	Contracts for Prog Svc	90077410	88,550
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub Total 2021	88,550
			Sub-Total	180,100
			SUB TOTAL	2,555,756

05-95-92-920510-3380 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PREVENTION SVS

97% Federal Funds & 3% General Funds

CFDA #93.959

FAIN #TI010035

City of Nashua			Vendor # 177441-E	3011
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	91,162
SFY 2020	102-500731	Contracts for Prog Svc	92057504	41,243
<u> </u>			Sub Total 2020	132,405
SFY 2021	102-500731	Contracts for Prog Svc	92057502	91,162
SFY 2021	102-500731	Contracts for Prog Svc	92057504	41,243
			Sub Total 2021	132,405
· · · · · · · · · · · · · · · · · · ·			Sub-Total	264,810

County of Cheshire . Vendor # 177372-B001

CONTINUE OF CHESTING				
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	94,324
SFY 2020	102-500731	Contracts for Prog Svc	92057504	39,662
<u> </u>			Sub Total 2020	133,986
SFY 2021	102-500731	Contracts for Prog Svc	92057502	94,324
SFY 2021	102-500731	Contracts for Prog Svc	92057504	39,662
			Sub Total 2021	133,986
		1	Sub-Total	267,972

Greater Seacoast Community Health Vendor # 154703-B001

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Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	82,380
SFY 2020	102-500731	Contracts for Prog Svc	92057504	45,634
<u> </u>			Sub Total 2020	128,014
SFY 2021	102-500731	Contracts for Prog Svc	92057502	82,380
SFY 2021	102-500731	Contracts for Prog Svc	92057504	45,634
<u> </u>			Sub Total 2021	128,014
			Sub-Total	256,028

Granite United Way	- Capital Region		Vendor # 160015-B0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,014
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,250
	· ·		Sub Total 2020	133,264
SFŸ 2021	102-500731	Contracts for Prog Svc	92057502	93,014
SFY 2021	102-500731	Contracts for Prog Svc	92057504	40,250
		<u> </u>	Sub Total 2021	133,264
			Sub-Total	266,528
Granite United Way	- Carroll County Regio		Vendor # 160015-B0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,121
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,264
			Sub Total 2020	133,385
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,121
SFY 2021	102-500731	Contracts for Prog Svc	92057504	. 40,264
	-		Sub Total 2021	133,385
	1	<u> </u>	Sub-Total	266,770
Granite United Way	-South Central Region	1	Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,375
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,13
3F1 2020	102-300/31	Contracts for Figure	Sub Total 2020	133,512
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,375
		Contracts for Prog Svc	92057504	40,13
SFY 2021 10				
SFY_2021	102-500731	Contracts for Flog Svc		
SFY <u>2021</u>	102-500731	Contracts for Flog SVC	Sub Total 2021 Sub-Total	133,512 267,024
Lamprey Health Ca Fiscal Year		Class Title	Sub Total 2021 Sub-Total Vendor #177677-RO Job Number	133,512 267,024 001 Total Amount
Lamprey Health Ca Fiscal Year	re	Class Title Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R(Job Number 92057502	133,512 267,024 001 Total Amount 88,649
Lamprey Health Ca Fiscal Year SFY 2020	re Class / Account	Class Title	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504	133,512 267,024 201 Total Amount 88,649 42,500
Lamprey Health Ca Fiscal Year SFY 2020	Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020	133,512 267,024 201 Total Amount 88,649 42,500 131,149
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502	133,512 267,024 201 Total Amount 88,649 42,500 131,149 88,649
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502 92057504	133,512 267,024 267,024 267,024 Total Amount 88,649 42,500 131,149 88,649 42,500
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502 92057504 Sub Total 2021	133,512 267,024 267,024 201 Total Amount 88,649 42,500 131,149 42,500 131,149
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502 92057504	133,512 267,024 267,024 201 Total Amount 88,649 42,500 131,149 42,500 131,149
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021	re Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502 92057504 Sub Total 2021 Sub-Total	133,512 267,024 267,024 267,024 Total Amount 88,649 42,500 131,149 42,500 131,149 262,299
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057502 92057504 Sub Total 2021	133,512 267,024 267,024 267,024 Total Amount 88,649 42,500 131,149 42,500 131,149 262,299
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year	Class / Account 102-500731 102-500731 102-500731 102-500731 nership for Public Healt Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057502 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number	133,512 267,024 267,024 267,024 Total Amount 88,649 42,500 131,149 262,294 001 Total Amount
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B	133,512 267,024 267,024 267,024 Total Amount 88,649 42,500 131,149 262,294 001 Total Amount 84,36
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year	Class / Account 102-500731 102-500731 102-500731 102-500731 nership for Public Healt Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504	133,512 267,024 267,024 Total Amount 88,649 42,500 131,149 42,500 131,149 262,294 Total Amount 84,364 44,64
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502	133,51: 267,024 267,024 Total Amount 88,64: 42,500 131,14: 88,64: 42,500 131,14: 262,29: 001 Total Amount 84,36: 44,64: 129,00
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub-Total 2020	133,512 267,024 267,024 Total Amount 88,649 42,500 131,149 88,649 42,500 131,149 262,294 001 Total Amount 84,36 44,64 129,00 84,36
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub Total 2020 92057502 92057504 Sub Total 2020 92057502	133,512 267,024 267,024 DO1 Total Amount 88,649 42,500 131,149 262,294 001 Total Amount 84,36 44,64 129,00 84,36 44,64
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2020 92057502 92057502 92057502 92057504	133,512 267,024 267,024 Total Amount 88,649 42,500 131,149 88,649 42,500 131,149 262,299 001 Total Amount 84,36 44,64 129,00 84,36 44,64 129,00
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2021	re Class / Account 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-RC Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub-Total	133,512 267,024 267,024 DO1 Total Amount 88,649 42,500 131,149 262,294 001 Total Amount 84,36 44,64 129,00 84,36 44,64 129,00 258,01
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021	Class / Account 102-500731 102-500731 102-500731 102-500731 nership for Public Healt Class / Account 102-500731 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R(Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total Vendor # 165635-B Job Number 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 177433-	133,512 267,024 267,024 DO1 Total Amount 88,649 42,500 131,149 262,294 001 Total Amount 84,36 44,64 129,00 84,36 44,64 129,00 258,01
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year	re Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-RC Job Number 92057502 92057504 Sub Total 2020 92057502 92057504 Sub-Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number	133,512 267,024 267,024 Total Amount 88,649 42,500 131,149 262,299 001 Total Amount 84,36 44,64 129,00 84,36 44,64 129,00 258,01
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020	re Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Sub-Total Vendor #177677-RC Job Number 92057502 92057504 Sub Total 2020 92057504 Sub-Total 2021 Sub-Total Vendor # 165635-B Job Number 92057504 Sub Total 2020 92057504 Sub Total 2020 92057502 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502	133,512 267,024 267,024 DO1 Total Amount 88,649 42,500 131,149 262,299 001 Total Amount 84,36 44,64 129,00 84,36 44,64 129,00 258,01 3009 Total Amount 98,04
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year	re Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 102-500731 102-500731 102-500731 Class / Account 102-500731 Class / Account	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-RC Job Number 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502 92057504	133,512 267,024 267,024 DO1 Total Amount 88,649 42,500 131,149 262,299 001 Total Amount 84,36 44,64 129,000 84,36 44,64 129,000 258,010 3009 Total Amount 98,044 37,80
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502 92057504 Sub Total 2020	133,512 267,024 267,024 267,024 267,024 267,024 267,024 267,024 268,649 42,500 131,149 262,299 262,299 262,299 263,36 44,64 129,000 258,010 3009 Total Amount 98,04 37,80 135,84
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2020	Class / Account 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-RC Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor #165635-B Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor #177433-I Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2020 92057502	133,512 267,024 267,024 267,024 267,024 267,024 267,024 267,024 267,024 262,298 262,29
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2020 SFY 2021 SFY 2021 Lakes Region Partr Fiscal Year SFY 2020 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2020 SFY 2020	re Class / Account 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub Total 2021 Sub-Total Vendor #177677-R0 Job Number 92057502 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 165635-B Job Number 92057504 Sub Total 2020 92057504 Sub Total 2020 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502 92057504 Sub Total 2021 Sub-Total Vendor # 177433-I Job Number 92057502 92057504 Sub Total 2020	133,512 267,024 267,024 267,024 267,024 267,024 267,024 267,024 268,649 42,500 131,149 262,299 262,299 262,299 263,36 44,64 129,000 258,010 3009 Total Amount 98,04 37,80 135,84

Mary Hitchcock Memorial Hospital - Sullivan County Region

Vendor # 177160-8003

Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	99,275
SFY 2020	102-500731	Contracts for Prog Svc	92057504	37,187
			Sub Total 2020	136,462
SFY 2021	102-500731	Contracts for Prog Svc	92057502	99,275
SFY 2021	102-500731	Contracts for Prog Svc	92057504	37,187
		1	Sub Total 2021	136,462
			Sub-Total	272,924

Mary Hitchcock Memorial Hospital - Upper Valley Region

Vendor # 177160-B003

Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	99,575
SFY 2020	102-500731	Contracts for Prog Svc	92057504	37,037
			Sub Total 2020	136,612
SFY 2021	102-500731	Contracts for Prog Svc	92057502	99,575
SFY 2021	102-500731	Contracts for Prog Svc	92057504	37,037
			Sub Total 2021	136,612
		· · · · · · · · · · · · · · · · · · ·	Sub-Total	273,224

Mid-State Health Center

Vendor	Ħ	158055-B001	
venou	*	130033-0001	

Mild-State Freatti Center					
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount	
SFY 2020	102-500731	Contracts for Prog Svc	92057502	93,453	
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,098	
			Sub Total 2020	133,551	
SFY 2021	102-500731	Contracts for Prog Svc	92057502	93,453	
SFY 2021	102-500731	Contracts for Prog Svc	92057504	40,098	
	•		Sub Total 2021	133,551	
			Sub-Total	267,102	

North Country Health Consortium

Vendora	# 1	5855	7-B	001
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Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92057502	92,488
SFY 2020	102-500731	Contracts for Prog Svc	92057504	40,581
		,	Sub Total 2020	133,069
SFY 2021	102-500731	Contracts for Prog Svc	92057502	92,488
SFY 2021	102-500731	Contracts for Prog Svc	92057504	40,581
			Sub Total 2021	133,069
			Sub-Total	266,138
			SUB TOTAL	3,460,524

05-95-92-920510-3395 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL, PFS2

100% Federal Funds CFDA #93.243

FAIN #SP020796

Greater Seacoast Community Health

Vendor # 154703-8001

Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000.00
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500.00
			Sub-Total	112,500.00

Granite United Way - Capital Region

Vendor # 160015-B001

Graffile Offiled Way - Capital Region			4 CT1001 IF 1000 10 D	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	92052410	90,000.00
SFY 2021	102-500731	Contracts for Prog Svc	92052410	22,500.00
			Sub-Total	112,500.00

 Carroll County Region 		Vendor # 160015-B0	
Class / Account ·	Class Title	Job Number	Total Amount
102-500731	Contracts for Prog Svc	92052410	90,000.00
102-500731	Contracts for Prog Svc	92052410	22,500.00
		Sub-Total	112,500.00
-South Central Region		Vendor # 160015-B0	001
	Class Title	Job Number	Total Amount
	Contracts for Prog Svc	92052410	90,000.00
		92052410	22,500.00
		Sub-Total	112,500.00
re		Vendor #177677-R0	001
	Class Title	Job Number	Total Amount
	Contracts for Prog Svc	92052410	82,431.00
		92052410	20,608.00
		Sub-Total	103,039.00
ershiò for Public Health)	Vendor # 165635-86	001
		Job Number	Total Amount
			90,000.00
			22,500.00
		Sub-Total	112,500.00
	-	Vendor# 177422 0	1000
	Class Tills		
			Total Amount
			90,000.00
102-500731	Contracts for Prog Svc		22,500.00
	<u> </u>	Sub-Total	112,500.00
morial Hospital - Sulliva	n County Region	Vendor # 177160-B	003
Class / Account	Class Title	Job Number	Total Amount
102-500731	Contracts for Prog Svc	92052410	80,850.00
102-500731	Contracts for Prog Svc	92052410	20,213.00
102-500731	Contracts for Prog Svc	92052410 Sub-Total	20,213.00 101,063.00
		Sub-Total	101,063.00
morial Hospital - Upper	Valley Region	Sub-Total Vendor # 177160-B	101,063.00 003
morial Hospital - Upper Class / Account	Valley Region Class Title	Sub-Total Vendor # 177160-B Job Number	101,063.00 003 Total Amount
morial Hospital - Upper Class / Account 102-500731	Valley Region Class Title Contracts for Prog Svc	Sub-Total Vendor # 177160-Bi Job Number	101,063.00 003 Total Amount 83,220.00
morial Hospital - Upper Class / Account	Valley Region Class Title	Sub-Total Vendor # 177160-B Job Number 92052410 92052410	101,063.00 003 Total Amount 83,220.00 20,805.00
morial Hospital - Upper Class / Account 102-500731 102-500731	Valley Region Class Title Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total	101,063.00 003 Total Amount 83,220.00 20,805.00 104,025.00
morial Hospital - Upper Class / Account 102-500731 102-500731	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B	101,063.00 003 Total Amount 83,220.00 20,805.00 104,025.00
morial Hospital - Upper Class / Account 102-500731 102-500731 enter Class / Account	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number	101,063.00 003 Total Amount 83,220.00 20,805.00 104,025.00 001 Total Amount
morial Hospital - Upper Class / Account 102-500731 102-500731 enter Class / Account 102-500731	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number 92052410	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00
morial Hospital - Upper Class / Account 102-500731 102-500731 enter Class / Account	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00
morial Hospital - Upper Class / Account 102-500731 102-500731 enter Class / Account 102-500731 102-500731	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410 Sub-Total	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00 112,500.00
morial Hospital - Upper	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410 Sub-Total Vendor # 158557-B	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00 112,500.00
morial Hospital - Upper	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	Sub-Total Vendor # 177160-B Job Number 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410 Sub-Total Vendor # 158557-E Job Number Job Number Page 158557-E Page 15857-E Page 158557-E Page 158557-E Page 158557-E Page 158557-E Page 158557-E	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00 112,500.00 Total Amount
morial Hospital - Upper	Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 177160-B Job Number 92052410 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410 Sub-Total Vendor # 158557-E Job Number 92052410	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00 112,500.00 Total Amount 90,000.00
morial Hospital - Upper	Valley Region Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	Sub-Total Vendor # 177160-B Job Number 92052410 Sub-Total Vendor # 158055-B Job Number 92052410 92052410 Sub-Total Vendor # 158557-E Job Number Job Number Page 158557-E Page 15857-E Page 158557-E Page 158557-E Page 158557-E Page 158557-E Page 158557-E	101,063.00 Total Amount 83,220.00 20,805.00 104,025.00 Total Amount 90,000.00 22,500.00 112,500.00
	102-500731 102	-South Central Region -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Centracts for Prog Svc -South Centracts for Prog Svc -South Centracts for Prog Svc -South Central Region -Class / Account -South Centracts for Prog Svc -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -Class / Account -South Central Region -South Ce	102-500731 Contracts for Prog Svc 92052410 102-500731 Contracts for Prog Svc 92052410 Sub-Total -South Central Region Vendor # 160015-86 Class / Account Class Title Job Number 102-500731 Contracts for Prog Svc 92052410 102-500731 Contracts for Prog Svc 92052410 Sub-Total

05-95-90-902510-5178 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, IMMUNIZATION

100% Federal Funds CFDA #93.268

FAIN #H23IP000757

County of Cheshire			Vendor # 177372-B0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
FY 2019	102-500731	Contracts for Prog Svc		8,182
FY 2020	102-500731	Contracts for Prog Svc	90023013	. <u> k </u>
FY 2021	102-500731	Contracts for Prog Svc	90023013	
	102_000.01		Sub-Total	8,18
Greater Sea∞ast Co	ommunity Health		Vendor # 154703-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
FY 2019	102-500731	Contracts for Prog Svc	1000 //0.//00/	8,18
FY 2020	102-500731	Contracts for Prog Svc	90023013	15,00
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,00
	102 0001 07		Sub-Total	38,18
Granite United Way	- Capital Region		Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,00
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,00
3F	102-300731	CONTROL TO THE CO	Sub-Total	38,18
Smoite United Way	- Carroll County Region	0	Vendor # 160015-B	.001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,18
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,00
	1102*300731			
		Contracts for Prog Syc	l 900230131	15.00
SFY 2021	102-500731	Contracts for Prog Svc	90023013 Sub-Total	15,000 38,18
SFY 2021	102-500731		Sub-Total	38,18
SFY 2021 Granite United Way	-South Central Region		Sub-Total Vendor # 160015-B	38,18
SFY 2021 Granite United Way Fiscal Year	-South Central Region Class / Account	Class Title	Sub-Total	38,18 001 Total Amount
Granite United Way Fiscal Year SFY 2019	-South Central Region Class / Account 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-B	38,18 :001 Total Amount 8,18
Granite United Way Fiscal Year SFY 2019 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B	38,18 001 Total Amount 8,18
Granite United Way Fiscal Year SFY 2019	-South Central Region Class / Account 102-500731	Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number	38,18 001 Total Amount 8,18 7,000.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021	-South Central Region Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc	Vendor # 160015-B Job Number Sub-Total	38,18 001 Total Amount 8,18 7,000.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Cal	-South Central Region Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R	38,18 0001 Total Amount 8,18 7,000.0 15,182.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car	-South Central Region Class / Account 102-500731 102-500731 102-500731	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Vendor # 160015-B Job Number Sub-Total	38,18 0001 Total Amount 8,18 7,000.0 15,182.0 0001 Total Amount
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number	38,18 0001 Total Amount 8,18 7,000.0 15,182.0 0001 Total Amount
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2019 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013	38,18 0001 Total Amount 8,18 7,000.0 15,182.0 0001 Total Amount
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number	38,18 0001 Total Amount 8,18 7,000.0 15,182.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2019 SFY 2020 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 90023013 Sub-Total	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2019 SFY 2020 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 90023013	38,18 0001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 90023013 Sub-Total Vendor # 165635-B	38,18 0001 Total Amount 8,18 7,000.0 15,182.0 0001 Total Amount 8,18 8,182.0 3001 Total Amount
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 90023013 Sub-Total Vendor # 165635-B Job Number	38,18 2001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2019 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 90023013 Sub-Total Vendor # 165635-B	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 Sub-Total Vendor # 165635-B Job Number	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Car Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2019 SFY 2020 SFY 2020 SFY 2020 SFY 2020	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00 38,18
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2020 SFY 2020 SFY 2020 SFY 2020 SFY 2021	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 160015-B Job Number Sub-Total Vendor #177677-R Job Number 90023013 Sub-Total Vendor # 165635-B Job Number 90023013 90023013	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00 38,18
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2020 SFY 2020 SFY 2021	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00 38,18
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2020 SFY 2020 SFY 2021 Manchester Health Fiscal Year SFY 2019	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00 38,18 8009 Total Amount
Granite United Way Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lamprey Health Ca Fiscal Year SFY 2019 SFY 2020 SFY 2021 Lakes Region Partn Fiscal Year SFY 2019 SFY 2020 SFY 2020 SFY 2021	-South Central Region	Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total	38,18 3001 Total Amount 8,18 7,000.0 15,182.0 001 Total Amount 8,18 8,182.0 3001 Total Amount 8,18 15,00 15,00 38,18

Mary Hitchcock Me	Mary Hitchcock Memorial Hospital - Sullivan County Region		Vendor# 177160-B	003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000
		1	Sub-Total	38.182

Mary Hitchcock Memorial Hospital - Upper Valley Region			Vendor # 177160-B	003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	22,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000
			Sub-Total	45,182

Mid-State Health Co	enter	·	Vendor # 158055-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000
SFY 2021	102-500731	Contracts for Prog Svc	90023013	15,000
<u> </u>			Sub-Total	38,182

North Country Heal	th Consortium		Vendor # 158557-B	3001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		8,182
SFY 2020	102-500731	Contracts for Prog Svc	90023013	15,000
SFY 2021 .	102-500731	Contracts for Prog Svc	90023013	15,000
			Sub-Total	38,182
			SUB TOTAL	351,000

05-95-90-902510-2239 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, HOSPITAL PREPAREDNESS 100% Federal Funds

CFDA #93.074 & 93.889

FAIN #U90TP000535

County of Cheshire	1		Vendor# 177372-8	3001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
	<u> </u>		Sub-Total	20,000

Greater Seacoast (Community Health		Vendor # 154703-8	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
			Sub-Total	20,000

Granite United Way	- Capital Region		Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
			Sub-Total	20,000

Granite United Way	y - Carroll County Regio	n <u>'</u>	Vendor # 160015-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
			Sub-Total	20,000

	-South Central Region	A. 7'11.	Vendor # 160015-B0	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
FY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
		<u> </u>	Sub-Total	20,000
amprey Health Ca	re		Vendor #177677-R0	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,00
			Sub-Total	20,00
akes Region Partr	nership for Public Health)	Vendor # 165635-80	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,000
			Sub-Total	20,00
Manchester Health	Department	_	Vendor # 177433-E	3009
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,00
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,00
			Sub-Total	20,00
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160-B	003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	10,00
SFY 2021	102-500731	Contracts for Prog Svc	90077700	10,00
			Sub-Total	20,00
Mary Hitchcock Me	morial Hospital - Upper	Valley Region	Vendor # 177160-8	003
	11101101 100 P P P P P		1	T -1 -1 A a a -
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
Fiscal Year	T	1		
SFY 2020	102-500731	Contracts for Prog Svc	90077700 90077700	10,00
SFY 2020	T	1	90077700	10,00 10,00 20,00
SFY 2020 SFY 2021	102-500731 102-500731	Contracts for Prog Svc	90077700 90077700	10,00 10,00 20,00
SFY 2020 SFY 2021 Mid-State Health C	102-500731 102-500731	Contracts for Prog Svc	90077700 90077700 Sub-Total	10,00 10,00 20,00
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year	102-500731 102-500731 enter Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title	90077700 90077700 Sub-Total Vendor # 158055-B Job Number	10,00 10,00 20,00 001 Total Amount
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020	102-500731 102-500731 enter Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700	10,00 10,00 20,00 001 Total Amount 10,00
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020	102-500731 102-500731 enter Class / Account	Contracts for Prog Svc Contracts for Prog Svc Class Title	90077700 90077700 Sub-Total Vendor # 158055-B Job Number	10,00 10,00 20,00
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 enter Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700 90077700 Sub-Total	10,00 10,00 20,00 001 Total Amount 10,00 10,00
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 enter Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700 90077700 Sub-Total Vendor # 158557-E	10,00 10,00 20,00 001 Total Amount 10,00 10,00 20,00
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020 SFY 2021 North Country Hea Fiscal Year	102-500731 102-500731 enter Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700 90077700 Sub-Total Vendor # 158557-E Job Number	10,00 10,00 20,00 001 Total Amount 10,00 20,00 3001 Total Amount
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020 SFY 2021 North Country Hea Fiscal Year SFY 2020	102-500731 102-500731 enter Class / Account 102-500731 102-500731 lth Consortium Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Class Title Class Title Contracts for Prog Svc	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700 Sub-Total Vendor # 158557-E Job Number 90077700	10,00 10,00 20,00 001 Total Amount 10,00 20,00 3001 Total Amount
SFY 2020 SFY 2021 Mid-State Health C Fiscal Year SFY 2020 SFY 2021	102-500731 102-500731 enter Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title	90077700 90077700 Sub-Total Vendor # 158055-B Job Number 90077700 90077700 Sub-Total Vendor # 158557-E Job Number	10,00 10,00 20,00 001 Total Amount 10,00 10,00 20,00

05-95-90-901510-7964

County of Cheshire			Vendor # 177372	-B001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,200
SFY 2020	102-500731	Contracts for Prog Svc		1,800
SFY 2021	102-500731	Contracts for Prog Svc		<u> </u>
			Sub-Total	3,000

ommunity Health		Vendor # 154703	Y
Class / Account		Job Number	Total Amount
			1,20
			1,80
102-500731	Contracts for Prog Svc	Cub Tetal	3.00
			1
- Capital Region	·	Vendor # 160015	
Class / Account	Class Title	Job Number	Total Amount
102-500731	Contracts for Prog Svc		1,20
102-500731	Contracts for Prog Svc		1,80
102-500731	Contracts for Prog Svc		<u> </u>
<u></u>	<u>L_,</u>	Sub-Total	3,00
- Carroll County Region	n	Vendor # 160015	-B001
Class / Account	Class Title	Job Number	Total Amount
102-500731	Contracts for Prog Svc		1,20
102-500731	Contracts for Prog Svc		1,80
102-500731	Contracts for Prog Svc		
<u> </u>	<u> </u>	Sub-Total	3,00
-South Central Region		Vendor # 160015	-8001
	Class Title	1	Total Amount
			1,20
			1,80
			1,00
102-000707	00/11/00/10/10/10/10/10/10/10/10/10/10/1	Sub-Total	3,00
re			
	γ –	Vendor #177677-	
Class / Account	Class Title	Job Number	Total Amount
Class / Account 102-500731	Contracts for Prog Svc		Total Amount
Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc		Total Amount
Class / Account 102-500731	Contracts for Prog Svc	Job Number	Total Amount 1,20
Class / Account 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc		Total Amount 1,20
Class / Account 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number	Total Amount 1,20 1,80
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Class / Account 102-500731 102-500731 102-500731 ership for Public Health Class / Account 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number Sub-Total Vendor # 165635 Job Number Sub-Total Vendor # 17743	Total Amount 1,20 3,00 3-8001 Total Amount 1,20 1,80 3,00 3-8009
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Class / Account 102-500731 102-500731 102-500731 ership for Public Health Class / Account 102-500731 102-500731 102-500731 Department Class / Account 102-500731 102-500731 102-500731 102-500731 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Job Number Sub-Total Vendor # 165635 Job Number Sub-Total Vendor # 17743. Job Number	Total Amount 1,20 1,80 3,00 -8001 Total Amount 1,20 1,80 3,00 3-8009 Total Amount 1,20 1,80 3,00 3-8009 Total Amount 1,20 1,80 3,00 3-8003 Total Amount
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	Class / Account 102-500731 102-500731 102-500731 - Carroll County Region Class / Account 102-500731 102-500731 -South Central Region Class / Account 102-500731 102-500731	102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc - Capital Region Class / Account Class Title 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc - Carroll County Region Class / Account Class Title 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc - South Central Region Class / Account Class Title 102-500731 Contracts for Prog Svc - Carroll County Region Class / Account Class Title - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc - Contracts for Prog Svc	102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc Class / Account Class Title Job Number 102-500731 Contracts for Prog Svc Class / Account Class Title Job Number 102-500731 Contracts for Prog Svc 102-500731 Contracts for Prog Svc

Sub-Total

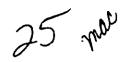
3,000

Aary Hitchcock Mer	morial Hospital - Upper	Valley Region	Vendor # 177160-B0	003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
FY 2019	102-500731	Contracts for Prog Svc		6,91
FY 2020	102-500731	Contracts for Prog Svc	90077700	36,08
FY 2021	102-500731	Contracts for Prog Svc	90077700	
			Sub-Total	43,00
Aid-State Health Ce	enter		Vendor # 158055-80	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,20
FY 2020	102-500731	Contracts for Prog Svc		1,80
FY 2021	102-500731	Contracts for Prog Svc		
	<u>i </u>	<u> </u>	Sub-Total	3,00
North Country Healt	th Consortium	<u> </u>	Vendor # 158557-8	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,20
SFY 2020	102-500731	Contracts for Prog Svc		1,80
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub-Total	3,00
			SUB TOTAL	76,00
County of Cheshire	<u> </u>		Vendor # 177372-B	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,81
SFY 2020	102-500731	Contracts for Prog Svc		7,00
SFY 2021	102-500731	Contracts for Prog Svc	Sub-Total	8,8
Greater Seacoast (<u> </u>		Vendor # 154703-B	001 Total Amount
Fiscal Year	Class / Account	Class Title	Job Number	
SFY 2019	102-500731	Contracts for Prog Svc		1,81
SFY 2020	102-500731	Contracts for Prog Svc	<u> </u>	
SFY 2021	102-500731	Contracts for Prog Svc	Cub Total	0.0
	<u> </u>	<u> </u>	Sub-Total	8,8
Granite United War			Vendor # 160015-B	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,82
SFY 2020	102-500731	Contracts for Prog Svc		7,0
SFY 2021	102-500731	Contracts for Prog Svc	Sub-Total	8,8
Create United Wa	y - Carroll County Region		Vendor # 160015-8	
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
	102-500731	Contracts for Prog Svc		1,8
SFY 2019 SFY 2020	102-500731	Contracts for Prog Svc	- 	7,0
SFY 2020	102-500731	Contracts for Prog Svc		
<u> </u>	102-300/31	00/11/00/01/01/09/01/0	Sub-Total	8,8
Granite United Wa	y -South Central Region	n	Vendor # 160015-E	3001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
	102-500731	Contracts for Prog Svc		1,8
SFY 2019 SFY 2020	102-500731	Contracts for Prog Svc		.,.
SFY 2020	102-500731	Contracts for Prog Svc		
31 1 202 1	102-300731	100,000,000,000	Sub-Total	1,8
1				

<u>amprey Health Ca</u>		, ·	Vendor #177677-	·
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
FY 2019	102-500731	Contracts for Prog Svc		1,818
FY 2020	102-500731	Contracts for Prog Svc		7,00
FY 2021	102-500731	Contracts for Prog Svc		
			Sub-Total	8,81
akes Region Parti	nership for Public Health	1	Vendor # 165635	-B001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,818
SFY 2020	102-500731	Contracts for Prog Svc		7,00
SFY 2021	102-500731	Contracts for Prog Svc		<u> </u>
			Sub-Total	8,81
Mary Hitchcock Me	morial Hospital - Sulliva	n County Region	Vendor # 177160	-B003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,818
SFY 2020	102-500731	Contracts for Prog Svc	<u> </u>	7,00
SFY 2021	102-500731	Contracts for Prog Svc		
			Sub-Total	8,81
Man Liberarde Ma	monal Hospital - Upper	Valley Region	Vendor # 177160	LB003
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2019	102-500731	Contracts for Prog Svc		1,81
SFY 2020	102-500731	Contracts for Prog Svc		
SFY 2021	102-500731	Contracts for Prog Svc		
		/	Sub-Total	1,81
Mid-State Health C	enter		Vendor # 158055	-B001
		7	Job Number	Total Amount
Fiscal Year	Class / Account	Class Title	Top warmer	TOTAL MITODIST
Fiscal Year	Class / Account 102-500731	Class Title Contracts for Prog Svc	Job Namber	
Fiscal Year SFY 2019	102-500731	Contracts for Prog Svc	Job Number	1,81
Fiscal Year SFY 2019 SFY 2020	102-500731 102-500731	Contracts for Prog Svc	Job Number	1,81
Fiscal Year SFY 2019	102-500731	Contracts for Prog Svc	Sub-Total	1,818 7,00
Fiscal Year SFY 2019 SFY 2020 SFY 2021	102-500731 102-500731 102-500731	Contracts for Prog Svc		1,81/ 7,00 8,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021 North Country Hea	102-500731 102-500731 102-500731	Contracts for Prog Svc	Sub-Total	1,81 7,00 8,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021 North Country Hea Fiscal Year	102-500731 102-500731 102-500731 Ith Consortium	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 15855	1,81 7,00 8,81 7-B001 Total Amount
Fiscal Year SFY 2019 SFY 2020 SFY 2021 North Country Hear Fiscal Year SFY 2019	102-500731 102-500731 102-500731 Ith Consortium Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 15855	1,816 7,00 8,81 7-8001 Total Amount 1,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021 North Country Hear Fiscal Year SFY 2019 SFY 2020	102-500731 102-500731 102-500731 lth Consortium Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc Contracts for Prog Svc	Sub-Total Vendor # 15855	1,816 7,00 8,81 7-8001 Total Amount 1,81
Fiscal Year SFY 2019 SFY 2020 SFY 2021 North Country Hear Fiscal Year SFY 2019	102-500731 102-500731 102-500731 Ith Consortium Class / Account 102-500731	Contracts for Prog Svc Contracts for Prog Svc Contracts for Prog Svc Class Title Contracts for Prog Svc	Sub-Total Vendor # 15855	1,818 7,00 8,81 7-B001

05-95-90-901510-7936

County of Cheshire			Vendor # 177372-B	001
Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
SFY 2020	102-500731	Contracts for Prog Svc	90077700	40,000
SFY 2021	102-500731	Contracts for Prog Svc	90077700	40,000
<u> </u>	100000000000000000000000000000000000000		Sub-Total	80,000
Lamprey Health Ca	ıre		Vendor #177677-R	
Lamprey Health Ca	ire			
Lamprey Health Ca Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
Fiscal Year		Contracts for Prog Svc	Job Number 90077700	Total Amount 40,000
Fiscal Year SFY 2020	Class / Account		Job Number	Total Amount
Fiscal Year SFY 2020	Class / Account 102-500731	Contracts for Prog Svc	Job Number 90077700	Total Amount 40,000
Lamprey Health Ca Fiscal Year SFY 2020 SFY 2021	Class / Account 102-500731	Contracts for Prog Svc	Job Number 90077700 90077700	Total Amount 40,000 40,000





Jeffrey A. Meyers Commissioner Lisa M. Morris

Director

STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES

29 HAZEN DRIVE, CONCORD, NH 03301 603-271-4501 1-800-852-3345 Ext. 4501 Fax: 603-271-4827 TDD Access: 1-800-735-2964 www.dbhs.nh.gov

DIVISION OF PUBLIC HEALTH SERVICES

August 22, 2019

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House . Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Division of Public Health Services, to enter into a **retroactive**, **sole source** agreement with the City of Nashua (Vendor # 177441-B011), 18 Mulberry St. Nashua, NH 03060, to provide Regional Public Health Network (RPHN) services, in an amount not to exceed \$717,156, effective retroactive to June 30, 2019 upon Governor and Executive Council approval through June 30, 2021. 82% Federal Funds, 18% General Funds.

Funds to support this request are anticipated to be available in the following account(s) for State Fiscal Years 2020 and 2021 upon the availability and continued appropriation of funds in the future operating budget, with authority to adjust amounts within the price limitation and adjust encumbrances between State Fiscal Years through the Budget Office, if needed and justified.

Please See Attached Fiscal Details

EXPLANATION

This request is **retroactive** because the Department needs to allow the funds from State Fiscal Year 2019 to be carried forward into State Fiscal Year 2020 in order utilize the federal funding and maximize the effectiveness of the contract within the Greater Nashua Public Health Region. These funds will be utilized to ensure the program can assist at-risk populations that benefit from the wide variety of programs.

This request is sole source because the current vendor has successfully met performance measures under the current agreement. The Department is seeking a new agreement to continue

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 2 of 4

services. The scope of work has been modified since the original Request for Proposals for State Fiscal Year 2018. These modifications are to meet the requirements to the federal grantors and to meet the public health needs.

This request represents one (1) remaining agreement, nine (9) of the other vendors contracts were approved by the Governor and Executive Council on June 19, 2019 (Item #78E).

The purpose of this request is to provide regional public health emergency preparedness, substance misuse prevention and substance use disorders continuum of care services, childhood lead poisoning prevention services, Hepatitis A response services, and to host a Public Health Advisory Council to coordinate other public health services, statewide. Each Public Health Network site serves a defined Public Health Region with every municipality in the state assigned to a region, thereby ensuring statewide Public Health Network services.

The Regional Public Health Advisory Council engages senior-level leaders from throughout each region to serve in an advisory capacity over the services funded through these agreements. Over time, the Division of Public Health Services and the Bureau of Drug and Alcohol Services expect that the Regional Public Health Advisory Council will expand this function to other public health and substance use related services funded by the Department. These functions are being implemented to identify strategies that can be implemented within each region to address childhood lead poisoning and to mitigate the potential health risks from climate, such as increases in ticks that spread disease. The goal is for the Regional Public Health Advisory Council to set regional priorities that are data-driven, evidence-based, responsive to the needs of the region, and to serve in this advisory role over all public health and substance use related activities occurring in their region.

The vendors will lead coordinated efforts with regional public health, health care and emergency management partners to develop and exercise regional public health emergency response plans to improve the region's ability to respond to public health emergencies. These regional activities are integral to the State's capacity to respond to public health emergencies and are being utilized for the Hepatitis A response.

According to the 2012-2013 National Survey on Drug Use and Health, the most recent data available demonstrates that 49% of NH's 18-25 year olds reported binge drinking in the past 30 days. This rate is the third highest in the country and much higher than the national average of 38.7%. For pain reliever abuse, 10.5% of NH young adults reported this behavior in the past year, and 10% of young adults reported illicit drug use other than marijuana. This last prevalence indicator is important for several reasons. First, it is the most accessible data point relative to young adult opioid use because the illicit drug use indicator includes opioids. Secondly, NH's rate of 10% for 18-25 year olds reporting regular illicit drug use is the highest in the country and is 1.5 percentage points higher than the next closest state (Rhode Island, 8.6%) and higher than the national average of 6.9%. Furthermore, there were five times greater the number of heroin-related deaths in NH in 2014 than there were in 2008. Heroin-related Emergency Department visits and administrations of naloxone to prevent death from an overdose have also multiplied exponentially in the last two years. Consequently, alcohol and drug misuse cost NH more than \$1.84 billion in 2012 in lost productivity and earnings, increased expenditures for healthcare, and public safety costs. In addition to economic costs, substance misuse impacts and is influenced by poor mental health. From 2007 to 2011, suicide among those aged 10-24 was the second leading cause of

death for NH compared to the third leading cause nationally.

In NH, youth have rates of substance use significantly higher than the national average and the other northeast (NE) states as demonstrated in Table 2.

18-25 year olds	NH.	NE	US	Significant differences
Binge Drinking	49.0%	43.0%	38.7%	NH Higher than NE and US
Marijuana Use	27.8%	21.0%	18.9%	NH Higher than NE and US
Nonmedical use of pain relievers	10.5%	8.6%	9.5%	No significant difference
Dependent/abusing alcohol or illicit drugs	23.7%	19.1%	18.1%	NH Higher than NE and US

Youth and families across NH describe having little access to services and supports for Substance Use Disorder in NH. In fact, according to the National Survey on Drug Use and Health, NH ranks worst among the states in percentage of 18-25 year olds "needing but not receiving treatment" for alcohol or illicit drug use and is also among the bottom states for 12-17 year olds. Additionally, among 12-20 year olds, NH ranks highest and above the overall national average in both underage alcohol use in past month (NH: 35.72%, US: 23.52%) and underage binge alcohol use in past month (NH: 23.21%, US: 14.75%).

Coordination of community-based services in the realms of public health and substance use disorders has become a necessity as an increase in the need for services is faced with a reduction in services that are available.

Should Governor and Executive Council not authorize this Request, these public health and substance use related services will be less coordinated and comprehensive. Developing strong, regionally-based infrastructure to convene, coordinate, and facilitate an improved systems-based approach to addressing these health issues will, over time, reduce costs, improve health outcomes, and reduce health disparities.

Area served: Amherst, Brookline, Hollis, Hudson, Litchfield, Lyndeborough, Mason, Merrimack, Milford, Mont Vernon, Nashua, Pelham, and Wilton

Source of Funds: 82% Federal Funds and 18% General Funds.

In the event that the Federal (or Other) Funds become no longer available, additional General Funds will not be requested to support this program.

Respectfully submitted,

Jeffrey A. Meyers
Commissioner

City of Nashua Fiscal Details

05-95-90-901010-5362 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POLICY AND PERFORMANCE, 100% Federal Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	90001022	\$15,000
2021	102-500731	Contracts for Prog Svc	90001022	\$15,000
			Sub-Total	\$30,000

05-95-92-902510-7545 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, EMERGENCY PREPAREDNESS 73% Federal Funds & 27% General Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	90077410	\$182,673
2020	102-500731	Contracts for Prog Svc	90077028	\$15,000
		,	· Sub-Total	\$197,673
2021	102-500731	Contracts for Prog Svc	90077410	\$179,673
2021	102-500731	Contracts for Prog Svc	90077028	\$15,000
	` '		Sub-Total	\$194,673
	 .		Sub-Total	\$392,346

05-95-92-920510-3380 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF BEHAVIORAL HEALTH DIV, BUREAU OF DRUG AND ALCOHOL PREVENTION SVS 87% Federal Funds & 13% General Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	92057502	\$91,162
2020	102-500731	Contracts for Prog Svc	92057504	\$41,243
	<u> </u>		Sub-Total	\$132,405
2021	102-500731	Contracts for Prog Svc	92057502	\$91,162
2021	2021 102-500731	Contracts for Prog Svc	92057504	\$41,243
			Sub-Total	\$132,405
			` Sub-Total	\$264,810

City of Nashua Fiscal Details

05-95-90-902510-2239 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, HOSPITAL PREPAREDNESS 100% Federal Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	90077700	\$10,000
2021	102-500731	Contracts for Prog Svc	90077700	\$10,000
			Sub-Total	\$20,000

05-95-90-901510-7964 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF HEALTH PROTECTION, LEAD PREVENTION 100% Federal Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	90036000	\$3,000
2021	102-500731	Contracts for Prog Svc	90036000	\$0
	· · · · · · · · · · · · · · · · · · ·	-	Sub-Total	\$3,000

05-95-90-902510-5178 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF INFECTIOUS DISEASE CONTROL, IMMUNIZATION 100% Federal Funds

State Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
2020	102-500731	Contracts for Prog Svc	90023013	\$7,000
2021	102-500731	Contracts for Prog Svc	90023013	\$0
			Sub-Total	\$7,000
	· ·		Total	\$717,156