STATE OF NEW HAMPSHIRE
Annual Report
Prepaid Contracts for Petroleum Sales Contracts – RSA 339:79

Annual Report due: December 1, 2021

Corporation/Business Name  Dead River Company

Address  82 Running Hill Road, Suite 400

Telephone Number  207-358-5800  Email: alan.dorr@deadriver.com

Contact Person: Alan Dorr

Check one or more of the following items listed below indicating how the prepaid contracts are secured.

1. X  A firm commitment in the form of a futures contract or other commitment that guarantees that the dealer may purchase, at a fixed price, heating oil, kerosene, or liquefied petroleum gas in an amount not less than 75 percent of the maximum number of gallons that the dealer is committed to deliver pursuant to all prepaid contracts entered into by the dealer. The amount of such futures contract may be reduced to reflect any amount of home heating oil, kerosene, or liquefied petroleum gas already delivered to and paid for by the consumer.

2. __ A surety bond, made payable to the attorney general, in an amount not less than 50 percent of the total amount of funds paid to the dealer by consumers pursuant to prepaid heating oil, kerosene, or liquefied petroleum gas contracts.

3. __ A letter of credit, made payable to the attorney general, from an FDIC-insured institution in an amount that represents 100 percent of the cost to the dealer of the maximum number of gallons that the dealer is committed to deliver pursuant to all prepaid contracts entered into by the dealer. The cost shall be calculated at the time the contracts are entered into.

4. _X_ A liquid product inventory of home heating oil, kerosene, or liquefied petroleum gas in an amount equal to 75 percent of the outstanding volume in gallons that the dealer is obligated to deliver under the terms of prepaid contracts in force.

I (We) the undersigned do hereby certify that the information provided in this form is true and complete to the best of my information, knowledge and belief. Making a false statement on the form shall constitute an unfair or deceptive act or practice in violation of RSA 358-A.

Print Name of Dealer if Business
OR President/Officer if Corporation (a list of all members of the board of directors of the corporation shall be included with this annual report.)

Casey Cramton  Signature: [Signature]

Title: Vice President  Date: 04/07/2021

Disclaimer: All documents filed with the Secretary of State become public records and will be available for public inspection.

Mail to: Department of State, State House Room 204, 107 North Main Street, Concord, NH 03301
Phone: 603-271-3342  Email: elections@sos.nh.gov  website: www.sos.nh.gov

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NEW HAMPSHIRE DEPARTMENT OF STATE
DEAD RIVER COMPANY
OFFICERS

Deanna S. Sherman  
President and Chief Executive Officer  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

Charles F. Hahn  
Vice President, Chief Financial Officer, and Secretary  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

Casey J. Cramton  
Vice President, Chief Operating Officer  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

Guy B. Langevin  
Vice President, Chief Administrative Officer  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

Jeremy D. Young  
Vice President, Chief Corporate Development Officer  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

Laurette K. Squier  
Treasurer  
82 Running Hill Road, Suite 400  
South Portland, ME 04106

David J. Champoux  
Clerk  
Pierce Atwood LLP  
Merrill’s Wharf, 254 Commercial Street  
Portland, ME 04101

DEAD RIVER COMPANY
DIRECTORS

Deanna S. Sherman  
Chairman

Peter A. Bailey  
Director

Bill Burke  
Director

Michael J. Crosby  
Director

Alec DiNapoli  
Director

Bradley C. McCollum  
Director

Merilee Raines  
Director

Susannah M. Swihart  
Director

Rebecca M. Wyke  
Director

2/21/20