

Articles of Association of
The Union-Leader Publishing Company

1. We, the undersigned, being of lawful age, by these articles of agreement have associated and do hereby associate ourselves together as a body corporate according to the laws of the State of New Hampshire and more especially according to the provisions of Chapter 147 of the Public Statutes of said State, under the corporate name and for the purposes herein set forth.

2. The name of this corporation shall be

The Union-Leader Publishing Company.

3. This corporation is established for the purpose of printing, publishing and selling a newspaper or newspapers in the city of Manchester and of circulating the same throughout this and adjacent states and foreign countries, and for the carrying on of the general business of job printing. The place of business of this corporation shall be Manchester, New Hampshire.

4. The capital stock of this corporation shall be fixed at four hundred thousand dollars, to consist of four thousand shares of the par value of one hundred dollars each.

5. The first meeting of this corporation shall be held at the office of Robert L. Manning at the Kennard building in said Manchester, on the 30th day of June, 1913, at 2:30 p.m., and we hereby waive all further notice of the same. At said meeting or at any adjournment thereof the officers of this corporation may be chosen, by-laws adopted, and all other business transacted that may be necessary.

Dated the 27th day of June, 1913.

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|-------------------|------------------------------------|
| Frank Knox | 116 Everett St., Manchester |
| Annie R. Knox | 116 Everett St., Manchester, N.H. |
| Martha Muehling | 362 Hanover St., Manchester, N. H. |
| John A. Muehling | 362 Hanover St., Manchester, N. H. |
| Robert L. Manning | 1008 Elm St., Manchester, N. H. |

State of New Hampshire, Office of Secretary of State,
Concord, June 28, 1913.

A true record: *Edward N. Pearson*

Secretary of State.

Dated the 11th day of September, 1912.

William F. Knox, Pierce Building,
Hanover St., Manchester, N. H.

Robert L. Manning, Kennard Building,
Manchester, N. H.

Wm. Savacool, 161 River Road,
Manchester, N. H.