



Jeffrey A. Meyers Commissioner

> Lisa Morris Director

#### STATE OF NEW HAMPSHIRE

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February 21, 2017

His Excellency, Governor Christopher T. Sununu and the Honorable Council State House Concord, New Hampshire 03301

#### REQUESTED ACTION

Authorize the Department of Health and Human Services, Division of Public Health Services to amend an existing agreement with Cquest America, Inc. (Vendor #168898-B001), 500 South 9th Street, Springfield, IL 627001, to implement the Electronic Benefit Transfer of the Women, Infants, and Children Nutrition Program benefits (eWIC) by including the federally approved task change order with no change to the price limitation of \$3,630,289.97 and no change to the contract completion date of June 30, 2022. The Governor and Executive Council approved the original agreement on September 3, 2014 (item #23) and subsequent amendments were approved on April 22, 2015 (item #20) and December 2, 2015 (item #19), effective upon Governor and Executive Council appoval. This is a zero cost amendment. 100% Federal Funds.

Funds to support this request are available in the following account for State Fiscal Year 2017 and are anticipated to be available in State Fiscal Years 2018, 2019, 2020, 2021 and 2022, upon the availability and continued appropriation of funds in the future operating budget, with the authority to adjust encumbrances between state fiscal years through the Budget Office, without further approval from the Governor and Executive Council, if needed and justified.

05-95-90-902010-5260 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POPULATION HEALTH AND COMMUNITY SERVICES, WIC SUPPLEMENTAL NUTRITION PROGRAM

Fiscal Year	Class	Title	Activity Code	Current Modified Budget	Increas e/ Decreas e	Budget
2015	102-500731	Contracts for Prog Svc	90006015	\$491,436.00	\$0	\$491,436.00
2016	102-500731	Contracts for Prog Svc	90006015	\$445,251.06	\$0	\$445,251.06
2017	102-500731	Contracts for Prog Svc	90006015	\$441,618.84	\$0	\$441,618.84
2018	102-500731	Contracts for Prog Svc	90006015	\$441,725.94	\$0	\$441,725.94
2019	102-500731	Contracts for Prog Svc	90006015	\$441,840.69	\$0	\$441,840.69
2020	102-500731	Contracts for Prog Svc	90006015	\$450,688.44	\$0	\$450,688.44
2021	102-500731	Contracts for Prog Svc	90006015	\$454,322.00	\$0	\$454,322.00
2022	102-500731	Contracts for Prog Svc	90006015	\$463,407.00	\$0	\$463,407.00
			TOTAL:	\$3,630,289.97	\$0	\$3,630,289.97

#### **EXPLANATION**

The purpose of this amendment is to add to the Scope of Services to include the federally approved Task Change Order in order to implement Electronic Benefit Transfer of Women, Infants and Children Nutrition Program benefits (eWIC) for the delivery of Women, Infants and Children Program benefits.

The New Hampshire Women, Infants and Children Nutrition Program is part of a Multi-State Consortium which consists of New Hampshire, Kansas, and the Inter Tribal Council of Arizona (ITCA). On behalf of the Multi-State Consortium, the United States Department of Agriculture awarded funds in the amount of \$915,067.50 to cover the cost of the Task Change Order for all three states. Therefore, there is no direct cost for these enhancements required from New Hampshire.

This amendment has been reviewed by the Department of Information Technology. It has been determined that the amendment has no bearing on the security or technology portion of the original agreement and therefore, does not require additional reviews.

The New Hampshire Women, Infants and Children Program (WIC) provide approximately 15,000 participants with nutrition education and issuance of the Women, Infants and Children Program Food Vouchers. These vouchers are redeemed for nutritious foods to help keep pregnant women, new mothers, infants, and preschool children healthy. The vouchers can be redeemed at approximately 200 authorized vendors throughout the state. New Hampshire Women, Infants and Children Program clinics issue approximately 550,000 food instruments to participants each year.

The eWIC system is the technology that allows Women, Infants and Children Program food benefit issuance and redemption through debit-card technologies, thereby eliminating the need for a paper voucher system. The interface is done through coordination with New Hampshire's Women, Infants and Children Program current Management Information Systems provider, Cquest and New Hampshire's eWIC Processor, Xerox. The eWIC system must approve individual food items as prescribed by a Women, Infants and Children Program Nutritionist and ensure that payment to retailers does not exceed the maximum allotted amount for each food item.

Currently, the Women, Infants and Children Program utilize a paper voucher system. The paper vouchers are issued at the Women, Infants and Children Program clinic to program participants at the time of their certification and follow up appointment, every three months. Participants then take their individually prescribed and tailored food vouchers to a New Hampshire authorized grocery retailer to redeem their vouchers. The foods allowed by the Women, Infants and Children Program Nutrition Program as reviewed and authorized by a program nutritionist in order to meet the federal nutrition and program requirements. The vouchers are then processed by the grocery retailer and submitted back to the Department with an invoice for payment. Claims Processors then process each individual paper voucher for accuracy and enter the data into the Women, Infants and Children Program Management Information System. Upon successful completion of review and entry, the retailer is paid.

His Excellency, Governor Christopher T. Sununu and the Honorable Council Page 3 of 3

The Women, Infants and Children Program is required to abide by the US Department of Agriculture Federal statute, "Healthy, Hunger-Free Kids Act of 2010", which requires that all Women, Infants and Children Programs make Electronic Benefit Transfer (EBT) available to Women, Infants and Children Program participants by 2020. The funds provided through this contract will support implementation as well as continued eWIC processing services through June 30, 2022. This agreement will require the Contractor to use the Accredited Standards Committee (ASC) X9 standard for eWIC. The Contractor will also be required to use the most current version of the American National Standards Institute (ANSI) X9.93 standard messaging and required batch formats for their electronic transaction processing. The eWIC systems will be required to meet all applicable federal and state regulations and conform to the Operating Rules for eWIC systems defined by Food and Nutrition Services.

This contract was competitively bid.

Area Served: Statewide

Source of Funds: 100% Federal Funds from the United States Department of Agriculture, CDFA #10.557, and Federal Award Identification Number (FAIN) 16164NH703W1003.

In the event that Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

Lisa Morris Director

Approved by

Jeffrey A. Meyers Commissioner



# State of New Hampshire Department of Health and Human Services Amendment #3 to the Operations and Maintenance Services of the NH WIC Management Information System

This 3rd Amendment to the contract (hereinafter referred to as "Amendment #3") dated this, 25<sup>th</sup> day of August, 2016 is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and Cquest America, Inc. (hereinafter referred to as "the Contractor"), a Illinois non-profit corporation with a place of business at 500 South 9<sup>th</sup> Street, Springfield, IL 62701

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on September 3, 2014 (item #23) and amended by an agreement approved by Governor and Executive Council on April 22, 2015 (item #20) and amended by an agreement approved by Governor and Executive Council on December 2, 2015 (item #19), the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, the State and the Contractor have agreed to make changes to the scope of work, payment schedules and terms and conditions of the contract; and

WHEREAS, pursuant to the General Provisions, Paragraph 18 of the Agreement, the State may amend the terms and conditions of the contract by written agreement and approval by the Governor and Executive Council; and;

WHEREAS, the parties agree to amend the Scope of Services; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree as follows:

#### To amend as follows:

- 1. Delete Contract Number 2014-017 Agreement, Part 3, Exhibit A, Contract Deliverables, Paragraph 1, Deliverables, Milestones and Activities and replace with the following:
  - 1. DELIVERABLES, MILESTONES AND ACTIVITIES

CQuest shall host and operate the StarLINC System, which will meet and perform in accordance with the System Documentation in addition to the Specifications and Deliverables that are defined in the Contract, including, but not limited to the final Services Level Agreement and any subsequent modifications.

Cquest shall have the authority and obligation to make enhancement to the current MIS, including to add eWIC functionality and to undertake such other tasks in relation to the MIS as more particular described in Task Order 2016-002 (Exhibit 2, Amendment #3),; and set forth the terms under with the Department may purchase the eWIC architecture, infrastructure, and messaging system already developed by Cquest as more particularly described in Task Order 2016-003 (Exhibit 3, Amendment #3).

The Deliverables are set forth in the Schedule described below in Section 2. By unconditionally accepting a Deliverable, the State reserves the right to reject any and all Deliverables in the event the State detects and deficiencies in the System, in whole or in part, through completion of all Acceptance Testing, including but not limited to, Software/System Acceptance Testing, and any extensions thereof.



### New Hampshire Department of Health and Human Services Operations and Maintenance Services of the NH WIC Management Information System

Price for Deliverables set for the in Exhibit B: Price and Payment Schedule. Pricing will be effective for the Term of this Contract, and any extensions thereof.

- 2. Add Exhibit 2, Amendment #3
- 3. Add Exhibit 3, Amendment #3



## New Hampshire Department of Health and Human Services Operations and Maintenance Services of the NH WIC Management Information System

This amendment shall be effective upon the date of Governor and Executive Council approval.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

Make Mare Clarent Services

NAME Mare Clarent Services

Cquest America, Inc.

NAME H. KEVEN OAVE

TITLE PRESENT & C&U

Acknowledgement:
State of Illinois, County of Sangamon on 10/11/2016, before the undersigned officer, personally appeared the person identified above, or satisfactorily proven to be the person whose name is signed above, and acknowledged that s/he executed this document in the capacity indicated above.

Signature of Notary Public or Justice of the Peace

OFFICIAL SEAL AMY J WATSON Notary Public - State of Illinois My Commission Expires 9/19/2018



### New Hampshire Department of Health and Human Services Operations and Maintenance Services of the NH WIC Management Information System

The preceding Amendment, having been review execution.	wed by this office, is approved as to form, substance, and
	OFFICE OF THE ATTORNEY GENERAL
11/15/14	MM
Date J J	Name: MAMA Tour
I hereby certify that the foregoing Amendment of the State of New Hampshire at the Meeting on:	was approved by the Governor and Executive Council of (date of meeting)
	OFFICE OF THE SECRETARY OF STATE
Date	Name:

Contract #39265, Attachment A-1

## Quest

### Task Order Management Request & Initial Analysis

9000	Request & Initial Analysis
General Information  Task Order Title: eWIC MIS Moreover Number: 2016 - 00  Date Task Order Submitted: 08  Task Order Originator: MSC	02
	New Regulation
Priority Level: Urgent 🛛	Other: High 🗀 Medium 🔲 Low
Section I	•
implementation for the MS  The desired result at the co	Task Order includes all work needed to complete the eWIC C.  completion of this project is the MSC will have a fully functioning nicates through a messaging component with each states eWIC
<ol> <li>Development of the need of the data</li> <li>Modification of the data</li> <li>Database support during</li> <li>Design, develop and teel of the eWIC Service Providers</li> <li>Creating and updating</li> <li>Modify procedure documents</li> <li>Creating and updating</li> </ol>	nd Project Schedule bject ess Requirements and design of the new eWIC features w features and modifying existing ones as required abase and related objects as required ng the project life cycle st the necessary interfaces between the MSC WIC system and their functional specification documents ments as needed
Technical Environment The technical environment	includes Visual Studio, Active Reports, and SQL Server database.
Customer assets available to a Sandi Fry (MSC Project Ma Ashley Warren (MSC Busin	
Project Start Date October 1, 2016	Project Completion Date October 1, 2017

Form Updated: April 2016

Contract #39265, Attachment A-1

## Quest

### Task Order Management Request & Initial Analysis

#### Section II

### **Project Tasks and Completion Hours**

The following tasks will be completed under this task order.

Task#	Task Name	Personnel Classification	House	Oato/Hour	Cart
1		PM	Hours	Rate/Hour	Cost
	Project Management		505	\$132	\$66,660.00
2	Planning	SPA SPA	37.5	\$128	\$4,800.00
3	Pilot Strategy	SPA	22.5	\$128	\$2,880.00
4	Rollout Strategy	354	37.5	\$128	\$4,800.00
5	Database	SPA			
6	Database Project Merge		22.5	\$128	\$2,880.00
7	Database updates	SPA SPA	37.5	\$118	\$4,425.00
8	Replication updates	SPA	60	\$118	\$7,080.00
9	UPC Database	5PA	97.5	\$118	\$11,505.00
10	Environments	SPA	90	\$118	\$10,620.00
11	UPC Collection	SPA	37.5	\$128	\$4,800.00
12	Application Development				34
13	Merge existing eWIC functionality	SPA	112.5	\$128	\$14,400.00
14	Create Card Inventory	. SPA	52.5	\$128	\$6,720.00
15	Cilent Services	SPA	427.5	\$128	\$54,720.00
16	Food Package	SPA	157.5	\$128	\$20,160.00
17	Vendor Management	SPA	195	\$128	\$24,960.00
18	Central Office Utilit'es	SPA	37.5	\$128	\$4,800.00
19	Clinic Management	SPA	22.5	\$128	\$2,880.00
20	P&F Reports	SPA	37 5	\$128	\$4,800.00
21	BF Ad hoc Report	SPA	7.5	\$128	\$960.00
22	Client Portal	SPA	37.5	\$128	\$4,800.00
23	Vendor Portal	SPA	7.5	\$128	\$960.00
24	Framework	SPA	30	\$128	\$3,840.00
25	Operations	5PA	322.5	\$128	\$41,280.00
26	Back-end	SPA	60	\$128	\$7,680.00
27	Documentation	BA	420	\$107	\$44,940.00
28	Quality Assurance		.25	1	J. 1,540.00
29	Test Cases				
30	Update existing	BA	82.5	\$107	\$8,827.50
31	Create new test cases			1	23,027,130
32	UPC Collection	BA	15	\$107	\$1,605.00
J 6	Benefit Issuance screens, UPC	, 50	- 13	7.07	71,003.00
33	mgmt. screens, Card mgmt.	BA	150	\$107	\$16,050.00

#### Contract #39265, Attachment A-1

## Quest

### Task Order Management Request & Initial Analysis

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Task#	Task Name	Personnel Classification	Hours	Rate/Hour	Cost
	screens, Vendor mgmt. screens, Client Portal, Food Package				
34	Execute Test Cases	QΑ	1410	\$92	\$129,720.00
35	UAT				
36	Setup databases	DBA	22.5	\$118	\$2,655.00
37	Refresh Data	DBA	15	\$118	\$1,770.00
38	Guided UAT Demo	ВА	15	\$107	\$1,605.00
39	Documentation	TW	7.5	\$107	\$802.50
40	Training	TW	15	\$107	\$1,605 00
41	Support	QA	<b>3</b> 7.5	\$92	\$3,450.00
42	Rollout				
43	NH Pilot				
44	Release documentation	BA	15	\$107	\$1,605.00
45	Updates Training documentation	BA	7.5	\$107	\$802.50
46	Deployment	SNA	15	\$90	\$1,350.00
47	Support	QA	75	\$92	\$6,900.00
48	ITCA Pilot				
49	Release documentation	BA	15	\$107	\$1,605.00
50	Updates Training documentation	BA	7.5	\$107	\$802.50
51	Deployment	SNA	15	\$90	\$1,350.00
52	Support	QA	75	\$92	\$6,900.00
53	KS Pilot				
54	Release documentation	BA	15	\$107	\$1,605.00
55	Updates Training documentation	. BA	7.5	\$107	\$802.50
56	Deployment	SNA	15	\$90	\$1,350.00
57	Support	QA	75	\$92	\$6,900.00
58	ITCA Deployments				
59	Build & Package Applications	SPA	3	\$128	\$384.00
60	Update Database	DBA	6	\$118	\$708.00
61	Deploy Applications	SNA	5	\$90	\$450.00
62	QA Support	QA	7.5	\$92	\$690.00
63	KS Deployments				
64	Build & Package Applications	5PA	3	\$128	\$384.00
65	Update Database	DBA	7	\$118	\$826.00
66	Deploy Applications	SNA	4.3	\$90	\$387.00
67	QA Support	QA	10	\$92	\$920.00
68	NH Deployments				
69	Build & Package Applications	SPA	3	\$128	\$384.00
70	Update Database	DBA	4	\$118	\$472.00

#### Contract #39265, Attachment A-1

## Quest

#### Task Order Management Request & Initial Analysis

Task #	Task Name	Personnel Classification	Hours	Rate/Hour	Cost
71	Deploy Applications	SNA	4	\$90	\$360.00
72	QA Support	QA	<b>7</b> .5	\$92	\$690.00
	TASK ORDER TOTAL				\$565,067.50

#### Personnel Classifications:

PM: Project Manager BA: Business Analyst

SNA: Senior Network Analyst

SPA: Senior Programmer Analyst

DBA: Database Administrator

QA: Quality Assurance Specialist

TW: Technical Writer

### **General Approach**

Our approach will be to analyze the Business Requirements developed with the MSC, industry experts and internal resources. We will then baseline the scope with the estimated amount of resources needed to complete the project.

#### List of Deliverables

#	Deliverable (includes Tasks Numbers Completed)	Cost	Due Date	Payment Source
1	Project Management (33%) (1)	\$22,220.00	10/1/2016	ITCA
2	Project Schedule and Work Plan complete (2,6,13)	\$22,080.00	10/1/2016	ITCA
3	*Database environments, Client Services, Card Inventory, & Food Package development (7,8,10,14,15,16)	\$103,725.00	12/23/2016	ITCA
4	*UPC Database setup (9,11)	\$16,305.00	11/1/2016	ITCA
5	*Development of the statewide applications (17 - 27)	\$141,900.00	12/23/2016	ITCA
6	QA Complete (Test cases and results) (28 - 34)	\$156,202.50	3/1/2017	ITCA
7	Project Management (33%) (1)	\$22,220.00	5/1/2017	ITCA
8	UAT Complete (35 - 41)	\$11,887.50	6/30/2017	ITCA
9	NH Pilot Deployment (3,4,44-47)	\$18,337,50	7/15/2017	ITCA
10	ITCA Pilot Deployment (49-52)	\$10,657.50	8/15/2017	ITCA
11	KS Pilot Deployment (54-57)	\$10,657.50	9/15/2017	ITCA
12	Project Management (33%) (1)	\$22,220.00	10/1/2017	ITCA
13	Production deployments (58 - 72)	\$6,655.00	10/1/2017	ITCA
	TASK ORDER TOTAL	\$565,067.50		

Form Undated: April 2016

## Task Order Management Request & Initial Analysis

Contract #39265, Attachment A-1

## Acceptance Criteria

If work described in the Deliverable is not easily tested and accepted, a summary document will be delivered to the MSC Project Manager detailing the work completed. These Deliverables are marked with an asterisk (\*).

For all other deliverables, acceptance is based on the functionality working as specified in the task, or set of tasks listed, and has been tested and approved by the MSC.

#### Risk and Impact Assessment

If a Risk and Impact Assessment is desired by the MSC, the cost will be added as a deliverable to this Task Order.

Requested by MSC: ☐ Yes 🖾 No

Start Date and Finish Date: N/A

Staffing Resources required: N/A

Estimated Hours: N/A

Impact on other activities currently being addressed: N/A

Cost: N/A

Contract #39265, Attachment A-1

## Quest

### Task Order Management Request & Initial Analysis

Section III			
MSC WIC Review of the Initial Analysis and approval This section is completed by MSC WIC's Single Point of Contact.			
Proceed with the Task Order as described Proceed with and invoice for a Risk and Impact Assessment Request withdrawn			
ITCA Approval Authorized signature of MSC WIC to proceed as indicated above.			
Mindy Jassefila	Date:	8123116	
Kansas Approval Authorized signature of MSC WIC to proceed as indicated above.			
David Thomason	Date:	8 1 15 1 16	
New Hampshire Approval Authorized signature of MSC WIC to proceed as indicated above.	Date:	8 1 15 1 16	
CQuest Concurrence Authorized signature of CQuest to proceed as indicated above.			
	Date	081 5 1201	t

Contract #39265, Attachment A-2

## Quest

#### Task Order Management Request & Initial Analysis

General Information							
Task Order Title: Infrastructure and Architecture Modifications to Support eWIC Task Order Number: 2016 - 003 Date Task Order Submitted: 08/12/2016 Task Order Originator: MSC							
Reason for Task Order: New Regulation							
Priority Level: Urgent Medium Low							

#### Section I

#### Scope of Work

The scope of work for this Task Order was completed by CQuest using the following USDA developed documents to develop the underlying infrastructure and making architectural modifications to the MSC WIC system.

- · WIC Operating Rules
- Technical Implementation Guide
- WIC Universal MIS-EBT Interface Specification

A description of the work completed is included in this Task Order as **Appendix A** EBT Functions implemented in MIS between April 4, 2010 and June 6, 2015.

The desired result at the completion of this project is the MSC will have purchased the eWIC infrastructure and architecture already developed by CQuest. The eWIC infrastructure and architecture will be used as the foundation for the completion of Task Order 2016-002.

#### **Description of Tasks**

The work included the following tasks:

- 1. Architectural design and development of the overall infrastructure and messaging systems
- 2. Database schema modifications
- 3. Creation of the Benefit Issuance screens
- 4. Creation of Card Management screens
- 5. Updates to the Client Portal

(Reference Appendix A for a detailed list.)

#### **Technical Environment**

The technical environment includes Visual Studio, Active Reports, and SQL Server database.

Form Updated: March 1, 2016 Page 1

Contract #39265, Attachment A-2

Page 2

## Quest

#### Task Order Management Request & Initial Analysis

#### Customer assets available to assist in completion of this Task Order

Sandi Fry (MSC Project Manager)
Ashley Warren (MSC Business Analyst)

Project Dates (Actual project dates when work was completed)
April 4, 2010 - June 6, 2015

#### **Task Order Completion Date**

October 1, 2016

#### Section II

#### **Project Tasks Completed**

The following tasks were completed during the Project dates indicated above.

Task#	Task Name	Personnel Classification	Cost
	Development and implementation of the new features,		
	infrastructure, system architecture and modification of		
1	existing features as detailed in Appendix A	PM/SPA	\$350,000
	Task Order Total		\$350,000

#### Personnel Classifications:

PM: Project Manager

SPA: Senior Programmer Analyst

### **General Approach**

Our approach was to collect requirements from industry experts, national standards or guidelines published by USDA and internal resources.

#### List of Proposed Deliverables and Payment Schedule

For this task order the following deliverables have been completed according to the estimates established during planning.

	Invoice		
Deliverable Description	Amount	Due Date	Payment source
EBT Functions implemented in MIS			
between '2010-04-01' and '2015-06-30'			ITCA WIC
(see Appendix A for details)	\$350,000.00	10/1/2016	Program
TASK ORDER TOTAL	\$350,000.00		

#### **Acceptance Criteria**

Through the use of online demos the specified features have been shown to be complete.

Contract #39265, Attachment A-2

## Quest

### Task Order Management Request & Initial Analysis

Risk and Impact Assessment

If a Risk and Impact Assessment is desired by the MSC, the cost will be added as a deliverable to this Task Order.

Requested by MSC: ☐ Yes 🖾 No

Start Date and Finish Date: N/A

Staffing Resources required: N/A

Estimated Hours: N/A

Impact on other activities currently being addressed: N/A

Cost: N/A

Contract #39265, Attachment A-2

Page 4

Quest

Form Updated: March 1, 2016

### Task Order Management Request & Initial Analysis

Section III				
MSC WIC Review of the Initial Analysis and appro				
☐ Proceed with the Task Order as described ☐ Proceed with and involce for a Risk and Impa☐ Request withdrawn	ect Assessm	ent		
ITCA Approval Authorized signature of MSC WIC to proceed as indicat	ted above.			
Mindy Jossfiles	Date:	810	231/	6
Kansas Approval Authorized signature of MSC WIC to proceed as indicated				
Vavid A Thomason	Date:	8 1	15/0	(6
<b>New Hampshire Approval</b> Authorized signature of MSC WIC to proceed as indicat	ted above.			
Limbshiers	Date:	8 ./	/5 / a	016
CQuest Concurrence Authorized signature of CQuest to proceed as indicated	d above.			
Authórized CQuest Signature	Date:	୦ଟି	15 13	016
Additionized Oquest Signature				

Contract #39265, Attachment A-2

## Quest

#### Task Order Management Request & Initial Analysis

Appendix A

## 1. EBT Functions implemented in MIS between April 4, 2010 and June 30, 2015 EBT Architecture

#### Architecting for CS response time

QueryIng EBT Provider on separate thread Generating 6.1.3 Get EBA details

Updating EBT Provider using a separate service

Reporting: Maintaining local Issuance and Redemption History Data Stores

#### Message Queue Design

Design

Schema

**Processes** 

Service Development

Service UID Testing

#### Designing for multiple Interfaces (i.e. providers)

Creating DLLs for each provider (FIS, Xerox, CQuest)

Interface coordination with active provider

#### Full EBT Schema

Reports

Guided Ad Hocs

History Views

## Universal Interface Document (WUMEI) Defined Functionality Benefit Issuance

Automatic, Data Driven Food Package Proration

Aligning new member's issuance periods with family's issuance periods

Generating 6.1.1 Add EBA and/or 6.2.1 Update Benefits message(s) as

necessary

(client) Prescription level, as opposed to check level, benefit displays

Family level, as opposed to client level, benefit displays

Automatic detection of family's EBA (or lack thereof)

Generating 6.1.1 Add EBA

Automatic detection of family's EBT Card ID (or lack thereof)

Generating 6.3.1 Add Card

Message Local Agency user to add Card

Message Local Agency user to Collect PIN

Issue Benefits

View Food Package Detail

View EBA Balance

Print EBA Balance

Issuance History View

Benefits (Issuance and Redemption) History View

Generate 6.2.1 Update Benefits message(s) as necessary

#### Void/Replace

Void EBT Issuance

Generate 6.2.1 Update Benefits message(s) as necessary

Replace EBT Issuance

Generate 6.2.1 Update Benefits message(s) as necessary

#### Contract #39265, Attachment A-2



#### Task Order Management Request & Initial Analysis

Replace Formula

Generate 6.2.1 Update Benefits message(s) as necessary
Replace Any Food Cat/Subcat according to the limits and exchanges defined
for the original food package

Generate 6.2.1 Update Benefits message(s) as necessary

#### Clinic Business Functions that Affect the EBA Balance

Issue VOC
Change DOB
Terminate Client
Change Delivery Date
Suspend Client
Switch Group

For the above functions: Generate 6.1.1 Add EBA and/or 6.2.1 Update

Benefits message(s) as necessary

Configurable Option: Show View/Print EBA balance for each function affecting

the EBA

Transfer

#### Card Management

Add Card and PIN

Generate 6.3.1 Add Card and 6.3.2 Add PIN

Change PIN

Generate 6.3.2 Change PIN

Activate Card

Generate 6.3.4 Update Card

Deactivate Card

Generate 6.3.4 Update Card

#### Functionality needed to support WUMEI functionality, but is not WUMEI defined

View EBA Balance Print EBA Balance

Design function for determining client's portion of an EBA

Implement function for determining client's portion of an EBA in a way that it changes easily and is customer specific

#### EBT Functionality Beyond the WUMEI

#### **Client Portal**

Current Month EBA Balance

Shopping History for current month

Past Months' balances and Shopping history

#### **Guided Ad Hocs**

Multiple Parameter (clinic, city, vendor) Ad Hoc for family EBA/Shopping history by Issuance Period

Multiple Parameter (city, vendor, owner, etc.), Vendor Activity History by Issuance Period

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## Task Order Management

## Request & Initial Analysis General Information Task Order Title: MIS Modifications to support eWIC (MIS-eWIC) Task Order Number: 2016 - 001 003 Date Request Submitted: 03/15/2016 Task Order Originator: MSC New Regulation Enhancement Requested Reason for Task Order: Change in Business Practice New Service Requested Other: Priority Level: Urgent High Medium Low

#### Section I

#### **Task Order Request**

#### Scope of Work

The scope of work for this Task Order is section 1 of the MSC MIS EBT Functionality Inventory v2 document; specifically Section "EBT Functions implemented in MIS between '2010-04-01' and '2015-06-30'" which is attached as Appendix A.

The body of work encompassed by this task order includes:

- 1. Architectural design and development of the overall infrastructure and messaging systems
- 2. Database schema modifications
- 3. Creation of the Benefit Issuance screens
- 4. Creation of Card Management screens
- 5. Updates to the Client Portal.

(Reference Appendix A for a detailed list.)

#### The work includes:

- 1. Analysis and design of the specified eWIC features and required modifications to existing functionality.
- 2. Development of the new features and modifying existing ones as required in Appendix A.
- 3. Database support
- 4. Modifications to the database schema and associated objects as required
- 5. Modify procedure documents as needed.
- 6. Management of the project



#### Task Order Management Request & Initial Analysis

Customer assets available to assist in completion of this Task Order

Sandi Fry (MSC Project Manager)
Ashley Warren (MSC Business Analyst)

Requested Completion Date March 1st, 2017

#### Section II

#### General Approach

Our approach is to collect requirements from industry experts and internal resources.

For this task order the following deliverables have been completed according to the estimates established during planning.

List of Proposed Deliverables and Payment Schedule

	Invoice		
Deliverable Description	Amount	Due Date	Payment source
EBT Functions implemented in MIS			
between '2010-04-01' and '2015-06-30'			
(see Appendix A for details)	\$350,000.00	05/1/2016	ITCA WIC Program
TASK ORDER TOTAL	\$350,000.00		

#### Acceptance Criteria

Through the use of online demos the specified features have been shown to be complete.

## Quest

### Task Order Management Request & Initial Analysis

Section III	the provider of the state of th		PTyrongonium en Papitys : 1 mm
MSC WIC Review of the Initial Analysis and approval This section is completed by MSC WIC's Single Point of Contact.			
Proceed with the Task Order as described Proceed with and Invoice for a Risk and Impact Assessment Request withdrawn			
ITCA Approval Authorized signature of MSC WIC to proceed as indicated above.			
Mondy possefules	Date:	4, 4	16
Kansas Approval Authorized signature of MSC WIC to proceed as indicated above.			
Dereit thomasone	Date:	3128	1 16
New Hampshire Approval Authorized signature of MSC WIC to proceed as indicated above.			
- Spendings	Date:	3 /3/	116
CQuest Concurrence Authorized signature of CQuest to proceed as indicated above.			
Authorized CQuest Signature	Date:	03 126	17016
•			

## Quest

#### Task Order Management Request & Initial Analysis

### Appendix A

```
1. EBT Functions implemented in MIS between '2010-04-01' and '2015-06-30' 
EBT Architecture
```

#### Architecting for CS response time

Querying EBT Provider on separate thread Generating 6.1.3 Get EBA details

Updating EBT Provider using a separate service

Reporting: Maintaining local Issuance and Redemption History Data Stores

#### Message Queue Design

Design

Schema

Processes

Service Development

Service UID Testing

Designing for multiple interfaces (i.e. providers)

Creating DLLs for each provider (FIS, Xerox, CQuest)

Interface coordination with active provider

#### Full EBT Schema

Reports

Gulded Ad Hocs

History Views

#### Universal Interface Document (WUMEI) Defined Functionality

#### Benefit Issuance

Automatic, Data Driven Food Package Proration

Aligning new member's issuance periods with family's issuance periods

Generating 6.1.1 Add EBA And/Or 6.2.1 Update Benefits message(s) as necessary

(client) Prescription level, as opposed to check level, benefit displays

Family level, as opposed to client level, benefit displays

Automatic detection of family's EBA (or lack thereof)

Generating 6.1.1 Add EBA

Automatic detection of family's EBT Card ID (or lack thereof)

Generating 6,3.1 Add Card

Message Local Agency user to add Card

Message Local Agency user to Collect PIN

Issue Benefits

View Food Package Detail

View EBA Balance

Print EBA Balance

Issuance History View

Benefits (Issuance and Redemption) History View

Generate 6.2.1 Update Benefits message(s) as necessary

#### Void/Replace

Void EBT Issuance

Generate 6.2.1 Update Benefits message(s) as necessary

Replace EBT Issuance

Generate 6.2.1 Update Benefits message(s) as necessary

Raplace Formula

Generate 6.2.1 Update Benefits message(s) as necessary

Replace Any Food Cat/Subcat according to the limits and exchanges defined for the original food package Generate 6.2.1 Update Benefits message(s) as necessary

Clinic Business Functions that Affect the EBA 82'ance



#### Task Order Management Request & Initial Analysis

Αp

Issue VOC Change DOB Terminate Client Change Delivery Date Suspend Client Switch Group Transfer

For the above functions: Generate 6.1.1 Add EBA And/Or 6.2.1 Update Benefits message(s) as necessary Configurable Option: Show View/Print EBA balance for each function affecting the EBA

#### Card Management

Add Card and PIN

Generate 6.3.1 Add Card and 6.3 2 Add PIN

Change PiN

Generate 6.3.2 Change PIN

Activate Card

Generate 6.3.4 Update Card

Deactivate Card

Generate 6.3.4 Update Cord

#### Functionality that is needed to support WUMEI functionality, but is not WUMEI defined

View EBA Balance

Print EBA Balance

Design function for determining client's portion of an EBA

Implement function for determining client's portion of an EBA in a way that it changes easily and is customer specific

#### EBT Functionality Beyond the WUMEI

Cilent Portal

Current Month EBA Balance Shopping History for current month Past Months' balances and Shopping history

#### Gulded Ad Hocs

Multiple Parameter (clinic, city, vendor) Ad Hoc for family EBA/Shopping history by Issuance Period Multiple Parameter (city, vendor, owner, etc.), Vendor Activity History by Issuance Pariod

### **CERTIFICATE OF VOTE**

### (WITHOUT SEAL)

- I, Bruce Johnson, of CQuest America Inc. do hereby certify that:
  - 1. I am the duly elected Chair of CQuest America Inc. Board of Directors.
  - 2. The following is a true copy of Article Five-Section 7 of the CQuest America Inc. Bylaws duly adopted at a meeting of the Board of Directors of the corporation duly held on July 20, 2012;

#### Section 7 - The President/Chief Executive Officer

The President/Chief Executive Officer shall have the general and active management of the business of the corporation. He/She shall see that all orders and resolutions of the Board of Directors are carried into effect and he/she, with the secretary or other officer appointed by the Board for the purpose, shall sign all documents requiring the signature of the officers of the corporation. He/She shall be one of the officers who may sign the checks or drafts of the corporation and see that all books, reports and certificates as required by law are properly kept or filed.

**RESOLVED:** That the President and Chief Executive Office is hereby authorized on behalf of this Agency to enter into the said contract with the State and to execute any and all documents, agreements and other instruments, and any amendments, revisions, or modifications thereto, as he/she may deem necessary, desirable or appropriate.

- 3. The foregoing Article and Section of the Bylaws has not been amended or revoked and remain in full force and effect as of 11<sup>th</sup> day of October, 2016.
- 4. H. Kevin Davis is the duly elected President and Chief Executive Officer of CQuest America Inc.

IN WITNESS WHEREOF, I have hereunto set my hand as the Chair of the Board of Directors of this corporation this 11<sup>th</sup> day of October 2016.

Chair of the Board of Directors

STATE OF ILLINOIS COUNTY OF SANGAMON

The foregoing instrument was acknowledged before me this 11<sup>th</sup> day of October 2016, by Bruce Johnson.

OFFICIAL SEAL
AMY J WATSON
Notary Public - State of Illinois
My Commission Expires 9/19/2018

Notary Public/Justice of the Peace

My Commission Expires



### CERTIFICATE OF LIABILITY INSURANCE

CQUES-1

OP ID: NK

DATE (MM/DD/YYYY) 02/21/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to

the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT James G. Hulligan Forsyth Insurance Group, Inc. 430 E Vine Springfield, IL 62703 James G. Hulligan PHONE (A/C, No, Ext): 217-525-9500 E-MAIL ADDRESS: jhulligan@forsyth-ins.com FAX (A/C, No): 217-528-1526

Juine	INSURER(S) AFFORDING COVERAGE				NAIC #					
				INSURER A : The Har	rtford			22357		
INSUF		_		INSURER B:						
	Adam A Bruns, CPA, CF	J		INSURER C :						
	Springfield, IL 62701			INSURER D :						
				INSURER E :						
				INSURER F :						
COV	ERAGES CER	TIFICA	TE NUMBER:			REVISION NUMBER:				
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Concord, NH 03301		James Helligan				



### CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 02/21/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PROL	DUCER			}	NAME:			FAX	
Aut	omatic Data Processing Insurance Ag	enc	y, Inc		(A/C, No, Ext): (A/C, No):				
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					INSURER	A . Hartford Ir	nsurance Compa	ny of Illinois	38288
INSU	RED				INSURER				
	CQUEST AMERICA INC				INSURE				
	500 S NINTH ST								
	Springfield, IL 62701				INSURE				
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### **CQuest Mission Statement**

CQuest is a unique not-for-profit organization, dedicated to delivering information technology, and services for health care, human services, and education customers.

Through our Foundation, we support the delivery of quality health care to the medically underserved.

### **CQuest Vision Statement**

CQuest is a compassionate visionary leader assisting our customers to serve more than 20 million people. By generating more than \$100 million in annual revenues, CQuest is able to contribute through its Foundation, more than \$20 million to health, human service, and education organizations.

### **CQuest Core Values**

We are built on the following core values:

**Excellence** – doing the right thing the right way

Customer focus – understanding and meeting our customers' unique needs

Quality - providing value through feature-rich, reliable products and services

**Integrity** – cultivating trust in relationships with our employees, customers, and business partners

**Teamwork** – supporting one another as we realize the organization's vision

**Diversity** – valuing and deriving strength from differences



### CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

June 30, 2016 and 2015

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227 South Seventh Street Springlield, Illinois 62701 217-525-1111 Fax 217-525-1120 vvvv.espcpa.com

### **Independent Auditors' Report**

To the Board of Directors CQuest America, Inc. Springfield, Illinois

We have audited the accompanying consolidated financial statements of CQuest America, Inc. and Affiliate, which are comprised of the consolidated statements of financial position as of June 30, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of CQuest America, Inc. and Affiliate as of June 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Springfield, Illinois September 28, 2016

Eck Shafery Punks, LA

#### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

### June 30

	<u>2016</u>			<u>2015</u>
ASSETS				
CURRENT ASSETS				
Restricted cash - Political Action	\$	18,598	\$	13,597
Cash - Operations		924,411		316,876
Accounts receivable		873,328		936,340
Earned contract revenue not yet billed		140,720		-
Prepaid expenses		201,669		171,787
Total current assets		2,158,726		1,438,600
NONCURRENT ASSETS				
Property and equipment, net		395,592		381,925
Goodwill		137,511		137,511
Total noncurrent assets		533,103		519,436
TOTAL ASSETS	\$	2,691,829	\$	1,958,036
LIABILITIES AND NET ASS	ETS			
CURRENT LIABILITIES				
Current portion of capital lease obligations	\$	21,870	\$	44,969
Accounts payable		198,954		99,764
Accrued compensation		441,557		402,090
Deferred revenue		110,072		69,231
Deferred rent obligation		15,622		19,774
Deferred contract revenue		378,636		
Total current liabilities		1,166,711		635,828
NONCURRENT LIABILITIES				
Capital lease obligations, net of current portion	-	9,373		31,243
Total noncurrent liabilities		9,373		31,243
Total liabilities		1,176,084		667,071
NET ASSETS				
Unrestricted net assets		1,497,147		1,277,368
Unrestricted net assets - Political Action		18,598		13,597
Total unrestricted net assets		1,515,745		1,290,965
TOTAL LIABILITIES AND NET ASSETS	\$	2,691,829	\$	1,958,036

## CONSOLIDATED STATEMENTS OF ACTIVITIES

### Years Ended June 30

		<u>2016</u>	<u>2015</u>
SUPPORT AND REVENUES			
Contract revenues	\$	8,196,750	\$ 6,497,635
Program revenues		-	1,929,500
Other revenues		267,225	 253,277
Total support and revenues	:	8,463,975	 8,680,412
EXPENSES			
Program services			
WIC program		3,993,459	2,087,560
Early Intervention program		2,211,652	2,384,183
Electronic Health Records program		-	1,900,905
Catalyst program		25,927	 28,677
Total program services		6,231,038	6,401,325
Management and general		2,008,157	 1,938,331
Total expenses		8,239,195	 8,339,656
CHANGE IN NET ASSETS		224,780	340,756
NET ASSETS AT BEGINNING OF YEAR		1,290,965	950,209
NET ASSETS AT END OF YEAR	\$	1,515,745	 1,290,965

## CONSOLIDATED STATEMENTS OF CASH FLOWS

### Years Ended June 30

	<u>2016</u>	<u>2015</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 224,780	\$ 340,756
Adjustments to reconcile the change in net assets to net		
cash from operating activities		
Depreciation	136,323	70,109
Changes in operating assets and liabilities	•	
Accounts receivable	63,012	336,780
Earned contract revenue not yet billed	(140,720)	-
Prepaid expenses	(29,882)	(111,821)
Accounts payable	99,190	(406,232)
Accrued compensation	39,467	(30,793)
E-Net holding account	· <u>-</u>	(26,284)
Deferred revenue	40,841	69,231
Deferred rent obligation	(4,152)	(917)
Deferred contract revenue	378,636	` _
Net cash flows from operating activities	 807,495	 240,829
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of equipment	(149,990)	(252,586)
Net cash flows from investing activities	 (149,990)	 (252,586)
	 (2.12,32.27)	 ()
CASH FLOWS FROM FINANCING ACTIVITIES		•
Proceeds from line of credit	1,020,000	585,000
Payments on line of credit	(1,020,000)	(755,000)
Payments on note payable	-	(4,981)
Payments on capital lease obligations	(44,969)	 (35,124)
Net cash flows from financing activities	 (44,969)	 (210,105)
CHANGE IN CASH	612,536	(221,862)
CASH AT BEGINNING OF YEAR	 330,473	 552,335
CASH AT END OF YEAR	 943,009	\$ 330,473
NONGA GILTRANGA CTIONG		
NONCASH TRANSACTIONS		
Equipment acquired under capital lease transactions for year ended June 30	\$ -	\$ 62,347

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2016 and 2015

#### 1. SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES

#### **Summary of Operations**

The financial statements as of and for the years ended June 30, 2016 and 2015 include the consolidated activities of CQuest America, Inc. and Affiliate, the Community Health PAC, Inc.

CQuest America, Inc. (CQuest) was organized and operates for the civic purpose of improving the social welfare of the medically underserved. The corporation administers public health related contracts, manages and promotes healthcare related conferences, conducts such other activities, including advocating and other political actions in accordance with Section 501(c)(4), and shall exclusively promote the civic betterment and social improvement of medically underserved communities.

### CQuest America, Inc.'s activities include:

- WIC Operations On November 1, 2007, CQuest purchased the assets of Starling Systems, Inc., a software development company based in Olympia, Washington. Through that acquisition, CQuest provides system operations and maintenance services for the Women, Infant, and Children (WIC) programs in the State of Kansas, State of New Hampshire, and Inter-Tribal council of Arizona. In addition, CQuest implemented a new web-based WIC system in the previously-mentioned states and tribal council under a Multi-State Consortium (MSC) contract. This WIC system went into production in fiscal year 2013. Beginning in August 2015, the State of Hawaii WIC Program contracted CQuest to transfer and implement a new WIC system. CQuest's WIC operations with the previously-mentioned states and tribal council are provided through vendor relationships. From 1999 to 2011, CQuest provided WIC operations and maintenance services for the State of Illinois.
- Early Intervention CQuest began providing centralized billing services in 1999 for the State of Illinois' Early Intervention program. This partnership between CQuest and the State of Illinois offset administrative responsibilities associated with claim adjudication and processing of both paper and electronic claims. Serving as a third party administrator, CQuest's centralized billing services team manages all aspects of the claiming process, from verifying that service preauthorizations are in place, to authorizing payment, to coordinating reimbursement with insurance providers and providing billing services to other third party payers.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 1. SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES - Continued

CQuest's centralized billing system prints and distributes Explanation of Benefits for providers and participating families, as well as administers accounts receivables services, generating invoices, statements and delinquency notices for programs which utilize fees and co-payments. CQuest maintains interfaces with multiple other systems and entities for the exchange of data necessary to efficiently administer the customers' programs. CQuest also provides help desk service to support providers, participants, and local agency staff, as well as works with customers to identify, develop, and provide training. Finally, CQuest works with customers to determine ways to streamline operations and achieve efficiencies, thereby making more funds available to serve additional participants.

- <u>Catalyst</u> Through the acquisition of Starling Systems Inc., CQuest provides system support services to the State of Kentucky for its Tobacco Prevention & Cessation, Diabetes Prevention & Control, Emergency Preparedness, and Maternal and Child Health programs. These services are provided through a vendor relationship.
- E-Net Beginning in 2008, CQuest began providing services to support Illinois Primary Health Care Association's (IPHCA) E-Net network, which is an integrated practice management, electronic health records system utilized in community health centers that helps facilitate integration and uses new technologies to enhance communication between health center partners. Through June 30, 2015, CQuest provided maintenance and support services to E-Net system members, including data conversion, installation, and training. In July 2015, all data was deleted and securely disposed of in accordance with the Health Insurance Portability and Accountability Act (HIPAA) guidelines and CQuest's security and privacy policies and procedures promulgated pursuant to HIPAA.

Community Health PAC, Inc. (PAC) is a corporation that was formed in June 2014 to encourage health centers to participate in governmental affairs, support the policies of CQuest through appropriate political, educational and legislative activities and provide financial support to both individual candidates for office and supporting legally constituted political fund-raising committees. CQuest is the sole owner of the PAC shares as of June 30, 2016 and 2015.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

## June 30, 2016 and 2015

## SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES -Continued

## Significant Accounting Policies

## (a) Basis of Accounting

The consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

## (b) Basis of Presentation

CQuest reports its financial position and activities according to three classes of net assets based on the existence of donor-imposed stipulations: unrestricted, temporarily restricted, and permanently restricted. CQuest had no temporarily restricted or permanently restricted net assets at June 30, 2016 and 2015.

## (c) Principles of Consolidation

The consolidated financial statements include the accounts of CQuest and PAC. All material intercompany accounts and transactions have been eliminated.

#### (d) Restricted Cash

CQuest's restricted cash consists of the cash belonging to the PAC. Those assets are maintained in a separate checking account segregated from CQuest's operating assets.

## (e) Accounts Receivable

Management considers all receivables to be current and does not utilize an allowance for doubtful accounts. It is CQuest's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

## June 30, 2016 and 2015

## SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES -Continued

## (f) Property and Equipment

Purchased property and equipment are carried at cost. Depreciation is computed on a straight-line method over estimated useful lives of the assets as follows:

Vehicles 3 years
Furniture, equipment, and software 3-5 years
Leasehold improvements 3 years

CQuest's capitalization threshold is \$ 2,500.

## (g) Intangible Assets

Goodwill resulted from CQuest's acquisition of Starling Systems, Inc. on November 1, 2007 for an amount in excess of the fair value of the net assets acquired. Goodwill at June 30, 2016 and 2015 totaled \$137,511. CQuest does not amortize its goodwill; rather it evaluates it for possible impairment on an annual basis. Should impairment be noted, the valuation of the asset will be adjusted accordingly. There were no impairments of goodwill at June 30, 2016 and 2015.

## (h) Income Tax Status

CQuest is a not-for-profit organization and claims exemption from Federal and State income taxes under Section 501(c)(4) of the Internal Revenue Code and similar provisions of State tax codes.

CQuest follows accounting principles generally accepted in the United States of America which sets a minimum threshold for financial statement recognition of the benefit of a tax position taken or expected to be taken in a tax return. Tax positions for the open tax years as of June 30, 2016 were reviewed, and it was determined that no provision for uncertain tax positions is required.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES -Continued

## (h) Income Tax Status - Continued

CQuest conducts business solely in the U.S. and, as a result, files income tax and information returns for the U.S. and Illinois. In the normal course of business, CQuest is subject to examination by taxing authorities. However, at present, there are no ongoing income tax audits or unresolved disputes with the various tax authorities that CQuest currently files or has filed with.

The PAC's primary purpose is to carry on one or more exempt functions as a political organization as defined under Internal Revenue Code Section 527 and Treasury Regulation 1.527-2(c). The PAC had minimal financial activity during the years ended June 30, 2016 and 2015.

## (i) Allocated Costs

The costs of providing services under the various programs and other activities have been reported on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs benefited.

## (i) Revenue Recognition

Contract revenues, except for the MSC eWIC and State of Hawaii WIC Transfer and Implementation projects, are recorded in the year earned. Revenue from the MSC eWIC and State of Hawaii WIC Transfer and Implementation projects are recognized on the percentage-of-completion method, measured by the proportion of project costs incurred to date to the estimated total project costs for the contract. That method is used because management considers costs incurred to be the best available measure of progress on the contract in process.

The asset, "Earned contract revenue net yet billed," represents revenue recognized in excess of amounts billed. The liability, "Deferred contract revenue," represents billings in excess of revenue recognized.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## SUMMARY OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES -Continued

## (k) Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## (1) Subsequent Events

Subsequent events are events or transactions that occur after the statement of financial position date but before the consolidated financial statements are issued or are available to be issued. These events and transactions either provide additional evidence about conditions that existed at the date of the consolidated statement of financial position, including the estimates inherent in the process of preparing consolidated financial statements, or provide evidence about conditions that did not exist at the date of the consolidated statement of financial position but arose after that date.

CQuest has assessed events that have occurred subsequent to June 30, 2016 through September 28, 2016, the date the consolidated financial statements were available to be issued, for potential recognition and disclosure in the consolidated financial statements. No events have occurred that would require adjustment to or disclosure in the financial statements.

## (m)Reclassifications

Certain reclassifications of prior year amounts have been made to conform to the 2016 presentation.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 2. STATEMENT OF CASH FLOWS INFORMATION

At June 30, cash consisted of the following:

		<u>2016</u>		<u>2015</u>
Restricted cash - Political Action Demand deposits Money market account	\$	18,598 208,903 715,508	\$	13,597 56,325 260,551
Total	<u>\$</u>	943,009	<u>\$</u>	330,473

Cash paid for income taxes for the years ended June 30, 2016 and 2015 was \$ 287 and \$ 158, respectively. Interest of \$ 5,228 and \$ 8,868 was paid in the years ended June 30, 2016 and 2015, respectively.

## 3. CONCENTRATION OF CREDIT RISK

CQuest maintains cash balances at a financial institution in Springfield, Illinois. Accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At June 30, 2016 and 2015, CQuest's cash balance on deposit at the financial institution exceeded the insured limit by \$1,075,213 and \$123,282, respectively. CQuest has not experienced any losses on excess amounts, and believes it is not subject to any significant risk on cash.

## 4. PROPERTY AND EQUIPMENT

At June 30, the cost and accumulated depreciation of property and equipment were as follows:

		<u>2016</u>	<u>2015</u>
Vehicles Furniture, equipment, and software Leasehold improvements	<b>\$</b>	22,171 787,323 27,411 836,905	\$ 22,171 637,333 27,411 686,915
Less accumulated depreciation		(441,313)	 (304,990)
Property and equipment, net	\$	395,592	\$ 381,925

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 5. NOTE PAYABLE AND LINE OF CREDIT

In October 2009, CQuest financed the purchase of a vehicle with Ford Motor Credit Company in the amount of \$19,432, with a fixed interest rate of 8.50% and maturity date of November 1, 2012. In June 2011, CQuest refinanced the outstanding balance with Ford Motor Credit Company when all of CQuest's vehicles were traded in on a single new vehicle. The new note, in the amount of \$11,160, bears a fixed interest rate of 7.69% and was to mature on June 23, 2016. The note payable was paid in full during the year ended June 30, 2015.

In addition, CQuest had a line of credit agreement with Illini Bank at June 30, 2016, totaling \$750,000 with a maturity date of June 18, 2017. At June 30, 2015, CQuest had a line of credit with Illini Bank, totaling \$750,000 with a maturity date of June 18, 2016. At June 30, 2016 and 2015, \$-0- was outstanding. The interest rates on the lines of credit, payable monthly, were 4.50% at June 30, 2016 and 2015.

## 6. NATURAL EXPENSE CLASSIFICATION

CQuest's functional expenses by natural expense classifications are shown below:

#### Year ended June 30, 2016

	WIC	1	Early Intervention	Catalyst	М	anagement		
	Program	,	Program	Program		nd General		Total
Personnel expenses	\$ 1,752,014	\$	1,209,914	\$ 	\$	810,631	\$	3,772,559
Professional services	1,533,927		154,757	23,693		353,879		2,066,256
Contribution expense	-		-	-		414,500		414,500
Travel	74,724		14,632	-		114,820		204,176
Occupancy and telephone	341,437		293,835	-		194,282		829,554
Supplies, equipment and								
leased equipment	35,033		50,535			13,329		98,897
Equipment maintenance	56,788		127,887	-		18,376		203,051
Postage and printing	1,344		259,142	29		2,632		263,147
Depreciation	71,684		44,049	2,190		18,400		136,323
Interest expense	2,104		1,842	-		1,282		5,228
Licenses and fees	107,289		40,164	15		21,974		169,442
Other expenses	 17,115		14,895	 		44,052	_	76,062
Total expenses	\$ 3,993,459	<u>\$</u>	2,211,652	\$ 25,927	\$ 2	2,008,157	<u>\$</u>	8,239,195

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 6. NATURAL EXPENSE CLASSIFICATION - Continued

## Year ended June 30, 2015

		WIC Program	Ι	Early ntervention Program	Н	Electronic ealth Records Program	Catalyst Program		fanagement nd General	<u>Total</u>
				2106		<u> </u>	110514111	<u></u>	ara Sonorar	<u> 10tai</u>
Personnel expenses	\$	1,416,508	\$	1,334,146	\$	186,472 \$	-	\$	893,745 \$	3,830,871
Professional services		239,890		90,533		685,798	26,694		214,488	1,257,403
Contribution expense		-		-	•	-	-		462,000	462,000
Travel		31,517		21,876		1,524	1,200		68,532	124,649
Occupancy and telephone		264,735		350,565		63,697	-		198,632	877,629
Supplies, equipment and										
leased equipment		23,344		72,314		248,792			17,173	361,623
Equipment maintenance		35,550		153,165		654,236			19,735	862,686
Postage and printing		676		260,039		1,441	38		2,447	264,641
Depreciation		24,716		29,324		1,606	730		13,733	70,109
Interest expense		2,806		3,705		276	-		2,081	8,868
Licenses and fees		26,868		48,585		55,029	15		17,560	148,057
Other expenses		20,950		19,931		2,034			28,205	71,120
Total expenses	<u>\$</u>	2,087,560	\$	2,384,183	<u>\$_</u>	1,900,905 \$	28,677	\$	<u> 1,938,331 \$</u>	8,339,656

#### 7. PENSION AND POSTRETIREMENT BENEFIT PLANS

CQuest has a profit sharing pension plan titled the CQuest America, Inc. Employees Pension Plan. Employees are vested 20% each year for five years at which time they are fully vested. The plan is structured as a 401(a) plan under the Internal Revenue Code. These accounts are in the individual employees' name. Contributions of \$57,510 and \$-0- were made to the profit sharing pension plan for the years ended June 30, 2016 and 2015, respectively.

Effective as of January 1, 2014, CQuest's President and CEO's employment contract provides for additional compensation. At the President and CEO's option, this additional compensation may be deferred or paid currently. During the years ended June 30, 2016 and 2015, the President and CEO received additional compensation of \$30,593 and \$30,082, respectively, under this contract provision.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 7. PENSION AND POSTRETIREMENT BENEFIT PLANS - Continued

CQuest contributed an additional percentage of annual salary to a 457(b) retirement plan for the Chief Financial Officer (CFO) for the years ended June 30, 2016 and 2015. These contributions are vested immediately and the account is in the CFO's name. Total contributions were \$11,508 and \$11,030 for the years ended June 30, 2016 and 2015, respectively.

CQuest also offers employees the opportunity to contribute to a 401(k) tax deferred retirement savings plan. CQuest makes no contributions on behalf of its employees into the 401(k) plan. Each account is in the individual employees' name and is completely vested and transferable when they terminate employment.

## 8. OPERATING LEASE COMMITMENTS

CQuest leases its office facilities in Springfield, Illinois from IPHCA under an operating lease that expires on December 1, 2026. This lease requires monthly payments of at least \$41,157, with an additional amount due based on the budgeted operating expenses of the current year. In addition, CQuest leases office space in Olympia, Washington under an operating lease that expires on January 31, 2019. CQuest also leases office equipment with varying expiration dates.

Rental expense was \$777,583 and \$812,535 for the years ended June 30, 2016 and 2015, respectively.

Future minimum payments on the above operating leases are as follows for the years ending June 30:

2017	\$ 773,839
· · · ·	•
2018	764,465
2019	738,233
2020	692,921
2021	679,767
Thereafter	3,656,250
Total	<u>\$ 7,305,475</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

#### 9. CAPITAL LEASE OBLIGATIONS

During the year ended June 30, 2015, CQuest acquired technology equipment under a non-cancellable lease purchase agreement which requires thirty-six monthly payments of \$ 1,893 through November 2017. The equipment has a net book value of \$ 43,970 at June 30, 2016.

During the year ended June 30, 2014, CQuest acquired technology equipment under a non-cancellable lease purchase agreement which required three annual payments of \$24,913 through July 2015. The equipment has a net book value of \$32,356 at June 30, 2016.

Future minimum lease payments due for the years ending June 30 are as follows:

2017	\$	22,722
2018		9,467
		32,189
Less amount representing interest		<u>(946</u> )
Present value of net minimum		
capital lease payments		31,243
Less current maturities		(21,870)
Long-term portion	<u>\$</u>	9,373

Interest expense on the capital lease obligations was \$ 1,788 and \$ 2,199 for the years ended June 30, 2016 and 2015, respectively.

## 10. RELATED PARTY TRANSACTIONS

IPHCA is a 501(c)(3) organization that strives to improve the health status of medically underserved populations by fostering the provision of high-quality, comprehensive health care that is accessible, coordinated, community-directed, culturally sensitive, and linguistically competent. IPHCA represents and provides assistance to all but four of Illinois' community health centers (CHCs), as well as two CHCs in Iowa and one in Missouri. In 2000, CQuest entered into an agreement with IPHCA, an association that has some common Board members with CQuest. Under the agreement, IPHCA funded CQuest's start-up operating costs.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

## 10. RELATED PARTY TRANSACTIONS - Continued

IPHCA and CQuest contract with each other to share specified services and goods in the interest of achieving cost savings, economies of scale and other benefits to both entities. These shared services where necessary or desirable include, without limitation, information technology infrastructure support, accounting support, administrative support, human resources support, purchasing, maintenance and use of machinery and equipment, telecommunications products and services, payroll processing and FLEX program services, consulting services, and such other services that benefit operations. IPHCA and CQuest compensate each other for such shared services at cost based on actual third-party invoices, employee time expended, or other reasonable methodologies appropriate to each corresponding expense item.

IPHCA reimbursed CQuest \$ 340,229 and \$ 342,077 for shared services and goods during the years ended June 30, 2016 and 2015, respectively. As of June 30, 2016 and 2015, the total outstanding accounts receivable with IPHCA was \$ 13,876 and \$ 17,215, respectively.

CQuest reimbursed IPHCA \$ 61,025 and \$ 983,400 for shared services and goods during the years ended June 30, 2016 and 2015, respectively. As of June 30, 2016 and 2015, the total outstanding accounts payable due to IPHCA was \$ 2,667 and \$ 547, respectively.

IPHCA had a mortgage note with a balance of \$ 3,824,312 and \$ 3,978,743 at June 30, 2016 and 2015, respectively. In addition, IPHCA had a second mortgage note with a balance of \$ 440,656 and \$ 445,203 at June 30, 2016 and 2015, respectively. CQuest is a guarantor for both of these financing agreements.

On December 1, 2006, CQuest began leasing office space from IPHCA. This is an operating lease that expires on December 1, 2026, which requires monthly payments of at least \$41,157, with an additional amount due based on the budgeted operating expenses of the current year. Lease expense of \$675,000 and \$683,000 was incurred by CQuest for the years ended June 30, 2016 and 2015, respectively, relating to space occupied within IPHCA's building. These amounts were paid in full during their respective years.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

June 30, 2016 and 2015

### 10. RELATED PARTY TRANSACTIONS - Continued

Summarized financial information for IPHCA as of and for the years ended June 30, is as follows:

	<u>2016</u>	<u>2015</u>
Assets	\$ 7,402,942	2 \$ 7,501,599
Liabilities Net assets	\$ 4,915,533 2,487,409	
	\$ 7,402,942	<u>\$ 7,501,599</u>
Revenues Expenses	\$ 3,693,293 3,640,911	, ,
Change in net assets Net assets at beginning of year	52,382 2,435,027	, ,
Net assets at end of year	<u>\$ 2,487,409</u>	\$ 2,435,027

Illinois Community Health Foundation, Inc. (Foundation) promotes the health care welfare of medically underserved communities throughout the State of Illinois by providing funding opportunities to Illinois based state-wide Associations whose members are comprised of at least 90% federally qualified health centers or by providing funding opportunities directly to members of such Illinois based state-wide Associations. CQuest has common board members with the Foundation and is considered a related party. CQuest contributed \$410,000 and \$456,000 to the Foundation during the years ended June 30, 2016 and 2015, respectively.

## 11. COMMITMENTS AND CONTINGENCIES

CQuest is a plaintiff in a lawsuit against a former subcontractor. A counterclaim has also been filed by this subcontractor against CQuest. The outcomes of the lawsuits cannot presently be determined. It is management's opinion, based on their consultation with legal counsel, the outcome of these lawsuits would not have a material adverse effect on CQuest's consolidated financial statements at June 30, 2016.

# CQuest America, Inc. Board of Directors

CQuest Board Chair **Bruce Johnson** 

President & Chief Executive Officer
Illinois Primary Health Care Association

**CQuest Board Vice-Chair** 

Robert Klutts Retired

CQuest Board Secretary

Berneice Mills-Thomas

Executive Director

Near North Health Service Corporation

**CQuest Board Treasurer** 

Kim Mitroka

President & Chief Executive Officer

Christopher Greater Area Rural Health Planning

Corporation

**CQuest Board Member** 

Dan Vicencio

Interim Executive Director/Medical Director

Mercy Family Health Center

**CQuest Board Member** 

Henry Taylor

**Executive Director** 

Mile Square Health Center

**CQuest Board Member** 

Virgil Tolbert

Retired

**CQuest Board Member** 

James Nelson

Retired

**CQuest Board Member** 

**Robert Tanner** 

President & Chief Executive Officer Greater Elgin Family Care Center

**CQuest Board Member** 

**Kevin Davis** 

President & Chief Executive Officer

CQuest America, Inc.

## William Roth



## Senior Director of System Development and Software Support

## Career Summary

William is a senior-level technical resource with top-tiered and wide-ranging experience in strategic planning, design, development, and coordination of support for information technology services. William has experience initiating, managing, and completing numerous enterprise information systems projects, providing strategic direction, developing and implementing seasonal maintenance plans, coordinating resources and personnel, and staying informed of ever-changing technology requirements and their impact on a system/project life-cycle.

## Skills

- Operational development, administration, and implementation of business information platforms along with the technical infrastructures surrounding them.
- Detailed-oriented, hands-on senior technical planner, implementer, and administrator of IT platforms
- Extensive experience in web platform administration and application development with ASP.NET and VB.NET.
- Strong solution development and problem solving skills.
- High-tiered, hands-on proficiency in many areas pertaining to Microsoft network configurations, including: hardware sizings, application and file server construction, clustering, bandwidth monitoring, domain administration, and connectivity software.

### Relevant Work Experience

#### **CQuest**

Springfield, Illinois February 2014 – Present Senior Director of System Development and Software Support

- Responsible for direct and manage system operations, helpdesk support, and software development & testing for a multi-state Food & Nutrition Services - Women, Infants, & Children (FNS WIC) WIC Program consortium utilizing an enterprise .NET system consisting of twelve integrated application modules.
- Manages business analysts, developers, database administrators, and software testers through the software development life cycle.
- Manages helpdesk call center staff consisting of Tier 1 and Tier 2 support including the Helpdesk Call Center Manager, supporting multiple customer help desks and lines of business.
- Resolves customer production issues and system defects; develop and implement customer requested enhancements and USDA required WIC Program changes.
- Provides strategic leadership for the company as a member of senior staff.



## The Morning Star of Our Lord, Inc. 501(c)(3), tax exempt, non-profit religious publishing company

Springfield, Illinois May 2013 – January 2014 Senior Director of System Development and Software Support

Contractual consultant responsible for strategic development of marketing infrastructure, website development, book catalog conversions to ebook formats, implementation of online store and credit card functionality, and development of marketing strategy.

## Hospital Sisters Health System - Information Services Center

Springfield, Illinois April 1988 - February 2013 Senior Technical Business Systems Architect

Completed 25-year tenure at the HSHS Information Services Center where he:

- participated as a senior resource in the complete spectrum of strategic planning, design, development, and coordination of a data center which supports the information systems of a major, 13-hospital, multiple medical group, health care system in Wisconsin and Illinois.
- · was one of the original members employed in 1988 at the inception of the HSHS vision for IT
- participated at the highest levels of HSHS in the transformation of their grassroots IT vision into a state-of-the-art Information Service Center
- provided senior-level support in IT delivery platform structures & design, application selection, software development & implementation, database administration on Microsoft SQL Server, ASP.NET web programming, network essentials, integration & reporting software, secured & encrypted transmission protocols, data encryption, production control, change management, process security & auditing, project planning & management, system life-cycle planning, disaster recovery planning, capacity planning, and resource planning.
- Responsible for administration of a 15 server configuration of web, application, and SQL Server database clusters attached to storage area network. Responsibilities encompassed performance of execution plans, indexes, backups, maintenance plans, disaster recovery, database upgrades, database cloning, migrations and operating system upgrades.

Major project accomplishments during tenure at HSHS Information Services Center:

- Selection Team for Enterprise Peoplesoft Financials Implementation 2012
- Enterprise API Timeclock Installation & Interface 2012
- Acquisition and Integration Prairie Cardio Consultants Payroll/HR 2012
- Enterprise Peoplesoft Platform Conversion and Database Upgrade/Consolidation 2010-2011
  - ZOS/DB2 to Microsoft SQL Server 2008
  - Consolidation of 16 DB2 databases into single SQL Server instance
  - Development of multi-feature ASP.Net front-end
- Acquisition and Integration HSHS Illinois & Wisconsin Medical Group Payroll/HR 2009-2010
- Enterprise Peoplesoft Web-Delivery Employee Self-Service 2008
- Enterprise Time & Labor Installation 2004
- Enterprise TIMELINK Timeclock Installation & Interface 2002
- Enterprise Peoplesoft Initial Installation 1998
- Initial Business Systems installation for HSHS 1989
- Co-Chair Initial Information Technology Standards Committee for HSHS 1989





 (All Enterprise Peoplesoft initiatives managed deployment against 13000+ user population.)

#### **Proficiencies**

- Microsoft Certified Professional MCSE Core Examinations Completed 2002
- Hospital business systems implementation and administration
- Project management and human resource allocation
- Infrastructure design and strategic planning
- Equipment allocation and purchasing analysis
- Disaster planning and system reconstruction simulations
- HIPAA regulations, auditing, and data center standards
- · Policy recommendations and system design

## Security Credentials:

- Universal access HSHS payroll and personnel information 25 years
- · Active Directory share, directory and files permissions, domain security
- RACF (ZOS/OS390)
- SSH/SFTP, FTPS, HTTPS/SSL, PUTTY, PGP file encryption, IIS security, Windows services
- 128-bit SSL Security Certificate creation and administration

## Operating System Platform:

- ZOS, DB2, CICS/VSAM, TSO/ISPF, SPUFI, FileAid for DB2, JCL, COBOL, OMVS, HFS Windows Server 2008 Enterprise, Clustering
- Microsoft SQL Server 2005 & 2008 Administration SSIS, Linked Servers, Security
- SQL Server Data Protection

#### Network:

- Microsoft Windows 7, XP
- Microsoft Windows Server 2000, 2003 & 2008 Enterprise
- Wireless technologies, SAN, Tivoli, DNS, TCP/IP, IIS, Weblogic

#### Programming:

Visual Studio 2005/2008/2010 VB 6.0, VB.NET, ASP.NET, SQL Server Management Studio Javascript, JQuery, HTML, XML, CSS, NetExpress, COBOL, Adobe products Transact-SQL, stored procedures, Microsoft Office, Easytrieve-Plus Peoplesoft proprietary languages & development tools, Crystal Reports

#### Education and Training

Bachelor of Science degree, Computer Science and Technical Physics with minor emphasis in mathematics, MacMurray College, Jacksonville, Illinois Department Awards: Technical Physics, Advanced Physics, Advanced Mathematics



## Erik N. Fenstermaker



Network Engineer

## Summary of Qualifications

Erik is an engineer with over sixteen years of experience in the Information Technology field. He is very adept at designing and maintaining complex networks, diagnosing and resolving technical issues, and supporting users and applications.

## Skills and Technology

- Expert computer skills
- Expertise in all aspects of network management
- Knowledge of industry standard computer hardware/software and peripherals
- Advanced understanding of support processes and operating environments
- Ability to troubleshoot, resolve, and document issues
- Ability to comprehend and utilize new technical information
- · Superior problem determination skills
- Sixteen years of experience of designing, implementing, maintaining, and upgrading networks
- Sixteen years of overall experience providing network support
- Sixteen years experience providing excellent customer service
- Eleven years of experience providing network support for CHP systems

## Relevant Work Experience

#### **CQuest**

Springfield, IL June 2009 to present Network Engineer

Performs administration of servers including Microsoft domain controllers, SQL, Exchange, and Citrix servers for the State of Kansas WIC Program's Central Processing Site. Provides network management services for the State of New Hampshire WIC Program. Management of servers running Windows 2003/2008/2012 and RHEL/CentOS 5/6. Experience deploying virtual machines in VMWare ESX 4/5/5.1. Designed and implemented WAN failover scheme utilizing OSPF, BGP, site-to-site VPN and Cisco ASA firewalls. Deployment and management of various configurations of Cisco ASA 5505/5510/5520 Firewalls. Deployment and management of local Cisco routing and switching equipment including 1841/2821/3845 routers and Catalyst 3750/3850/4500/6513 switches running IOS 12/15 and IOS XE. Implemented a new antivirus system using ESET NOD32. Management of e-mail system utilizing Microsoft Exchange 2007 and Barracuda Spam and Antivirus Gateway. Implemented network monitoring tools such as RANCID, Cacti, MRTG, NAGIOS, GFI Network Server Monitor, and Netflow analyzers to improve network security and availability. Deployed a documentation WIKI to provide easily-accessible documentation for users and contractors.





## **CQuest**

Springfield, IL December 2008 to June 2009 Network Support Specialist III

Configured, installed, and maintained servers using both Microsoft Terminal Services and Citrix Metaframe. Configured, installed, and maintained VPNs allowing secure, fast communication between several remote locations. Used Apache+PHP to develop a router configuration website to make deploying our routing equipment simpler and faster. Implemented a self-updating repository of every company router configuration.

#### CQuest

Springfield, IL September 2002 to December 2008 Network Support Specialist II

Configured, installed, and maintained routers, switches, firewalls and servers in support of the State of Illinois' WIC system. Designed and implemented networking schemes for "non-standard" integrations. Used Sysprep and Ghost to develop a Windows XP workstation image that supports all hardware. This image is used on thousands of computers statewide. Configured, installed and maintained a wireless LAN using Cisco Aironet access points and WLAN Controller. Cultivated working relationships with IT personnel at sites across the state.

#### **Illinois State Board of Education**

Springfield, IL July 2001 to June 2002 Technology Support

Assisted in rollout of Cisco Aironet wireless LAN at Chicago office (configuration of Cisco switch and access points). Configured Windows 2000 VPN servers as an alternative to dial-up RAS. Deployed a Windows 2000-based listserv for the use of thousands of educational staff across the State of Illinois. Deployed a Linux server which housed the agency's inventory database. Resolved hardware, software, and network issues. Gained experience with Citrix. Installed a variety of software for over five hundred users.

## FGInet, Inc. / OneMain.com / Earthlink

Springfield, IL June 1998 to January 2001 Network Operations

Configured and supported Cisco routing gear from the 1600 series of routers to the 7500 series. Installed, configured, and maintained NT-based servers running IIS, MS Exchange, MS Proxy, and DHCP. Installed and configured Linux (mainly Slackware and RedHat distributions) on a variety of different hardware. Administered DNS for over six hundred hosted domains. Configured and maintained Virtual Hosts (IP and Name-based) for these domains under IIS and Apache. Configured and secured services (SMTP, POP3, FTP, Telnet, etc.) to run on Linux production servers. Configured and supported remote access hardware such as Ascend MaxTNT's, Livingston Portmasters, 3Com Total Control, and Cisco AS5200's. Implemented WAN solutions using 56K lines, ISDN BRI, ADSL, Frame Relay and Point-to-Point T1s. Worked with leased line customers and





their network consultants in LAN/WAN design. Utilized Adtran CSU/DSU's and Cisco Wan Interface Cards. Interfaced with telephone companies and customers to solve network problems. Assisted in the design and rollout of the first cable modem network in Illinois. Performed hardware upgrades on servers and routers.

## FGInet, Inc.

Springfield, IL October 1997 to June 1998 Technical Support Representative

Supported dial-up and leased line customers using a variety of operating systems both on-site and over the phone. Documented problems and resolutions.

## **Education and Training**

Cisco Certified Network Associate

Citrix XenApp 4.5/5.0 for Windows Server 2003 Administration (Global Knowledge)

Microsoft Exchange Server 2007 (Global Knowledge)



## Beth Munn



## Senior Database Administrator and Deployment Manager

## Career Summary

Beth Munn is a senior-level technical resource with extensive knowledge and experience as a Database Administrator, tier 2 and 3 production support, production environment manager, and production deployment manager. Beth thrives in an enterprise setting where data design, integrity and accessibility are critical.

#### Skills

- High-energy leader, manager, and technical expert with a proven background in database management, project management, and testing activities.
- Managed multiple replicating mission critical production environments in 3 states that include 40+ distributed locations.
- Proficiently managed multiple production, test, and development environments simultaneously.
- Collaborate with analysts and developers to ensure data designs meet system standards and maintain data integrity.
- Highly skilled at developing large, complex ad hoc reports.
- Oversee Help Desk/Customer Support team and reported issues triage and resolution.
- Effective communicator with excellent writing and editing skills.
- Efficient organizational and planning skills. Self-motivated and results-driven.
- Recognized and valued by colleagues for my honesty, integrity, ability to work collaboratively on teams, and ability to approach work as a fun endeavor.

## Relevant Work Experience

#### **COuest**

Olympia, Washington June 2008 – Present

Senior Database Administrator and Deployment Manager

Lead Database Administrator for the WIC (Women and Infant Children) MIS systems used in Kansas, New Hampshire, and the Inter Tribal Council of Arizona (ITCA). Manages multiple priorities, projects, people, and data. Provides environment management including multiple software, database scripts, and deployments.

- Accountable for data integrity for all WIC clinics in all three states, as well as consolidated databases at state offices. Data integrity includes:
  - o Extracting and restoring broken databases
  - Disaster recovery and business continuity
  - o Replication synchronization
  - o Data recovery
- Manages call-center triage and escalation process including multiple help desk, junior DBAs, testing, analysis and development staff; provided 2<sup>nd</sup> & 3<sup>rd</sup> tier support to customers
- Ensures a rapid response pursuant to the Service Level Agreement (SLA); reports measured customer satisfaction results for clinics in all 3 states





- Regularly monitors daily financial transactions between clinics and financial institutions and resolves any discrepancies
- Delivers month- and year-end financial and participation reports to secure federal funding
- Leads coordination and deployment of software, updates, and database scripts to test and production environments

## Washington State Department of Health - WIC Program

Olympia, Washington March 2003 - June 2008 Lead Database Administrator

Lead Database Administrator for the WIC MIS system used by the Washington WIC Program to provide food vouchers and nutrition education to low income clients throughout the state of Washington in a replicating environment. Supervised 2 Junior DBAs.

- Ensured data integrity for 167 clinics throughout Washington State as well as consolidated databases at the state office. Data integrity included:
  - o Splits and merges of clinic databases
  - Extracting and restoring broken databases
  - o Upgrading database software
  - o Disaster recovery and business continuity
  - o Replication synchronization
- Created, developed, and executed ad-hoc reporting for both clinic and state business users.
- Provide 2<sup>nd</sup> tier support for clinics, including customer satisfaction.
- Researched, recommended, developed, and implemented new processes and procedures at local and state levels.
- Monitored, corrected, and ensured the accuracy of daily financial transactions between clinics and financial institutions.
- Delivered financial reports and period (month-end) close reports to secure federal funding.

## **Alliance Enterprises**

Olympia, Washington June 2001- January 2003 Quality Assurance Technician

Provided a web based vocational rehabilitation (VR) case management system for various state VR agencies. Exclusively defined test cases and verified accuracy of complex federal reports.

- Coordinated all database conversion activities around the sale; conversion, verification, and packaging the converted data package regardless of source or platform.
- Implemented White-box testing of data conversion from legacy mainframe systems to SQL 2000 using Transact SQL, Query Analyzer and Enterprise Manager.
- Developed problem descriptions and re-creation scenarios sufficient to enable developer correction and turnaround for re-test.
- Directed the approval or denial of code readiness for deployment.
- Managed the design, compilation, documentation and maintenance of test plans/scripts.
- Analyzed technical and business requirements and testing using system specifications.
- Debugged DTS packages.
- Assisted in the verification and assignment of support desk issues from clients.
- Maintained test environments and data to accurate testing and documentation of tests.





#### **IT Insights**

Bellevue, Washington March 2001 - June 2001 Web Developer

Implemented website design and acted as a technology consultant to non-technical staff.

- Developed the page flow for the website.
- Implemented 21 HTML pages.
- Wrote scripts to load/display different pages depending on the date.
- Defined business requirements.
- Verified and documented application accuracy prior to implementation.

January 2001 - March 2001 Web Developer

Designed, implemented, and published the company website.

- Ensured the website was easily maintainable/updateable for non-technical staff.
- Identified requirements, defined functionality, designed and developed the site as a unified package.
- Trained very nontechnical staff in updating and publishing changing content via FTP.

## **Groovetech.com (IT Insights contract)**

Seattle, Washington June 2000 – January 2001

Tester

Groovetech sells and distributes vinyl records, CDs and tapes to radio disk jockeys worldwide. The website system also delivers live streaming radio.

- Developed over 300 test cases, performed testing and test documentation, tracked and verified bug fixes.
- Coordinated the testing cycle, including user acceptance testing activities and communication back to development team.
- Participated with development team to resolve issues prior to re-deployment for formal testing.

## **Education and Training**

Bachelor of Science degree, Computer Science, The Evergreen State College, Olympia, WA





## **Becky Trinkle**



## **Quality Assurance Specialist**

## Summary of Qualifications

Becky has 15 years of experience developing, implementing, supporting, and testing WIC software for CQuest's .NET, Cornerstone, and web-based eCornerstone systems. Becky has written test scripts, data dictionary documents, and informational documents for end users, set up testing scenarios and test clients, and executed internal testing. Not only has Becky thoroughly tested the functionality of these systems, but she has also supervised software support staff and quality assurance teams.

## Skills and Technology

- Experience with many facets of software testing and documentation:
  - Test case/script development
  - Development of test guidelines and procedures
  - Generation of test scenarios and test clients
  - Training
  - · Quality assurance review and management
  - · Documentation of test results

- Proficient user of :
  - Microsoft Office Suite
  - o Microsoft Project
  - o Microsoft Visio
  - Macintosh computers
  - o DB2
  - Visual FoxPro
  - o FoxPro for Widows
  - o DOS
  - o Rational ClearQuest
  - Rational ClearCase
  - CustomerWise and HEAT call tracking systems
  - JAWS
  - Dragon NaturallySpeaking
  - Zoom Text
  - SnagIt
- Strong WIC and family case management knowledge
- Adept at working independently, as a member of a team, and as a small group leader
- Excellent verbal, written, and interpersonal communication skills
- Expanded competence and confidence in the use of technology tools and techniques
- Strong supervisory experience





## Relevant Work Experience

## **CQuest**

Springfield, IL. 2007 - Present

Member of the Quality Assurance & Testing team responsible for testing and documenting the CQuest WIC system. Responsible for writing test case scripts, data dictionary documents, setting up testing scenarios and test clients, and executing internal testing of the .NET WIC system operated and maintained by CQuest for the Multi-State Consortium. Other duties also include communication with WIC Program staff members and occasional end user software support, including researching and finding solutions for software issues.

## **Illinois Primary Health Care Association**

Springfield, IL 2005 - 2010 Quality Assurance Specialist

Responsible for supervising the software support staff as well as the quality assurance team. Perform application testing tasks, utilizing the Cornerstone and web-based eCornerstone systems as an end user, thoroughly testing functionality and all aspects of the systems. Adept at discovering different ways of using systems that were not anticipated by developers, with the goal of finding problems in the applications that can be fixed before the application is released to users. Responsible for the dissemination of information between departments, coordinating group testing, overseeing group testing on an ongoing basis, developing test guidelines for use in internal testing, managing and distributing testing documentation, documenting testing procedures, updating reference manuals utilized by end users, and preparing informational documentation outlining version changes for use by end users. Applies a focus on testing to:

- Ensure the adequacy of meeting the end users' needs as well as the application's consistency.
- Scrutinize for design consistency in accordance with development specifications.
- Identify areas where improvements can be made to better address business requirements.

2004 - 2005 Quality Assurance Specialist

Ensured the quality of the Cornerstone and web-based eCornerstone systems using the application as an end user, thoroughly testing functionality and all aspects of the systems. Discovered different ways of using the systems that were not anticipated by developers, with the goal of finding problems in the applications that can be fixed before the application was released to users. Ensured the adequacy of meeting the end users' needs as well as the applications consistency. Scrutinized the software for design consistency in accordance with development specifications and made improvement suggestions to the development team.

2000 - 2004 Support Database Specialist I

Assisted in the implementation, development, support, and education of the Cornerstone and webbased eCornerstone systems. Provided user support and education, analyzed, diagnosed, and resolved user-related or programming-related problems of the Cornerstone and web-based





eCornerstone systems. Documented support and education provided to users and documented the diagnosis and resolution of problems within the applications. Tested programming changes and additions prior to new version deployments. Provided support to call tracking software (HEAT) end users; developed and provided HEAT training, procedures, and documentation. Prepared customized reports using the HEAT database. Performed changes and enhancements to HEAT database system.

1999 - 2000 Call Specialist / Cornerstone Support Associate

Answered telephone calls from Cornerstone and Early Intervention end users, conducted brief assessments to determine the category / nature of the problem, and followed help desk procedures to resolve problems. Documented calls in HEAT call logging software and provide the information to the various parties for follow up and resolution when necessary.

Served as the liaison between the Help Desk Services and Software Support units, relaying information and participating in the development of policies and procedures in an effort to establish and maintain effective working relationship between the two. Processed and maintained documentation of authorization reprints requested by Providers and Child and Family Connections staff members.

## **Education and Training**

Microsoft Excel and Access Classes, Springfield, Illinois

Northeast Missouri State University, Kirksville, Missouri, courses included accounting, biological inquiry



## Sonthana Thongsithavong



## Manager of Help Desk Services

## Summary of Qualifications

Over 10 years of managerial experience. Experience includes insurance sales, Medicaid reimbursement, claims processing, provider refunds, family fee accounts and WIC software support.

#### Skills

- Strong managerial experience and detail oriented
- Knowledgeable on the WIC software, Client Services
- Five years of Early Intervention claims processing experience
- Two years of private insurance sales experience
- Applies intimate knowledge of claims processing and benefit verification to supervisory responsibilities

## Relevant Work Experience

#### **CQuest**

Springfield, IL May 2008 to present

#### Manager of Help Desk Services

- Monitors call tracking system for all tickets assigned to the Help Desk Services staff
- Develops, maintains and monitors quality assurance standards for the provision of Help Desk Services support functions
- Provides system support liaison services between local agencies, project management team and various client management and staff
- · Prepares reports of end user support activities when needed

## Supervisor of Claims Processing, Insurance Billing

- Supervises claims processing team of 5
- · Oversees Medicaid reimbursements
- · Monitors provider refunds and family fee accounts
- Prepares commercial insurance invoices on behalf of providers working in Illinois
- Responsible for processing Illinois Early Intervention claims
- Completes ninety-day and annual performance reviews of staff members
- Responsible for writing/ updating procedure manuals





## **Combines Insurance Company of America**

Springfield, IL March 2006 to May 2008 Sales Manager

- Responsible for recruitment and training of new agents
- Sold insurance throughout central Illinois by cold-calls, leads, and referrals
- Serviced established accounts by assisting with claims and account renewals
- Maintains accident and health insurance license with the State of Illinois

#### Abercrombie

Springfield, IL August 2004 to October 2005 Store Manager

- · Responsible for store opening and closing
- Completed daily sales report
- Maintained merchandising visuals and weekly clothing updates
- Interviewed potential new employees
- Provided new employee orientation
- Managed over 70 employees

## Education, Training, and Industry Certifications

Bachelor of Science degree in Marketing, Illinois State University, Normal, Illinois with minor in Spanish

San José State University, San José, California; attended as a part of National Student Exchange



## CQuest America, Inc.

## Key Personnel

Name A	Job Title	Contract Hourly Rate	% Paid from this Contract	Amount Paid from this Contract
William Roth	Project Manager	\$132.00	15.30%	\$132.00
Erik Fenstermaker	Network Engineer	\$90.00	15.30%	\$90.00
Beth Munn	Senior Database Administrator and Deployment Manager	\$118.00	15.30%	\$118.00
Becky Trinkle	Quality Assurance Specialist	\$92.00	15.30%	\$92.00
Sonthana Thongsithavong		\$87.00	15.30%	\$87.00



Nicholas A. Toumpas Commissioner

Marcella J. Bobinsky Acting Director STATE OF NEW HAMPSHIRE

## DEPARTMENT OF HEALTH AND HUMAN SERVICES

29 HAZEN DRIVE, CONCORD, NH 03301-6503 603-271-4612 1-800-852-3345 Ext. 4612 Fax: 603-271-4827 TDD Access: 1-800-735-2964



October 28, 2015

2/2/15

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council State House Concord, New Hampshire 03301

## **REQUESTED ACTION**

Authorize the Department of Health and Human Services, Division of Public Health Services, to amend an existing agreement with CQuest America, Inc., (Vendor # 168898-B001), 500 S. 9<sup>th</sup> Street, Springfield, IL, 62701, by including an audit requirement for the Operations and Maintenance Services for the New Hampshire Women, Infants, and Children Program's Management Information System contract and by increasing the price limitation by \$28,991.97 from \$3,601,298 to an amount not to exceed \$3,630,289.97, effective upon the date of Governor and Council approval, with no change to the completion end date of June 30, 2022. This agreement was originally approved by Governor and Council on September 3, 2014, Item # 23 and a subsequent agreement was approved on April 22, 2015, Item #20. 100% Federal funds.

Funds to support this request are available in the following account for State Fiscal Year 2016, and are anticipated to be available in State Fiscal Years 2017, 2018, 2019, 2020, 2021 and 2022, upon the availability and continued appropriation of funds in future operating budget, with authority to adjust encumbrances between State Fiscal Years through the Budget Office, without further approval from the Governor and Executive Council, if needed and justified.

# 05-95-90-902010-5260 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POPULATION HEALTH AND COMMUNITY SERVICES, WIC SUPPLEMENTAL NUTRITION PROGRAM

Fiscal Year	Class/ Account	Class Title	Job Number	Current Modified Budget	Increased (Decreased) Amount	Total Amount
SFY 15	102-500731	Contracts for Prog Svc	90006015	\$491,436.00	\$0	\$491,436.00
SFY 16	102-500731	Contracts for Prog Svc	90006015	\$436,680.00	\$8,571.06	\$445,251.06
SFY 17	102-500731	Contracts for Prog Svc	90006015	\$436,680.00	\$4,938.84	\$441,618.84
SFY 18	102-500731	Contracts for Prog Svc	90006015	\$436,680.00	\$5,045.94	\$441,725.94
SFY 19	102-500731	Contracts for Prog Svc	90006015	\$436,680.00	\$5,160.69	\$441,840.69
SFY 20	102-500731	Contracts for Prog Svc	90006015	\$445,413.00	\$5,275.44	\$450,688.44
SFY 21	102-500731	Contracts for Prog Svc	90006015	\$454,322.00	\$0.00	\$454,322.00
SFY 22	102-500731	Contracts for Prog Svc	90006015	\$463,407.00	\$0.00	\$463,407.00
			Total	\$3,601,298.00	\$28,991.97	\$3,630,289.97

## **EXPLANATION**

The purpose of this amendment is to add to the Scope of Services a vendor requirement to conduct a "Statements on Standards for Attestation Engagements No. 16, SOC 1 Type 2" audit for the Operations and Maintenance Services agreement for the New Hampshire Women, Infants, and Children Program's StarLINC Management Information System. This is a multi-state initiative and costs for this report will we shared among three states.

The Healthy Eating and Physical Activity Section administer the USDA Special Supplemental Nutrition Program for Women, Infants and Children serving more than 15,000 consumers. The Program uses an integrated benefits management system called StarLINC. This automated system is used to determine client financial eligibility and nutritional needs both for nutrition education and supplemental foods. The system issues paper food vouchers that participants redeem at the grocery store. StarLINC interfaces directly with the State's accounting system, enabling online payments to grocery stores. The StarLINC system allows the program to quickly identify duplicate clients, suspended clients, and identify fraudulent requests for payment for grocery stores, while maximizing the efficiency of the processing of food vouchers for payment.

The Department of Health and Human Services' policy is that all services organizations require an annual "Statements on Standards for Attestation Engagements No. 16, SOC 1 Type 2" audit. The "SOC 1" Type 2 report will contain the service auditor's opinion on whether:

- 1. the description of the service organization's system is fairly presented;
- 2. the controls included in the description are suitability designed; and
- 3. the controls are operating effectively.

The State of Kansas released a Request for Proposal for the "Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment, New Hampshire Department of Health and Human Services and the Inter Tribal Council of Arizona" in accordance with their procurement rules and regulations on December 23, 2013. A link to the RFP was posted on the State of NH Department of Health and Human Services website on January 7, 2014.

One proposal was received in response to the Request for Proposals. The proposal review committee was representative of the three states and had Women, Infants, and Children Program and Department of Information Technology staff. CQuest America, Inc. was awarded the contract.

Should Governor and Council determine to not authorize this request the Women, Infants, and Children Program will be out of compliance with the Department of Health and Human Services policy requiring an annual SSAE 16 audit of service organizations.

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council Page 3

Area served: statewide.

Source of Funds: 100% Federal Funds from the United States Department of Agriculture,

CFDA # 10.557, and Federal Award Identification Number (FAIN)

16164NH703WI003.

In the event that the Federal funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

Marcella J. Bobinsky

**Acting Director** 

Approved by:

Nicholas A. Toumpa

Commissioner

## Denis Goulet Commissioner

## STATE OF NEW HAMPSHIRE DEPARTMENT OF INFORMATION TECHNOLOGY

27 Hazen Dr., Concord, NH 03301
Fax: 603-271-1516 TDD Access: 1-800-735-2964
www.nh.gov/doit

November 4, 2015

Nicholas Toumpas, Commissioner State of New Hampshire Department of Health and Human Services 129 Pleasant Street Concord, NH 03301-3857

Dear Commissioner Toumpas:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your agency's request to enter into a contract amendment with CQuest America, Inc. as described below and referenced as DoIT No. 2014-017B.

The purpose of this contract amendment is to add an audit provision to the contract so the vendor will provide a "SOC 1" type audit for the Operations and Maintenance Services Agreement for the NH Women, Infants, and Children (WIC) Program's StarLINC Management Information System. The contract amendment includes funding for \$28,991.97, increasing the total amount from \$3,601,298 to \$3,630,289.97, effective on the date of Governor and Council approval through June 30, 2022.

A copy of this letter should accompany the Department of Health and Human Services' submission to the Governor and Executive Council for approval.

Denis Goulet

DG/mh Contract 2014-017B

## New Hampshire DHHS- Operations and Maintenance Services of the NH WIC Management Information System



# State of New Hampshire Department of Health and Human Services Amendment #2 to the Operations and Maintenance Services of the NH WIC Management Information System

This second Amendment to the Operations and Maintenance Services of the NH WIC Management Information System contract (hereinafter referred to as "Amendment #2") dated this 10th day of September, 2015, is by and between the State of New Hampshire, Department of Health and Human Services (hereinafter referred to as the "State" or "Department") and CQuest America, Inc.(hereinafter referred to as "the Contractor"), an Illinois nonprofit corporation with a place of business at 500 South 9<sup>th</sup> Street, Springfield, IL, 62701.

WHEREAS, pursuant to an agreement (the "Contract") approved by the Governor and Executive Council on September 3, 2014 (Item #23) and amended by an agreement approved by Governor and Executive Council on April 22, 2015 (Item #20) the Contractor agreed to perform certain services based upon the terms and conditions specified in the Contract as amended and in consideration of certain sums specified; and

WHEREAS, the State and the Contractor have agreed to make changes to the scope of work, payment schedules and terms and conditions of the contract; and

WHEREAS, pursuant the, General Provisions, Paragraph 18 the State may amend the agreement by written agreement of the parties upon the approval of the Governor and Executive Council; and;

WHEREAS, the parties agree amend the Scope of Services to include an audit requirement; and

NOW THEREFORE, in consideration of the foregoing and the mutual covenants and conditions contained in the Contract and set forth herein, the parties hereto agree as follows:

#### To amend as follows:

- Amend Contract 2014-017, Agreement Part 1, Form P-37, General Provisions, Item 1.8, Price Limitation, to read:
  - \$3,630,289.97
- 2. Amend Contract Number 2014-017, Agreement Part 3, Exhibit B, Price and Payment Schedule, Paragraph 2. Total Contract Price, to read:
  - Notwithstanding any provision in the Contract to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments made by the State exceed the amount in Contract 2014-017, Agreement Part 1, Form P-37, General Provisions, Item 1.8, Price Limitation ("Total Contract Price"). The payment by the State of the total contract price shall be the only, and the complete reimbursement to CQuest for all fees and expenses, of whatever nature, incurred by CQuest in the performance hereof.
- Amend Standard Exhibit C, Special Provisions, by adding:
  - 14. **Audit:** Contractor shall submit an annual audit to the Department within 60 days after the close of the Contractor's fiscal year.
    - 14.1. On an annual basis, the Contractor shall provide the Department of Health and Human Services a "SOC 1" Type 2 report in accordance with the American Institute of Certified Public Accountants, Statement on Standards for Attestation Engagements (SSAE) No. 16, Reporting on Controls at a Service Organization.
    - 14.2. Audit and Review: During the term of this Contract and the period for retention hereunder, the Department, the United States Department of Health and Human Services, and any of their designated representatives shall have access to all reports and records maintained pursuant to the Contract for purposes of audit, examination, excerpts and transcripts.





- Audit Liabilities: In addition to and not in any way in limitation of obligations of the Contract, it is understood and agreed by the Contractor that the Contractor shall be held liable for any state or federal audit exceptions resulting from the contractor's failure to perform its obligations under the contract, and shall return to the Department, all payments made under the Contract to which exception has been taken or which have been disallowed because of such an exception as a result of the Contractor's failure to perform its obligations under the contract.
- 4. Add Exhibit 1 Amendment #2, SOC 1 Readiness and Examination Services.
- Add Exhibit 2 Fiscal Details for Amendment #2, SOC 1 Readiness and Examination Services.

For reference only:

Delete and replace Table 2 Contract 2014-017-WIC StarLINC System with the following:

CONTRACT AND AMENDMENT NUMBER	AMENDMENT TYPE	G&C APPROVAL DATE	END DATE	CONTRACT AMOUNT
2014-017	Original Contract	09/03/2014 Item #23	06/30/2022	\$3,546,542.00
2014-017 Amendment 1	1 <sup>st</sup> Amendment	4/22/15 Item #20	06/30/2022	\$54,756.00
2014-017 Amendment 2	2 <sup>nd</sup> Amendment	Pending	06/30/2022	\$28,991.97
	CONTRACT TOTAL			\$3,630,289.97

Except as specifically amended and modified by the terms and conditions of this Amendment, the Agreement, and the obligations of the parties there under, shall remain in full force and effect in accordance with the terms and conditions set forth herein.

## New Hampshire DHHS- Operations and Maintenance Services of the NH WIC Management Information System



This amendment shall be effective upon the date of Governor and Executive Council approval.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

State of New Hampshire
Department of Health and Human Services

Brook Dupee
Bureau Chief

CQuest America, Inc.

Date

Name: H, KEVIN DAVIS
Title: PRESIDENT & CED

Acknowledgement:

State of Things, County of Mamon on October 26,2115, before the undersigned officer, personally appeared the person identified above, or satisfactorily proven to be the person whose name is signed above, and acknowledged that s/he executed this document in the capacity indicated above.

Signature of Notary Public or Justice of the Peace

Name and Tille of Notary or Justice of the Peace

OFFICIAL SEAL AMY J WATSON Notary Public - State of Illinois My Commission Expires 9/19/2018





The preceding Amendment, having been review execution.	red by this office, is approved as to form, substance, and
	OFFICE OF THE ATTORNEY GENERAL
1/13/15	Mux
Date	Name: Magn A. Kou Title: Affirmen
I hereby certify that the foregoing Amendment we the State of New Hampshire at the Meeting on:	ras approved by the Governor and Executive Council of (date of meeting)
	OFFICE OF THE SECRETARY OF STATE
Date	Name:
	Title:

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	ਿੱਛ <b>ਿ</b> 	Kednest & Tuttal	Analysis	
General Inform	ation			
Task Order Title	e: SOC 1 R	eadiness and Examination :	Services	
Task Order Nur				
Date Request S	submitted: August:	17, 2015		
Task Order Ori	ginator: The Mu	iti-State WIC Consortium (N	ASC)	
Reuson for Tasi		few Regulation Change in Business Practice Other:	Enhancement Requested  New Service Requested	
Priority Level:	Urgent 🔀 High	Medium Low		
Risk and Impac	t Assessment requested/	required by MSC? Tyes	⊠ No	
Section I				_
Scope of Work	•			
On an a	nnual basis, CQuest will p	provide the MSC a SOC 1 rep	oort in accordance with the American institu	ute
			for Attestation Engagements (SSAE) No.	16,
Reporti	ng on Controls at a Servic	e Organization.		
		nual Report to the MSC 90 legin at the start of the cont	days after the close of the audit. All ongo ract year (July 1).	ing
Commitments	of Work			
	r the audit includes the f	ollowing:		
•	Contracting with a third (	party to provide the service:	i below	
•	The first year, the third p	arty will perform the follow	ing:	
	o SOC 1 Readiness	Assessment services		
	o SOC 1, Type 1 Ex	amination		
•	The second year and all s	ubsequent contract years,	the third party will perform the following:	
	o Ongoing SOC 1, 1	ype 2 Examination		
Assump				
		contracted third party auditi		
		CQuest secured Sikich ILP a	s the auditing firm for all services detailed	
	under this Task Order.			
		_	eed upon percentages applied and display	
•	each program's amount o	iue.		
Request	ed Start/Completion Det	te: Start Date: Completion Date:	December 1, 2015 June 30, 2020	

Contractor Initials Date LONG TO

Page :



## Section II

The following tasks will be completed under this Task Order.

FY 2016 SOC Readiness Assessment (start December 2015)	Hours	Rates	Total
CQuest	160	\$111.00	\$17,760.00
Contractor			
Partner	24	\$275.00	\$6,600.00
Senior Manager	16	\$200.00	\$3,200.00
Senior Manager	60	\$120.00	\$7,200.00
Subtotal	260		\$34,760.00
FY 2016 initial SOC 1 Type 1	Hours	Rates	Total
CQuest	60	\$111.00	\$6,660.00
Contractor			
Partner	24	\$275.00	\$6,600.00
Senior Manager	16	\$200.00	\$3,200.00
Senior Manager	40	\$120.00	\$4,800.00
Subtotal	140		\$21,260.00
Grand Total	for FY 2016		\$56,020.00
Fiscal Year 2017 - SOC 1 Type 2	Hours	Rates	Total
CQuest	80	\$111.00	\$ 8,880.00
Contractor			\$23,400.00
Grand Total f	or SFY 2017		\$32,280.00
Fiscal Year 2018 - SOC 1 Type 2	Hours	Rate	Total
CQuest	80	\$111.00	\$ 8,880.00
Contractor			\$24,100.00
Grand Total f	or SFY 2018		\$32,980.00
State Fiscal Year 2019 SOC 1 Type 2	Hours	Rate	Total
CQuest	80	\$111.00	\$ 8,880.00
Contractor			\$24,850.00
Grand Total fo	or SFY 2019		\$33,730.00
State Fiscal Year 2020 SOC 1 Type 2	Hours	Rate	Total
CQuest	80	\$111.00	\$ 8,880.00
Contractor			\$25,600.00
Grand Total fo			\$34,480.00

Page 2



#### **Payment Schedule**

CQuest will submit six (6) involces based on the deliverables listed below. There will be one involce per deliverable and it will display the amount due from each MSC State Agency according to the agreed upon percentage. Attached to the involce will be CQuest staff timesheets that contributed time to the SOC 1 Audit during the appropriate timeframe. The MSC will only reimburse CQuest time spent with the not to exceed amount detailed below, similar to the O&M contract payment system.

MSC Program	Percentage
ITCA WIC Program	13.99%
Kansas WIC Program	70.71%
New Hampshire WIC Program	15.30%

#### List of Deliverables (Project start date 12/01/2015)

Deliverable	Deliverable Description	Amount	Due Date
1	SOC Readiness Assessment Complete — Contractor statement	\$17,000	
	CQuest hours spent – timesheets (Not to Exceed amount)	\$17,760	
2	SOC 1 Type 1 Engagement Complete – Contractor statement	\$14,600	
	CQuest hours spent – timesheets (Not to Exceed amount)	\$6,660	
3	SOC 1 Type 2 Engagement Complete – Contractor statement	\$23,400	
	CQuest hours spent – timesheets (Not to Exceed amount)	\$8,880	
4	SOC 1 Type 2 Engagement Complete – Contractor statement	\$24,100	
	CQuest hours spent – timesheets (Not to Exceed amount)	\$8,880	
5	SOC 1 Type 2 Engagement Complete – Contractor statement	\$24,850	_
	CQuest hours spent – timesheets (Not to Exceed amount)	\$8,880	
6	SOC 1 Type 2 Engagement Complete – Contractor statement	\$25,600	
	CQuest hours spent – timesheets (Not to Exceed amount)	\$8,880	
	PROJECT TOTAL (Not to Exceed)	\$189,490.00	

#### Acceptance Criteria

- For Contractor statements
  - o Final Report presented to MSC.
- For CQuest hours spent
  - o timesheets for all staff time spent on audit activities and
  - o a summary of action taken to correct any deficiencies identified or
  - o a work plan (with timeline) to address any deficiencies identified.

Risk and Impact Assessment Start Date: N/A

Risk and Impact Assessment Finish Date: N/A

Staffing resources required to complete Risk and Impact Assessment: N/A

Contractor Initials A



Estimated Hours needed to complete Risk and Impact Assessment: N/A

Estimate of MSC WIC resources and hours required to complete Risk and Impact Assessment: N/A

Impact of completing Risk and Impact Assessment on other activities currently being addressed: N/A

Cost to MSC WIC for Courst to perform Risk and Impact Assessment: N/A

Cost to MSC WIC for CQuest to perform Risk and impact Assessment:	N/A
Section III	
MSC WIC Review of the Initial Analysis  This section is completed by MSC WIC's Single Point of Contact.	
Proceed with the Task Order as described Proceed with and invoice for a Risk and Impact Assessment Request withdrawn	
MSC WIC Approval Authorized signature of MSC WIC to proceed as indicated in MSC WIC Review o	f the initial Analysis.
Minh Josefile. Authorized MSg/MIC Signafure	Date: 81/81/5
Man Mut Musphy  Authorized MSC WIC Signature	Date: 8114115
Cacia A Thomason Authorized MSC WIC Signature	Date: 8 / 19/15
Approved by CQuest Authorized signature of CQuest to proceed as indicated in MSC WIC Review of the control of t	he Initial Analysis.
Authorized CQuest Signature	Date: \$ 11112015
Authonzea eraest <b>signature</b>	

Page 4

Date ID DOLD &

Fiscal Year	Total Fees	<u> </u>		Arizonia's Portion	Kansas' Portion	New Hampshire's Portion
Fiscal Year 2020 Grand	d Total		\$34,480.00	\$4,823.75	\$24,380.81	\$5,275.44
Contractor			Fees \$25,600.00	Arizonia's Portion \$3,581.44	Kansas' Portion \$18,101.76	New Hampshire's Portion \$3,916.80
CQuest Total	Hours 80 80	Rates \$111.00	Fees \$8,880.00 \$8,880.00	Arizonia's Portion \$1,242.31 \$1,242.31	Kansas' Portion \$6,279.05 \$6,279.05	New Hampshire's Portion \$1,358.64 \$1,358.64
2020 SOC 1 Type 2	<b>U</b>	Det	F	Asizonia'- Desire	Kanaga' Darties	Now Hampshira's Darties
Fiscal Year 2019 Grand	d Total		\$24,850.00 \$33,730.00	\$3,476.52 <b>\$4,718.83</b>	\$17,571.44 <b>\$23,850.48</b>	\$3,802.05 <b>\$5,160.69</b>
Total  Contractor	οU		Fees	Arizonia's Portion		New Hampshire's Portion
CQuest	Hours 80 80	Rates \$111.00	Fees \$8,880.00 \$8,880.00	Arizonia's Portion \$1,242.31 \$1,242.31	Kansas' Portion \$6,279.05 \$6,279.05	New Hampshire's Portion \$1,358.64 \$1,358.64
2019 SOC 1 Type 2	a total		<b>#</b> 32,500.00	<del>4-</del> 7,010.30	<b>420,020.10</b>	<del>-</del>
Contractor Fiscal Year 2018 Grand	d Total		Fees \$24,100.00 <b>\$32,980.00</b>	Arizonia's Portion \$3,371.59 \$4,613.90	Kansas' Portion \$17,041.11 \$23,320.16	New Hampshire's Portion \$3,687.30 \$5,045.94
Total	80	Ţ., <b>G</b>	\$8,880.00	\$1,242.31	\$6,279.05	\$1,358.64
CQuest	Hours 80	Rates \$111.00	Fees \$8,880.00	Arizonia's Portion \$1,242.31	Kansas' Portion \$6,279.05	New Hampshire's Portion \$1,358.64
2018 SOC 1 Type 2						
Fiscal Year 2017 Grand			\$32,280.00	\$4,515.97	\$22,825.19	\$4,938.84
Staff Total	<b>4</b> 0 160	\$100.00	\$4,000.00 \$23,400.00	\$559.60 \$3,273.66	\$2,828.40 \$16,546.14	\$612.00 \$3,580.20
Senior Manager Senior Manager	80	\$200.00 \$120.00	\$9,600.00	\$1,343.04	\$6,788.16	\$1,468.80
Partner	24 16	\$275.00 \$200.00	\$6,600.00 \$3,200.00	\$923.34 \$447.68	\$4,666.86 \$2,262.72	\$1,009.80 <b>\$4</b> 89.60
Contractor	Hours	Rates	Fees	Arizonia's Portion	Kansas' Portion	New Hampshire's Portion
Total	80 80	\$111.00	\$8,880.00 \$8,880.00	\$1,242.31 \$1,242.31	\$6,279.05 \$6,279.05	\$1,358.64 \$1,358.64
2017 SOC 1 Type 2 CQuest	Hours	Rates	Fees	Arizonia's Portion		New Hampshire's Portion
Fiscal Year 2016 Gran			\$56,020.00	\$7,837.20	\$39,611.74	\$8,571.06
2016 Initial SOC 1 Type	1 Totals		\$21,260.00	\$2,974.27	\$15,032.95	<b>\$</b> 3,252.78
Staff Total	0 80	\$100.00	\$0.00 \$14,600.00	\$0.00 \$2,042.54	\$0.00 \$10,323.66	\$0.00 <b>\$2,233.8</b> 0
Senior Manager	40	\$120.00	\$4,800.00	\$671.52	\$3,394.08	\$734.40
Contractor Partner Senior Manager	Hours 24 16	Rates \$275.00 \$200.00	Fees \$6,600.00 \$3,200.00	Arizonia's Portion \$923.34 \$447.68	Kansas' Portion \$4,666.86 \$2,262.72	New Hampshire's Portion \$1,009.80 \$489.60
Total			\$6,660.00	\$931.73	\$4,709.29	\$1,018.98
CQuest	Hours 60 60	Rates \$111.00	Fees \$6,660.00	Arizonia's Portion \$931,73	\$4,709.29	New Hampshire's Portion \$1,018.98
2016 Initial SOC 1 Type	1					
2016 Initial Readiness A	ssessment Totals	5	\$34,760.00	\$4,862.92	\$24,578.80	\$5,318.28
Total	100	\$100.00	\$17,000.00	\$2,378.30	\$12,020.70	\$2,601.00
Senior Manager Staff	60 0	\$120.00 \$100.00	\$7,200.00 \$0.00	\$1,007.28 \$0.00	\$5,091.12 \$0.00	\$1,101.60 \$0.00
Senior Manager	16	\$200.00	\$3,200.00	\$447.68	\$2,262.72	\$489.60
Contractor Partner	Hours 24	Rates \$275.00	Fees \$6,600.00	Arizonia's Portion \$923.34	Kansas' Portion \$4,666.86	New Hampshire's Portion \$1,009.80
Tota	100		\$17,700.00	φ2, <del>4</del> 04.02	\$12,556.10	\$2,717.20
Total	160 160	\$111,00	\$17,760.00 \$17,760.00	\$2,484.62 \$2,484.62	\$12,558.10 \$12,558.10	\$2,717.28 \$2,717.28
CQuest	Hours	Rates	Fees	Arizonia's Portion	Kansas' Portion	New Hampshire's Portion
2016 Initial Readiness A	seeeemant	2011		, and a second s	comess and each mile	36.766.3
		EXAIL	ALZ - FISCAL DELAIL TOL	Amendment #2, 500 1 h	cauricss and Examina	CIOTI DELAKCES

Fiscal Year	Total Fees		Arizonia's Portion	Kansas' Portion	New Hampshire's Portion
Fiscal Year 2016	\$56,020.00	1	\$7,837.20	\$39,611.74	\$8,571.06
Fiscal Year 2017	\$32,280.00		\$4,515.97	\$22,825.19	\$4,938.84
Fiscal Year 2018	\$32,980.00		\$4,613.90	\$23,320.16	\$5,045.94
Fiscal Year 2019	\$33,730.00		\$4,718.83	\$23,850.48	\$5,160.69
Fiscal Year 2020	\$34,480.00		\$4,823.75	\$24,380.81	\$5,275.44
	\$180 490 00	Grand Total for each State:	\$26 509 65	\$133 988 38	\$28.991.97









Nicholas A. Toumpas Commissioner

José Thier Montero Director

## STATE OF NEW HAMPSHIRE

#### **DEPARTMENT OF HEALTH AND HUMAN SERVICES**

29 HAZEN DRIVE, CONCORD, NH 03301-6527 603-271-4546 1-800-852-3345 Ext. 4546 Fax: 603-271-4779 TDD Access: 1-800-735-2964 NH DIVISION OF Public I lealth Services

March 10, 2015

1122/15 1420

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council State House Concord, New Hampshire 03301

#### **REQUESTED ACTION**

Authorize the Department of Health and Human Services, Division of Public Health Services, to amend a contract with CQuest America, Inc., (Vendor # 168898-B001) 500 S. 9<sup>th</sup> Street, Springfield, IL, 62701, by increasing the Price Limitation by \$54,756 from \$3,546,542 to \$3,601,298 to provide services to make technical enhancements to the software of the WIC StarLINC System and to enhance the WIC client portal, effective upon date of Governor and Council approval with no change to the completion date of June 30, 2022. This agreement was originally approved by Governor and Council on September 3, 2014, Item # 23. 100% Federal funds.

Funds are available in the following account for SFY 2015, and are anticipated to be available in SFY 2016, SFY 2017, SFY 2018, SFY 2019, SFY 2020 and SFY 2021, upon the availability and continued appropriation of funds in future operating budgets, with authority to adjust encumbrances between State Fiscal Years through the Budget Office, with authority to adjust amounts within the price limitation and amend the related terms of the contract without further approval from Governor and Executive Council, if needed and justified.

05-95-90-902010-5260 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POPULATION HEALTH AND COMMUNITY SERVICES, WIC SUPPLIMENTAL NUTRITION PROGRAM

Fiscal Year	Class/Account	Class Title	Job Number	Current Modified Budget	Increased (Decreased) Amount	Total Amount
SFY 15	102-500731	Contracts for Prog Svc	90006015	\$436,680	\$54,756	\$491,436
SFY 16	102-500731	Contracts for Prog Svc	90006015	\$436,680	\$0.00	\$436,680
SFY 17	102-500731	Contracts for Prog Svc	90006015	\$436,680	\$0.00	\$436,680
SFY 18	102-500731	Contracts for Prog Svc	90006015	\$436,680	\$0.00	\$436,680

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council March 10, 2015 Page 2

			Total	\$3,546,542	\$54,756	\$3,601,298
SFY 22	102-500731	Contracts for Prog Svc	90006015	\$463,407	\$0.00	\$463,407
SFY 21	102-500731	Contracts for Prog Svc	90006015	\$454,322	\$0.00	\$454,322
SFY 20	102-500731	Contracts for Prog Svc	90006015	\$445,413	\$0.00	\$445,413
SFY 19	102-500731	Contracts for Prog Svc	90006015	\$436,680	\$0.00	\$436,680

#### **EXPLANATION**

Funds in this agreement will provide technical enhancements to be made to the software of the Women, Infants, and Children Programs, StarLINC System to automate client nutritional risk assessments and to enhance the Women, Infants, and Children client portal with real-time communication features.

The Healthy Eating and Physical Activity Section administers the USDA Special Supplemental Nutrition Program for Women, Infants and Children serving more than 15,000 consumers. The Program uses an integrated benefits management system called StarLINC. This automated system is used to determine client financial eligibility and nutritional needs both for nutrition education and supplemental foods. The system issues paper food vouchers that participants redeem at the grocery store. StarLINC interfaces directly with the State's accounting system, enabling online payments to grocery stores. The StarLINC system allows the program to quickly identify duplicate clients, suspended clients, and identify fraudulent requests for payment for grocery stores, while maximizing the efficiency of the processing of food vouchers for payment.

Should Governor and Council determine to not authorize this request, a participant's nutrition risk factors would continue to be calculated manually subjecting it to human error which could result in the wrong food benefit package being assigned. The Vendor and Client Portals could not be modified to allow state staff to create and manage timely and critical announcements such as clinic closures, newly approved foods and when necessary, product recalls for participants and vendors.

The State of Kansas released a Request for Proposal for the "Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment, New Hampshire Department of Health and Human Services and the Inter Tribal Council of Arizona" in accordance with their procurement rules and regulations on December 23, 2013. A link to the RFP was posted on the State of NH Department of Health and Human Services website on January 7, 2014.

One proposal was received in response to the Request for Proposals. The proposal review committee was representative of the three states and had Women, Infants, and Children Program and Department of Information Technology staff. A summary of this review process is attached.

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council March 10, 2015 Page 3

The following performance measures will be used to measure the effectiveness of the agreement:

- Timeliness in modification of federally regulated and food industry mandated changes.
- · Assurance of appropriate daily maintenance of StarLINC system.

Area served: statewide.

Source of Funds: 100% Federal Funds from the United States Department of Agriculture, CFDA # 10.557, and Federal Award Identification Number (FAIN) 15154NH703W1003.

In the event that the Federal funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

José Thier Montero, MD, MHCDS

Director

Approved by:

Nicholas A. Toumpas

Commissioner

## Contract 2014-017 - Operation and Maintenance Services of the NH Women, Infants and Children Management Information System

The State of Kansas released a Request for Proposal for the "Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment, New Hampshire Department of Health and Human Services and the Inter Tribal Council of Arizona" in accordance with their procurement rules and regulations on December 23, 2013. A link to the RFP was posted on the State of NH Department of Health and Human Services website on January 7, 2014.

In accordance with the State of Kansas Consortium based Procurement Procedures, Representatives from the State of Kansas, the State of New Hampshire and ITCA evaluated the proposal for compliance with the RFP and ability to provide the services requested.

Members of the review panel were:

State of NH
Margaret Murphy, Administrator, Healthy Eating & Physical Activity Section
Leslie Mason, DOIT Contracts Manager
Martha Wells, Business Systems Analyst I
Gerald Bardsley, Business System Analyst I

Inter Tribal Council of Arizona Mindy Jossefides, Director, WIC Program

State of Kansas
David Thomason, Director, Nutrition and WIC Services
Kelly Williams, Deputy Chief Information Officer
Sandi Fry, IT Project Manager
Randy Volz, Program Analyst

KDHE Fiscal Management Kelly Chilson, Director, Fiscal Management

The MSC received one response to the RFP.

The panel held several meetings and a conference call with the vendor. After receiving clarification from the vendor on some of their responses the review committee concluded that the vendor met the requirements of the RFP and could provide all requested services.

The unanimous approval of this vendor by the review panel was sent to the Kansas Procurement Negotiation Committee (PNC) and they awarded the bid to CQuest America, Inc.



Steven J. Kelleher
Acting Commissioner

# STATE OF NEW HAMPSHIRE DEPARTMENT OF INFORMATION TECHNOLOGY

27 Hazen Dr., Concord, NH 03301 Fax: 603-271-1516 TDD Access: 1-800-735-2964 www.nh.gov/doit

March 18, 2015

Nicholas Toumpas, Commissioner State of New Hampshire Department of Health and Human Services 129 Pleasant Street Concord, NH 03301-3857

Dear Commissioner Toumpas:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your agency's request to enter into a contract amendment with CQuest America, Inc. as described below and referenced as DoIT No. 2014-017A.

The purpose of this contract amendment is to provide technical services for software enhancements to the WIC StarLINC System, currently used by the State of New Hampshire DHHS Women, Infants, and Children (WIC) Program, to automate client nutritional risk assessments and to enhance the WIC client portal with real-time communication features. The funding amount is increased by \$54,756, from \$3,546,542 to \$3,601,298. There is no change to the current contract expiration date of June 30, 2022.

A copy of this letter should accompany the Department of Health and Human Services' submission to the Governor and Executive Council.

Sincerely,

Min J Helle

Steven J. Kelleher

PCH/ltm Contract #2014-017A

cc: Elizabeth Biron, DHHS Margaret Murphy, DHHS Leslie Mason, DoIT

WHEREAS, pursuant to an Agreement approved by Governor and Council, as a result of RFP #17300-EVT0002842 (Kansas), on September 3, 2014, Item # 23, (herein after referred to as the "Agreement"), CQuest America, Inc. (hereinafter referred to as "Vendor") agreed to supply certain services upon the terms and conditions specified in the Agreement and in consideration of payment by the Department of Health and Human Services (hereinafter referred to as the "Department") acting for the benefit of the Agency, certain sums as specified therein;

WHEREAS, pursuant to the Agreement Section 9: Amendment and the provisions of the Agreement, the Agreement may be modified or amended only by a written instrument executed by the parties thereto and approved by the Governor and Executive Council;

WHEREAS, the Vendor and the Department have agreed to amend the Agreement in certain respects;

WHEREAS, the Department wishes to make technical enhancements to the software of the WIC StarLINC System to automate client nutritional risk assessments and to enhance the WIC client portal with real-time communication features set forth in Contract Amendment 1, Attachments 2 and 3.

WHEREAS, the Vendor agrees to provide services to make technical enhancements to the software of the WIC StarLINC System to automate client nutritional risk assessments and to enhance the WIC client portal with real-time communication features.

WHEREAS, the Department and the Vendor wish to increase the Contract price by \$54,756 to bring the total contract price to \$3,601,298.

NOW THEREFORE, in consideration of the foregoing, and the covenants and conditions contained in the Agreement and set forth herein, the parties agree as follows:

The Agreement is hereby amended as follows:

- 1. Amend Section 1.8 of the Agreement (Page 1) by increasing the Price Limitation by \$54,756 from \$3,546,542 to \$3,601,298.
- 2. The Agreement is further amended as described in Table 1:

#### Table 1

Contract Number of 2014-015 1.2014-015 1.4 cm/s ments from 2 1 intractication 1.5 cm/Numbers (	AMENDED TEXT
1.Contract	is deleted and replaced with the following language:
Documents, 1.1	Exhibit O- Special Exhibits, Attachments, Certifications,
Contract	Contract Amendment 1. Contract Amendment Attachments
Documents, C, Part	1, 2, 3
3, Exhibit O	

Contact (2000 OV) Agazandii Hali & Editol A. Confe & Daliterable Sador Nuclea	AMIENDEDATEM
2. Deliverables,	is amended by adding the following subparagraphs:
Milestones, and	2.2 CQuest Task Order Request 2015 - 02 for MSC WIC System
Activities Schedule	Automated Risk Factor is incorporated as Contract 2014-017,
	Contract Amendment 1, Attachment 2 – Task Order 2015 - 02: Automated Risk Factor Implementation.
	2.3 CQuest Task Order Request 2015 - 03 for MSC WIC System Portal
	Announcements is incorporated as Contract 2014-017 Contract
	Amendment 1, Attachment 3 – Task Order 2015 - 03: Portal
	Announcements.
Contract Rumber 2014:017	VIVIALDALUEŽAL
Agrenient -Part & . Istilbit II. Prite enci	
Payment Sales de	
Section Number	
1.Deliverable	is amended by adding the following subparagraphs:
Payment Schedule	1.2 Task Order payment Schedules are incorporated as (Deliverables #1 & #2) Contract Amendment 1, Attachment 2 – Task Order 2015 - 02 Deliverables to be completed.
	1.3 Task Order payment Schedules are incorporated as (Deliverable #1)  Contract Amendment 1, Attachment 3 – Task Order 2015 - 03  Deliverables to be completed.
2. Total Contract	is deleted and replaced as follows:
Price	2. TOTAL CONTRACT PRICE
	Notwithstanding any provision in the Contract to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments made by the State exceed \$3,601,298 ("Total Contract Price"). The payment by the State of the total Contract price shall be the only, and the complete reimbursement to CQuest for all fees and expenses, of whatever nature, incurred by CQuest in the performance hereof.
Contract, Number 2014-017 Agreement - Part 3 Exhibit O Special Exhibit Attachments and a Certificates	AMENDED TEXT

Attachments are:	is amended by adding the following:  G. Contract Amendment 1  H. Contract Amendment 1, Attachment 1 - Service Leve	
	Agreement	
	I. Contract Amendment 1, Attachment 2 – Task Order 2015 - 02	
	J. Contract Amendment 1, Attachment 3 – Task Order 2015 - 03	

## For reference only:

## Table 2 CONTRACT 2014-017 -WIC StarLINC System

MONTRACT AND T AND TRANSPORTS	<u>Yąviekidyleżni leadę</u>	. X. V. V. V. V. V. V. V. V. V. V. V. V. V.	ENDIDATE	VV(G) (II)
2014-017	Original Contract	09/03/2014 Item #23	06/30/2022	\$3,546,542
2014-017 Amendment I	1 <sup>st</sup> Amendment	Pending	06/30/2022	\$ 54,756
	CONTRACTOONAL			\$9601798 **

Except as provided herein, all provisions of the Agreement shall remain in full force and effect. This modification shall take effect upon the approval date from the Governor and the Executive Council.

IN WITNESS WHEREOF, the parties have set their hands as of the date written below,

	State of New Hampshire Department of Health and Human Services
3/23/15 Date	Brook Dupee Bureau Chief
	CQuest America, Inc.
03/13/2018 Date	Name: H Kevin Davis Title: President and CEO
officer, personally appeared the person identifie	on 3/13/15, before the undersigned dabove, or satisfactorily proven to be the person whose the executed this document in the capacity indicated above.
Signature of Notary Public or Justice of the Peace  Amy J. Watson  Name and Title of Notary or Justice of the Peace	AMY J WATSON Notary Public - State of Illinois My Commission Expires 9/19/2018

Initial all pages Vendor Initials 03/13/2015

Page 4 of 5

The preceding Amendment, having been reviewed by this office, is approved as to form, substance, and execution.

OFFICE OF THE ATTORNEY GENERAL

	OFFICE OF THE ATTOMACT GENERAL
3 21 IS Date	Name: Man A Japin Title: Attorn
I hereby certify that the foregoing Amendment State of New Hampshire at the Meeting on:	was approved by the Governor and Executive Council of the(date of meeting)
	OFFICE OF THE SECRETARY OF STATE
Date	Name: Title:

Initial all pages
Vendor Initials

O3/13/20/5





Service Level Agreement for the Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment New Hampshire Department of Health and Human Services Inter Tribal Council of Arizona, Inc.

January 14, 2015

CQuest's Initials:



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## **Changes to SLA History**

Listed below are changes made to the Service Level Agreement (SLA) for the Operations and Maintenance Contract between CQuest and the Multi-State Consortium (MSC).

As stated on page 4 of the Service Level Agreement (SLA), "As services and technologies change, this SLA may also change to reflect the improvements and/or changes necessary. This SLA will be reviewed at least annually and updated as necessary. When updates are deemed necessary, the MSC will be asked to review and approve the changes."

This table identifies and describes changes to the SLA as agreed to by CQuest and the MSC for contract year #1 SFY 2015.

Section Page	Section Title	Description of Suggested Change	Change Accepted

cQuest

CQuest's Initials: 10 | Date: 03/13/2015



## **Overview and Purpose**

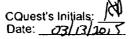
CQuest and the Multi-State Consortium: Kansas, New Hampshire, and the Inter Tribal Council of Arizona are committed to providing high quality, responsive support for the MSC WIC System. The purpose of this Service Level Agreement (SLA) is to define the relationship between CQuest and the MSC and to identify the responsibilities and levels of service of each party as they relate to the MSC Operations and Maintenance Contract.

This SLA is an important piece of the Contract between CQuest and the MSC. If used properly it will:

- Clearly identify and define the MSC needs as they relate to the operations of the MSC WIC System
- Provide a framework for understanding the MSC needs and the ability of CQuest to meet those needs
- Simplify complex issues
- · Reduce areas of risk and of conflict
- Provide a framework that will encourage dialog in the event of disputes

As services and technologies change, this SLA may also change to reflect the improvements and/or changes necessary. This SLA will be reviewed at least annually and updated as necessary. When updates are deemed necessary, the MSC will be asked to review and approve the changes.







## **Assigned Staff in Support of Service Level Agreement**

William Roth - Senior Director of System Development and Software Support
Danielle Heckmeck - Associate Director of System Development and Software Support
James Kim - Senior .Net Developer
Craig Trombly - Senior .Net Developer
Beth Munn - Senior Database Administrator
Satos Mason - Senior Database Administrator
Dyan Boling - Systems Operations Analyst
Sonthana Thongsithavong - Manager of Helpdesk
Chandi Mahinda - Helpdesk Analyst
Olivia Haynes - Helpdesk Analyst
Becky Trinkle - Senior QA Analyst
Becky Williams - Senior QA Analyst
Don Finch - Senior Business Analyst
Erik Fenstermaker - Senior Network Engineer
Nick Friederich - Network Engineer

### Services to be Delivered

This section describes the services provided by CQuest and the manner in which those services are delivered.

#### **Operations Services**

CQuest will provide day-to-day operations of the MSC WIC System. The term "Operations" implies tasks associated with monitoring the MSC WIC System that include event and performance management, system and individual application monitoring, system maintenance and administrative functions, and reporting features. Providing high-quality Operations services for the MSC WIC System will ensure the availability, performance, and security of the system to the State Agency and local agency end-users.

#### Data Synchronization Management

Data from the WIC clinics is updated initially in the associated multisite database and the two local distributed databases at Lyon County in Kansas, and Tohono O'odham Nation at ITCA. A synchronization process (replication) then updates the state consolidated database located at the respective Central Processing Site (CPS). The New Hampshire CPS site is located in the hosting environment at CQuest headquarters in Springfield, Illinois. The Kansas CPS site is located in the Kansas state offices. The ITCA CPS site in located in the offices of the Inter Tribal Council of Arizona in Phoenix, Arizona. The technical process that synchronizes databases is called replication. Data synchronization is a customizable, two-way process that maintains synchronization of individual record updates between the multisite and distributed clinic databases and the CPS site consolidated database.

Operations' staff monitors the automated replication process. This process ensures that the consolidated database is in sync with the multisite and distributed databases with the most up-to-date information. In the event that any distributed or multisite database needs to be restored, current data can be re-extracted from the consolidated database with minimal disruption or downtime for the clinic.



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Data is synchronized between the clinic, multisite and distributed databases and the consolidated database at least once daily and in most cases every 15 minutes.

For those clinics that can't connect directly to their Multisite server, data gathered on a "checked-out" Mobile WIC Server while local agency staff are providing services at a remote location is not replicated until the Mobile WIC Server is "Checked In" at the local agency. Data gathered at mobile WIC clinics are uploaded to the local agency's server using the "Check-In" process. This data is then replicated to the CPS consolidated database with the next scheduled replication.

In the event that a clinic server is unable to automatically replicate with the CPS, Operations staff will remotely determine and address the cause, and manually initiate the replication process. Presently, only Tohono O'odham Nation utilizes the Check-In functionality.

#### Remote Database Administration

CQuest will administer the following servers to ensure operation at peak performance of WIC application software:

- Consolidated database at the CPS
- Multisite Database
- Distributed database at permanent pilot clinic at Lyon County, KS

CQuest DBA staff will adjust indexes, make changes to the database appropriate for the software requirements, and manage log files.

CQuest DBA staff may schedule maintenance of these databases in order to improve performance and maintain the integrity of the data. CQuest will schedule this activity beforehand with the appropriate WIC staff and their information technology staff, if needed.

In the event of a database problem on any of the aforementioned WIC databases, the CQuest DBA will connect to the database to troubleshoot and repair the problem.

#### Disaster Recovery Services

Disaster recovery and system reliability are of critical importance to ensure that business continuity services to clients are not interrupted or delayed for periods of time, and thus resulting in a State Agency and local agencies not being able to issue benefits to clients being served by the MSC.

CQuest Operations staff play a major role in restoring the WIC system to full operations should an event happen that causes any State or clinic data to be lost. A Disaster Recovery Plan addresses in detail all aspects of planning for, preventing, and recovering from a loss of data in the multisite, consolidated or distributed databases supporting the WIC programs of the MSC. The purpose of this section in the SLA is to outline the role CQuest Operations staff plays in restoring WIC data to full operations.

In the event of a failure, disruption or other negative IT event related to WIC systems hosted on application or database servers supported by CQuest for the MSC, CQuest Operations staff will ascertain whether it is physically possible to restore acceptable level of system delivery performance with existing hardware. If this is the case, CQuest Operations staff will identify the reason for the abnormality and follow a carefully prescribed restoration plan that elevates the restore process, as appropriate. Acceptable level of performance is defined as being the same level of performance as before the failure occurred, or an agreed upon level of performance between CQuest and the State agency that can be provided as an interim until full performance operations can be restored.



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If WIC system functionality is unable to be restored to its current configuration, or relevant equipment is destroyed or missing, CQuest Operations staff will work with State Agency staff to secure alternate equipment at a temporary location designated by the State Agency. CQuest Operations staff will restore and redeploy the most recently available data and current releases of deployed applications using the most recent database extracts from the consolidated database, if available. Once normal operating conditions are restored, CQuest Operations staff will work with the State Agency to ensure that permanent equipment is in place. The DBA will migrate data from the temporary equipment to the permanent equipment and will ensure that replication is occurring properly.

Operations staff will implement a controlled restore activity designed to test the disaster recovery procedures in June of each year. A central component of the disaster recovery procedure is database extraction from the CPS consolidated database. A production operational situation that requires database extraction serves as an adequate test of the disaster recovery procedures and will substitute for the annual controlled restore activity.

#### Replication, Automated Jobs, and Extracts

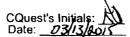
Data replication from the multisite database to the consolidated database is an automated job that runs at least once daily, and in most cases every 15 minutes. Operations staff will monitor replication activities daily and address any problems that prevent replication from occurring as scheduled.

The MSC staff regularly performs an automated extract (NH only) of paid invoices and their associated vouchers that is then sent to the MSC to pay NH retailers for vouchers redeemed. CQuest Operations staff will respond to issues encountered by State Agency staff in performing this extraction process as a Priority 1.

Certain automated processes run at the end of every month, quarter, and year and serve to summarize data for reporting purposes. Operations staff ensures that these processes run as required. Operations staff will extract and summarize month-end, quarter-end, and year-end caseload and financial data by the 10<sup>th</sup> calendar day of the following month. Summary reports will be available to State WIC staff following the extraction and summarization process. To meet the summarization processing commitments, the mobile WIC server in ITCA (Tohono O'odham Nation WIC Clinic) must be "Checked In" no later than the 5<sup>th</sup> calendar day of the following month and the agency must have replicated at the close of business on the last day of the month or later. Operations staff will monitor the Check In process at month-end and will notify ITCA if the Tohono O'odham Nation server is not Checked In. The State Agency staff will notify the local agency and remind staff to perform the Check In process.

The State Agency staff periodically needs to extract data to share with other federal and State agencies. Operations staff will provide data extracts under the direction of the State Agency. It is important to note that the State Agency retains control of what data is extracted, the intervals at which the data is extracted, and who receives the data. CQuest's role is to extract process and deliver the data as directed. Operations staff will provide ad hoc extracts and/or access to data required by the State Agency upon receiving an appropriate work order.







#### Application and Data Security

Access to the clinic application and applications used at WIC State Agency offices and clinics is controlled by a user account and password. The State Agency submits a user request form to CQuest Helpdesk staff when a new user account is needed. CQuest Operations staff creates a new user account using the Operations Management application and assign the appropriate clinic affiliation(s) and role-based security level(s) as instructed on the user request form.

Upon the setup of the accounts, an e-mail confirmation notice with the following information is sent to the State Agency requestor and to the new user if their email address has been provided:

Name: XXX Client Services Username: XXX

Password: Please contact the WIC Help Desk for default password.

The new user will then contact the WIC Help Desk to obtain the initial password and receive assistance logging in the first time. The new user will be required to change the default password upon initially logging in.

#### Data Archiving

CQuest will perform data archiving procedures on each of the MSC databases once per quarter on the  $3^{rd}$  weekend of January, April, July and October. Data will be chosen based upon the Master Policy Table developed by CQuest and the MSC. (See below)

The archive process frees space in the consolidated database by copying data to an archive database and deleting data from the consolidated database. These deletions are then replicated to all associated multisite and distributed databases for the location. The archive process uses a combination of archive and deletion rules that are grouped into policies. Most policies simply delete outdated records, while others (the policies for clients and food instruments) copy the data to an archive database before deleting the records from the consolidated database.

Archived records can be retrieved from the archive database and restored to the consolidated database through a request made to the help desk. Client data is restored through the Restore Client from Archive screen, and food instrument data is restored through the Restore Policy by Client screen in Operations Management.

#### **Master Policy Table**

Business Area	Archive/Delete Rule	Logic
Deletion		
Caseload Driver	Delete after 1 year	Delete all records where  ReportPeriodLastDay is more than  1 year old.
Financial Driver	Delete after 1 year	Delete all records where First_Use_Date is more than 1 year old.
Client Reminders	Delete all records marked complete, and delete records not marked complete, but more than 120 days old.	Delete all records where  CompletedInd is not null.  Delete all records where CreateDT is more than 120 days old.



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Business Area	Archive/Delete Rule	Logic
Staff Reminders	Delete all records marked	Delete all records where
	complete, and delete records not	CompletedInd is not null.
	marked complete, but more than	Delete all records where <b>CreateDT</b> is
	120 days old.	more than 120 days old.
Flowsheet	Delete after 2 years	Delete all records where
		PlanYearMonth is more than 2 years
		old.
Address History	Delete after 5 years	Delete all records where ChangeDT is
		more than 5 years old.
Caregiver History	Delete old records after 5 years	Delete records where <b>JoinDT</b> is more
		than 5 years old and the record is not
		the most recent for the client.
Survey Questions,	Delete after 3 years	Delete all PH_ClientSurvey records
Answers & Client		where SurveyQuestionAskedDT is
Answers		more than 3 years old.
		Delete all <b>SURVEY</b> records where
		COLLECTION_END_DATE is more
		than 3 years old. Delete all
		SURVEY_ANSWER records
		associated with the deleted SURVEY
		records.
Appointment Book	Delete after 4 years	Delete all ph_clientappointment
Appointment book	Delete after 4 years	records where appointmentdt is
		1
		more than 4 years old.
		Delete all la_staff_available_time
		records where <b>startdt</b> is more than 4
		years old.
		Delete all ph_nutredclass records
		where <b>classstartdt</b> is more than 4
		years old.
Error Tracking	Delete after 2 years	Delete all records from
		program_error where
		error_datetime is more than 2 years
		old.
Logon Tracking	Delete after 2 years	Delete all records from
		la_staff_person_logon where
		logon_timestamp is more than 2
		years old.
Applicants	Delete after 6 months based on	Delete all records in the listed tables
	initial application date if no follow	for an applicant where the client does
	up	not have any prior
		WIC_Certification or
		CSFP_Certification records and the
		most recent WIC_Application record
		or the most recent
		CSFP_Application record exists with
		an CreateDT more than 6 months
		old, and the most recent
		PH_ClientContact record has a
		ContactDT more than 6 months old.



Dusiness Acce	Archive / Delete Dule	Logic
Business Area	Archive/Delete Rule	Logic
·		If the applicant is the only member of a family, delete all the records in the associated family tables.
Shelf Item Price Data	KS & ITCA Delete after 3 years  NH Delete after 3 years as long as it is not the most recent entry.	KS & ITCA Delete all records in vendor_price_survey where survey_start_datetime is more than 3 years old. NH Delete all records in vendor_price_survey where survey_start_datetime is more than 3 years old as long as it is not the most recent entry.
Simple Archive		
Checks/Vouchers	Archive two years after first use date	Archive all <b>WICFI_FoodInstrument</b> records where <b>FirstUseDT</b> is more than 2 in the past.
Redemption records	Archive two years after banking service process date (KS, ITCA) or resolution date (NH)	Delete all records where  RedeemedDT is more than 2 years old
Complex Archive	4	
Client Data	Archive based on the associated client category specific rules:  Archive Infants and Children when they turn 7 years old	Archive all records where the client's date of birth makes them at least 7 years old.  Archive all records where the client's date of birth makes them at least 55
	Archive Pregnant, Breastfeeding and Postpartum when they turn 55 years old  Archive Seniors when they turn	years old.  Archive all records where the client's date of birth makes them at least 121 years old.
	121 years old  Archive Clients who are deceased	Archive all records for client who has become deceased
Family Group data		When last client in the group is archived, then archive the family as well.

#### Central Processing Site Hosting Services

CQuest currently provides managed hosting services for the Central Processing Site (CPS) for the New Hampshire WIC Program at our Springfield Data Center.

The Springfield Data Center infrastructure includes:

• Secure, State-of-the-Art Facilities.

The computer room was designed with state-of-the-art systems to ensure an appropriate environment. The room is secure at all times; only authorized personnel are given access,



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and all access activity is recorded within the security system. Water detection devices in the room's subfloor notify the facility manager if water or condensation is present. A 100 amp feed of power ensures enough electricity to run the infrastructure without overload. The environment is protected by a Cisco ASA 5520 firewall. The firewall uses stateful packet inspection to keep track of the state of network connections traveling across it. The firewall is programmed to distinguish legitimate packets for different types of connections. Only packets matching a known connection state are allowed by the firewall; others are rejected. And finally, a sophisticated automatic control system allows staff to monitor everything from the air conditioner units to the generator, and to receive alarm notifications for various events.

#### Power Redundancy.

A 1,600 amp generator supplies backup power to the entire facility, including the computer room. When primary power is lost, the system automatically switches over to the generator, which can provide power for up to 36 hours. As a result, the infrastructure that houses the hosted CPS servers will remain operational, even during a power outage. The servers are further protected from power outages by UPS units, which provide battery backup power while the generator takes over. This also ensures no "hiccups" in service.

#### Gas Fire Suppression System.

An environmentally safe, non-toxic gas fire suppression system is installed in the computer room to suppress fires while protecting high-value assets and business continuity. The "clean agent" system will not damage equipment or electronics, is safe for people, leaves no residue and requires no cleanup, greatly reduces the amount of smoke and soot damage caused by fire, and provides three dimensional suppression, extinguishing fires in hard-to-reach spaces.

#### · Cooling Redundancy.

Given the heat output of electronics, one concern of any computer room is high temperatures. The computer room utilizes a separate cooling system from the building's HVAC system to ensure targeted control over the computer room's temperatures. This system includes two air conditioning units; the primary and secondary units rotate responsibility for cooling the room, with the secondary unit providing support when temperatures increase past a set threshold. If one unit should fail, the other unit automatically takes over. The cool air is routed through the room's subfloor, and is vented out at strategic locations throughout the room.

#### Communications Redundancy.

With the hosted CPS servers relying on connections with the internet it is imperative that downed lines don't interfere with business. Therefore, CQuest has implemented redundancy with communications by installing both a DS3 line with AT&T, as well as a fiber line through Springfield's City, Water, Light and Power (CWLP). The lines enter the facilities at different sides of the building, and should one connection be lost, the other connection automatically activates.

#### CPS Hosting Services to be delivered to New Hampshire by CQuest:

- Manage the databases on all CPS servers.
- · Manage services on all CPS servers.
- Export and import data.
- Manage synchronization services between the consolidated and multisite databases.
- Install and update the WIC system applications, patches, and other utilities
- Monitor system, security and application logs on all CPS servers.

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- Review backup operations.
- Provide firewall security requirements for the MSC WIC System with the State Agency input.
- Perform data extracts and ad-hoc queries.
- Manage the sharing of data resources within the MSC WIC System.
- Create and update folders and files anywhere in the MSC WIC System.
- Manage network user accounts on the MSC WIC System CPS domain.
- Manage daily backups, daily off-site data storage in a secure location, and restore operations.
- · Monitor CPS physical hardware.
- Upgrade or replace CPS physical hardware components in coordination with the State Agency.
- Configure the network, including assigning IP addresses for CPS servers.
- Configure and manage firewalls for the MSC WIC System CPS.

#### MSC WIC System Maintenance

CQuest will perform routine maintenance on the MSC servers on weekends or after the following times:

State Agency	After hour maintenance
New Hampshire	5:00 pm (EDT/EST)
Kansas	6:00 pm (CDT/CST)
ITCA	6:00 pm (PDT/PST)

CQuest will let the State Agency staff know in advance of any scheduled maintenance that will occur during the evenings or weekends.

#### **Outage Notification Process**

There are two (2) types of outages that can be experienced by users of the MSC WIC System: unplanned and planned. In both cases, communication between CQuest and the State Agency is critical to ensure that operations of the MSC WIC System are impacted as minimally as possible.

**Unplanned Outages** – an unplanned outage typically results from malfunction of hardware, software, or data communication lines. Notification of an unplanned outage is automatically sent to key CQuest staff and State Agency designees. Notifications are generated when the outage occurs, when status updates are available, and when the outage is resolved.

In many cases, CQuest may not be aware of an unplanned outage until the State Agency or local agency staff communicate that they are impacted. Unplanned outages that impact production and mission critical functions (i.e. printing food instruments) are assigned Priority 1.

CQuest staff will immediately be assigned to resolve unplanned outages. CQuest will use the CustomerWise on-line customer support software package to capture information on unplanned outages and will log the detail of activity taken to resolve the outage. CQuest's technical staff will periodically provide updated information to the State Agency of the outage situation.

**Planned Outages** – CQuest will attempt to follow a fixed maintenance schedule whenever possible, if an outage is required to perform maintenance and hardware or system updates. However, on occasion, infrastructure-related maintenance will be required that cannot follow a fixed maintenance window. In such cases, CQuest's Senior Director of System Development and Software Support will work with the State Agency to schedule a planned outage and ensure that no conflicts exist with the timing of the scheduled maintenance windows. CQuest's Senior Director of



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System Development and Software Support will communicate the progression of the scheduled maintenance to the MSC Project Manager, or his/her designee, from initial request until the scheduled maintenance is completed.

#### **Help Desk**

CQuest uses an integrated three-tier approach to providing Help Desk Support Services to the MSC State Offices and Local Agency users. These support services include incident logging and reporting; end-user support of state office and local agency applications; desktop, laptop, printer, print servers, Jetpacks, and network support, including mobile wireless networks; dispatching of subcontracted service technicians for on-site support (New Hampshire only); data, database and data synchronization support; and ad hoc reporting services. Additionally, Help Desk Support Services staff may receive system modification requests from the MSC which are logged into CustomerWise to be evaluated by the MSC.

The work described in this section comes to CQuest primarily through the Help Desk toll free number but may also be received via the Help Desk email account. This work is logged in the customer support software and is triaged for appropriate follow up.

The CQuest Help Desk provides the MSC WIC System and end-users with:

- A single point of contact when users have MSC system questions or are experiencing technical problems including application issues, workstation or printer installation issues, and network connectivity issues.
- Coverage that ensures help is available to users during normal business hours.
- Courteous and knowledgeable personnel who will provide answers and resolutions to a variety of basic to advanced-level questions and issues regarding the MSC WIC System.

#### Levels of Support

The three levels of Help Desk Support Services are as follows:

**Tier-1 Support** – Tier-1 support is provided by the CQuest Help Desk. Help Desk staff are responsible for:

- Logging incidents into the call and issue tracking software,
- Answering basic questions and/or resolving quick issues related to State Agency and local agency application(s),
- Answering basic questions and/or resolving quick issues related to desktop, laptop and printer operations,
- · Closing incidents resolved by Tier-1 support, and
- Escalating issues and questions to Tier-2 support when appropriate.

**Tier-2 Support** – Tier-2 support is an intermediate level of support and is provided by Software Support Specialists. Software Support Specialists are responsible for:

- · Logging incidents from Tier-1 overflow into the call and issue tracking software,
- Answering in-depth questions and/or resolving associated software issues related to State Agency and local agency application(s).
- Answering basic to upper mid-level questions and/or resolving associated issues related to desktop, laptop, and printer operations.
- Creating the MSC WIC System user accounts and/or granting application security clearances for State Agency and local agency users.



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- Running the daily banking process.
- Providing remote setup and configuration of local desktop workstations, laptop workstations, printers, and wireless routers in support of MSC WIC System applications.
- · Closing incidents resolved by Tier-2 support, and
- Escalating advanced issues and questions to Tier-3 support unit as appropriate.

CQuest's Manager of Help Desk Services has primary responsibility for management of Help Desk staff and their activities.

**Tier-3 Support** – Tier-3 support is an advanced level of Help Desk Support Services and is provided by technical experts from the Software, Database Administration and Network Services units.

Software Application Analysts are responsible for:

- Resolving basic to advanced level issues related to the WIC applications,
- Creating CustomerWise tickets for software defects,
- Escalating potential MSC software bugs to the development group,
- Communicating with the MSC and CQuest management about Tier-3 activities.

CQuest's Associate Director of System Development and Software Support has primary responsibility for management of Software Support Specialists and activities related to helpdesk support and problem resolutions.

CQuest's Senior Director of System Development and Software Support functions as a central point of coordination and communication across support levels and operational units while overseeing Help Desk Support Services.

Network Services Technicians are responsible for:

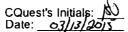
- · Resolving advanced level issues related to desktop, laptop and printer operations,
- Resolving advanced level issues related to servers, networks and wireless networks,
- Performing WIC server setup and configuration including installation of Sybase ASA and Arcana Scheduler software,
- Troubleshooting telecommunications issues and working with Local IT to resolve issues,
- Identifying the need for and dispatching designated subcontractor to provide on-site technical support as required,
- Respond to MSC WIC System hardware and network performance issues,
- Communicating with the MSC and CQuest management about Tier-3 activities.

CQuest's Senior Network Engineer has primary responsibility for management of Network Services Technicians and their activities.

Database Administrators are responsible for:

- Resolving basic to advanced level issues related to database operations,
- Resolving basic to advanced level issues related to data, database schema, and data synchronization,
- Configuring Sybase ASA and Arcana Scheduler software,
- Resolving mobile check-out/in issues (Mobile Sync),
- Escalating potential MSC software bugs to CQuest Quality Assurance staff,
- Responding to database performance issues,
- Communicating with the MSC and CQuest management about Tier-3 activities.







CQuest's Senior Director of System Development and Software Support has primary responsibility for management of Database Administrators and their activities, and acts as a central point of coordination and communication within Help Desk Support Services for managing issues that cross support levels and operational units.

#### Staff Hiring, Training, and Supervision

CQuest will operate an effective and efficient Help Desk with well-trained staff. Help Desk Support Services staff will have the required skills, training and experience necessary to provide the level of support indicated by their associated tier level. A CQuest manager will oversee the staff and activity of a particular tier level and have responsibility for the training, and supervision of staff within that tier level. The Senior Director of System Development and Software Support will have the primary responsibility for hiring.

#### Staffing Levels and Schedule

The weekly schedule for Help Desk Support Services staff will be based on the required MSC service hours. Help Desk Support Services staff will be available during these service hours. Staffing will be based on call loads and the nature of the calls being received, and will be adjusted and/or services expanded as indicated by these factors. During peak times, more staff will be scheduled to handle service calls. CQuest will work with the MSC staff to adjust service levels if necessary.

During service hours as described below, Help Desk Support Services staffing levels will be adequate to provide coverage at each level of support: Tier-1, and Tier-2.

#### Help Desk Service Hours

CQuest will provide telephone Help Desk support to members of the MSC as follows:

Monday through Friday – 7:00 am to 7:00 pm (CST) and 7:00 am to 8:00 pm (CDT). The MSC and CQuest may agree to adjust these hours based on actual call volumes.

CQuest's Help Desk Support Services staff will provide normal services with normal staffing levels on all MSC business days except for days that are designated as holidays in the following list:

CQuest Holidays	MSC Exceptions
New Year's Day	
Martin Luther King Day/Civil Rights Day	Not observed by all MSC local agencies
President's Day	Not observed by all MSC local agencies
Memorial Day	
July 4 <sup>th</sup>	
Labor Day	
Veterans Day	Not observed by all MSC local agencies
Thanksgiving Day	
The day after Thanksgiving Day	Not observed by all MSC local agencies
Christmas Day	

If the MSC believes it important and necessary to have Help Desk staff available on any of the above specified holidays, CQuest will provide the agreed upon resources at the rates provided in our cost proposal.



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Callers to the Help Desk on the agreed holidays will receive a message stating that the Help Desk is closed followed by the opportunity to leave a voice mail message. Voice mail messages left on these holidays will be returned by 10:30 a.m. CST/CDT on the next business day. Toll free numbers for each MSC state will be published and distributed to all State and local agency staff.

#### Preparing to Contact the Help Desk

All callers to the Help Desk are expected to be prepared to work with Help Desk staff when they place a call. This would include having the relevant information to allow the Help Desk staff to triage the issue.

When reporting an incident, the Help Desk staff will ask the caller to provide the following information as required:

- Caller's name
- Clinic/Agency site name (required)
- · Verification of location
- Verification of telephone number
- Call reference number (if following up on a prior call)
- Exact error message, if one exists
- · Hardware manufacturer's name
- Description of the incident, including what steps they were performing when the issue was noticed

An incident will not officially be opened until all necessary information is collected.

#### Prioritization of Calls and Service Requests

Help Desk staff will answer all calls received through the main Help Desk toll-free number and requests submitted via e-mail. Calls to the Help Desk (Tier 1) will receive priority over requests submitted via e-mail. Staff will perform triage, solving easier problems quickly, and escalate more complex or time consuming issues to Tier 2 support staff as appropriate. Second level support staff will perform triage, solving intermediate issues, and escalate more complex of time consuming issues to Tier 3 support. Tier 3 support may work with Local Agency IT support and/or dispatch the designated on-site technical support subcontractor (New Hampshire only) to address some kinds of hardware/software, network maintenance and repair, and telecommunications issues.

In order to facilitate responsive service in times of high call volume, incoming Help Desk calls are assigned a priority based on the severity of the problem. These priorities are:

#### Priority 1

The clinic is not functioning in at least one of the major application areas (client services, printing checks/vouchers, entering certifications, client in the clinic needing services, etc.)

Local agency staff should not use e-mail to submit a Priority 1 issue. Problems that prevent services from being provided to clients should be reported by calling the toll free number and speaking directly to a Help Desk staff or by leaving a voice-mail message.

RFP 5.2.8.1a – Priority 1 calls are categorized as a Class A Deficiency - (i) The Contractor shall have available on-call telephone assistance, with issue tracking available, during system operations with an email / telephone response within two (2) hours of request; or the Contractor shall provide

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support on-site or with remote diagnostic Services, within four (4) business hours of a request.

Priority 2

One of the workstations is not functioning in at least one of the major application areas (client services, printing checks/vouchers, entering certifications, client in the clinic needing services, etc.)

RFP 5.2.8.1b – Priority 2 calls are categorized as a Class B Deficiency - MSC system users (local clinics or State Agency staff) shall notify the Contractor of such Deficiencies during regular business hours and the Contractor shall respond back within four (4) hours of notification of planned corrective action; The Contractor shall repair or replace Software, and provide maintenance of the Software in accordance with the Specifications, Terms and Requirements of the Contract.

Priority 3

All stations are functioning, but the application is not functioning per specifications. Priority 3 is assigned if the user is unsure how to complete a task or has a question regarding a process or task.

Users who have comments on the application(s) or business process or want to make recommendations to improve the process or application(s) should be directed to call the State Agency. Comments and recommendations submitted to the MSC Help Desk are logged into CustomerWise to be evaluated by the MSC.

Local agency staff should use e-mail only when submitting a low priority issue. Problems that prevent services from being provided to clients should be reported by calling the toll free number and speaking directly to a Help Desk staff or by leaving a voice-mail message.

RFP 5.2.8.1b – Priority 3 calls are categorized as a Class B Deficiency - MSC system users (local clinics or State Agency staff) shall notify the Contractor of such Deficiencies during regular business hours and the Contractor shall respond back within four (4) hours of notification of planned corrective action; The Contractor shall repair or replace Software, and provide maintenance of the Software in accordance with the Specifications, Terms and Requirements of the Contract.

Priority 4

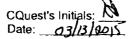
An issue with a non-critical application is not functioning per specifications. Priority 4 is also assigned if the user is unsure how to complete a task or has a question regarding a process or task in a non-critical application.

RFP 5.2.8.1b – Priority 4 calls are categorized as a Class C Deficiency - MSC system users (local clinics or State Agency staff) shall notify the Contractor of such Deficiencies during regular business hours and the Contractor shall respond back within four (4) hours of notification of planned corrective action; The Contractor shall repair or replace Software, and provide maintenance of the Software in accordance with the Specifications, Terms and Requirements of the Contract.

**Response Times** 

The goal of the Help Desk is to answer a minimum of 95% of all support calls within 15 seconds (4 rings). If all Help Desk staff are busy, calls will automatically rollover to Software Support Specialists (Tier-2 support). If all Software Support Technicians are busy, calls will be forwarded to voice-mail and callers will be instructed to provide their name, the nature of the problem, and a callback number. The voice-mail message instructs callers to stay on the line if they are experiencing an outage or problem preventing them from providing services to clients who are waiting.







Messages are retrieved from the voice-mail box as soon as call volume permits. These calls are prioritized, responded to accordingly, assigned an incident number, and recorded in an on-line customer support software package.

All e-mails submitted to the Help Desk will be acknowledged via an e-mail reply on a same day basis. All e-mails submitted to the Help Desk will be assigned an incident number. The Help Desk will respond to the sender, officially acknowledging receipt of the e-mail, and provide the sender with the assigned incident number. The State Agency will instruct local agency staff to use e-mail only when submitting a low priority issue. Problems that prevent services from being provided to clients should be reported by calling the toll free number and speaking directly to a Help Desk staff or by leaving a voice-mail message.

It is the responsibility of the Help Desk staff to monitor the voice mail system and ensure calls are returned. If calls are not returned the same day, Help Desk staff or other appropriate Help Desk Support Services staff will note this in the customer support software, indicate a reason the call was not returned, if known, triage the call, and expedite a response.

It is the responsibility of the Help Desk staff to monitor the number of items submitted by e-mail to ensure they are given an incident number and that a response is sent to the sender within the agreed upon time. If a response is not sent the same day, Help Desk staff or other appropriate Help Desk Support Services staff will note this in the customer support software, indicate a reason the e-mail was not formally acknowledged, if known, triage the problem, and expedite a response,

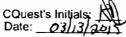
If it becomes necessary to place a caller on hold, the caller may not be put on hold for more than 3 minutes.

#### Resolution Timeframes

When responding to problems reported to the CQuest Help Desk, the following timeframes have been established for acknowledgement, response, and resolution for the Client Services application, Local Vendor Management (ITCA and Kansas Only), the Voucher Management application (NH Only), and Voucher Processing/Entry System (NH only) and the MSC Training Databases. For purposes of this Service Level Agreement the definition of "resolution" is that the clinic is up and running with a temporary or permanent solution. It is recognized by CQuest and the State Agency that mitigating situations may arise where there are exceptions that must be made. In these cases, the exception will be documented and the caller informed. Resolution timeframes by priority are as follows:

- Priority 1 Respond with resolution within 2 hours.
- Priority 2 Respond with resolution within 4 hours.
- Priority 3 Respond with resolution within 4 hours.
- Priority 4 CQuest and the MSC will prioritize non-mission critical applications within 90 days after execution of the Contract.







#### **Escalation Procedures**

Should a call or e-mail submitted to the Help Desk not be resolved within the Resolution Timeframes listed above, the State Agency may escalate the resolution of the issue to the next higher level by contacting the Manager of Help Desk Services or the Senior Director of System Development and Software Support.

Should resolution of the issue not occur satisfactorily at the first level of escalation, the State Agency will escalate the issue to the CQuest President/CEO.

## **Emergency Procedures**

CQuest's Help Desk staff will take the actions necessary to ensure that emergency situations reported to the Help Desk are immediately escalated to the appropriate staff needed to assist the MSC in providing business continuity (i.e. issuing benefits to clients) and/or implementing disaster recovery procedures.

#### **Automated Call Distribution**

All calls made to the CQuest Help Desk are answered by the Cisco United Intelligence Center system which routes the call through automated call distribution to a Help Desk staff. Help Desk staff answer calls in the order in which the calls are received. The Cisco United Intelligence Center system keeps track of which staff was routed the last call and routes the next incoming call to the Help Desk staff that is next in the ordered list. Statistics are kept by the phone system and serve as a resource for managing staffing levels in response to call volumes. The phone system provides call volume reports that include:

- Date of calls
- Number of calls received
- Statistics report
- Number of calls abandoned
- Average call duration
- Average Speed of Answer

CQuest will include these statistics in the Monthly Status Report.

#### Call Tracking Software

Help Desk Support Services staff are trained in using the designated call and issue tracking software. The call and issue tracking software serves as a means for Help Desk Support Services staff to create an incident in response to a call or email. First, second and third tier support are able to record further information about an incident and/or its resolution. The call and issue tracking software provides a means of transitioning ownership of an incident from one support unit to another and/or from one staff person to another. The issue tracking software also serves as a tool for communicating with the MSC and non-Help Desk staff.

#### Hardware Requirements

Help Desk Support Services staff use sufficient equipment that efficiently and accurately provide support for users of the MSC WIC System. All Help Desk staff use workstations with essentially the same capacity and configuration as those used by local agency staff. Tier-2 Software Support Specialists and Tier-3 technicians use workstations with similar or additional capacity. Help Desk Support Services staff have access to non-production versions of the MSC WIC System environments which provide a means of reproducing and diagnosing problems.

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CQuest's Initials: 100 Date: 63/13/2015



#### Reporting

CQuest will prepare and submit a Monthly Status Report to the MSC Project Manager or his/her designee that provides a description of Operation Services activities. The report also includes two sections that relate to Help Desk Support Services activities.

Help Desk Monthly Statistics - This section includes the following information:

- · Number of calls in
- Average wait time
- Average call time
- Number of cases opened
- · Number of cases closed

Summary of subcontractor on-site support (Applicable to NH Only)

- Service date
- Service Location
- · Description of Services

#### Standard Coverage

CQuest will provide Help Desk coverage during the standard business hours except for days that are designated as Federal and/or State holidays (listed above in section titled *Help Desk Service Hours*).

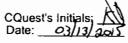
Department	Description	Coverage Times
Operations	System operations, database administrators, infrastructure include file/print servers, and e-mail servers.	New Hampshire  Monday - Friday  9:00 am - 6:00 pm EDT/EST  or on an as negotiated basis
	During period of 8:00-9:00 a.m. EDT/EST for New Hampshire and 4:00 – 5:00pm for MST for ITCA, Operations staff are on immediate oncall from Helpdesk.	Kansas Monday – Friday 8:00 am – 5:00 pm CDT/CST or on an as negotiated basis
		ITCA Monday - Friday 7:00 am - 4:00 pm MST or on an as negotiated basis

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CQuest's Initials: Note: 03/13/2015



Department	Description	Coverage Times
MSC application experts	Coverage by MSC WIC System application experts will be provided during the hours listed in the Coverage Times column for questions about application(s) functionality that Help Desk are unable to answer.	New Hampshire  Monday - Friday 9:00 am - 5:30 pm EDT/EST or on an as negotiated basis  Kansas  Monday - Friday 8:00 am - 5:30 pm CDT/CST or on an as negotiated basis  ITCA  Monday - Friday 8:00 am - 5:30 pm MST or on an as negotiated basis
Remote technical support services. (NH Only)	Coverage will be provided during the MSC core business hours.	New Hampshire Monday - Friday 8:00 am - 5:00 pm EDT/EST
On-site technical support services (NH Only)	Coverage will be provided during the MSC core business hours.	New Hampshire Monday - Friday 8:00 am - 5:00 pm EDT/EST
Help Desk services	Coverage will be provided to answer phone calls, provide basic level support, triage problems, and route calls.	New Hampshire Monday - Friday 8:00 am - 8:00 pm EDT/EST Kansas Monday - Friday 7:00 am - 7:00 pm CDT/CST ITCA Monday - Friday 6:00 am - 6:00 pm MST





#### **Performance Tracking and Reporting**

CQuest agrees to maintain a level of service to the State Agency and WIC local agencies at the standards set forth below. Performance measurements set a target bar that CQuest will strive to attain. This bar is set with the expectation that the performance measurement target will not be met for every incident or request for service by the State Agency, but that CQuest staff will meet the expectation a certain percentage of the time for a given category measured as set forth in the following tables.

CQuest will include the performance tracking results in the Monthly Operation Reports as described in the tables below. CQuest and the State Agency will work cooperatively to create, update, and evaluate new and existing performance measures.

#### Statistical Reporting

Reports	Frequency Reported	Report Description
Help Desk (calls)	Monthly	Report provided to the State Agency on the following:  Coverage Hours  Number of Calls In  Average Speed of Answer  Number of Incidents Opened  Number of Incidents Closed  Number of calls by priority
Outages	Monthly	Report provided to a State Agency on critical outages.
Specialty Report	Monthly	Reports (ad hoc or data sets) specifically requested by a State Agency for the capture of data when a minimum two-week lead time is needed to provide the data.
Help Desk Annual Survey	Annually	Survey sent to the all WIC employees to help determine the quality of help desk support and the health of the MSC WIC System.
Help Desk Feedback Survey	Ongoing – results complied quarterly	Surveys completed by Local or State Agency personnel upon CQuest closing of a Help Desk incident. CQuest will strive to meet a benchmark of 80% or greater approval rating.

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CQuest's Initials: Date: 03/13/2015



#### Responsibilities

This section of the Service Level Agreement defines the responsibilities for defined tasks and categories of service covered by this Service Level Agreement. Both parties understand and agree that their performance related to the responsibilities listed below is critical to achieving and maintaining high quality operations and maintenance support of the MSC WIC System.

#### **Application Support**

#### **CQuest Responsibilities:**

- Perform software development
- Perform technical project management and coordination
- Manage day-to-day technical application activity
- Manage any changes or modifications to the MSC WIC System software on production systems
- Document all changes made to the software in Release Notes
- Document and test any changes or modifications on a test server prior to placing the changes in a production environment
- Provide hosting tasks mutually agreed upon by CQuest and the MSC on the MSC WIC System
- MSC WIC System business and systems analysis
- MSC WIC System maintenance
- Maintain MSC WIC Training databases at current production release levels within one month of new release.

#### The MSC Responsibilities:

- Provide knowledgeable resources with whom developers and analysts may collaborate to obtain business information, rules, and goals
- Provide resources to support the Contract, including a Point of Contact (POC), stakeholders, and subject matter experts from a business perspective
- Approve and sign off on business requirements
- Provide resources to review and sign off on Contract deliverables
- Provide appropriate applications and testing staff during User Acceptance Testing process to complete tests within the scheduled window
- Prioritize Contract IT tasks by the allocation of resources provided in the budget
- Authorize invoices for payment upon approval for production, or when other agreed-upon acceptance criteria are met, if applicable

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#### Infrastructure Software Support

#### **CQuest Responsibilities:**

- Document infrastructure software used by CQuest and at the CPS that relates to the MSC WIC System
- Apply patches as required per the manufacturer or as needed to meet the needs of the business
- Perform backups on data and restore on WIC systems hosted by CQuest.
- Notify the MSC's Project Manager of scheduled and unscheduled system outages and operational problems
- Provide support for all of CQuest's standard infrastructure software utilized for file and print server access, backup and recovery, anti-virus and SPAM control, software patch updates, remote access mechanisms, and appropriate Operating System setup, configuration, and file transfer services supporting WIC systems hosted by CQuest.
- Define specific needs based on MSC requirements such as:
  - File/print
  - Security
  - Messaging
  - Backup/recovery
  - Anti-virus
  - SPAM control
  - Patch management
  - Remote access
  - Operating System setup and configuration
  - FTP services

#### The MSC Responsibilities:

- Work with CQuest to approve scheduled down time and communicate to other Department and local agency staff
- Act as Point of Contact (MSC Project Manager) for CQuest during unscheduled outages
- Communicate unscheduled outages to appropriate State Agency and local agency staff
- Maintain and secure original versions of COTS-based system and application software (examples: MS Word or Excel) if any are used

#### Infrastructure Hardware Support (NH Only)

#### **CQuest Responsibilities:**

- · Set up server hardware peripherals per CQuest standards
- Perform scheduled maintenance on server, peripheral, and network equipment at least one a year
- Communicate critical outages to the MSC Project Manager or his/her designee.

#### The MSC Responsibilities:

- Approve scheduled outages and communicate to other State Agency departments and local agency staff
- Provide a Point of Contact (the MSC Project Manager or his/her designee) for CQuest during unscheduled outages



CQuest's Initials: 180 Date: 03/13/2615



#### Help Desk Support

#### **CQuest Responsibilities:**

- Log the State and Local Agency calls within the proper timeframe and follow escalation and resolution procedures to resolve the reported issues
- Maintain an Issue Log that records all incidents, including date received, to whom the issue
  was assigned, whether the issue was resolved, any interim activity, and the final disposition
- Provide designated State Agency and IT staff with access to the Help Desk Log and the Issue Log
- Provide an opportunity for the State Agency staff to complete the Customer Satisfaction Surveys and participate in the Benchmark Surveys

#### The MSC Responsibilities:

- Perform quarterly or as-needed review of Help Desk functions including response times, documented resolutions, and follow-up/communications regarding actions planned or taken
- Review the Help Desk log on a regular basis to ensure that the proper response time is being followed

#### Desktop/Laptop/Router/Printer/Other Hardware NH Only)

#### **CQuest Responsibilities:**

 Perform installation, upgrade, and configuration of standard desktop hardware, software, and standard peripherals and accessories required for the operation of the MSC WIC System. If/when non-standard equipment is used; make reasonable efforts to achieve acceptable system performance. CQuest Help Desk or Operations staff cannot guarantee support of non-MSC WIC System hardware, software, peripherals, and accessories.

#### The MSC Responsibilities:

 Work with CQuest to ensure that standard equipment and software is purchased wherever possible and financially feasible

#### Monitoring

#### **CQuest Responsibilities:**

- Monitor server and network logs to ensure the MSC WIC System infrastructure is functioning properly
- Notify MSC Point of Contact (MSC Project Manager) and follow defined communication procedures if monitoring provides evidence of potential performance issues with system logs, LAN/WAN, database performance and disk space

#### The MSC Responsibilities:

Provide resources to work with CQuest if issues are experienced that require the MSC participation

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#### Reporting

#### **CQuest Responsibilities:**

- Provide standard metric and statistical reports for activity summarization and decision making in the following areas:
  - Help Desk incidents
  - Help Desk satisfaction metrics
  - Service requests
  - System changes
  - Outages
  - Special report requests (ad hoc reports)
  - Satisfaction survey

#### The MSC Responsibilities:

- Provide the resources responsible for review of required metric reporting
- Review and provide feedback on metrics provided

#### Database Management

#### **CQuest Responsibilities:**

- Install, create, modify, and maintain database structures and software as required by CQuest's development team
- Provide resources for database management, support, and services for specified applications that require this service

#### The MSC Responsibilities:

Work with CQuest staff to provide information on the MSC WIC System data needed

#### Security Services

#### **CQuest Responsibilities:**

- Provide a secure network environment for the MSC WIC System software, hardware, and data including:
  - Network intrusion
  - > Physical security of equipment located in CQuest offices
  - User password
  - > Application level security
- Provide safety and security solutions for data, such as encryption and masking of identifying information as recommended by the MSC

#### The MSC Responsibilities:

- Immediately report any suspicious IT activity to CQuest for joint follow-up
- When staff are terminated and/or reassigned, notify CQuest promptly so that access to the MSC WIC System, applications, user names and passwords can be disabled or deleted.
- The MSC reserves the right to request the reassignment of CQuest staff for security purposes.

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CQuest's Initials: KDate: 03/(3/2015



#### Training/Instruction

#### **CQuest Responsibilities:**

- Provide instructions and assistance to end users related to the MSC WIC System as needed through the Help Desk
- Provide MSC WIC System training to promote successful user acceptance of new features or modifications made to the MSC WIC System; the format of, and compensation for, such training will be negotiated on a case-by-case basis and defined in a Task Order.
- Revise the MSC WIC System Help and System Release Documentation as modifications are made
- · Upgrade MSC Training environments as needed

#### The MSC Responsibilities:

- Provide appropriate personnel resources to attend or provide training
- Training of other State Agency or local agencies' staff not participating in user acceptance of new MSC WIC System features or modifications is the responsibility of the MSC

#### Planning

#### **CQuest Responsibilities:**

- Manage long-term capacity for storage of historical data and planned growth for CPS hardware and software (NH Only)
- Work with the State Agency and local agencies to restore database functionality in the event of a disaster

#### The MSC Responsibilities:

- Manage long-term and planned growth for hardware and non-MSC WIC System software at the State Office and local agencies, and when appropriate, develop and implement a plan for lifecycle upgrades and/or purchase of new and upgraded products
- Evaluate opportunities for statewide efficiencies, standardization, and collaboration

#### Joint CQuest/MSC Responsibilities:

 CQuest and the MSC shall collaborate on the feasibility and assignment of generating Project Schedules for system enhancements of mid-to-large size or complexity. Project Schedules shall be formal, written, and of sufficient detail to indicate milestone target dates, resources, and the critical path of tasks, including IT and key milestone tasks

#### Resource Allocation

#### **CQuest Responsibilities:**

 CQuest will provide fully qualified Help Desk, Operations, and Development staff to adequately staff Help Desk, Operations, Maintenance, and Enhancement requirements of the MSC WIC System

#### Joint CQuest/MSC Responsibilities:

 CQuest and the MSC shall estimate and plan IT resources desired for a particular biennium to meet the primary business objectives of the MSC



CQuest's Initials: 1



#### Standards

#### **CQuest Responsibilities:**

CQuest shall manage projects within cost constraints.

#### Joint CQuest/MSC Responsibilities:

- CQuest and the MSC management shall collaborate and ensure that IT systems are created and maintained in a manner that adheres to the MSC, State and federal statutes, and administrative rules and standards
- System documentation shall be updated and uploaded to the MSC SharePoint site as needed and made available for use by CQuest and the MSC
- When providing maintenance services, CQuest shall ensure that the software originally installed is operational when maintenance is completed, unless expressly directed otherwise by the MSC
- When providing upgrades, CQuest shall ensure that the proper version of software products not being updated are still operational, unless expressly directed otherwise by the MSC

#### Operations

#### **CQuest Responsibilities:**

- Review and/or make recommendations regarding system hardware and software upgrades
- Participate in developing implementation schedule for installation of hardware or system software releases, upgrades, and patches for both test and production servers
- Work with the MSC's Project Manager (POC) to determine scheduling, production control, output management, and Disaster Recovery needs
- Participate in MSC hardware/software upgrades by testing the MSC WIC System software prior to the upgrade being implemented to ensure proper System operation
- Proactively communicate modifications to systems impacting CQuest infrastructure
- Document and schedule changes or modifications to systems and applications

#### The MSC Responsibilities:

- Review recommendations and approve system hardware and software upgrades
- Participate in developing implementation schedules for installation of hardware or system software releases, upgrades, and patches for both test and production servers
- Participate in system hardware/software upgrades by testing the MSC WIC System applications prior to the completion of the upgrade to ensure proper System/application operation
- Review the schedule of maintenance outages and planned activities for each maintenance event and inform CQuest of any conflicts with production or usage schedules
- Notify the users of the MSC WIC System of scheduled and unscheduled outages, operational problems, and software/hardware upgrades
- Collaborate with CQuest's Senior Director of System Development and Software Support to determine job scheduling production control, output management, and Disaster Recovery needs.

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CQuest's Initials: No. 100 Date: 03/13/2015



<b>General Information</b>				
MSC WIC System				
Task Order Title: Task Order Number: Date Request Submitted: Task Order Originator:	Automated Risk Factor <del>Analysis</del> Implementation 2015 – 02 12/14/2015 The Multi-State Consortium (MSC)			
	New Regulation			
Priority Level: Urgent H	ligh 🛮 Medium 🔲 Low			
Risk and Impact Assessment re	quested/required by MSC?  Yes  No			
Section I				
Task Order Request				
Scope of Work				
	and documentation work done under Task Order 2014 03, the automated high risk functionality defined by the MSC.			
Deliverables				
Deliverables for the <b>Autom</b>	ated Risk Factor Implementation project are as follows:			
<ol> <li>Initial Implementation</li> <li>Completed internal to</li> <li>UAT Support</li> <li>Production Deployment</li> </ol>	esting and Guided Review			
Assumptions				
None				
Customer assets available	e to assist in completion of this Task Order			
Requirements: MSC Experts Deliverable Acceptance: San	s will serve as Unit Testers on the new functionality add Fry			

CQuest's Initials: MODate: 03/13/2015

Page 1



# Section II Initial Analysis/Estimated List of Tasks to be completed

Task Order	.Net				
	Developer	Testing	PM	DBA	Total
153 Large for Gestational Age	18	6	4	1	\$3,502.00
211 Elevated Blood Levels	18	5	4	1	\$3,410.00
311 History of Preterm delivery (PG)	18	12	4	1	\$4,054.00
311 History of Preterm delivery (BF & PP)	18	8	4	1	\$3,686.00
312 History of low Birth Weight (PG)	18	16	4	1	\$4,422.00
312 History of low Birth Weight (BF PP)	10	10	4	1	\$2,845.00
321 History of Fetal or Neonatal Loss (PG)	В	12	4	1	\$2,774.00
321 History of Fetal or Negatital (or (65 00). Cancelled	Ó	0	ð		\$0.00
334 Inadequate Prenatal Care (PG)	18	16	4	1	\$4,422.00
337 History of Large for Gestational Age Infant Birth(PG BF PP)	18	30	7	2	\$6,224.00
359 Recent Major Surgery Trauma, Burns (assign if C-section is indicated) (8F PP)	18	12	4	2	\$4,172.00
601 Breastfeeding Mother Of Infant at Nutritional Risk (BF)	18	12	4	2	\$4,172.00
701 Infant Up to 6 Month Old of WIC Mother or Woman Who Would Have Been Eligible During Pregnancy (I)	16	6	3	1	\$3,114.00
702 BF Infant of a Woman at Nutritional risk (I)	16	8	4	1	\$3,430.00
902 Woman or Primary Caregiver with Umited Ability to Make Feeding Decisions and / or Prepare Food (I C)	16	20	5	2	\$4,784.00
902 Woman or Primary Caregiver with Limited Ability to Make Feeding Decisions and / or Prepare Food (PG PP BF)	8	25	5	2	\$4,220.00
904 Environmental Tobacco Smoke Exposure (I C)	8	6	2	1	\$1,958.00
904 Environmental Tobacco Smoke Exposure (PG BF PP)	8	6	2	1	\$1,958.00
Project total	252	210	68	22	\$63,148.00

CQuest's Initials: 1990
Date: 03/13/2015



#### Tasks/Schedule

Task #	Tasks	Projected Schedule	Staff
	Development	理學家語	
1	Implement auto risk factor functionality for 153, 211, 311(PG), 311(BF/PP), 312(PG), 312(BF PP), 321(PG), 334(PG), 337(PG BF PP), 359(BF PP), 601(BF), 701,702, 902(I C), 902(PG PP BF), 904(I C), 904(PG BF PP)  From the table above. Said functionality will be implemented in accordance with the design and functional documentation from TO 2014-03. Development will occur using a SQL Server database.	April 1 - 15	Ken, Russ, and Dev X
2	Unit test auto risk factor functionality.	April 1 - 15	Ken, Russ, and Dev X
3	Guided presentation of new risk factor functionality	April 15	Ken
	Internal Testing		
4	Internal testing of new risk factor functionality.	April 6 - 29	Richelle, Steve
5	Update test cases.	April 29	Richelle, Steve
6	Guided presentation of new risk factor functionality with no known errors.	April 29	Richelle, Steve
	UAT		
7	Support UAT of new features during the UAT that will cover both SQL Server and the new risk factor features.	Oct 5 - Oct 15	Ken
	Production Deployment	法是例如是	
8	Deploy new features to production in all states.	Oct 16 - Oct 31	Ken

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Deliverables to be completed

CQuest will submit four (4) invoices to the Payment Source indicated below. Any MSC program that is not listed in the Payment Source are not obligated, financially or otherwise, for this work if the designated program defaults on the following payment schedule:

Del #	Deliverable Description	Task #s	Invoice Amount	Due Date	Payment source
1	Initial Development Complete	1,2,3	\$32,256	4/20/2015	New Hampshire WIC Program
2	Internal Testing Complete	4,5,6	\$19,320	5/10/2015	New Hampshire WIC Program
3	UAT Support	7	\$8,976	10/20/2015	ITCA WIC Program
4	Production Deployment	8	\$2,596		ITCA WIC Program
	Total		\$63,148.00		

See Deliverable List above in Section I.

#### Acceptance Criteria

Deliverable	Acceptance Criteria
Initial Development     Complete	CQuest will submit a memo describing that implementation is complete.  The guided review of the initial implementation is complete.
Test Case Update     Complete	CQuest will submit a memo describing that all known defects have been addressed.
	The guided review of the tested functionality is complete.
3. UAT Support	UAT is completed. Software is approved for production deployment.
4. Production Deployment	Deployment in all three MSC programs is complete.

Risk and Impact Assessment Start Date: N/A

Risk and Impact Assessment Finish Date: N/A

Staffing resources required to complete Risk and Impact Assessment: N/A

Estimated Hours needed to complete Risk and Impact Assessment: N/A

Estimate of MSC resources and hours required to complete Risk and Impact Assessment: N/A

Impact of completing Risk and Impact Assessment on other activities currently being addressed: N/A

Cost to MSC for CQuest to perform Risk and Impact Assessment: N/A

CQuest's Initials: M Date: 03/13/2015



Section III		
MSC Review of the Initial Analysis This section is completed by MSC Single Point of Contact.		
Proceed with the Task Order as described Proceed with and invoke for a Risk and Impact Assessment Request withdrawn		
ITCA Approval Authorized signature of ITCA to proceed as indicated in ITCA Review of	of the Init	ial Analysis.
Munity Jasselles Authorized ITA Standard	Date:	115115
Kansas Approval Authorized signature of Kansas to proceed as indicated in Kansas Revi		E Initial Analysis.
Authorized Kansas Signature  New Hampshire Approval		
Authorized signature of New Hampshire to proceed as indicated in New Initial Analysis.	•	
MANAUL MULAWI Authorized New Hampshire Signature	Date:	117115
Approved by CQuest Authorized signature of CQuest to proceed as indicated in the MSC Re	view of th	ne Initial Analysis.
ZK-D-V	Date:	1 15 12015
Authorized CQuest Signature		

CQuest's Initials: No Date: 03/13/2015

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General Info	rmation
MSC WIC Sys	stem
Task Order T Task Order N Date Request Task Order O	lumber: 2015 – 03 t Submitted: 12/14/2015
Reason for Ta	ask Order:  New Regulation  Enhancement Requested  Change in Business Practice  New Service Requested  Other:
Priority Level	l: ☐ Urgent ☐ High  ☑ Medium  ☐ Low
Risk and Imp	pact Assessment requested/required by MSC?  Yes No
Section I	
Task Order R	equest
Scope	of Work
functior Portals. announ using a	the Vendor and Client Portals to include an announcement area. The announcement nality will allow state staff to create and manage announcements that post to the WEE Utility screens will be created to allow state staff to add, update, and delete cements that display on the portals. Vendor Portal announcements will be managed new utility in the Vendor Management application. Client Portal announcements will aged using a new utility in the Central Office Utilities application.
Deliver	rables
Delivera	ables for the Portal Announcements project are as follows:
2. I 3. I 4. t 5. F	Analysis and Design Initial Development and Unit Testing Internal Testing UAT Support Production Deployment of modified portals Production Deployment of new utilities
Assum	ptions
None	
	Pena 1



#### Customer assets available to assist in completion of this Task Order

Requirements: Select MSC Experts will serve as a design team and contribute to the functional definition and look and feel of the announcements sections.

Deliverable Acceptance: Sandi Fry

#### Section II

#### Task List and proposes schedule and resources

Task	Task /	Schedule / Staff
	Task Description	
Analysis an	d Design	
1	High Level Description	April 1th - 7th
	A business analyst will work with Sandi Fry to create a user expert team to participate in the web portal announcement design and design acceptance processes.  The business analyst will meet with MSC WIC System	Business Analyst: Richelle/Steve
	experts; review requirements; and, with the help of the experts, create, model, and describe a high level design on how the portal announcement pages will look, function, and operate.	
2	Gulded Walk through	April 8th
	The business analysis will convene a meeting for the user expert team and conduct a guided review of the High Level design document for the web portal announcement pages. The business analyst will also serve as meeting scribe, recoding decisions, concerns, and suggestions for improvements.	Business Analyst: Richelle/Steve
3	Detail Level Description with paper prototypes  The business analyst will meet with Sandi Fry to review the notes from the meeting. Sandi Fry will direct which design suggestions are to be incorporated into the final design. The business analyst will create a detailed functional design documents with accompanying paper prototypes to aid the user group in visualizing the new portal announcement functionality.	April 9nd — April 24th Business Analyst: Richelle/Steve
4	Portal Fun-Specs	April 24th - May 1st
	The business analyst will create functional specifications for the new portal announcement functionality	Business Analyst: Richelle/Steve
		L

CQuest's Initials: M Date: 03/13/2015



5	Test Cases	May 4th - May 8th
	The business analyst will create/update test cases and scripts for the new portal announcement functionality.	Business Analyst:
	on per la did not portal antiquitation function many.	Richeile/Steve
initial Devel	omense e	
6	The existing portals will be modified to include the new announcement sections.	May 11th - May 20th
		Developer: Russ
7	The Vendor Management application will be modified to include a new utility for managing the announcements on	May 20th - May 22nd
	the Vendor Portal.	Developer: Russ
8	The Central Office Utilities application will be modified to include a new utility for managing the announcements on	May 20th - May 22nd
	the Client Portal.	Developer: Russ
Testno.		
9	Portal announcement and utility testing	May 14th - May 25th
		Tester: New Tester
UAT Support		
10	Guided UAT of announcements and utilities.	May 27th
		Business Analyst:
		Richeile/Steve
Production D	eployment of Pottals	
11	Deploy portals to production	May 28th - May 29th
		Developer: Russ
Production D	eployment of Utilities	
12	Guided UAT of announcements and utilities.	Oct 16th - Oct 31st
	The utilities will be deployed with the SQL Server ready releases of the Vendor Management and Central Office Utilities applications.	Developer: Russ

CQuest's Initials: A Date: 03/13/2016



Deliverables to be completed

CQuest will submit six (6) invoices to the Payment Source indicated below. Any MSC program that is not listed in the Payment Source are not obligated, financially or otherwise, for this work if the designated program defaults on the following payment schedule:

Del #	Deliverable Description	Task #s	Invoice Amount	Due Date	Payment source
			7		New Hampshire WIC
1	Analysis and Design	1,2,3, 4, 5	\$3,180	5/15/2015	Program
1	Analysis and Design	1,2,3, 4, 5	\$29,558	5/15/2015	Kansas WIC Program
2	Initial Development	6, 7, 8	\$10,240	6/10/2015	Kansas WIC Program
3	Testing	9	\$7,360	6/12/2015	Kansas WIC Program
4	Guided UAT of announcements and utilities.	10	\$1,408	6/15/2015	Kansas WIC Program
5	Production Deployment of portals	11	\$1,408	7/31/2015	Kansas WIC Program
6	Production Deployment of Utilities	12	\$1,408	11/10/2015	Kansas WIC Program
	Total		\$54,562	1	

#### Acceptance Criteria

Deliverabl <del>e</del>	Acceptance Criteria
1. Analysis and Design	Design is complete.
	Analysis documents have been accepted. Design walk through is complete. Functional specifications have been created and updated.
2. Initial Development	Initial Development has been completed and demonstrated to Sandi Fry.
3. Testing.	Testing has removed all known defects. The guided UAT encounters no defects.
4. UAT	Guided UAT has been completed. Software is approved for production deployment.
5. Production Deployment of portals	Portals are in production. A QA pass shows that there are no defects.
6. Production Deployment of Utilities	Portal utilities are in production. A QA pass shows that there are no defects.

Risk and Impact Assessment Start Date: N/A

Risk and Impact Assessment Finish Date: N/A

Staffing resources required to complete Risk and Impact Assessment: N/A

Estimated Hours needed to complete Risk and Impact Assessment: N/A

			N.	
CQuest's	Initials	s:	<u> </u>	
Date:	カシ	12/	7013	_



Estimate of MSC resources and hours required to complete Risk and Impact Assessment: N/A Impact of completing Risk and Impact Assessment on other activities currently being addressed: N/A Cost to MSC for CQuest to perform Risk and Impact Assessment: N/A Section III MSC Review of the Initial Analysis This section is completed by MSC Single Point of Contact. Proceed with the Task Order as described Proceed with and Invoice for a Risk and Impact Assessment Request withdrawn **ITCA Approval** Authorized signature of ITCA to proceed as indicated in ITCA Review of the Initial Analysis. 11 5 115 Kansas Approval Authorized signature of Kansas to proceed as indicated in Kansas Review of the Initial Analysis. Date: (/ 6 / 15 **New Hampshire Approval** Authorized signature of New Hampshire to proceed as indicated in New Hampshire Review of the Initial Analysis. Date: / / 7 / 1/5 **Approved by CQuest** Authorized signature of CQuest to proceed as indicated in the MSC Review of the Initial Analysis. Date: / / 5 12015 Authorized CQuest Signature Page 5

CQuest's Initials: No Date: 03/3/2015





Nicholas A. Toumpas Commissioner

José Thier Montero Director 23 1407

#### STATE OF NEW HAMPSHIRE

#### DEPARTMENT OF HEALTH AND HUMAN SERVICES

29 HAZEN DRIVE, CONCORD, NH 03301-6527 603-271-4546 1-800-852-3345 Ext. 4546 Fax: 603-271-4779 TDD Access: 1-800-735-2964



August 8, 2014

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council State House Concord, New Hampshire 03301 #23

#### **REQUESTED ACTION**

Authorize the Department of Health and Human Services, Division of Public Health Services, to enter into an agreement with CQuest America, Inc., (Vendor # 168898-B001) 500 S. 9<sup>th</sup> Street, Springfield, IL, 62701 in an amount not to exceed \$3,546,542, to provide Operations and Maintenance Services for the New Hampshire Women, Infants, and Children Program's Management Information System to be effective **retroactive** to August 1, 2014 through June 30, 2022.

Funds are available in the following account for SFY 2015, and are anticipated to be available in SFY 2016, SFY 2017, SFY 2018, SFY 2019, SFY 2020, SFY 2021, and SFY 2022 upon the availability and continued appropriation of funds in the future operating budgets, with authority to adjust encumbrances between State Fiscal Years through the Budget Office, without further approval from Governor and Executive Council, if needed and justified.

05-95-90-902010-52600000 HEALTH AND SOCIAL SERVICES, DEPT OF HEALTH AND HUMAN SVS, HHS: DIVISION OF PUBLIC HEALTH, BUREAU OF POPULATION HEALTH AND COMMUNITY SERVICES, WIC SUPPLIMENTAL NUTRITION PROGRAM

Fiscal Year	Class/Account	Class Title	Job Number	Total Amount
SFY 15	102-500731	Contracts for Prog Svc	90006015	\$436,680
SFY 16	102-500731	Contracts for Prog Svc	90006015	\$436,680
SFY 17	102-500731	Contracts for Prog Svc	90006015	\$436,680
SFY 18	102-500731	Contracts for Prog Svc	90006015	\$436,680
SFY 19	102-500731	Contracts for Prog Svc	90006015	\$436,680
SFY 20	102-500731	Contracts for Prog Svc	90006015	\$445,413
SFY 21	102-500731	Contracts for Prog Svc	90006015	\$454,322
SFY 22	102-500731	Contracts for Prog Svc	90006015	\$463,407
			Total	\$3,546,542

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council August 8, 2014 Page 2

#### **EXPLANATION**

Retroactive approval is requested in order for NH to meet the United State Department of Agriculture's approved start date of August 1, 2014. This is a multi-state initiative for the Women, Infants, and Children Programs of New Hampshire, Kansas and the Inter Tribal Council of Arizona. The three states use the same integrated management information and therefore collaborated on a single solicitation for one contactor to provide Operations, Maintenance and Hosting Services for the system. Working through three different procurement and contracting units was a complex process with unforeseen delays.

Funds in this agreement will be used for the operations, maintenance and hosting of the New Hampshire Women, Infants, and Children StarLINC Management Information System. Having an automated benefits management system is a Federal requirement.

The Healthy Eating and Physical Activity Section administers the USDA Special Supplemental Nutrition Program for Women, Infants and Children serving more than 15,000 consumers. The Program uses an integrated benefits management system called StarLINC. This automated system is used to determine client financial eligibility and nutritional needs both for nutrition education and supplemental foods. The system issues paper food vouchers that participants redeem at the grocery store. StarLINC interfaces directly with the State's accounting system, enabling online payments to grocery stores. The StarLINC system allows the program to quickly identify duplicate clients, suspended clients, and identify fraudulent requests for payment for grocery stores, while maximizing the efficiency of the processing of food vouchers for payment.

Should Governor and Council determine to not authorize this retroactive request as of August 1, 2014, the State would not be in compliance with Federal regulations and could not operate the Special Supplemental Nutrition Program for Women, Infants and Children Program.

The State of Kansas released a Request for Proposal for the "Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment, New Hampshire Department of Health and Human Services and the Inter Tribal Council of Arizona" in accordance with their procurement rules and regulations on December 23, 2013. A link to the RFP was posted on the State of NH Department of Health and Human Services website on January 7, 2014.

One proposal was received in response to the Request for Proposals. The proposal review committee was representative of the three states and had Women, Infants, and Children Program and Department of Information Technology staff. A summary of this review process is attached

As referenced in the Request for Proposals, Renewals Section, this competitively procured Agreement has the option to extend for seven (7) additional years, contingent upon satisfactory delivery of services, available funding, agreement of the parties and approval of the Governor and Council.

The following performance measures will be used to measure the effectiveness of the agreement:

- Timeliness in modification of federally regulated and food industry mandated changes.
- Assurance of appropriate daily maintenance of StarLINC system.

Her Excellency, Governor Margaret Wood Hassan and the Honorable Council August 8, 2014 Page 3

Area served: Statewide.

Source of Funds: 100% Federal Funds from the United States Department of Agriculture, CFDA # 10.557, and Federal Award Identification Number (FAIN) 14144NH703W1003.

In the event that the Federal Funds become no longer available, General Funds will not be requested to support this program.

Respectfully submitted,

José Thier Montero, MD, MHCDS

Director

Approved by:

Nicholas A. Toumpas

Commissioner

## Peter C. Hastings

Commissioner

#### STATE OF NEW HAMPSHIRE

DEPARTMENT OF INFORMATION TECHNOLOGY

27 Hazen Dr., Concord, NH 03301 Fax: 603-271-1516 TDD Access: 1-800-735-2964 www.nh.gov/doit

July 28, 2014

Nicholas Toumpas, Commissioner State of New Hampshire Department of Health and Human Services 129 Pleasant Street Concord, NH 03301-3857

Dear Commissioner Toumpas:

This letter represents formal notification that the Department of Information Technology (DoIT) has approved your agency's request to enter into a contract with CQuest America, Inc. as described below and referenced as DoIT No. 2014-017.

The purpose of this contract is to provide technical services for hosting, operations, software maintenance, technical support services, and software enhancements to the StarLINC System, currently used by the State of New Hampshire DHHS Women, Infants, and Children (WIC) Program. The funding amount is \$3,546,542, and the contract term is from August 1, 2014 through June 30, 2022, with Governor and Executive Council Approval.

A copy of this letter should accompany the Department of Health and Human Services' submission to the Governor and Executive Council.

V. V. (

Peter C. Hastings

PCH/ltm RFP 2014-017

cc: Margaret Murphy, DHHS Leslie Mason, DoIT

## Contract 2014-017 - Operation and Maintenance Services of the NH Women, Infants and Children Management Information System

The State of Kansas released a Request for Proposal for the "Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium: State of Kansas Department of Health and Environment, New Hampshire Department of Health and Human Services and the Inter Tribal Council of Arizona" in accordance with their procurement rules and regulations on December 23, 2013. A link to the RFP was posted on the State of NH Department of Health and Human Services website on January 7, 2014.

In accordance with the State of Kansas Consortium based Procurement Procedures, Representatives from the State of Kansas, the State of New Hampshire and ITCA evaluated the proposal for compliance with the RFP and ability to provide the services requested.

Members of the review panel were:

State of NH
Margaret Murphy, Administrator, Healthy Eating & Physical Activity Section
Leslie Mason, DOIT Contracts Manager
Martha Wells, Business Systems Analyst I
Gerald Bardsley, Business System Analyst I

Inter Tribal Council of Arizona Mindy Jossefides, Director, WIC Program

State of Kansas
David Thomason, Director, Nutrition and WIC Services
Kelly Williams, Deputy Chief Information Officer
Sandi Fry, IT Project Manager
Randy Volz, Program Analyst

KDHE Fiscal Management Kelly Chilson, Director, Fiscal Management

The MSC received one response to the RFP.

The panel held several meetings and a conference call with the vendor. After receiving clarification from the vendor on some of their responses the review committee concluded that the vendor met the requirements of the RFP and could provide all requested services.

The unanimous approval of this vendor by the review panel was sent to the Kansas Procurement Negotiation Committee (PNC) and they awarded the bid to CQuest America, Inc.

# STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES OPERATIONS AND MAINTENANCE SERVICES OF THE NH WOMEN, INFANTS, AND CHILDREN MANAGEMENT INFORMATION SYSTEM

CONTRACT 2014-017 AGREEMENT- PART 1

Subject:

Operations and Maintenance Services of the NH Women, Infants, and Children Management Information System

#### **AGREEMENT**

The State of New Hampshire and the Contractor hereby mutually agree as follows:

#### **GENERAL PROVISIONS**

1. IDENTIFICATION.							
1.1 State Agency Name		1.2 State Agency Address					
Department of Health and Human Services		129 Pleasant Street					
		Concord, NH 03301-3857					
13.6							
1.3 Contractor Name		1.4 Contractor Address					
CQuest America, Inc.		500 South 9th Street					
		Springfield, Illinois, 62701					
1.5 Contractor Phone	1.6 Account Number	1.7 Completion Date	1.8 Price Limitation				
217-541-7387	05-95-90-902010-5260-102-	June 30, 2022	\$3,546,542				
	500731						
1.9 Contracting Officer for Stat	e Agency	1.10 State Agency Telephone Number					
Brook Dupee, Bureau Chief	h ()	603-271-4483					
/3	mye_						
1.11 Contractor Signature	O	1.12 Name and Title of Contractor Signatory					
12/	<b>)</b> i	H. Kevin Davis, President &	& CEO				
KK .~ I	$\sim$ $l$						
1 13 Acknowledgement: State	of Illinois, County of SANGA	At Dil					
1.13 Acknowledgement. State	of fillions, County of _3/NGA	(POR					
On 8/5/2014 , before	the undersigned officer personal	ly appeared the person identified in	block 1.12 or satisfactorily				
	ame is signed in block 1.11, and ac	knowledged that s/he executed this	s document in the capacity				
proven to be the person whose name is signed in block 1.11, and acknowledged that s/he executed this document in the capacity indicated in block 1.12.							
1.13.1 Signature Monage Micros Santon State Karen Hardy OFFICIAL SEAL							
	N HARDY	V	•				
10000	S-STATE OF ILLINOIS STATE OF ILLINOIS STATE OF ILLINOIS						
1.13.2 Name and Title of rotally of Justice of the Peace							
1.14 State Agency Signature	$\overline{\Lambda}$	1.15 Name and Title of State Ag	gency Signatory				
$\mathcal{R}_{\Lambda}$ (1)							
		Brook Dupee, Bureau Chief					
. 7							
1.16 Approval by the N.H. Department of Administration, Division of Personnel (if applicable)							
By:		Director, On:					
1.17 Approval by the Attorney General (Form, Substance and Execution)							
By: 111 0n: 9/20/14							
By: My Mugan 1. Yaple On: 8/20/14							
1.18 Approval by the Governor and Executive Council							
B <sub>V</sub> .		On:					
Ву:		On:					

Page 1 of 4

2. EMPLOYMENT OF CONTRACTOR/SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT A which is incorporated herein by reference ("Services").

#### 3. EFFECTIVE DATE/COMPLETION OF SERVICES.

3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, this Agreement, and all obligations of the parties hereunder, shall not become effective until the date the Governor and Executive Council approve this Agreement ("Effective Date"). 3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

CONDITIONAL NATURE OF AGREEMENT. Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available appropriated In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Contractor notice of such termination. The State shall not be required to transfer funds from any other account to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

#### **CONTRACT** PRICE/PRICE LIMITATION/ PAYMENT.

- 5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT B which is incorporated herein by reference.
- 5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract
- 5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement

those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.

5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block

#### 6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.

6.1 In connection with the performance of the Services, the Contractor shall comply with all statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal opportunity laws. In addition, the Contractor shall comply with all applicable copyright laws.

6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination.

6.3 If this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all the provisions of Executive Order No. 11246 ("Equal Employment Opportunity"), as supplemented by the regulations of the United States Department of Labor (4) C.F.R. Part 60), and with any rules, regulations and guidelines as the State of New Hampshire or the United States issue to implement these regulations. The Contractor further agrees to permit the State or United States access to any of the Contractor's books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL

7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.

7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State's representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer's decision shall be final for the State.

#### 8. EVENT OF DEFAULT/REMEDIES.

- 8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder ("Event of Default"):
- 8.1.1 failure to perform the Services satisfactorily or on schedule:
- 8.1.2 failure to submit any report required hereunder; and/or
- 8.1.3 failure to perform any other covenant, term or condition of this Agreement.
- 8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
- 8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination;
- 8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
- 8.2.3 set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
- 8.2.4 treat the Agreement as breached and pursue any of its remedies at law or in equity, or both.

### 9.DATA/ACCESS/CONFIDENTIALITY/PRESERVATION.

- 9.I As used in this Agreement, the word "data" shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
- 9.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
- 9.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.
- 10. TERMINATION. In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall deliver to the Contracting Officer, not later than fifteen (15) days after the date of

termination, a report ("Termination Report") describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT A.

11. CONTRACTOR'S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers' compensation or other emoluments provided by the State to its employees.

#### 12. ASSIGNMENT/DELEGATION/SUBCONTRACTS.

The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written consent of the N.H. Department of Administrative Services. None of the Services shall be subcontracted by the Contractor without the prior written consent of the State.

13. INDEMNIFICATION. The Contractor shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Contractor. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

#### 14. INSURANCE.

- 14.1 The Contractor shall, at its sole expense, obtain and maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:
- 14.1.1 comprehensive general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than \$250,000 per claim and \$2,000,000 per occurrence; and
- 14.1.2 fire and extended coverage insurance covering all property subject to subparagraph 9.2 herein, in an amount not less than 80% of the whole replacement value of the property. 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire.
- 14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer

Contractor Initials
Date 8/05/2014

identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than fifteen (15) days prior to the expiration date of each of the insurance policies. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference. Each certificate(s) of insurance shall contain a clause requiring the insurer to endeavor to provide the Contracting Officer identified in block 1.9, or his or her successor, no less than ten (10) days prior written notice of cancellation or modification of the policy.

#### 15. WORKERS' COMPENSATION.

- 15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A ("Workers' Compensation").
- To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers' Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers' Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers' Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers' Compensation laws in connection with the performance of the Services under this Agreement.
- 16. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.
- 17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.
- 18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire.

- 19. CONSTRUCTION OF AGREEMENT AND TERMS. This Agreement shall be construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.
- 20. THIRD PARTIES. The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.
- 21. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.
- 22. SPECIAL PROVISIONS. Additional provisions set forth in the attached EXHIBIT C are incorporated herein by reference.
- 23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.
- 24. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire Agreement and understanding between the parties, and supersedes all prior Agreements and understandings relating hereto.

Contractor Initials
Date 08/05/2019

#### STATE OF NEW HAMPSHIRE

#### **DEPARTMENT OF HEALTH AND HUMAN SERVICES**

#### OPERATIONS AND MAINTENANCE SERVICES OF THE NH WOMEN, INFANTS, AND CHILDREN

#### MANAGEMENT INFORMATION SYSTEM CONTRACT NUMBER 2014-017 AGREEMENT – PART 2

#### TERMS AND DEFINITIONS

The following general contracting terms and definitions apply except as specifically noted elsewhere in this document.

Acceptance Notice from the State that a Deliverable has satisfied Acceptance Test or

Review.

Acceptance Letter An Acceptance Letter provides notice from the State that a Deliverable

has satisfied Acceptance Tests or Reviews.

**Acceptance Period** The timeframe during which the Acceptance Test is performed.

Acceptance Plan The Acceptance Plan provided by CQuest and agreed to by the State that

describes at a minimum, the specific Acceptance process, criteria, and

Schedule for Deliverables.

Acceptance Test and Review Tests performed to determine that no Defects exist in the application

Software, the System, or Contract Deliverables.

Access Control Supports the management of permissions for logging onto a computer or

network.

**Agreement** A contract duly executed and legally binding.

Applied Hours An hour of direct labor capable of exact quantitative measurement

performed by IT personnel engaged in creating and/or regulating the

technical activities of the contract.

Audit Trail Capture and

Analysis

Supports the identification and monitoring of activities within an

application or system.

Bidder Any person, corporation, or partnership who chooses to submit a

proposal.

Bug An error, flaw, mistake, failure, or fault in a computer program that

prevents it from behaving as intended (e.g., producing an incorrect

result).

CCP Change Control Procedures.

Costs Shall mean those direct and indirect items of expense determined by the

Department to be allowable and reimbursable in accordance with cost and accounting principles established in accordance with state and

federal laws, regulations, rules and orders.

**CR** Change Request.

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Certification CQuest's written declaration with full supporting and written

Documentation (including without limitation test results as applicable) that CQuest has completed development of the Deliverable and certified

its readiness for applicable Acceptance Testing or Review.

Change Control Formal process for initiating changes to the proposed solution or process

once development has begun.

Committee Report A report prepared by the Procurement Manager and the Procurement

Negotiating Committee for submission to the Director of Purchases for contract award that contains all written determinations resulting from the conduct of a procurement requiring the evaluation of competitive

sealed proposals.

Committee The Procurement Negotiating Committee.

Confidential Information Information required to be kept confidential from unauthorized

disclosure.

Contract This Agreement between the State of New Hampshire and CQuest,

which creates binding obligations for each party to perform as specified

in the Contract Documents.

CQuest America, Inc.

Data State's records, files, forms, data and other documents or information, in

either electronic or paper form, that will be used /converted by CQuest

during the Contract Term.

**DBA** Database Administrator.

**Deficiencies/Defects** A failure, deficiency or defect in a Deliverable resulting in a Deliverable,

the Software, or the System, not materially conforming to its

Specifications.

Class A Deficiency -

(i) Software - Critical, does not allow the System to operate, no work around, demands immediate action;

(ii) Written Documentation - missing significant portions of information or unintelligible to the State;

(i) Non Software - Services were inadequate and require reperformance of the Service.

Class B Deficiency -

- (ii) Software important, does not stop operation and/or there is a work around and user can perform tasks;
- (iii) Written Documentation portions of information are missing but not enough to make the document unintelligible;
- (iii) Non Software Services were deficient, require reworking, but do not require re-performance of the Service.

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Class C Deficiency -

(i) Software - minimal, cosmetic in nature, minimal effect on System, low priority and/or user can use System;

(ii) Written Documentation - minimal changes required and of minor editing nature;

(iii) Non Software - Services require only minor reworking and do not require re-performance of the Service.

Deliverable A Deliverable is any Written, Software, or Non-Software Deliverable

(letter, report, manual, book, other), provided by CQuest to the State or

under the terms of a Contract requirement.

**Department** An agency of the State.

Desirable The terms "may", "can", "should", "preferably", or "prefers" identify a

desirable or discretionary item or factor.

Determination Means the written documentation of a decision of a Procurement

Manager including findings of fact required to support a decision. A determination becomes part of the procurement file to which it pertains.

**Documentation** All information that describes the installation, operation, and use of the

Software, either in printed or electronic format.

**Digital Signature** Guarantees the unaltered state of a file.

Effective Date The Contract and all obligations of the parties hereunder shall become

effective on August 1, 2014.

**Encryption** Supports the encoding of data for security purposes.

Enhancements Updates, additions, modifications to, and new releases for the Software,

and all changes to the Documentation as a result of Enhancements, including, but not limited to, Enhancements produced by Change Orders.

Federal/State Law Wherever federal or state laws, regulations, rules, orders, and policies,

etc. are referred to in the Contract, the said reference shall be deemed to mean all such laws, regulations, etc. as they may be amended or revised

from the time to time.

Firm Fixed Price Contract A Firm-Fixed-Price Contract provides a price that is not subject to

increase, i.e., adjustment on the basis of CQuest's cost experience in

performing the Contract.

Finalist A bidder who meets all the mandatory specifications of the Request for

Proposals (RFP) and whose score on evaluation factors is sufficiently high to qualify that bidder for further consideration by the Procurement

Negotiating Committee.

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**FNS** 

The Food and Nutrition Services, part of the US Department of

Agriculture.

Governor and Executive

Council

The New Hampshire Governor and Executive Council.

Identification and Authentication

Supports obtaining information about those parties attempting to log on to a system or application for security purposes and the validation of

those users.

Implementation

The process for making the System fully operational for processing the

Data.

Input Validation

Ensures the application is protected from buffer overflow, cross-site

scripting, SQL injection, and canonicalization.

Integration

Defined as a seamless sharing of client data (from the system user's

perspective), through a common user interface.

Intrusion Detection

Supports the detection of illegal entrance into a computer system.

**Key Project Staff** 

Personnel identified by the State and by CQuest as essential to work on

the Project.

Maintenance

Defined as the normal day-to-day system processing operations. Maintenance includes; but, is not limited to, operating the StarLINC software within the hosted environment and correcting system errors to

meet specifications.

MIS

Management Information System.

Modification

Defined as a request for a change to an existing specification in the system based upon USDA recommendations, requirements and regulations, guidelines and mandates. Once a modification has been completed and approved by the MSC, its' continued monitoring falls

under the auspices of maintenance.

MSC

Multi-State WIC Consortium which includes New Hampshire (NH),

Kansas (KS), and the Inter Tribal Council of Arizona (ITCA).

Normal Business Hours

As mutually agreed upon and documented in the Service Level

Agreement (SLA).

**Open Data Formats** 

A data format based on an underlying Open Standard.

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Open Source Software Software that guarantees the user unrestricted use of the Software as

defined in RSA 21-R:10 and RSA 21-R:11.

Open Standards Specifications for the encoding and transfer of computer data that is

defined in RSA 21-R:10 and RSA 21-R:13.

Operating System System is fully functional, all Data has been loaded into the System, is

available for use by the State in its daily operations.

Operational Operational means that the System is operating and fully functional, all

Data has been loaded; the System is available for use by the State in its

daily operations, and the State has issued an Acceptance Letter.

Order of Precedence The order in which Contract/Documents control in the event of a conflict

or ambiguity. A term or condition in a document controls over a conflicting or ambiguous term or condition in a document that is lower

in the Order of Precedence.

Project The planned undertaking regarding the entire subject matter of an RFP

and Contract and the activities of the parties related hereto.

Project Team The group of State employees and contracted CQuest's personnel

responsible for managing the processes and mechanisms required such that the Services are procured in accordance with the Work Plan on time,

on budget, and to the required specifications and quality.

Project Management Plan A document that describes the processes and methodology to be

employed by CQuest to ensure a successful Project.

Project Managers The persons identified who shall function as the State's and CQuest's

representative with regard to Review and Acceptance of Contract Deliverables, invoice sign off, and review and approval of Change

Requests (CR) utilizing the Change Control Procedures (CCP).

**Procurement Negotiating** 

Committee

(PNC) means a body appointed by Kansas Department of Health & Environment management to perform the evaluation of offer or

proposals and negotiate the contract pursuant to 17300-EVT0002842.

Proposal The submission from a vendor in response to the Request for a Proposal

or Statement of Work.

Purchase Order The document which directs CQuest to deliver items of tangible personal

property or services pursuant to an existing contract.

**Review** The process of reviewing Deliverables for Acceptance.

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Review Period The period set for review of a Deliverable as mutually agreed upon and

documented in the Acceptance Plan.

RFP (Request for Proposal)

A Request For Proposal solicits Proposals to satisfy State functional

requirements by supplying data processing product and/or Service

resources according to specific terms and conditions.

Role/Privilege Management Supports the granting of abilities to users or groups of users of a

computer, application, or network.

Schedule The dates described in the Work Plan for deadlines for performance of

Services and other Project events and activities under the Contract.

Service Level Agreement (SLA) A signed agreement between CQuest and the State specifying the level

of Service that is expected of, and provided by, CQuest during the term

of the Contract.

Services The work or labor to be performed by CQuest on the Project as

described in the Contract.

Software All custom Software and COTS Software provided by CQuest under the

Contract.

Software Deliverables COTS Software and Enhancements.

Software License Licenses provided to the State under this Contract.

Specifications The written Specifications that set forth the requirements which include,

without limitation, this RFP, the Proposal, the Contract, any performance standards, Documentation, applicable State and federal policies, laws and regulations, State technical standards, subsequent State-approved Deliverables, and other Specifications and requirements described in the Contract Documents. The Specifications are, by this reference, made a

part of the Contract as though completely set forth herein.

State STATE is defined as:

State of New Hampshire

Department of Health and Human Services

129 Pleasant Street Concord, NH 03301

Reference to the term "State" shall include applicable agencies.

State Confidential Information State's information regardless of its form that is not subject to public

disclosure under applicable state and federal laws and regulations,

including but not limited to RSA Chapter 91-A.

http://www.gencourt.state.nh.us/rsa/html/VI/91-A/91-A-mrg.htm

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State Data Any information contained within State systems in electronic or paper

format.

State Project Leader State's representative with regard to Project oversight.

State's Project Manager (PM) State's representative with regard to Project management and technical

matters. Agency Project Managers are responsible for review and Acceptance of specific Contract Deliverables, invoice sign off, and

Review and approval of a Change Proposal (CP).

Subcontractor A person, partnership, or company not in the employment of, or owned

by, CQuest, which is performing Services under this Contract under a

separate Contract with or on behalf of CQuest.

System All Software, specified hardware, and interfaces and extensions,

integrated and functioning together in accordance with the

Specifications.

Test Plan A plan, integrated in the Work Plan, to verify the code

(new or changed) works to fulfill the requirements of the Project. It may consist of a timeline, a series of tests and test data, test scripts, and

reports for the test results as well as a tracking mechanism.

**Term** Period of the Contract from the Effective Date through termination.

Transition Services Services and support provided when CQuest is supporting System

changes.

UAT User Acceptance Test.

User Acceptance Testing

Tests done by knowledgeable business users who are familiar with the

scope of the Project. They create/develop test cases to confirm the System was developed according to specific user requirements. The test cases and scripts/scenarios should be mapped to business requirements

outlined in the user requirements documents.

User Management Supports the administration of computer, application, and network

accounts within an organization.

**CQuest/ Contracted CQuest**The vendor whose proposal or quote was awarded the Contract with the

State and who is responsible for the Services and Deliverables of the

Contract.

Vendor / Contracted Vendor The Vendor whose proposal or quote was awarded the Contract with the

State and who is responsible for the Services and Deliverables of the

Contract.

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Verification Supports the confirmation of authority to enter a computer system,

application, or network.

Warranty Period A period of coverage during which CQuest is responsible for providing a

guarantee for products and Services delivered as defined in the Contract.

Warranty Releases Code releases that are done during the Warranty Period.

Warranty Services The Services to be provided by CQuest during the Warranty Period.

Work Hours CQuest personnel assigned to this Contract shall work the business hours

as mutually agreed upon and documented in the Service Level

Agreement.

Written Deliverables Non-Software written deliverable Documentation (letter, report, manual,

book, other) provided by CQuest either in paper or electronic format.

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#### INTRODUCTION

This Contract is by and between the State of New Hampshire, acting through Department of Health and Human Services ("DHHS" or "NH"), and CQuest America, Inc. ("CQuest"), having its principal place of business at 500 S. 9<sup>th</sup> Street, Springfield, IL 62701.

The contractor shall provide hosting, operations, software maintenance, technical support services, and software enhancements for StarLINC, the Management Information System ("MIS") operated by the Women, Infants and Children (WIC) program.

#### RECITALS

The State desires to have CQuest provide hosting, operations and maintenance services for New Hampshire DHHS, Women, Infants and Children Program's MIS as a member of the Multi-State WIC Consortium.

The parties therefore agree as follows:

#### 1. CONTRACT DOCUMENTS

#### 1.1 Contract Documents

This Contract is comprised of the following documents (Contract Documents):

- A. Part 1 -State of New Hampshire Contract 2014-017 Agreement, General Provisions as contained in the Form P-37
- B. Part 2 State of New Hampshire Contract 2014-017 Agreement
- C. Part 3 State of New Hampshire Contract 2014-017 Consolidated Exhibits
  - Exhibit A- Contract Deliverables
  - Exhibit B- Price and Payment Schedule
  - Exhibit C- Special Provisions
  - Exhibit D- Administrative Services
  - Exhibit E- Implementation Services (Not Used)
  - Exhibit E-1 Security and Infrastructure
  - Exhibit F- Testing Services
  - Exhibit G- Hosting, Maintenance and Support Services
  - Exhibit H- Requirements Response
  - Exhibit I- Service Level Agreement by Reference
  - Exhibit J- Software License
  - Exhibit K- Warranties and Warranty Services
  - Exhibit L- Training Services (Not Used)
  - Exhibit M- The Multi-State WIC Consortium RFP with Amendments, by
  - Reference
  - Exhibit N- Vendor Proposal, by Reference
  - Exhibit O- Special Exhibits, Attachments, and Certifications

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- **D.** RFP 17300-EVT0002842 (Kansas) Operations and Maintenance of WIC MIS for the Multi-State Consortium (MSC), dated December 23, 2013 including the following documents:
  - 1. State of Kansas Event Details
  - 2. NH P-37
  - 3. Section 5 Specifications
  - 4. Attachment E Response Requirements
  - 5. Attachment F Federal Clauses
  - 6. Amendment 1 KDHE Response to Questions
  - 7. Amendment 2 KDHE Extension of Due Date
- E. CQuest's Proposal, dated February 4, 2014 including the following documents:
  - 1. CQuest's Cost Proposal dated February 4, 2014
  - 2. CQuest's Response to the MSC's Attachment E Response Requirements
  - 3. Appendix A Operations Reports
  - 4. Appendix B Test Cases
  - 5. Appendix C Acceptance Plans
  - 6. Appendix D Draft MSC Service Level Agreement
- F. CQuest's Best and Final Offer Documents including:
  - 1. CQuest's Cost Proposal Dated April 16, 2014
  - 2. CQuest's Response to Questions dated April 16, 2014
  - 3. CQuest's Response to OWASP Question dated April 24, 2014

#### 1.2 Order of Precedence

In the event of conflict or ambiguity among any of the text of the Contract Documents, the following Order of Precedence shall govern:

- a. The State of New Hampshire Terms and Conditions, Form P-37 Contract Agreement Part
- State of New Hampshire, Department of Health and Human Services Contract Agreement -Part 2
- State of New Hampshire, Department of Health and Human Services Contract Agreement -Part 3
- d. RFP 17300-EVT0002842 (Kansas) Operations and Maintenance of WIC MIS for the Multi-State Consortium (MSC), dated December 23, 2013; then
- e. CQuest's Best and Final document, dated April 24, 2014
- f. CQuest's Best and Final Cost Proposal and Response to Questions document, dated April 16, 2014
- g. CQuest's Proposal, dated February 4, 2014.

#### 1.3 Contract Term

The Contract and all obligations of the parties hereunder shall become effective after full execution by the parties, and the receipt of required governmental approvals, including, but not limited to, August 1, 2014 ("Effective Date").

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The Contract shall begin on August 1, 2014 and extend through June 30, 2022.

CQuest shall commence work upon issuance of a Notice to Proceed by the State.

Time is of the essence in the performance of CQuest's obligations under the Contract.

#### 2. COMPENSATION

### 2.1 Contract Price

The Contract price, method of payment, and terms of payment are identified and more particularly described in Contract Exhibit B: *Price and Payment Schedule*.

## 2.2 Non-Exclusive, NOT TO EXCEED Contract

This is a Non-Exclusive, Not to Exceed (NTE) Contract with price and term limitations as set forth in the Contract.

The State reserves the right, at its discretion, to retain other Contractors to provide any of the Services or Deliverables identified under this procurement or make an award by item, part or portion of an item, group of items, or total Proposal. CQuest shall not be responsible for any delay, act, or omission of such other Contractors, except that CQuest shall be responsible for any delay, act, or omission of the other Contractors if such delay, act, or omission is caused by or due to the fault of CQuest.

## 3. CONTRACT MANAGEMENT

The Project will require the coordinated efforts of a Project Team consisting of both CQuest and State personnel. CQuest shall provide all necessary resources to perform its obligations under the Contract. CQuest shall be responsible for managing the Project to its successful completion.

### 3.1 CQuest's Contract Manager

CQuest shall assign a Contract Manager who shall be responsible for all Contract authorization and administration. CQuest's Contract Manager is:

Kevin Davis President & CEO 500 S. 9<sup>th</sup> Street Springfield, IL 62701 Tel: (217) 528-8264 Fax: (217) 541-7461

Email: KDavis@CQuest.us

## 3.2 CQuest's Project Manager

## 3.2.1 Contract Project Manager

CQuest shall assign a Project Manager who meets the requirements of the Contract, including but not limited to, the requirements set forth in the RFP. CQuest's selection of the CQuest Project Manager shall be subject to the prior written approval of the State. The State's

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approval process may include, without limitation, at the State's discretion, review of the proposed CQuest Project Manager's resume, qualifications, references, and background checks, and an interview. The State may require removal or reassignment of CQuest's Project Manager who, in the sole judgment of the State, is found unacceptable or is not performing to the State's satisfaction.

- 3.2.2 CQuest's Project Manager must be qualified to perform the obligations required of the position under the Contract, shall have full authority to make binding decisions under the Contract, and shall function as CQuest's representative for all administrative and management matters. CQuest's Project Manager shall perform the duties required under the Contract, including, but not limited to, those set forth in the Contract. CQuest's Project Manager or his/her designee must be available to promptly respond during Normal Business Hours within two (2) hours to inquiries from the State. CQuest's Project Manager must work diligently and use his/her best efforts on the Project.
- 3.2.3 CQuest shall not change its assignment of CQuest's Project Manager without providing the State written justification and obtaining the prior written approval of the State. State approvals for replacement of CQuest's Project Manager shall not be unreasonably withheld. The replacement Project Manager shall have comparable or greater skills than CQuest's Project Manager being replaced; meet the requirements of the Contract, (including but not limited to, the requirements set forth in RFP); and be subject to reference and background checks described above in Contract Agreement Part 2, Section 3.2.1: Contract Project Manager, and in Contract Agreement Part 2, Section 3.6: Reference and Background Checks, below. CQuest shall assign an acting CQuest Project Manager within ten (10) business days of the departure of the prior CQuest Project Manager to provide competent Project Management Services until a qualified replacement can be secured.
- 3.2.4 Notwithstanding any other provision of the Contract, the State shall have the option, at its discretion, to terminate the Contract, declare CQuest in default and pursue its remedies at law and in equity, if CQuest fails to assign a CQuest Project Manager meeting the requirements and terms of the Contract.
- 3.2.5 The Contracted CQuest Project Manager is:

William Roth Project Manager 500 S. 9<sup>th</sup> Street Springfield, IL 62701 (217) 528-8264 (217) 541-7461 Email: wroth@cquest.us

## 3.3 CQuest Key Project Staff

3.3.1 CQuest shall assign Key Project Staff who meet the requirements of the Contract, meeting the requirements set forth in Exhibit H. The State may conduct reference and background checks on CQuest Key Project Staff. The State reserves the right to require removal or reassignment of CQuest's Key Project Staff who are found unacceptable to the State. Any background

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checks shall be performed in accordance with the Contract Agreement Section 4.10: Background Checks.

- 3.3.2 CQuest shall not change any Contracted CQuest Key Project Staff commitments without providing the State written justification and obtaining the prior written approval of the State. State approvals for replacement of CQuest Key Project Staff will not be unreasonably withheld. The replacement CQuest Key Project Staff shall have comparable or greater skills than CQuest Key Project Staff being replaced; meet the requirements of the Contract, including but not limited to the requirements set forth in Exhibit H and be subject to reference and background checks described in Contract Agreement-Part 2, Section 3.6: Reference and Background Checks,
- 3.3.3 Notwithstanding any other provision of the Contract to the contrary, the State shall have the option to terminate the Contract, declare CQuest in default and to pursue its remedies at law and in equity, if CQuest fails to assign Key Project Staff meeting the requirements and terms of the Contract or if it is dissatisfied with CQuest's replacement Project staff.
  - 3.3.3.1 CQuest Key Project Staff shall consist of the following individuals in the roles identified below:

## **CQuest's Key Project Staff:**

Name	Key Staff	Function/Job Title	Full or Part Time
William Roth	1	Project Manager	Full Time
Erik Fenstermaker	<b>V</b>	Senior Network Analyst	Part Time
Beth Munn	1	DBA/DA	Full Time
Becky Trinkle	~	Quality Assurance Specialist	Full Time
Don Finch	<b>V</b>	Technical Writer	Full Time
Sonthana Thongsithavong	<b>*</b>	Help Desk Lead	Part Time

## 3.4 State Contract Manager

The State shall assign a Contract Manager who shall function as the State's representative with regard to Contract administration. The State Contract Manager is:

Margaret Murphy, WIC State Director DHHS, Division of Public Health Services 29 Hazen Drive

Concord, NH 03301 Tel: (603) 271-4545 Fax: (603) 271-4779

Email: mmurphy@dhhs.state.nh.us

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## 3.5 State Project Manager

The State shall assign a Project Manager. The State Project Manager's duties shall include the following:

- a. Managing the Project;
- b. Engaging and managing the Contractor;
- c. Managing significant issues and risks;
- d. Reviewing and accepting Contract Deliverables;
- e. Invoice sign-offs;
- f. Review and approval of change proposals; and
- g. Managing stakeholders' concerns.

The State Project Manager is: Margaret Murphy, WIC State Director DHHS, Division of Public Health Services 29 Hazen Drive Concord, NH 03301

Tel: (603) 271-4545 Fax: (603) 271-4779

Email: mmurphy@dhhs.state.nh.us

## 3.6 Background Checks

The State may, at its sole expense, conduct reference and background screening of the CQuest Project Manager and CQuest Key Project Staff. The State shall maintain the confidentiality of background screening results in accordance with the Contract Agreement, Part 2-Section 11: Use of State's Information, Confidentiality.

## 4. DELIVERABLES

## 4.1 CQuest Responsibilities

CQuest shall be solely responsible for meeting all requirements, and terms and conditions specified in this Contract, regardless of whether or not a Subcontractor is used.

CQuest may subcontract Services subject to the provisions of the Contract. DHHS shall, at its discretion, review and approve all subcontracts. If the Contractor identifies deficiencies or areas for improvement are identified, the Contractor shall take corrective action. None of the Services shall be subcontracted by the Contractor without the prior written consent of the State.

## 4.2 Deliverables and Services

CQuest shall provide the State with the Deliverables and Services in accordance with the time frames in the Work Plan for this Contract, and as more particularly described in Contract Exhibit A: Contract Deliverables.

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Upon its submission of a Deliverable or Service, CQuest represents that it has performed its obligations under the Contract associated with the Deliverable or Service.

## 4.3 Non-Software and Written Deliverables Review and Acceptance

After receiving written Certification from CQuest that a Non-Software or Written Deliverable is final, complete, and ready for Review, the State will Review the Deliverable to determine whether it meets the specifications outlined in the contract. The State will notify COuest in writing of its Acceptance or rejection of the Deliverable within five (5) business days or as mutually agreed upon in the Acceptance Plan. If the State rejects the Deliverable, the State shall notify CQuest of the nature and class of the Deficiency and CQuest shall correct the Deficiency within the period identified in the final Service Level Agreement and any subsequent modifications. If no period for CQuest's correction of the Deliverable is identified, CQuest shall correct the Deficiency in the Deliverable within five (5) business days. Upon receipt of the corrected Deliverable, the State shall have five (5) business days to review the Deliverable and notify CQuest of its Acceptance or rejection thereof, with the option to extend the Review Period up to five (5) additional business days. If CQuest fails to correct the Deficiency within the allotted period of time, the State may, at its option, continue reviewing the Deliverable and require CQuest to continue until the Deficiency is corrected, or immediately terminate the Contract, declare CQuest in default, and pursue its remedies at law and in equity. Upon mutual agreement this timeframe may be modified.

### 4.4 System/Software Testing and Acceptance

System/Software Testing and Acceptance shall be performed as set forth in the Test Plan and more particularly described in Part 3, Exhibit F: Testing Services

## 4.5 Security

The State must ensure that appropriate levels of security are implemented and maintained by CQuest in order to protect the integrity and reliability of its information technology resources, information, and services. State resources, information, and services must be available on an ongoing basis, with the appropriate infrastructure and security controls to ensure business continuity and safeguard State networks, Systems, and Data.

IT Security involves all functions pertaining to the securing of State Data and Systems through the creation and definition of security policies, procedures, and controls covering such areas as identification, authentication, and non-repudiation.

All components of the Software shall be reviewed and tested to ensure they protect the State's hardware and software and its related Data assets. See *Contract Agreement -Part 3, Exhibit F: Testing* Services for detailed information on requirements for Security testing.

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## 5. SOFTWARE

As applicable, all original software and software code and related intellectual property developed or created by CQuest in the performance of its obligations under this Contract or any Task Order issued under this Contract, shall become the sole property of the Multi-State WIC Consortium and its members. CQuest will surrender all original written materials, including any reports, studies, designs, drawings, specifications, notes, documents, software and documentation, computer-based training modules, electronically or magnetically recorded material, used to develop this software or software code and related intellectual property to the state entity for which it was developed.

### 6. WARRANTY

CQuest shall provide the Warranty and Warranty Services set forth in the Contract, and particularly described in Part 3, Exhibit K: Warranty and Warranty Services.

#### 7. SERVICES

CQuest shall provide the Services required under the Contract Documents. All Services shall meet, and be performed, in accordance with the Specifications.

### 7.1 Administrative Services

CQuest shall provide the State with the administrative Services set forth in the Contract, and particularly described in Part 3, Exhibit D: Administrative Services.

## 7.2 Testing Services

CQuest shall perform testing Services for the State set forth in the Contract, and particularly described in Part 3, Exhibit F: Testing Services.

### 7.3 Maintenance and Support Services

CQuest shall provide the State with Hosting, Maintenance, and Support Services for the Software set forth in the Contract, and particularly described in Part 3, Exhibit G: Hosting, Maintenance, and Support Services.

## 8. SERVICE LEVEL AGREEMENT (SLA)

CQuest will work with the State to draft a Service Level Agreement ("SLA") that shall include, without limitation, a detailed description of the services, priorities, roles, and responsibilities,. The SLA will document the level of service for each area of service scope such as: Operations Services, Maintenance Services, Help Desk Services, Disaster Recovery procedures, reporting, and the responsibilities of CQuest and the State.

The initial SLA shall be developed and mutually agreed upon. CQuest shall review and update the SLA annually, as necessary. Any such updates to the SLA must be approved by the State and Contractor in writing, prior to final incorporation into Contract Exhibit 1: Service Level Agreement.

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The updated Contract Exhibit I: Service Level Agreement, as approved by the State, is incorporated herein by reference.

### 9. TASK ORDERS

The State may make changes or revisions at any time by written Task Order using the process described in the Multi-State WIC Consortium (MSC) RFP Attachment E Sections 5.4.1, 5.4.2, 5.4.3. The State originated changes or revisions shall be approved by the Department of Information Technology. CQuest shall advise the State, in detail, of any impact on cost (e.g., increase or decrease), the Schedule, or the SLA.

CQuest may request a change within the scope of the Contract by written Task Order, identifying any impact on cost, the Schedule, or the SLA. The State shall attempt to respond to CQuest's requested Task Order within five (5) business days. The State Agency, as well as the Department of Information Technology, must approve all Task Orders in writing. The State shall be deemed to have rejected the Task Order if the parties are unable to reach an agreement in writing.

All Task Order requests from CQuest to the State, and the State acceptance of CQuest's estimate for a State requested change, will be acknowledged and responded to, either acceptance or rejection, in writing. If accepted, the Task Order(s) shall be subject to the Contract amendment process, as determined to apply by the State.

#### 10. INTELLECTUAL PROPERTY

As applicable, all original software and software code and related intellectual property developed or created by CQuest in the performance of its obligations under this Contract or any Task Order issued under this Contract, shall become the sole property of the Multi-State WIC Consortium and its members. CQuest will surrender all original written materials, including any reports, studies, designs, drawings, specifications, notes, documents, software and documentation, computer-based training modules, electronically or magnetically recorded material, used to develop this software or software code and related intellectual property to the state entity for which it was developed.

## 10.1 State's Data

All rights, title and interest in State Data shall remain with the State.

## 10.2 CQuest's Materials

Subject to the provisions of this Contract, CQuest may develop for itself, or for others, materials that are competitive with, or similar to, the Deliverables. In accordance with the confidentiality provision of this Contract, CQuest shall not distribute any products containing or disclose any State Confidential Information. CQuest shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of its performance under this Contract, provided that such is not obtained as the result of the deliberate memorization of the State Confidential Information by CQuest employees or third party consultants engaged by CQuest.

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## STATE OF NEW HAMPSHIRE

## DEPARTMENT OF HEALTH AND HUMAN SERVICES OPERATIONS AND MAINTENANCE SERVICES OF THE WOMEN, INFANTS, AND CHILDREN MANAGEMENT INFORMATION SYSTEM CONTRACT NUMBER 2014-017 AGREEMENT – PART 2

10.3 Without limiting the foregoing, the parties agree that the general knowledge referred to herein cannot include information or records excluded from public disclosure under New Hampshire RSA Chapter 91-A.

## 10.4 State Website Copyright

## WWW Copyright and Intellectual Property Rights

All right, title and interest in the State WWW site, including copyright to all Data and information, shall remain with the State. The State shall also retain all right, title and interest in any user interfaces and computer instructions embedded within the WWW pages. All WWW pages and any other Data or information shall, where applicable, display the State's copyright.

### 10.5 Software Source Code

CQuest shall provide the State with a copy of the source code on a quarterly basis for archival.

### 10.6 Survival

This Contract Agreement Section 10: Intellectual Property shall survive the termination of the Contract.

## 11. USE OF STATE'S INFORMATION, CONFIDENTIALITY

## 11.1 Use of State's Information

In performing its obligations under the Contract, CQuest may gain access to information of the State, including State Confidential Information. "State Confidential Information" shall include, but not be limited to, information exempted from public disclosure under New Hampshire RSA Chapter 91-A: Access to Public Records and Meetings (see e.g. RSA Chapter 91-A: 5 Exemptions). CQuest shall not use the State Confidential Information developed or obtained during the performance of, or acquired, or developed by reason of the Contract, except as directly connected to and necessary for CQuest's performance under the Contract.

## 11.2 State Confidential Information

CQuest shall maintain the confidentiality of and protect from unauthorized use, disclosure, publication, and reproduction (collectively "release"), all State Confidential Information that becomes available to CQuest in connection with its performance under the Contract, regardless of its form.

Subject to applicable federal or State laws and regulations, Confidential Information shall not include information which: (i) shall have otherwise become publicly available other than as a result of disclosure by the receiving party in breach hereof; (ii) was disclosed to the receiving party on a non-confidential basis from a source other than the disclosing party, which the receiving party believes is not prohibited from disclosing such information as a result of an obligation in favor of the disclosing party; (iii) is developed by the receiving party independently of, or was known by the receiving party prior to, any disclosure of such information made by the disclosing party; or (iv) is disclosed with the written consent of the

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disclosing party. A receiving party also may disclose Confidential Information to the extent required by an order of a court of competent jurisdiction.

Any disclosure of the State Confidential Information shall require the prior written approval of the State. CQuest shall immediately notify the State if any request, subpoena or other legal process is served upon CQuest regarding the State Confidential Information, and CQuest shall cooperate with the State in any effort the State undertakes to contest the request, subpoena or other legal process, at no additional cost to the State.

In the event of the unauthorized release of State Confidential Information, CQuest shall immediately notify the State, and the State may immediately be entitled to pursue any remedy at law and in equity, including, but not limited to, injunctive relief.

### 11.3 CQuest Confidential Information

Insofar as CQuest seeks to maintain the confidentiality of its confidential or proprietary information, CQuest must clearly identify in writing all information it claims to be confidential or proprietary. CQuest acknowledges that the State is subject to State and federal laws governing disclosure of information including, but not limited to, RSA Chapter 9I-A. The State shall maintain the confidentiality of the identified Confidential Information insofar as it is consistent with applicable State and federal laws or regulations, including but not limited to, RSA Chapter 91-A. In the event the State receives a request for the information identified by CQuest as confidential, the State shall notify CQuest and specify the date the State will be releasing the requested information. At the request of the State, CQuest shall cooperate and assist the State with the collection and review of CQuest's information, at no additional expense to the State. Any effort to prohibit or enjoin the release of the information shall be CQuest's sole responsibility and at CQuest's sole expense. If CQuest fails to obtain a court order enjoining the disclosure, the State shall release the information on the date specified in the State's notice to CQuest, without any liability to CQuest.

### 11.4 Survival

This Contract Agreement Section 11, Use of State's Information, Confidentiality, shall survive termination or conclusion of the Contract.

## 12. LIMITATION OF LIABILITY

## 12.1 State

Subject to applicable laws and regulations, in no event shall the State be liable for any consequential, special, indirect, incidental, punitive, or exemplary damages. Subject to applicable laws and regulations, the State's liability to CQuest shall not exceed the total Contract price set forth in Contract Agreement, Section 1.8 of the Contract Agreement –Part 1-General Provisions.

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Notwithstanding the foregoing and any provision of this Contract to the contrary, in no event does the State waive its sovereign immunity or any applicable defenses or immunities.

### 12.2 CQuest

Subject to applicable laws and regulations, in no event shall CQuest be liable for any consequential, special, indirect, incidental, punitive or exemplary damages and CQuest's liability to the State shall not exceed two times (2X) the total annual cost as set forth in Part 3, Exhibit C, Section 1 Deliverable Payment Schedule. Contract price set forth in Contract Agreement, Section 1.8 of the Contract Agreement –Part 1-General Provisions.

Notwithstanding the foregoing, the limitation of liability in this Contract Section 12.2 shall not apply to CQuest's indemnification obligations set forth in the Contract Agreement Part 1-Section 13: Indemnification and confidentiality obligations in Contract Agreement-Part 2-Section 11: Use of State's Information, Confidentiality, which shall be unlimited.

#### 12.3 State's Immunity

Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant shall survive termination or Contract conclusion.

#### 12.4 Survival

This Contract Agreement- Part 2-Section 12: Limitation of Liability shall survive termination or Contract conclusion.

## 13. TERMINATION

This section shall survive termination or Contract Conclusion.

## 13.1 Termination for Default

Section 8 of the State of New Hampshire standard Contract form P-37 shall govern termination by default.

In the event of termination by default, the State shall have the right to procure Services that are the subject of the Contract from another source and the Vendor shall be liable for reimbursing the State for all administrative costs directly related to the replacement of the Contract and procuring the Services from another source, such as costs of competitive bidding, mailing, advertising, applicable fees, charges or penalties, and staff time costs; all of which shall be subject to the limitations of liability set forth in the Contract.

In the Event of Default by the State, the Vendor shall provide the State with written notice of default, and the State shall cure the default within thirty (30) days.

## 13.2 Termination for Convenience

The State may, at its sole discretion, terminate the Contract for convenience, in whole or in part, by thirty (30) days written notice to the Vendor. In the event of such termination for

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## STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES OPERATIONS AND MAINTENANCE SERVICES OF THE WOMEN, INFANTS, AND CHILDREN MANAGEMENT INFORMATION SYSTEM

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convenience, the State shall pay the Vendor the agreed upon price, if separately stated, for Deliverables for which Acceptance has been given by the State. Amounts for Services or Deliverables provided prior to the date of termination for which no separate price is stated will be paid, in whole or in part, generally in accordance with the pricing worksheet submitted with the Vendor's RFP.

During the thirty (30) day period, the Vendor shall wind down and cease its Services as quickly and efficiently as reasonably possible, without performing unnecessary Services or activities and by minimizing negative effects on the State from such winding down and cessation of Services.

#### 13.3 Termination for Conflict Of Interest

13.3.1 The State may terminate the Contract by written notice if it determines that a conflict of interest exists, including but not limited to, a violation by any of the parties hereto of applicable laws regarding ethics in public acquisitions and procurement and performance of Contracts.

In such case, the State shall be entitled to a pro-rated refund of any current development, support and maintenance costs. The State shall pay all other contracted payments that would have become due and payable if the Vendor did not know, or reasonably did not know, of the conflict of interest.

13.3.2 In the event the Contract is terminated as provided above pursuant to a violation by the Vendor, the State shall be entitled to pursue the same remedies against the Vendor as it could pursue in the event of a default of the Contract by the Vendor.

### 13.4 Termination Procedure

- 13.4.1 Upon termination of the Contract, the State, in addition to any other rights provided in the Contract, may require the Vendor to deliver to the State any property, including without limitation, Software and Written Deliverables, for such part of the Contract as has been terminated.
- 13.4.2 After receipt of a notice of termination, and except as otherwise directed by the State, Vendor shall:
  - a. Stop work under the Contract on the date, and to the extent specified, in the notice;
  - b. Promptly, but in no event longer than thirty (30) days after termination, terminate its orders and subcontracts related to the work which has been terminated and settle all outstanding liabilities and all claims arising out of such termination of orders and subcontracts, with the approval or ratification of the State to the extent required, which approval or ratification shall be final for the purpose of this Section;

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- c. Take such action as the State directs, or as necessary to preserve and protect the property related to the Contract which is in the possession of Vendor and in which State has an interest;
- d. Transfer title to the State and deliver in the manner, at the times, and to the extent directed by the State, any property which is required to be furnished to the State and which has been accepted or requested by the State; and
- e. Provide written certification to the State that Vendor has surrendered to the State all said property.

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AGREEMENT – PART 2

#### 14. CHANGE OF OWNERSHIP

In the event that CQuest should change ownership for any reason whatsoever, the State shall have the option of continuing under the Contract with CQuest, its successors or assigns for the full remaining term of the Contract; continuing under the Contract with CQuest, its successors or assigns for such period of time as determined necessary by the State; or immediately terminate the Contract without liability to CQuest, its successors or assigns.

## 15. ASSIGNMENT, DELEGATION AND SUBCONTRACTS

- 15.1 CQuest shall not assign, delegate, subcontract, or otherwise transfer any of its interest, rights, or duties under the Contract without the prior written consent of the State. Such consent shall not be unreasonably withheld. Any attempted transfer, assignment, delegation, or other transfer made without the State's prior written consent shall be null and void, and may constitute an event of default at the sole discretion of the State.
- 15.2 CQuest shall remain wholly responsible for performance of the entire Contract even if assignees, delegates, Subcontractor, or other transferees ("Assigns") are used, unless otherwise agreed to in writing by the State, and the Assigns fully assumes in writing any and all obligations and liabilities under the Contract from the Effective Date. In the absence of a written assumption of full obligations and liabilities of the Contract, any permitted assignment, delegation, subcontract, or other transfer shall neither relieve CQuest of any of its obligations under the Contract nor affect any remedies available to the State against CQuest that may arise from any event of default of the provisions of the contract. The State shall consider CQuest to be the sole point of contact with regard to all contractual matters, including payment of any and all charges resulting from the Contract.
- 15.3 Notwithstanding the foregoing, nothing herein shall prohibit CQuest from assigning the Contract to the successor of all or substantially all of the assets or business of CQuest provided that the successor fully assumes in writing all obligations and responsibilities under the Contract. In the event that CQuest should change ownership, as permitted under this Contract Agreement Part 2, Section 14: Change of Ownership, the State shall have the option to continue under the Contract with CQuest, its successors or assigns for the full remaining term of the Contract; continue under the Contract with CQuest, its successors or assigns for such period of time as determined necessary by the State; or immediately terminating the Contract without liability to CQuest, its successors or assigns.

#### 16. DISPUTE RESOLUTION

In the event of any dispute, claim, question, or disagreement arising out of or relating to this contract ("dispute"), the parties shall act immediately and will use their best efforts to settle such dispute. To this effect, they shall consult and negotiate with each other, in good faith, and

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recognizing their mutual interests, attempt to reach a just and equitable solution satisfactory to the Vendor and NH DHHS. The parties agree that the existence of a dispute notwithstanding, each party shall continue, without delay, to carry out all their respective responsibilities under the contract on all non-disputed work.

A party may escalate efforts to resolve any dispute by initiating a written notice to the following representatives of the parties within 10 (ten) business days of failing to reach agreement under this subsection of the Contract:

LEVEL	CQUEST	STATE OF NH	TIME
Primary	Kevin Davis	Margaret Murphy	As agreed upon in the
	(or successor) CEO	(or successor) Director, NH WIC Services	final SLA and any modifications.
First	Kevin Davis	Patricia Tilley	As agreed upon in the
	(or successor)	(or successor)	final SLA and any
	CEO	Bureau Chief, BPHCS	modifications.
Second	Kevin Davis	José Thier Montero, MD, MHCDS	As agreed upon in the
	(or successor)	(or successor)	final SLA and any
	CEO	Director, NH DPHS	modifications.
Third	Kevin Davis	Nicholas Toumpas	As agreed upon in the
	(or successor)	(or successor)	final SLA and any
	CEO	Commissioner, DHHS	modifications.

If the dispute cannot be resolved according to the process above, any party may submit a written appeal to the Director of NH Division of Public Health Services within ten (10) business days of the conclusion of the above process. The decision of the Commissioner shall be final and conclusive as to the position of NH DHHS under the contract, and thereafter the Contractor or NH DHHS may seek additional remedies as provided for in this contract or under the law.

## 17. GENERAL PROVISIONS

## 17.1 Travel Expenses

The State will not be responsible for any travel or out of pocket expenses incurred in the performance of the Services.

CQuest must assume all travel and related expenses by "fully loading" the proposed labor rates to include, but not limited to: meals, hotel/housing, airfare, car rentals, car mileage, and out of pocket expenses unless travel is specifically requested by the State.

## 17.2 Shipping and Delivery Fee Exemption

The State will not pay for any shipping or delivery fees unless specifically itemized in the Contract or if requested by the State.

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## 17.3 Project Workspace and Office Equipment

N/A

## 17.4 Access/Cooperation

As applicable, and reasonably necessary, and subject to the applicable State and federal laws and regulations and restrictions imposed by third parties upon the State, the State shall provide CQuest with access to all program files, libraries, personal computer-based systems, software packages, network systems, security systems, and hardware as required to complete contracted services.

The State shall use reasonable efforts to provide approvals, authorizations, and decisions reasonably necessary to allow CQuest to perform its obligations under the Contract.

## 17.5 Computer Use

In consideration for receiving access to and use of the computer facilities, network, licensed or developed software, software maintained or operated by any of the State entities, systems, equipment, Documentation, information, reports, or data of any kind (hereinafter "Information"), CQuest understands and agrees to the following rules:

- a. Every Authorized User has the responsibility to assure the protection of information from unauthorized access, misuse, theft, damage, destruction, modification, or disclosure.
- b. That information shall be used solely for conducting official State business, and all other use or access is strictly forbidden including, but not limited to, personal, or other private and non-State use and that at no time shall CQuest access or attempt to access any information without having the express authority to do so.
- c. That at no time shall CQuest access or attempt to access any information in a manner inconsistent with the approved policies, procedures, and /or agreements relating to system entry/access.
- d. That all software licensed, developed, or being evaluated by the State cannot be copied, shared, distributed, sub-licensed, modified, reverse engineered, rented, or sold, and that at all times CQuest must use utmost care to protect and keep such software strictly confidential in accordance with the license or any other Agreement executed by the State. Only equipment or software owned, licensed, or being evaluated by the State, can be used by CQuest. Personal software shall not be installed on any equipment.
- e. That if CQuest is found to be in violation of any of the above-stated rules, the User may face removal from the State Contract, and/or criminal or civil prosecution, if the act constitutes a violation of law.

## 17.6 Email Use

N/A

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## STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES

## OPERATIONS AND MAINTENANCE SERVICES OF THE WOMEN, INFANTS, AND CHILDREN MANAGEMENT INFORMATION SYSTEM

## CONTRACT NUMBER 2014-017 AGREEMENT – PART 2

## 17.7 Internet/Intranet Use

N/A

## 17.8 Regulatory Government Approvals

CQuest shall obtain all necessary and applicable regulatory or other governmental approvals necessary to perform its obligations under the Contract.

## 17.9 Force Majeure

Neither CQuest nor the State shall be responsible for delays or failures in performance resulting from events beyond the control of such party and without fault or negligence of such party. Such events shall include, but not be limited to, acts of God, strikes, lock outs, riots, and acts of War, epidemics, acts of Government, fire, power failures, nuclear accidents, earthquakes, and unusually severe weather.

Except in the event of the foregoing, Force Majeure events shall not include CQuest's inability to hire or provide personnel needed for CQuest's performance under the Contract.

### 17.10 Insurance

## 17.10.1 CQuest Insurance Requirement

See Contract Agreement Part 1-Form P-37 Section 14 as modified in Part 3, Exhibit C Special Provisions, Section 2.1.

17.10.2 The ACORD Insurance Certificate should note the Certificate Holder in the lower left hand block as the State of New Hampshire, DHHS.

#### 17.11 Exhibits

The Exhibits referred to, in and attached to the Contract are incorporated by reference as if fully included in the text.

### 17.12 Venue and Jurisdiction

Any action on the Contract may only be brought in the State of New Hampshire Merrimack County Superior Court.

## 17.13 Survival

The terms, conditions and warranties contained in the Contract that by their context are intended to survive the completion of the performance, cancellation or termination of the Contract shall so survive, including, but not limited to, the terms of the Contract Agreement Exhibit D Section 3: Records Retention and Access Requirements, Contract Agreement Exhibit D Section 4: Accounting Requirements, and Contract Agreement Part 2-Section 11: Use of State's Information, Confidentiality and Contract Agreement Part 1- Section 13: Indemnification which shall all survive the termination of the Contract.

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## EXHIBIT A CONTRACT DELIVERABLES

## 1. DELIVERABLES, MILESTONES AND ACTIVITIES

CQuest shall host and operate the StarLINC System, which will meet and perform in accordance with the System Documentation in addition to the Specifications and Deliverables that are defined in the Contract, including, but not limited to the final Service Level Agreement and any subsequent modifications.

The Deliverables are set forth in the Schedule described below in Section 2. By unconditionally accepting a Deliverable, the State reserves the right to reject any and all Deliverables in the event the State detects any Deficiency in the System, in whole or in part, through completion of all Acceptance Testing, including but not limited to, Software/System Acceptance Testing, and any extensions thereof.

Pricing for Deliverables set forth in Exhibit B: *Price and Payment Schedule*. Pricing will be effective for the Term of this Contract, and any extensions thereof.

## 2. DELIVERABLES, MILESTONES, AND ACTIVITIES SCHEDULE

### 2.1 Operations & Maintenance - Activities / Deliverables / Milestones

Reference Number	Activity, Deliverable, or Milestone	Deliverable Type	Projected Delivery Date
ì	CQuest shall provide ongoing operation and maintenance of the StarLINC system.	Non-Software	Ongoing
2	CQuest shall maintain a secure hosting environment.	Non-Software	Ongoing
3	CQuest shall provide a secure Class A Data Center.	Non-Software	Ongoing
4	CQuest shall provide ongoing operations, technical support, system maintenance as described in the Contract, including the final Service Level Agreement.	Non-Software	Ongoing
5	CQuest shall provide extensive disaster recovery procedures meeting system availability requirements as described in the Contract, including the final Service Level Agreement.	Non-Software	Ongoing
6	CQuest must adhere to all MSC requirements for Task Orders as described in the Contract, including the final Service Level Agreement.	Written	Ongoing

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## EXHIBIT A CONTRACT DELIVERABLES

7	CQuest shall provide help desk services as described in the Contract, including the final Service Level Agreement.	Non-Software	Ongoing
8	CQuest shall provide Local Clinics support and technical assistance to analyze, identify, and resolve problems.	Non-Software	Ongoing
9	CQuest must adhere to the MSC Communication Plan	Written	Ongoing
10	CQuest shall work with each State to mutually agree upon and update a Service Level Agreement (SLA) as described in the Contract.	Written	Ongoing
11	CQuest shall maintain, update and keep current complete documentation of the system as described in the Contract, including the final Service Level Agreement and Attachment B – Response Requirements.	Written	Ongoing
12	CQuest shall provide appropriate staffing levels as described in the Contract, including the final Service Level Agreement.	Non-Software	Ongoing

## EXHIBIT B PRICE AND PAYMENT SCHEDULE

### 1. DELIVERABLE PAYMENT SCHEDULE

### 1.1 Not to Exceed

This is a Time and Materials Not to Exceed Price (NEP) Contract.

Costs for Year one (1) through five (5) shall not exceed as follows:

Year 1 - \$412,050 for Operation and Maintenance per year and \$24,630 for Hosting per year.

Year 2 -\$412,050 for Operation and Maintenance per year and \$24,630 for Hosting per year.

Year 3 -\$412,050 for Operation and Maintenance per year and \$24,630 for Hosting per year.

Year 4 -\$412,050 for Operation and Maintenance per year and \$24,630 for Hosting per year.

Year 5 - \$412,050 for Operation and Maintenance per year and \$24,630 for Hosting per year.

Costs for Year six (6) through (8) shall not exceed as follows:

Year 6 - \$420,291 for Operation and Maintenance per year and \$25,122 for Hosting per year.

Year 7 - \$428,697 for Operation and Maintenance per year and \$25,625 for Hosting per year.

Year 8 - \$437,270 for Operation and Maintenance per year and \$26,137 for Hosting per year.

CQuest shall be responsible for performing its obligations in accordance with the Contract.

### 2. TOTAL CONTRACT PRICE

Notwithstanding any provision in the Contract to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments made by the State exceed \$3,546,542 ("Total Contract Price"). The payment by the State of the total Contract price shall be the only, and the complete reimbursement to CQuest for all fees and expenses, of whatever nature, incurred by CQuest in the performance hereof.

The State will not be responsible for any travel or out of pocket expenses incurred in the performance of the Services performed under this Contract.

## 3. INVOICING

CQuest shall prepare one monthly invoice that details the hours worked for base operations and maintenance services applicable to all three members of the consortium. The invoice shall also list separately amount billed for individual state services (e.g. New Hampshire Hosting). The one monthly invoice shall be sent to all three states. Each state will individually pay for their portion of the invoice. The Monthly Status Report must accompany the invoice. Timesheets for the invoice time-period are to be provided to each Program upon request.

Task Orders will be invoiced separately.

2014-017- Exhibit B - Price and Payment Schedule
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## EXHIBIT B PRICE AND PAYMENT SCHEDULE

Invoices shall be sent to: Division of Public Health Services WIC Program 29 Hazen Drive Concord, NH 03301

## 4. PAYMENT ADDRESS

All payments shall be sent to the following address: CQuest America, Inc. 500 S. 9th Street Springfield, IL, 62701

## 5. OVERPAYMENTS TO CQUEST

CQuest shall promptly, but no later than fifteen (15) business days, return to the State the full amount of any overpayment or erroneous payment upon discovery or notice from the State.

## 6. CREDITS

The State may apply credits due to the State arising out of this Contract, against CQuest's invoices with appropriate information attached.

2014-017- Exhibit B - Price and Payment Schedule Initial and Date All Pages: CQuest's Initials

Date: 08/05/2014

## EXHIBIT C SPECIAL PROVISIONS

## I. REVISIONS TO GENERAL PROVISIONS

- 1.1 SUBPARAGRAPH 4 of the General Provisions of this contract, Conditional Nature of Agreement, is replaced as follows:
  - 4. CONDITIONAL NATURE OF AGREEMENT.

Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including without limitation, the continuance of payments, in whole or in part, under this Agreement are contingent upon continued appropriation or availability of funds, including any subsequent changes to the appropriation or availability of funds affected by any state or federal legislative or executive action that reduces, eliminates, or otherwise modifies the appropriation or availability of funding for this Agreement and the Scope of Services provided in Exhibit A, Scope of Services, in whole or in part. In no event shall the State be liable for any payments hereunder in excess of appropriated or available funds. In the event of a reduction, termination or modification of appropriated or available funds, the State shall have the right to withhold payment until such funds become available, if ever. The State shall have the right to reduce, terminate or modify services under this Agreement immediately upon giving the Contractor notice of such reduction, termination or modification. The State shall not be required to transfer funds from any other source or account into the Account(s) identified in block 1.6 of the General Provisions, Account Number, 05-95-90-902010-5260-102-500731 or any other account, in the event funds are reduced or unavailable.

- 1.2 SUBPARAGRAPH 8 of the General Provisions of the contract. Event of Default/Remedies is amended by adding the following language:
  - Notwithstanding any provision in this Agreement to the contrary, any written notice of default provided by the State to Contractor shall specify the Event of Default, and may result in the suspension of payment only as to the Event of Default for which written notice has been provided. Payment for all other Services provided or to be provided by Contractor under the Agreement shall continue unaffected on the terms set forth herein. The State shall resume payments to Contractor that relate to the Event of Default once the State has verified that Contractor has cured the Event of Default
- 1.3 SUBPARAGRAPH 14.1.1 of the General Provisions of this contract is deleted and the following subparagraph is added:
  - 14.1.1 comprehensive general liability against all claims of bodily injury, death or property damage, in amounts of not less than \$250,000 per claim and \$1,000,000 per occurrence and umbrella liability coverage in the amount of \$5,000,000 per occurrence.
- 1.4 Notwithstanding paragraph 18 of the P-37, an amendment limited to the adjustment of amounts between State Fiscal Years, related items, and amendment of related budget exhibits, can be made by written agreement of both parties and does not require additional approval of the Governor and Executive Council.

2014-017 - Exhibit C- Special F	Provisions	
Initial and Date All Pages:		
CQuest's Initials	Exhibit C	Page 5 of 31
Date: 08 05/2014		

## **EXHIBIT C** SPECIAL PROVISIONS

- 1.5 SUBPARAGRAPH 10 of the General Provisions of this contract, Termination, is amended by adding the following language;
  - 10.1 The State may terminate the Agreement at any time for any reason, at the sole discretion of the State, 30 days after giving the Contractor written notice that the State is exercising its option to terminate the Agreement.
  - 10.2 In the event of early termination, the Contractor shall, within 15 days of notice of early termination, develop and submit to the State a Transition Plan for services under the Agreement, including but not limited to, identifying the present and future needs of clients receiving services under the Agreement and establishes a process to meet those needs.
  - 10.3 The Contractor shall fully cooperate with the State and shall promptly provide detailed information to support the Transition Plan including, but not limited to, any information or data requested by the State related to the termination of the Agreement and Transition Plan and shall provide ongoing communication and revisions of the Transition Plan to the State as requested.
  - 10.4 In the event that services under the Agreement, including but not limited to clients receiving services under the Agreement are transitioned to having services delivered by another entity including contracted providers or the State, the Contractor shall provide a process for uninterrupted delivery of services in the Transition Plan.
  - 10.5 The Contractor shall establish a method of notifying clients and other affected individuals about the transition. The Contractor shall include the proposed communications in its Transition Plan submitted to the State as described above.
- 2. NOTICE- Replace notification to the addressed parties on Contract Agreement Part 1- Section 17 at the addresses given in blocks 1.2 and 1.4 of the Form P-37, to notify the parties below:

## **Notice**

Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the following addresses or upon delivery by overnight mail i.e. FedEx or UPS.

TO COuest America, Inc.: CQuest America, Inc. 500 S. 9th Street Springfield, IL, 62701 Tel: (277) 541-7387

TO STATE: State of New Hampshire DHHS/Division of Public Health Services 29 Hazen Drive

Concord, NH 03301 Tel: (603) 271-4545

### 3. EXTENSION

There are no extensions to this agreement after June 30, 2022.

2014-017 - Exhibit C - Special Provisions Initial and Date All Pages: CQuest's Initials Exhibit C

Date: 08/05/2014

## EXHIBIT C SPECIAL PROVISIONS

## 4. OTHER GENERAL PROVISIONS

- 4.1 Contractor's Obligations: The Contractor covenants and agrees that all funds received by the Contractor under the Contract shall be used only as payment to the Contractor for services provided to eligible individuals and, in the furtherance of the aforesaid covenants, the Contractor hereby covenants and agrees as follows:
  - 1. Gratuities or Kickbacks: The Contractor agrees that it is a breach of this Contract to accept or make a payment, gratuity or offer of employment on behalf of the Contractor, any Sub-Contractor or the State in order to influence the performance of the Scope of Work detailed in Exhibit A of this Contract. The State may terminate this Contract and any sub-contract or sub-agreement if it is determined that payments, gratuities or offers of employment of any kind were offered or received by any officials, officers, employees or agents of the Contractor or Sub-Contractor.
  - 2. Retroactive Payments: Notwithstanding anything to the contrary contained in the Contract or in any other document, contract or understanding, it is expressly understood and agreed by the parties hereto, that no payments will be made hereunder to reimburse the Contractor for costs incurred for any purpose or for any services provided to any individual prior to the Effective Date of the Contract and no payments shall be made for expenses incurred by the Contractor for any services provided prior to the date on which the individual applies for services or (except as otherwise provided by the federal regulations) prior to a determination that the individual is eligible for such services.
  - 3. Conditions of Purchase: Notwithstanding anything to the contrary contained in the Contract, nothing herein contained shall be deemed to obligate or require the Department to purchase services hereunder at a rate which reimburses the Contractor in excess of the Contractor's costs, at a rate which exceeds the amounts reasonable and necessary to assure the quality of such service, or at a rate which exceeds the rate charged by the Contractor to ineligible individuals or other third party funders for such service. If at any time during the term of this Contract or after receipt of the Final Expenditure Report hereunder, the Department shall determine that the Contractor has used payments hereunder to reimburse items of expense other than such costs, or has received payment in excess of such costs or in excess of such rates charged by the Contractor to ineligible individuals or other third party funders, the Department may elect to:
    - 3.1. Renegotiate the rates for payment hereunder, in which event new rates shall be established;
    - 3.2. Deduct from any future payment to the Contractor the amount of any prior reimbursement in excess of costs:
    - 3.3. Demand repayment of the excess payment by the Contractor in which event failure to make such repayment shall constitute an Event of Default hereunder. When the Contractor is permitted to determine the eligibility of individuals for services, the Contractor agrees to reimburse the Department for all funds paid by the Department to the Contractor for services provided to any individual who is found by the Department to be ineligible for such services at any time during the period of retention of records established herein.

2014-017 - Exhibit C - Special Provisions Initial and Date All Pages:

CQuest's Initials KN Date: OS OT 2014 Exhibit C

Page 7 of 31

## EXHIBIT C SPECIAL PROVISIONS

- 4. Maintenance of Records: In addition to the eligibility records specified above, the Contractor covenants and agrees to maintain the following records during the Contract Period:
  - 4.1. Fiscal Records: books, records, documents and other data evidencing and reflecting all costs and other expenses incurred by the Contractor in the performance of the Contract, and all income received or collected by the Contractor during the Contract Period, said records to be maintained in accordance with accounting procedures and practices which sufficiently and properly reflect all such costs and expenses, and which are acceptable to the Department, and to include, without limitation, all ledgers, books, records, and original evidence of costs such as purchase requisitions and orders, vouchers, requisitions for materials, inventories, valuations of in-kind contributions, labor time cards, payrolls, and other records requested or required by the Department.
  - 4.2. Statistical Records: Statistical, enrollment, attendance or visit records for each recipient of services during the Contract Period, which records shall include all records of application and eligibility (including all forms required to determine eligibility for each such recipient), records regarding the provision of services and all invoices submitted to the Department to obtain payment for such services.
  - 4.3. Medical Records: Where appropriate and as prescribed by the Department regulations, the Contractor shall retain medical records on each patient/recipient of services.
- 5. Confidentiality of Records: All information, reports, and records maintained hereunder or collected in connection with the performance of the services and the Contract shall be Confidential and shall not be disclosed by the Contractor, provided however, that pursuant to state laws and the regulations of the Department regarding the use and disclosure of such information, disclosure may be made to public officials requiring such information in connection with their official duties and for purposes directly connected to the administration of the services and the Contract; and provided further, that the use or disclosure by any party of any information concerning a recipient for any purpose not directly connected with the administration of the Department or the Contractor's responsibilities with respect to purchased services hereunder is prohibited except on written consent of the recipient, his attorney or guardian.

Notwithstanding anything to the contrary contained herein the covenants and conditions contained in the Paragraph shall survive the termination of the Contract for any reason whatsoever.

6. Completion of Services: Disallowance of Costs: Upon the purchase by the Department of the maximum number of units provided for in the Contract and upon payment of the price limitation hereunder, the Contract and all the obligations of the parties hereunder (except such obligations as, by the terms of the Contract are to be performed after the end of the term of this Contract and/or survive the termination of the Contract) shall terminate, provided however, that if, upon review of the Final Expenditure Report the Department shall disallow any expenses claimed by the Contractor as costs hereunder the Department shall retain the right, at its discretion, to deduct the amount of such expenses as are disallowed or to recover such sums from the Contractor.

2014-017 - Exhibit C - Special Provisions
Initial and Date All Provisions
CQuest's Initials Exhibit C Page 8 of 31

Date: 05/05/20

## EXHIBIT C SPECIAL PROVISIONS

- 7. Credits: All documents, notices, press releases, research reports and other materials prepared during or resulting from the performance of the services of the Contract shall include the following statement:
  - 7.1. The preparation of this (report, document etc.) was financed under a Contract with the State of New Hampshire, Department of Health and Human Services, with funds provided in part by the State of New Hampshire and/or such other funding sources as were available or required, e.g., the United States Department of Health and Human Services.
- 8. Prior Approval and Copyright Ownership: All materials (written, video, audio) produced or purchased under the contract shall have prior approval from DHHS before printing, production, distribution or use. The DHHS will retain copyright ownership for any and all original materials produced, including, but not limited to, brochures, resource directories, protocols or guidelines, posters, or reports. Contractor shall not reproduce any materials produced under the contract without prior written approval from DHHS.
- 9. Operation of Facilities: Compliance with Laws and Regulations: In the operation of any facilities for providing services, the Contractor shall comply with all laws, orders and regulations of federal, state, county and municipal authorities and with any direction of any Public Officer or officers pursuant to laws which shall impose an order or duty upon the contractor with respect to the operation of the facility or the provision of the services at such facility. If any governmental license or permit shall be required for the operation of the said facility or the performance of the said services, the Contractor will procure said license or permit, and will at all times comply with the terms and conditions of each such license or permit. In connection with the foregoing requirements, the Contractor hereby covenants and agrees that, during the term of this Contract the facilities shall comply with all rules, orders, regulations, and requirements of the State Office of the Fire Marshal and the local fire protection agency, and shall be in conformance with local building and zoning codes, by-laws and regulations.
- 10. Subcontractors: DHHS recognizes that the Contractor may choose to use subcontractors with greater expertise to perform for efficiency or convenience, but the Contractor shall retain the responsibility and accountability for the function(s). Prior to subcontracting, the Contractor shall evaluate the subcontractor's ability to perform the delegated function(s). This is accomplished through a written agreement that specifies activities and reporting responsibilities of the subcontractor and provides for revoking the delegation or imposing sanctions if the subcontractor's performance is not adequate. Subcontractors are subject to the same contractual conditions as the Contractor and the Contractor is responsible to ensure subcontractor compliance with those conditions. When the Contractor delegates a function to a subcontractor, the Contractor shall do the following:
  - 10.1. Evaluate the prospective subcontractor's ability to perform the activities, before delegating the function
  - 10.2. Have a written agreement with the subcontractor that specifies activities and reporting responsibilities and how sanctions/revocation will be managed if the subcontractor's performance is not adequate

2014-017 - Exhibit C - Special	Provisions	
Initial and Date All Rages:		
CQuest's Initials, #	Exhibit C	Page 9 of 31
CQuest's Initials, BY Date: 08/05/2014		J

AGREEMENT – PART 3

## EXHIBIT C SPECIAL PROVISIONS

- 10.3. Monitor the subcontractor's performance on an ongoing basis
- 10.4. DHHS shall, at its discretion, review and approve all subcontracts. If the Contractor identifies deficiencies or areas for improvement are identified, the Contractor shall take corrective action.
- 11. Equal Employment Opportunity Plan (EEOP): The Contractor will provide an Equal Employment Opportunity Plan (EEOP) to the Office for Civil Rights, Office of Justice Programs (OCR), if it has received a single award of \$500,000 or more. If the recipient receives \$25,000 or more and has 50 or more employees, it will maintain a current EEOP on file and submit an EEOP Certification Form to the OCR, certifying that its EEOP is on file. For recipients receiving less than \$25,000, or public grantees with fewer than 50 employees, regardless of the amount of the award, the recipient will provide an EEOP Certification Form to the OCR certifying it is not required to submit or maintain an EEOP. Nonprofit organizations, Indian Tribes, and medical and educational institutions are exempt from the EEOP requirement, but are required to submit a certification form to the OCR to claim the exemption. EEOP Certification Forms are available at: ttp://www.ojp.usdoj/about/ocr/pdfs/cert.pdf.
- 12. Limited English Proficiency (LEP): As clarified by Executive Order 13166, Improving Access to Services for persons with Limited English Proficiency, and resulting agency guidance, national origin discrimination includes discrimination on the basis of limited English proficiency (LEP). To ensure compliance with the Omnibus Crime Control and Safe Streets Act of 1968 and Title VI of the Civil Rights Act of 1964, Contractors must take reasonable steps to ensure that LEP persons have meaningful access to its programs.
- 13. Pilot Program for Enhancement of Contractor Employee Whistleblower Protections: The following shall apply to all contracts that exceed the Simplified Acquisition Threshold as defined in 48 CFR 2.101 (currently, \$150,000)

## CONTRACTOR EMPLOYEE WHISTLEBLOWER RIGHTS AND REQUIREMENT TO INFORM EMPLOYEES OF WHISTLEBLOWER RIGHTS (SEP 2013)

- (a) This contract and employees working on this contract will be subject to the whistleblower rights and remedies in the pilot program on Contractor employee whistleblower protections established at 41 U.S.C. 4712 by section 828 of the National Defense Authorization Act for Fiscal Year 2013 (Pub. L. 112-239) and FAR 3.908.
- (b) The Contractor shall inform its employees in writing, in the predominant language of the workforce, of employee whistleblower rights and protections under 41 U.S.C. 4712, as described in section 3.908 of the Federal Acquisition Regulation.
- (c) The Contractor shall insert the substance of this clause, including this paragraph (c), in all subcontracts over the simplified acquisition threshold.

2014-017 - Exhibit C - Special Provisions
Initial and Date All Pages:
CQuest's Initials Exhibit C Page 10 of 31
Date: 08 05 2014

## **EXHIBIT D** ADMINISTRATIVE SERVICES

### 1. STATE MEETINGS AND REPORTS

The State believes that effective communication and reporting are essential to Project success.

CQuest Key Project Staff shall participate in meetings as requested by the State, in accordance with the requirements and terms of this Contract.

- a. Kickoff Meeting: Participants will include the State, CQuest, and major stakeholders. This meeting is to establish a sound foundation for activities that will follow.
- b. Status Meetings: Participants will include, at the minimum, the CQuest Project Manager and the State Project Manager. These meetings will be conducted at least monthly and address overall Project status and any additional topics needed to remain on schedule and within budget. A status and error report from CQuest shall serve as the basis for discussion.
- c. The final Service Level Agreement and any subsequent modifications must be reviewed at each Status Meeting and updated, at minimum, once a year, in accordance with the Contract.
- d. Special Meetings: Need may arise for a special meeting with State leaders or Project stakeholders to address specific issues.
- e. Exit Meeting: Participants will include Project leaders from CQuest and the State. Discussion will focus on lessons learned from the Project and on follow up options that the State may wish to consider.

Drafting of formal presentations, such as a presentation for the kickoff meeting, will be CQuest's responsibility.

The CQuest Project Manager or CQuest Key Project Staff shall submit a monthly status report in accordance with the Schedule and terms of this Contract. All status reports shall be prepared in formats approved by the State. The CQuest's Project Manager shall assist the State's Project Manager, or itself produce reports related to Project Management as reasonably requested by the State, all at no additional cost to the State. CQuest shall produce Project status reports as defined in the MSC Communication Plan.

As reasonably requested by the State, CQuest shall provide the State with information or reports regarding the Project. CQuest shall prepare special reports and presentations relating to Project Management, and shall assist the State in preparing reports and presentations, as reasonably requested by the State.

2014-017 - Exhibit D Administrative Services Initial and Date All Pag Contractor's Initials

Exhibit D

## EXHIBIT D ADMINISTRATIVE SERVICES

### 2. STATE-OWNED DOCUMENTS AND DATA

CQuest shall provide the State access to all documents, State Data, materials, reports, and other work in progress relating to the Contract ("State Owned Documents"). Upon expiration or termination of the Contract with the State, CQuest shall turn over all State-owned documents, material, reports, and work in progress relating to the Contract to the State at no additional cost to the State.

## 3. RECORDS RETENTION AND ACCESS REQUIREMENTS

CQuest shall agree to the conditions of all applicable State and federal laws and regulations, which are incorporated herein by reference, regarding retention and access requirements, including without limitation, retention policies consistent with the Federal Acquisition Regulations (FAR) Subpart 4.7 Contractor Records Retention.

CQuest and its Subcontractors shall maintain books, records, documents, and other evidence of accounting procedures and practices, which properly and sufficiently reflect all direct and indirect costs invoiced in the performance of their respective obligations under the Contract. CQuest and its Subcontractors shall retain all such records for three (3) years following termination of the Contract, including any extensions. Records relating to any litigation matters regarding the Contract shall be kept for one (1) year following the termination of all litigation, including the termination of all appeals or the expiration of the appeal period.

Upon prior notice and subject to reasonable time frames, all such records shall be subject to inspection, examination, audit and copying by personnel so authorized by the State and federal officials so authorized by law, rule, regulation or Contract, as applicable. Access to these items shall be provided electronically within Merrimack County of the State of New Hampshire, unless otherwise agreed by the State. Delivery of and access to such records shall be at no cost to the State during the three (3) year period following termination of the Contract and one (1) year term following litigation relating to the Contract, including all appeals or the expiration of the appeal period. CQuest shall include the record retention and review requirements of this section in any of its subcontracts.

The State agrees that books, records, documents, and other evidence of accounting procedures and practices related to CQuest's cost structure and profit factors shall be excluded from the State's review.

## 4. ACCOUNTING REQUIREMENTS

CQuest shall maintain an accounting system in accordance with generally accepted accounting principles. The costs applicable to the Contract shall be ascertainable from the accounting system and CQuest shall maintain records pertaining to the Services and all other costs and expenditures.

### 5. WORK HOURS

Work hours will be mutually defined and documented in the final Service Level Agreement and any subsequent modifications.

2014-017 - Exhibit D Administrat	ive Services	
Initial and Date All Pages:		
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Date: 08/05/1014		_

## STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES OPERATIONS AND MAINTENANCE SERVICES OF THE NH WOMEN, INFANTS, AND CHILDREN MANAGEMENT INFORMATION SYSTEM

CONTRACT NUMBER 2014-017
AGREEMENT - PART 3
EXHIBIT E
IMPLEMENTATION SERVICES

Exhibit E, Implementation Services, is not applicable to this Contract.

Initial and Date All Rages:

Exhibit E

## **EXHIBIT E-1** SECURITY AND INFRASTRUCTURE

### 1. SECURITY

CQuest shall ensure that appropriate levels of security are implemented and maintained in order to protect the integrity and reliability of the State's Information Technology resources, information, and services. Security requirements are defined in the Contract, including but not limited to, Attachment B - Proposal Response Requirements and Best and Final Offer (BAFO), dated April 24, 2014 and Best and Final Offer (BAFO), dated April 16, 2014. CQuest shall provide the State resources, information, and Services on an ongoing basis, with the appropriate infrastructure and security controls to ensure business continuity and to safeguard the confidentiality and integrity of State Data.

2014-017 - Exhibit E-1 Security and Infrastructure

Initial and Date All Rages:

CQuest's Initials No Date: 08/05/2014 Exhibit E-1

Page 14 of 31

## EXHIBIT F TESTING SERVICES

## **Application Quality Assurance Testing**

CQuest shall test the StarLINC system to ensure security and quality.

CQuest shall follow an approach to development and testing that includes extensive internal testing with the goal of a successful user acceptance test. The CQuest testing begins with planning; starting with the creation of a project and/or subproject within CQuest's on-line defect management tool (CustomerWise) that shall contain all new/modified features and functionality for the MSC WIC System. This list shall be reviewed on a routine basis with the MSC Project Manager to determine the set of features and functionality to be included in each release of an application and the timeframes for releasing each build from Development to Test. This process shall allow for the identification of the repairs and modifications before work begins on a new application release. CQuest customers shall have access to the defect management tool to enter new modification requests and/or review pending requests.

CQuest shall control the promotion of new release components through four distinct environments: development, CQuest validation (internal test), MSC acceptance (UAT), and production. A CQuest database administrator maintains valid databases for each environment.

During the initial development process, as errors and needed modifications are identified and approved, the CQuest Project Manager shall work with the CQuest developers to organize the resulting System modifications into planned releases of System applications. The CQuest Quality Manager, in conjunction with the Project Manager, shall schedule these releases with the MSC WIC Project Manager in order to plan resources for MSC acceptance of the releases.

Prior to placing any System change into production, the CQuest team shall undertake and direct the testing activities as described below, and as appropriate, to the nature of the software release.

Test cases shall be created using a combination of System Functional Specifications and Technical Specifications for the specific application.

Unit Test - the CQuest developers shall modify a logical module of code (e.g., screen or report) as specified, and then conduct a unit test to ensure the code meets quality standards. The unit test shall confirm that each module meets functional requirements and technical Specifications, and the development team records and maintains unit test results. When satisfied that work is complete, the Lead Application Developer shall notify the CQuest QA Lead that the component is ready for validation.

Integration Test – upon completion of unit testing for all modified application components, the CQuest QA Lead shall supervise the execution of the test plan for the application. In some cases, especially if there is a database schema modification, the test may include testing one or more components in other applications (such as reports).

2014-017 - Exhibit F-Testing Services Initial and Date AV Rages:

CQuest's Initials Date: 08/2019

Exhibit F

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## EXHIBIT F TESTING SERVICES

The CQuest integration test includes execution of some or all of the following test components depending on the nature of the software release:

- Standard Behavior, Exceptions, and Validation Rule Test
- Data Dictionary Reference Test
- Banking Test
- Data Conversion Test
- Performance Test

The integration test shall be performed iteratively with development, and it is the first test where results are monitored and reported. Each new build shall be tested first for new functionality, and then regression tested to ensure that no new bugs were introduced to previously working components of the System. The integration test shall continue until each test can be executed with no reported bugs. When development has "caught up" to testing and there are no active bugs, this milestone marks the point when testing transitions into the System test.

System Test – System Test shall ensure that the entire System is performing in accordance with the functional requirements and technical Specifications, including external System interfaces, if appropriate. System documents and user manuals shall be tested for completeness, accuracy, and usability. System test shall include the execution of some or all of the following test components depending on the nature of the software release:

- Data Synchronization Test
- Database / Application Integration Test
- Data Dictionary / Database Crosswalk Test
- Major Entity Type Lifecycle Reference Test
- Utility / Lookup Reference Test
- · Key Function Walk-Through

The System test is complete and the System is certified ready for User Acceptance Test after all tests pass the criteria established in the Acceptance Plan.

Regression Test – upon completion of the System test, CQuest shall implement regression testing for all subsequent System software releases. CQuest shall complete an impact analysis and develop a custom regression test to ensure that there are no negative unforeseen impacts to related System applications. This regression test approach is an internal test.

Test Tracking - for System enhancement projects of mid-to-large size or complexity where multiple screens, reports, and/or applications are affected (e.g. Food Rule project; .NET upgrade project) the CQuest QA Lead shall maintain a Test Tracking spreadsheet to track the status of all test scripts developed and/or modified. Results for each test script shall be entered in the Test Tracking spreadsheet. The spreadsheet shall include the status and percent complete of the Test Case Development and Test Case Execution.

2014-017 - Exhibit F-Testing Services Initial and Date All Rages:

CQuest's Initials, NV
Date: 08/05/20/4

## EXHIBIT F TESTING SERVICES

## The Test Case Development statuses are:

- Not Started: Work has not started
- Draft In Progress: Test Case draft is being created
- Draft In Review: Test Case is in peer review
- Final In Progress: Test Case is being updated based on peer review
- Test Case Complete: Final Test Case is updated and completed

### The Test Run Statuses are:

- · Not Started: Not started
- In Progress: Test is currently being executed
- Passed: Test executed, all results met expectations
- Failed: Test executed at least one result did not meet expectations
- Hold: Run Test Case too many issues to continue testing
- Bugs Tested: Bugs tested and fixed did not re-run entire Test Case

Wah Interface Controls			Test Case Development Status			Test Tracking Status						
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Sample Test Tracking Spreadsheet

### User Acceptance Test Support -

A CQuest QA staff person shall be available to MSC WIC testers during active UAT testing. This person shall facilitate the description of UAT findings, communicate with CQuest's Lead Application Developer, and provide other additional support to facilitate the effectiveness and timeliness of the UAT. CQuest staff shall address UAT findings in a timely manner, classifying each finding as an error, a training issue, or a change request. CQuest staff shall assist with this classification and facilitate negotiations when necessary.

The CQuest application developer shall repair and unit test UAT findings as a top priority using CQuest formal configuration management protocols. CQuest testers shall test the repairs and record findings and repairs. When the first round of UAT is completed and all errors have been repaired and unit tested, we shall conduct a full integration test before installing a refined release of the System for the second round.

2014-017 - Exhibit F-Testing Services Initial and Date All Pages:

CQuest's Initials Date: 08 05 2004

## EXHIBIT F TESTING SERVICES

## Impact of "Changes" on Testing

Throughout the term of the Contract, changes to the MSC WIC System approved through a Change Control process shall be incorporated into the MSC WIC System. These changes may require the test cases to be changed or new test cases written as per the nature of the change. CQuest's Project Manager shall work closely with the MSC Project Manager to ensure features are not changed or added without review and approval by the MSC Project Manager. All change requests are analyzed by both the MSC and CQuest for business impact, feasibility, and priority and are estimated for cost and schedule impact. This analysis shall involve customer business experts and CQuest technical experts working together with the guidance of MSC and CQuest leadership. Approved change requests shall be added to the MSC O&M project schedule or are handled as Task Order changes. Functional and technical specifications, System documentation, and test cases shall be reviewed and updated to reflect the feature change.

CQuest shall utilize a standard project change request form and a defined process for change requests. These forms and process shall be reviewed with the MSC Project Manager upon contract award. CQuest shall use CustomerWise as an issue-tracking tool in order to easily integrate tracking issues, project change requests, defects, and Help Desk support.

## **Application Security Testing**

All components of the Software shall be reviewed and tested to ensure they protect the State's web site and its related Data assets.

- CQuest shall be responsible for security testing, as appropriate. Tests shall focus on the
  technical, administrative and physical security controls that have been designed into the
  System architecture in order to provide the necessary confidentiality, integrity and
  availability.
- Test for Identification and Authentication; supports obtaining information about those parties attempting to log onto a system or application for security purposes and the validation of users.
- Test for Access Control; supports the management of permissions for logging onto a computer or network.
- Test for encryption; supports the encoding of data for security purposes.
- Test the Intrusion Detection; supports the detection of illegal entrance into a computer system.
- Test the Verification feature; supports the confirmation of authority to enter a computer system, application or network.
- Test the Digital Signature; guarantees the unaltered state of a file.
- Test the User Management feature; supports the administration of computer, application and network accounts within an organization.
- Test Role/Privilege Management; supports the granting of abilities to users or groups of users of a computer, application or network.
- Test Audit Trail Capture and Analysis; supports the identification and monitoring of activities within an application or system.

2014-017 - Exhibit F-Testing Services
Initial and Date All Pages:
CQuest's Initials, Exhibit F

Date: 08/05/2014

## EXHIBIT F TESTING SERVICES

- Test Input Validation; ensures the application is protected from buffer overflow, cross-site scripting, SQL injection, and unauthorized access of files and/or directories on the server.
- Prior to the System being moved into production, the CQuest shall provide results of all security testing to each program for review and acceptance.

2014-017 - Exhibit F-Testing Services Initial and Date All Mages:

CQuest's Initials Date: OF 05 2014

ials Exhibit F

## EXHIBIT G HOSTING, MAINTENANCE AND SUPPORT SERVICES

### 1. SYSTEM MAINTENANCE

CQuest shall maintain and support the System in all material respects as described in the applicable program Documentation for the term of the Contract and any extensions.

## 1.1 CQuest's Responsibility

CQuest shall maintain the Application System in accordance with the Contract. CQuest will not be responsible for maintenance or support for Software developed or modified by the State.

#### 1.1.1 Maintenance Releases

CQuest shall make available to the State the latest program updates, general maintenance releases, selected functionality releases, patches, and Documentation that are generally offered to its customers relating to this Contract.

#### 2. SYSTEM SUPPORT

## 2.1 CQuest's Responsibility

CQuest will be responsible for providing on-site or remote technical support in accordance with the Contract Documents, including without limitation the requirements, terms, and conditions contained herein. CQuest is responsible for dispatching said on-site support.

## Levels of Support

The three levels of Help Desk Support Services are as follows:

**Tier-1 Support** – Tier-1 support is provided by the Call Center, located in the Springfield office. Call Center agents are responsible for:

- Logging incidents into the call and issue tracking software,
- Answering basic questions and/or resolving quick issues related to StarLINC state office and local agency application(s),
- Answering basic questions and/or resolving quick issues related to desktop, laptop and printer operations,
- Closing incidents resolved by Tier-1 support, and
- Escalating issues and questions to Tier-2 support when appropriate.

Tier-2 Support – Tier-2 support is an intermediate level of support provided by CQuest software support specialists. Software Support Specialists are responsible for:

- Logging incidents from Tier-1 overflow into the call and issue tracking software,
- Answering in-depth questions and/or resolving associated software issues related to StarLINC state office and local agency application(s).
- Answering basic to upper mid-level questions and/or resolving associated issues related to desktop, laptop, and printer operations.

2014-017 - Exhibit G - Hosting, Maintenance and Support Ser	vices
Initial and Date All Rages:	
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Date: 08/05/2014

Exhibit G

Page 20 of 31

### EXHIBIT G HOSTING, MAINTENANCE AND SUPPORT SERVICES

- Creating StarLINC System user accounts and/or granting application security clearances for State Office and Local Agency users.
- Providing remote setup and configuration of local desktop workstations, laptop workstations, printers, and wireless routers in support of StarLINC System applications.
- · Closing incidents resolved by Tier-2 support, and
- Escalating advanced issues and questions to Tier-3 support unit as appropriate.

Tier-3 Support – Tier-3 support is an advanced level of Help Desk Support Services and is provided by technical experts from the database administration, network services, and software development units.

Network Services Technicians are responsible for:

- Resolving advanced level issues related to desktop, laptop and printer operations,
- Resolving advanced level issues related to servers, networks and wireless networks,
- Performing WIC server setup and configuration including software installation.
- Troubleshooting telecommunications issues and working with Local IT to resolve issues,
- Identifying the need for and dispatching on-site technical support as required.
- Respond to StarLINC System hardware and network performance issues,
- Communicating with NH DHHS and CQuest management about Tier-3 activities.

### Database Administrators are responsible for:

- · Resolving basic to advanced level issues related to StarLINC database operations,
- Resolving basic to advanced level issues related to data, database schema, and data synchronization,
- Resolving mobile check-out/in issues (Mobile Sync),
- Escalating potential StarLINC software bugs to CQuest software development staff,
- Respond to StarLINC System database performance issues,
- Communicating with NH DHHS and CQuest management about Tier-3 activities.

### Software development staff are responsible for:

- Resolving advanced level application issues related to the WIC system.
- Determining possible work-around for application issues.
- Logging defect entry into defect tracking system.
- Performing defect analysis and defect repair.
- Communicating with State office and CQuest management about Tier-3 activities.

2014-017 - Exhibit G - Hosting, Maintenance and Support Services

Initial and Date All Rages: CQuest's Initials

Date: 08/05/2019

Exhibit G

Page 21 of 31

### EXHIBIT G HOSTING, MAINTENANCE AND SUPPORT SERVICES

### 3. SUPPORT OBLIGATIONS AND TERM

In addition to the provision within Exhibit I, Service Level Agreement, CQuest shall provide the following support:

- 3.1 CQuest shall repair or replace Software, and provide maintenance of the Software in accordance with the Specifications and terms and requirements of the Contract;
- 3.2 CQuest shall maintain a record of the activities related to warranty repair or maintenance activities performed for the State;
- 3.3 For all maintenance Services calls, CQuest shall ensure the following information will be collected and maintained: 1) nature of the Deficiency; 2) current status of the Deficiency; 3) action plans, dates, and times; 4) expected and actual completion time; 5) Deficiency resolution information, 6) Resolved by, 7) Identifying number i.e. work order number, 8) Issue identified by; and
- 3.4 CQuest must work with the State to identify and troubleshoot potentially large-scale System failures or Deficiencies by collecting the following information: 1) mean time between reported Deficiencies with the Software; 2) diagnosis of the root cause of the problem; and 3) identification of repeat calls or repeat Software problems.
- 3.5 If CQuest fails to correct a Deficiency in accordance with the priorities set by the MSC within the allotted period. CQuest shall be deemed to have committed an Event of Default, and the State shall have the right, at its option, to pursue the remedies in Part 2 Section 13: Termination.

2014-017 - Exhibit G - Hosting, Maintenance and Support Services

Initial and Date All Pages: CQuest's Initials

Date: 07/05/2014

Exhibit G

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### **EXHIBIT H** REQUIREMENTS RESPONSE

Contract Requirements described in Contract document Attachment B - Proposal Response Requirements and Attachment C - Best and Final Offer, dated April 24, 2014 and Best and Final Offer, dated April 16, 2014, are hereby incorporated into this contract.

2014-017- Exhibit H-Requirement Responses

Initial and Date All Pages: CQuest's Initials, Date: 07 03 7014

Exhibit H

### EXHIBIT I SERVICE LEVEL AGREEMENT

The DRAFT Service Level Agreement (SLA) as provided in CQuest's Response to the RFP is contained herein as an example of the type of information that may be included in the SLA that is mutually developed by CQuest and the State. The final approved Service Level Agreement and any subsequent modifications between CQuest and the State of New Hampshire shall be incorporated into this Contract, by reference.

2014-017 - Exhibit I Service Level Agreement

Initial and Date All Pages: CQuest's initialsy

Date: 08/05/2014

### EXHIBIT J SOFTWARE LICENSE

As applicable, all original software and software code and related intellectual property developed or created by CQuest in the performance of its obligations under this Contract or any Task Order issued under this Contract, shall become the sole property of the Multi-State WIC Consortium and its members. CQuest will surrender all original written materials, including any reports, studies, designs, drawings, specifications, notes, documents, software and documentation, computer-based training modules, electronically or magnetically recorded material, used to develop this software or software code and related intellectual property to the state entity for which it was developed.

2014-017 - Exhibit J Software License

Initial and Date All Pages:

CQuest's initials:

Exhibit J

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### EXHIBIT K WARRANTIES AND WARRANTY SERVICES

### 1. WARRANTIES

### 1.1 Systems

CQuest warrants that the StarLINC System must operate to conform to the Specifications, terms, and requirements of the Contract.

### 1.2 Software

CQuest warrants that the Software, including but not limited to the individual modules or functions furnished under the Contract, is properly functioning within the System, compliant with the requirements of the Contract, and will operate in accordance with the Specifications and Terms of the Contract.

### 1.3 Non-Infringement

CQuest warrants that it has good title to, or the right to allow the State to use, all Services, equipment, and Software provided under this Contract, and that such Services, equipment, and Software ("Material") do not violate or infringe any patent, trademark, copyright, trade name or other intellectual property rights or misappropriate a trade secret of any third party.

### 1.4 Viruses; Destructive Programming

CQuest warrants that the hosting environment (hardware and software), as well as the StarLINC Software, shall not contain any viruses, destructive programming, or mechanisms designed to disrupt the performance of the Software in accordance with the Specifications.

### 1.5 Professional Services

CQuest warrants that all Services to be provided under the Contract will be provided in a professional manner, in accordance with industry standards and that the StarLINC Services will comply with performance standards.

### 1.6 Personnel

CQuest warrants that all personnel engaged in the Services shall be qualified to perform the Services, and authorized to do so under all applicable laws.

### 1.7 Breach of Data

The CQuest shall be solely liable for costs associated with any breach of State data housed at their location(s) including but not limited to notification and any damages assessed by the courts.

2014-017 - Exhibit K. Warranties and Warranty Services Initial and Date All Pages:

CQuest's initials:

Exhibit K

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### EXHIBIT K WARRANTIES AND WARRANTY SERVICES

### 1.8 Warranty Services - State's Rights

CQuest acknowledges that if in the Event of Default, CQuest fails to correct the Deficiency, the State shall have the right, at its option: 1) declare CQuest in default, terminate the Contract, in whole or in part, without penalty or liability to the State; 2) cease using CQuest's product and receive a pro-rated refund for all amounts paid to CQuest, including but not limited to, applicable StarLINC fees within ninety (90) days of notification to CQuest of the State's intent to request a refund; 3) and to pursue its remedies available at law or in equity.

### 2. WARRANTY SERVICES

Not Applicable for this contract.

### 3. WARRANTY PERIOD

The Warranty Period shall extend for the duration of the Contract and any extension, however, the warranty for non-infringement shall survive termination or conclusion of the Contract.

2014-017 - Exhibit K Warranties a	and Warranty Services	
Initial and Date All Bases:		
CQuest's initials: \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Exhibit K	Page 27 of 31
Date: 05/05/2014		

**EXHIBIT** L TRAINING SERVICES

Exhibit L, Training Services is not applicable to this Contract

2014-017 - Exhibit L-Training Initial and Date All Pares:
CQuest's Initials:
Date: (75/05/2014)

Exhibit L

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### EXHIBIT M MULTI STATE WIC CONSORTIUM RFP BY REFERENCE

The State of Kansas Department of Health and Environment, State of New Hampshire Department of Health and Human Services, and Inter-Tribal Council of Arizona RFP for procurement of the Operations and Maintenance of the Women, Infant and Children (WIC) Management Information System (MIS) for the Multi-State WIC Consortium (MSC), Bid Event Number: 17300 – EVT0002842 with the following attachments and amendments are incorporated herein by reference:

Section 5 – Specifications
RFP Attachment E – Response Requirements
RFP Attachment F – Federal Clauses
RFP Amendment 1 – KDHE Response to Questions
RFP Amendment 2 – KDHE Extension of Due Date

The Multi-State WIC Consortium Cooperative Agreement executed in 2009 and any future agreements are incorporated herein by reference.

2014-017 - Exhibit M-Agency RFP Initial and Date All Pages:
CQuest's Initials,

Date: 08/05/ 2014

### EXHIBIT N VENDOR PROPOSAL BY REFERENCE

CQuest America, Inc. Proposal to the Multi-State WIC Consortium (MSC) along with the following attachments, appendix, and Best and Final documents are incorporated herein by reference:

Proposal Appendix A - Operations Reports

Proposal Appendix B - Test Cases

Proposal Appendix C - Acceptance Plans

Proposal Appendix D - Draft MSC Service Level Agreement

Proposal Attachment E – Proposal Response Requirements

Proposal Attachment C - CQuest's BAFO Cost Proposal dated April 24, 2014

### EXHIBIT O SPECIAL EXHIBITS, ATTACHMENTS, AND CERTIFICATES

### Attached are:

- A. Contract Attachment A Department of Health and Human Services Exhibits D through J
- B. Contract Attachment B Proposal Response Requirements-Attachment E
- C. Contract Attachment C Best and Final Offer (BAFO) dated April 24, 2014 and Best and Final Offer (BAFO) dated April 16, 2014
- D. Contractor's Certificate of Vote/Authority
- E. Contractor's Certificate of Good Standing
- F. Contractor's Certificate of Insurance

2014-017 - Exhibit O-Certificates and Attachments Initial and Date All Pages: CQuest's Initials Ex

Date: 08/05/2014

### New Hampshire Department of Health and Human Services Exhibit D



### CERTIFICATION REGARDING DRUG-FREE WORKPLACE REQUIREMENTS

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D; 41 U.S.C. 701 et seq.), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

### **ALTERNATIVE I - FOR GRANTEES OTHER THAN INDIVIDUALS**

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS **US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS** 

This certification is required by the regulations implementing Sections 5151-5160 of the Drug-Free Workplace Act of 1988 (Pub. L. 100-690, Title V, Subtitle D, 41 U.S.C. 701 et seq.). The January 31, 1989 regulations were amended and published as Part II of the May 25, 1990 Federal Register (pages 21681-21691), and require certification by grantees (and by inference, sub-grantees and subcontractors), prior to award, that they will maintain a drug-free workplace. Section 3017.630(c) of the regulation provides that a grantee (and by inference, sub-grantees and sub-contractors) that is a State may elect to make one certification to the Department in each federal fiscal year in lieu of certificates for each grant during the federal fiscal year covered by the certification. The certificate set out below is a material representation of fact upon which reliance is placed when the agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government wide suspension or debarment. Contractors using this form should send it to:

Commissioner NH Department of Health and Human Services 129 Pleasant Street. Concord, NH 03301-6505

- 1. The grantee certifies that it will or will continue to provide a drug-free workplace by:
  - 1.1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition:
  - 1.2. Establishing an ongoing drug-free awareness program to inform employees about
    - 1.2.1. The dangers of drug abuse in the workplace;
    - 1.2.2. The grantee's policy of maintaining a drug-free workplace;
    - 1.2.3. Any available drug counseling, rehabilitation, and employee assistance programs; and
    - 1.2.4. The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
  - 1.3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (a);
  - Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the grant, the employee will
    - 1.4.1. Abide by the terms of the statement; and
    - 1.4.2. Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
  - 1.5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 1.4.2 from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer on whose grant activity the convicted employee was working, unless the Federal agency

Contractor Initials 1

### New Hampshire Department of Health and Human Services **Exhibit D**



has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

- Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 1.4.2, with respect to any employee who is so convicted
  - 1.6.1. Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended: or
  - Requiring such employee to participate satisfactorily in a drug abuse assistance or 1.6.2. rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- 1.7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1.1, 1.2, 1.3, 1.4, 1.5, and 1.6.
- 2. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant.

Place of Performance (street address, city, county, state, zip code) (list each location)

SEE BELOW

Check I if there are workplaces on file that are not identified here.

Contractor Name: CQuest America, Inc.

08/08/2014

PRESTORT & CED

SOO SOUTH 9th STREET SPRINGFEELD SANGAMON COUNTY ILLINDES 6011

2 7/1 CAPETOL WAY SOUTH SUETE 301 OLYMPIA THURSTON COUNTY WAS HENG TON 98501

> Exhibit D - Certification regarding Drug Free Workplace Requirements Page 2 of 2 2 of 16

CU/DHHS/110713

### New Hampshire Department of Health and Human Services Exhibit E



### **CERTIFICATION REGARDING LOBBYING**

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Section 319 of Public Law 101-121, Government wide Guidance for New Restrictions on Lobbying, and 31 U.S.C. 1352, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

US DEPARTMENT OF HEALTH AND HUMAN SERVICES - CONTRACTORS US DEPARTMENT OF EDUCATION - CONTRACTORS US DEPARTMENT OF AGRICULTURE - CONTRACTORS

Programs (indicate applicable program covered):

- \*Temporary Assistance to Needy Families under Title IV-A
- \*Child Support Enforcement Program under Title IV-D
- \*Social Services Block Grant Program under Title XX
- \*Medicaid Program under Title XIX
- \*Community Services Block Grant under Title VI
- \*Child Care Development Block Grant under Title IV

The undersigned certifies, to the best of his or her knowledge and belief, that:

- 1. No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or sub-contractor).
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement (and by specific mention sub-grantee or subcontractor), the undersigned shall complete and submit Standard Form LLL, (Disclosure Form to Report Lobbying, in accordance with its instructions, attached and identified as Standard Exhibit E-I.)
- 3. The undersigned shall require that the language of this certification be included in the award document for sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Contractor Name: CQuest America, Inc.

08/05/2014

Exhibit E -- Certification Regarding Lobbying

CU/DHHS/110713

Page 1 of 1 3 of 16

### New Hampshire Department of Health and Human Services Exhibit F



### CERTIFICATION REGARDING DEBARMENT, SUSPENSION AND OTHER RESPONSIBILITY MATTERS

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of Executive Office of the President, Executive Order 12549 and 45 CFR Part 76 regarding Debarment, Suspension, and Other Responsibility Matters, and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

### INSTRUCTIONS FOR CERTIFICATION

- By signing and submitting this proposal (contract), the prospective primary participant is providing the certification set out below.
- 2. The inability of a person to provide the certification required below will not necessarily result in denial of participation in this covered transaction. If necessary, the prospective participant shall submit an explanation of why it cannot provide the certification. The certification or explanation will be considered in connection with the NH Department of Health and Human Services' (DHHS) determination whether to enter into this transaction. However, failure of the prospective primary participant to furnish a certification or an explanation shall disqualify such person from participation in this transaction.
- 3. The certification in this clause is a material representation of fact upon which reliance was placed when DHHS determined to enter into this transaction. If it is later determined that the prospective primary participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, DHHS may terminate this transaction for cause or default.
- 4. The prospective primary participant shall provide immediate written notice to the DHHS agency to whom this proposal (contract) is submitted if at any time the prospective primary participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- 5. The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," "participant," "person," "primary covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549: 45 CFR Part 76. See the attached definitions.
- 6. The prospective primary participant agrees by submitting this proposal (contract) that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by DHHS.
- 7. The prospective primary participant further agrees by submitting this proposal that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion Lower Tier Covered Transactions," provided by DHHS, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
- 8. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or involuntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Nonprocurement List (of excluded parties).
- Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and

### New Hampshire Department of Health and Human Services Exhibit F



information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

10. Except for transactions authorized under paragraph 6 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal government, DHHS may terminate this transaction for cause or default.

### PRIMARY COVERED TRANSACTIONS

- 11. The prospective primary participant certifies to the best of its knowledge and belief, that it and its principals:
  - 11.1. are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
  - 11.2. have not within a three-year period preceding this proposal (contract) been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or a contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
  - 11.3. are not presently indicted for otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph (I)(b) of this certification; and
  - 11.4. have not within a three-year period preceding this application/proposal had one or more public transactions (Federal, State or local) terminated for cause or default.
- 12. Where the prospective primary participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal (contract).

### LOWER TIER COVERED TRANSACTIONS

- 13. By signing and submitting this lower tier proposal (contract), the prospective lower tier participant, as defined in 45 CFR Part 76, certifies to the best of its knowledge and belief that it and its principals:
  - 13.1. are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency.
  - 13.2. where the prospective lower tier participant is unable to certify to any of the above, such prospective participant shall attach an explanation to this proposal (contract).
- 14. The prospective lower tier participant further agrees by submitting this proposal (contract) that it will include this clause entitled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion - Lower Tier Covered Transactions," without modification in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

Contractor Name: CQuest America, Inc.

08/08/2014

Exhibit F - Certification Regarding Debarment, Suspension And Other Responsibility Matters

Page 2 of 2 5 of 16

### New Hampshire Department of Health and Human Services Exhibit G



### CERTIFICATION OF COMPLIANCE WITH REQUIREMENTS PERTAINING TO FEDERAL NONDISCRIMINATION, EQUAL TREATMENT OF FAITH-BASED ORGANIZATIONS AND WHISTLEBLOWER PROTECTIONS

The Contractor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor's representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

Contractor will comply, and will require any subgrantees or subcontractors to comply, with any applicable federal nondiscrimination requirements, which may include:

- the Omnibus Crime Control and Safe Streets Act of 1968 (42 U.S.C. Section 3789d) which prohibits recipients of federal funding under this statute from discriminating, either in employment practices or in the delivery of services or benefits, on the basis of race, color, religion, national origin, and sex. The Act requires certain recipients to produce an Equal Employment Opportunity Plan;
- the Juvenile Justice Delinquency Prevention Act of 2002 (42 U.S.C. Section 5672(b)) which adopts by reference, the civil rights obligations of the Safe Streets Act. Recipients of federal funding under this statute are prohibited from discriminating, either in employment practices or in the delivery of services or benefits, on the basis of race, color, religion, national origin, and sex. The Act includes Equal Employment Opportunity Plan requirements;
- the Civil Rights Act of 1964 (42 U.S.C. Section 2000d, which prohibits recipients of federal financial assistance from discriminating on the basis of race, color, or national origin in any program or activity);
- the Rehabilitation Act of 1973 (29 U.S.C. Section 794), which prohibits recipients of Federal financial assistance from discriminating on the basis of disability, in regard to employment and the delivery of services or benefits, in any program or activity;
- the Americans with Disabilities Act of 1990 (42 U.S.C. Sections 12131-34), which prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation;
- the Education Amendments of 1972 (20 U.S.C. Sections 1681, 1683, 1685-86), which prohibits discrimination on the basis of sex in federally assisted education programs;
- the Age Discrimination Act of 1975 (42 U.S.C. Sections 6106-07), which prohibits discrimination on the basis of age in programs or activities receiving Federal financial assistance. It does not include employment discrimination;
- 28 C.F.R. pt. 31 (U.S. Department of Justice Regulations OJJDP Grant Programs); 28 C.F.R. pt. 42 (U.S. Department of Justice Regulations Nondiscrimination; Equal Employment Opportunity; Policies and Procedures); Executive Order No. 13279 (equal protection of the laws for faith-based and community organizations); Executive Order No. 13559, which provide fundamental principles and policy-making criteria for partnerships with faith-based and neighborhood organizations;
- 28 C.F.R. pt. 38 (U.S. Department of Justice Regulations Equal Treatment for Faith-Based Organizations); and Whistleblower protections 41 U.S.C. §4712 and The National Defense Authorization Act (NDAA) for Fiscal Year 2013 (Pub. L. 112-239, enacted January 2, 2013) the Pilot Program for Enhancement of Contract Employee Whistleblower Protections, which protects employees against reprisal for certain whistle blowing activities in connection with federal grants and contracts.

The certificate set out below is a material representation of fact upon which reliance is placed when the agency awards the grant. False certification or violation of the certification shall be grounds for suspension of payments, suspension or termination of grants, or government wide suspension or debarment.

In the event a Federal or State court or Federal or State administrative agency makes a finding of discrimination after a due process hearing on the grounds of race, color, religion, national origin, or sex

Contractor Initials

Date \_ 05 05 2014

### New Hampshire Department of Health and Human Services Exhibit G



against a recipient of funds, the recipient will forward a copy of the finding to the Office for Civil Rights, to the applicable contracting agency or division within the Department of Health and Human Services, and to the Department of Health and Human Services Office of the Ombudsman.

The Contractor identified in Section 1.3 of the General Provisions agrees by signature of the Contractor's representative as identified in Sections 1.11 and 1.12 of the General Provisions, to execute the following certification:

 By signing and submitting this proposal (contract) the Contractor agrees to comply with the provisions indicated above.

Contractor Name: CQuest America, Inc.

ate

Name: Title:

DOSTOBNE CA

Exhibit G – Certification Regarding
The Americans With Disabilities Act Compliance
Page 2 of 2
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Contractor Initials \_\_\_\_\_\_

6/27/14

### New Hampshire Department of Health and Human Services Exhibit H



### CERTIFICATION REGARDING ENVIRONMENTAL TOBACCO SMOKE

Public Law 103-227, Part C - Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library services to children under the age of 18, if the services are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's services provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1000 per day and/or the imposition of an administrative compliance order on the responsible entity.

The Contractor identified in Section 1.3 of the General Provisions agrees, by signature of the Contractor's representative as identified in Section 1.11 and 1.12 of the General Provisions, to execute the following certification:

1. By signing and submitting this contract, the Contractor agrees to make reasonable efforts to comply with all applicable provisions of Public Law 103-227, Part C, known as the Pro-Children Act of 1994.

Contractor Name: CQuest America, Inc.

08/05/2014 Date

Name:

H. KEVIN DAVIS
PRESIDENT & CED

Exhibit H – Certification Regarding Environmental Tobacco Smoke Page 1 of 1 8 of 16

Contractor Initials

Date 08/05/2019

CU/DHHS/110713

### New Hampshire Department of Health and Human Services



### Exhibit I

### **HEALTH INSURANCE PORTABLITY ACT BUSINESS ASSOCIATE AGREEMENT**

The Contractor identified in Section 1.3 of the General Provisions of the Agreement agrees to comply with the Health Insurance Portability and Accountability Act, Public Law 104-191 and with the Standards for Privacy and Security of Individually Identifiable Health Information, 45 CFR Parts 160 and 164 applicable to business associates. As defined herein, "Business Associate" shall mean the Contractor and subcontractors and agents of the Contractor that receive, use or have access to protected health information under this Agreement and "Covered Entity" shall mean the State of New Hampshire, Department of Health and Human Services.

### (1) Definitions.

- a. "Breach" shall have the same meaning as the term "Breach" in section 164.402 of Title 45, Code of Federal Regulations.
- b. "Business Associate" has the meaning given such term in section 160.103 of Title 45, Code of Federal Regulations.
- "Covered Entity" has the meaning given such term in section 160.103 of Title 45, Code of Federal Regulations.
- d. "Designated Record Set" shall have the same meaning as the term "designated record set" in 45 CFR Section 164,501.
- e. "Data Aggregation" shall have the same meaning as the term "data aggregation" in 45 CFR Section 164.501.
- f. "Health Care Operations" shall have the same meaning as the term "health care operations" in 45 CFR Section 164.501.
- g. "HITECH Act" means the Health Information Technology for Economic and Clinical Health Act, TitleXIII, Subtitle D, Part 1 & 2 of the American Recovery and Reinvestment Act of 2009.
- h. "HIPAA" means the Health Insurance Portability and Accountability Act of 1996, Public Law 104-191 and the Standards for Privacy and Security of Individually Identifiable Health Information, 45 CFR Parts 160, 162 and 164 and amendments thereto.
- i. "Individual" shall have the same meaning as the term "individual" in 45 CFR Section 160.103 and shall include a person who qualifies as a personal representative in accordance with 45 CFR Section 164.501(g).
- j. "Privacy Rule" shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 CFR Parts 160 and 164, promulgated under HIPAA by the United States Department of Health and Human Services.
- k. "Protected Health Information" shall have the same meaning as the term "protected health information" in 45 CFR Section 160.103, limited to the information created or received by Business Associate from or on behalf of Covered Entity.

3/2014

Exhibit I Health Insurance Portability Act **Business Associate Agreement** Page 1 of 6

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### New Hampshire Department of Health and Human Services



### Exhibit I

- "Required by Law" shall have the same meaning as the term "required by law" in 45 CFR Section 164.103.
- m. "Secretary" shall mean the Secretary of the Department of Health and Human Services or his/her designee.
- n. "Security Rule" shall mean the Security Standards for the Protection of Electronic Protected Health Information at 45 CFR Part 164, Subpart C, and amendments thereto.
- o. "Unsecured Protected Health Information" means protected health information that is not secured by a technology standard that renders protected health information unusable, unreadable, or indecipherable to unauthorized individuals and is developed or endorsed by a standards developing organization that is accredited by the American National Standards Institute.
- p. Other Definitions All terms not otherwise defined herein shall have the meaning established under 45 C.F.R. Parts 160, 162 and 164, as amended from time to time, and the HITECH Act.
- (2) <u>Business Associate Use and Disclosure of Protected Health Information.</u>
- a. Business Associate shall not use, disclose, maintain or transmit Protected Health Information (PHI) except as reasonably necessary to provide the services outlined under Exhibit A of the Agreement. Further, Business Associate, including but not limited to all its directors, officers, employees and agents, shall not use, disclose, maintain or transmit PHI in any manner that would constitute a violation of the Privacy and Security Rule.
- b. Business Associate may use or disclose PHI:
  - I. For the proper management and administration of the Business Associate;
  - II. As required by law, pursuant to the terms set forth in paragraph d. below; or
  - III. For data aggregation purposes for the health care operations of Covered Entity.
- c. To the extent Business Associate is permitted under the Agreement to disclose PHI to a third party, Business Associate must obtain, prior to making any such disclosure, (i) reasonable assurances from the third party that such PHI will be held confidentially and used or further disclosed only as required by law or for the purpose for which it was disclosed to the third party; and (ii) an agreement from such third party to notify Business Associate, in accordance with the HIPAA Privacy, Security, and Breach Notification Rules of any breaches of the confidentiality of the PHI, to the extent it has obtained knowledge of such breach.
- d. The Business Associate shall not, unless such disclosure is reasonably necessary to provide services under Exhibit A of the Agreement, disclose any PHI in response to a request for disclosure on the basis that it is required by law, without first notifying Covered Entity so that Covered Entity has an opportunity to object to the disclosure and to seek appropriate relief. If Covered Entity objects to such disclosure, the Business

Contractor Initials \_\_

Exhibit I Health Insurance Portability Act Business Associate Agreement Page 2 of 6

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Date 08/05/2014

3/2014

### New Hampshire Department of Health and Human Services



### Exhibit I

Associate shall refrain from disclosing the PHI until Covered Entity has exhausted all remedies.

e. If the Covered Entity notifies the Business Associate that Covered Entity has agreed to be bound by additional restrictions over and above those uses or disclosures or security safeguards of PHI pursuant to the Privacy and Security Rule, the Business Associate shall be bound by such additional restrictions and shall not disclose PHI in violation of such additional restrictions and shall abide by any additional security safeguards.

### (3) Obligations and Activities of Business Associate.

- a. The Business Associate shall notify the Covered Entity's Privacy Officer immediately after the Business Associate becomes aware of any use or disclosure of protected health information not provided for by the Agreement including breaches of unsecured protected health information and/or any security incident that may have an impact on the protected health information of the Covered Entity.
- b. The Business Associate shall immediately perform a risk assessment when it becomes aware of any of the above situations. The risk assessment shall include, but not be limited to:
  - The nature and extent of the protected health information involved, including the types of identifiers and the likelihood of re-identification;
  - The unauthorized person used the protected health information or to whom the disclosure was made;
  - o Whether the protected health information was actually acquired or viewed
  - The extent to which the risk to the protected health information has been mitigated.

The Business Associate shall complete the risk assessment within 48 hours of the breach and immediately report the findings of the risk assessment in writing to the Covered Entity.

- The Business Associate shall comply with all sections of the Privacy, Security, and Breach Notification Rule.
- d. Business Associate shall make available all of its internal policies and procedures, books and records relating to the use and disclosure of PHI received from, or created or received by the Business Associate on behalf of Covered Entity to the Secretary for purposes of determining Covered Entity's compliance with HIPAA and the Privacy and Security Rule.
- e. Business Associate shall require all of its business associates that receive, use or have access to PHI under the Agreement, to agree in writing to adhere to the same restrictions and conditions on the use and disclosure of PHI contained herein, including the duty to return or destroy the PHI as provided under Section 3 (I). The Covered Entity shall be considered a direct third party beneficiary of the Contractor's business associate agreements with Contractor's intended business associates, who will be receiving PHI

Contractor Initials

Exhibit I Health Insurance Portability Act Business Associate Agreement

Page 3 of 6 11 of 16 Date 08/05/2014

### New Hampshire Department of Health and Human Services



### Exhibit I

pursuant to this Agreement, with rights of enforcement and indemnification from such business associates who shall be governed by standard Paragraph #13 of the standard contract provisions (P-37) of this Agreement for the purpose of use and disclosure of protected health information.

- f. Within five (5) business days of receipt of a written request from Covered Entity, Business Associate shall make available during normal business hours at its offices all records, books, agreements, policies and procedures relating to the use and disclosure of PHI to the Covered Entity, for purposes of enabling Covered Entity to determine Business Associate's compliance with the terms of the Agreement.
- g. Within ten (10) business days of receiving a written request from Covered Entity, Business Associate shall provide access to PHI in a Designated Record Set to the Covered Entity, or as directed by Covered Entity, to an individual in order to meet the requirements under 45 CFR Section 164.524.
- h. Within ten (10) business days of receiving a written request from Covered Entity for an amendment of PHI or a record about an individual contained in a Designated Record Set, the Business Associate shall make such PHI available to Covered Entity for amendment and incorporate any such amendment to enable Covered Entity to fulfill its obligations under 45 CFR Section 164.526.
- Business Associate shall document such disclosures of PHI and information related to such disclosures as would be required for Covered Entity to respond to a request by an individual for an accounting of disclosures of PHI in accordance with 45 CFR Section 164.528.
- j. Within ten (10) business days of receiving a written request from Covered Entity for a request for an accounting of disclosures of PHI, Business Associate shall make available to Covered Entity such information as Covered Entity may require to fulfill its obligations to provide an accounting of disclosures with respect to PHI in accordance with 45 CFR Section 164.528.
- k. In the event any individual requests access to, amendment of, or accounting of PHI directly from the Business Associate, the Business Associate shall within two (2) business days forward such request to Covered Entity. Covered Entity shall have the responsibility of responding to forwarded requests. However, if forwarding the individual's request to Covered Entity would cause Covered Entity or the Business Associate to violate HIPAA and the Privacy and Security Rule, the Business Associate shall instead respond to the individual's request as required by such law and notify Covered Entity of such response as soon as practicable.
- I. Within ten (10) business days of termination of the Agreement, for any reason, the Business Associate shall return or destroy, as specified by Covered Entity, all PHI received from, or created or received by the Business Associate in connection with the Agreement, and shall not retain any copies or back-up tapes of such PHI. If return or destruction is not feasible, or the disposition of the PHI has been otherwise agreed to in the Agreement, Business Associate shall continue to extend the protections of the Agreement, to such PHI and limit further uses and disclosures of such PHI to those purposes that make the return or destruction infeasible, for so long as Business

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Exhibit I Health Insurance Portability Act Business Associate Agreement Page 4 of 6 12 of 16

Date 08/05/2014

### New Hampshire Department of Health and Human Services



### Exhibit I

Associate maintains such PHI. If Covered Entity, in its sole discretion, requires that the Business Associate destroy any or all PHI, the Business Associate shall certify to Covered Entity that the PHI has been destroyed.

### (4) Obligations of Covered Entity

- a. Covered Entity shall notify Business Associate of any changes or limitation(s) in its Notice of Privacy Practices provided to individuals in accordance with 45 CFR Section 164.520, to the extent that such change or limitation may affect Business Associate's use or disclosure of PHI.
- Covered Entity shall promptly notify Business Associate of any changes in, or revocation
  of permission provided to Covered Entity by individuals whose PHI may be used or
  disclosed by Business Associate under this Agreement, pursuant to 45 CFR Section
  164.506 or 45 CFR Section 164.508.
- c. Covered entity shall promptly notify Business Associate of any restrictions on the use or disclosure of PHI that Covered Entity has agreed to in accordance with 45 CFR 164.522, to the extent that such restriction may affect Business Associate's use or disclosure of PHI.

### (5) <u>Termination for Cause</u>

In addition to Paragraph 10 of the standard terms and conditions (P-37) of this Agreement the Covered Entity may immediately terminate the Agreement upon Covered Entity's knowledge of a breach by Business Associate of the Business Associate Agreement set forth herein as Exhibit I. The Covered Entity may either immediately terminate the Agreement or provide an opportunity for Business Associate to cure the alleged breach within a timeframe specified by Covered Entity. If Covered Entity determines that neither termination nor cure is feasible, Covered Entity shall report the violation to the Secretary.

### (6) Miscellaneous

- a. <u>Definitions and Regulatory References</u>. All terms used, but not otherwise defined herein, shall have the same meaning as those terms in the Privacy and Security Rule, amended from time to time. A reference in the Agreement, as amended to include this Exhibit I, to a Section in the Privacy and Security Rule means the Section as in effect or as amended.
- b. <u>Amendment</u>. Covered Entity and Business Associate agree to take such action as is necessary to amend the Agreement, from time to time as is necessary for Covered Entity to comply with the changes in the requirements of HIPAA, the Privacy and Security Rule, and applicable federal and state law.
- c. <u>Data Ownership</u>. The Business Associate acknowledges that it has no ownership rights with respect to the PHI provided by or created on behalf of Covered Entity.
- d. <u>Interpretation</u>. The parties agree that any ambiguity in the Agreement shall be resolved to permit Covered Entity to comply with HIPAA, the Privacy and Security Rule.

Exhibit I
Health Insurance Portability Act

Business Associate Agreement Page 5 of 6 13 of 16

3/2014

Date 08 05 2014

Contractor Initials

### New Hampshire Department of Health and Human Services



### Exhibit I

- e. <u>Segregation</u>. If any term or condition of this Exhibit I or the application thereof to any person(s) or circumstance is held invalid, such invalidity shall not affect other terms or conditions which can be given effect without the invalid term or condition; to this end the terms and conditions of this Exhibit I are declared severable.
- f. <u>Survival</u>. Provisions in this Exhibit I regarding the use and disclosure of PHI, return or destruction of PHI, extensions of the protections of the Agreement in section (3) I, the defense and indemnification provisions of section (3) e and Paragraph 13 of the standard terms and conditions (P-37), shall survive the termination of the Agreement.

IN WITNESS WHEREOF, the parties hereto have duly executed this Exhibit I.

Department of Health and Human Services	CQuest America, Inc.
The State	Name of the Contractor
DNU	Aker No
Signature of Authorized Representative	Signature of Authorized Representative
Brook Dupee	H. KEVEN DAVES
Name of Authorized Representative	Name of Authorized Representative
Bureau Chief	PRESTORNI & CEO
Title of Authorized Representative	Title of Authorized Representative
8/15114	08/05/2014
Date	Date

### New Hampshire Department of Health and Human Services Exhibit J



### CERTIFICATION REGARDING THE FEDERAL FUNDING ACCOUNTABILITY AND TRANSPARENCY ACT (FFATA) COMPLIANCE

The Federal Funding Accountability and Transparency Act (FFATA) requires prime awardees of individual Federal grants equal to or greater than \$25,000 and awarded on or after October 1, 2010, to report on data related to executive compensation and associated first-tier sub-grants of \$25,000 or more. If the initial award is below \$25,000 but subsequent grant modifications result in a total award equal to or over \$25,000, the award is subject to the FFATA reporting requirements, as of the date of the award. In accordance with 2 CFR Part 170 (Reporting Subaward and Executive Compensation Information), the Department of Health and Human Services (DHHS) must report the following information for any subaward or contract award subject to the FFATA reporting requirements:

- 1. Name of entity
- 2. Amount of award
- 3. Funding agency
- 4. NAICS code for contracts / CFDA program number for grants
- 5. Program source
- 6. Award title descriptive of the purpose of the funding action
- 7. Location of the entity
- 8. Principle place of performance
- 9. Unique identifier of the entity (DUNS #)
- 10. Total compensation and names of the top five executives if:
  - 10.1. More than 80% of annual gross revenues are from the Federal government, and those revenues are greater than \$25M annually and
  - 10.2. Compensation information is not already available through reporting to the SEC.

Prime grant recipients must submit FFATA required data by the end of the month, plus 30 days, in which the award or award amendment is made.

The Contractor identified in Section 1.3 of the General Provisions agrees to comply with the provisions of The Federal Funding Accountability and Transparency Act, Public Law 109-282 and Public Law 110-252, and 2 CFR Part 170 (Reporting Subaward and Executive Compensation Information), and further agrees to have the Contractor's representative, as identified in Sections 1.11 and 1.12 of the General Provisions execute the following Certification:

The below named Contractor agrees to provide needed information as outlined above to the NH Department of Health and Human Services and to comply with all applicable provisions of the Federal Financial Accountability and Transparency Act.

Contractor Name: CQuest America, Inc.

68/05/2014

Name: H. KEVEN DAVES Title:

PRESIDENT & CED

Exhibit J – Certification Regarding the Federal Funding Accountability And Transparency Act (FFATA) Compliance Page 1 of 2 15 of 16 tractor Initials OS 05 2014

### New Hampshire Department of Health and Human Services Exhibit J



### FORM A

As the Contractor identified in Section 1.3 of the General Provisions, I certify that the responses to the below listed questions are true and accurate.

bei	low listed questions are true and accurate.
1.	The DUNS number for your entity is: 103804667
2.	In your business or organization's preceding completed fiscal year, did your business or organization receive (1) 80 percent or more of your annual gross revenue in U.S. federal contracts, subcontracts, loans, grants, sub-grants, and/or cooperative agreements; and (2) \$25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements?
	YES
	If the answer to #2 above is NO, stop here
	If the answer to #2 above is YES, please answer the following:
3.	Does the public have access to information about the compensation of the executives in your business or organization through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C.78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986?
	NOYES
	If the answer to #3 above is YES, stop here
	If the answer to #3 above is NO, please answer the following:
4.	The names and compensation of the five most highly compensated officers in your business or organization are as follows:
	Name: Amount:

Contractor Initials ON 05 2014

Section	Section Title	Program		Sporte	Response   Delivery Method Continents	erients
5.2.1.1 (a)	Operations and Maintenance	New Hampshire	ain a secure hosting environment providing s. software, and internet bandwidth to n and support users with permission based	Yes	Standard	
5.2.1.1 (b)	Operations and Maintenance	New Hampshire	State access will be via VPN or Internet Browser	Yes	Standard	
5.2.1.1 (c)	Operations and Maintenance	New Hampshire	At the State's option, authorized third parties may be given limited access by the Contractor to certain levels of the New Hampshire system through the VPN or through a separate network connection that meets the Contractor's specifications.	Yes	Standard	
5.2.1.1 (d)	Operations and Maintenance	New Hampshire	New Hampshire will be responsible for equipment, labor, and/or services necessary to set-up and maintain the internet connectivity at the State and/or other third party sites.	Yes	Standard	
5.2.1.1 (e)	Operations and Maintenance	New Hampshire	The Contractor will not be responsible for network connection issues, problems or conditions arising from or related to circumstances outside the control of the Contractor, ex: bandwidth, network outages and /or any other conditions arising on New Hampshire's internal network or, more generally, outside the Contractor's firewall or any issues that are the responsibility of the New Hampshire State Internet Service Provider. The hosting server for New Hampshire shall be available twenty-four (24) hours a day, 7 days a week except for during scheduled maintenance.	Yes	Standard	
5.2.1.1 (f)	Operations and Maintenance	New Hampshire	The Contractor will be responsible for resolving issues to maintain a fully functioning, hosted system.	Yes	Standard	
5.2.1.1 (g)	Operations and Maintenance	New Hampshire	A regularly scheduled maintenance window shall be identified (such as weekly, monthly, or quarterly) at which time all relevant server patches and application upgrades shall be applied.	Yes	Standard	
5.2.1.1 (h)	Operations and Maintenance	New Hampshire	The Contractor must monitor the application and all servers.	Yes	Standard	
5.2.1.1 (i)	Operations and Maintenance	New Hampshire	The Contractor shall manage the databases and services on all servers located at the Contractor's facility.	Yes	Standard	
5.2.1.1 (j)	Operations and Maintenance	New Hampshire	The Contractor shall install and update all server patches, updates and other utilities as long as they don't interfere with the function or performance of the applications.	Yes	Standard	

# Response Attachment E

Yes Standard		Standard	Standard	Standard	Standard	Standard	Standard	Standard	Standard	Standard
Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Contractor shall monitor System, security, and application	10g3.	The Contractor shall manage the sharing of data resources.	The Contractor shall manage daily backups, off-site data storage, and restore operations.	The Contractor shall monitor physical hardware.	The Contractor shall immediately report any breach in security to the State of New Hampshire.	The Contractor will give two-business days prior notification to the State Project Manager of all changes/updates and provide the State with training due to the upgrades and changes.	All hardware and software components of the Contractor hosting infrastructure shall be fully supported by their respective manufacturers at all times. All critical patches for operating systems, databases, web services, etc., shall be applied within sixty (60) days of release by their respective manufacturers.	The Contractor shall maintain a record of the activities related to repair or maintenance activities performed for New Hampshire and shall report quarterly on the following: Server up-time; All change requests implemented, including operating system patches; All critical outages reported including actual issue and resolution; Number of deficiencies reported by class with initial response time as well as time to close.	The Contractor shall make available to the State the latest program updates, general maintenance releases, selected functionality releases, patches, and Documentation that are generally offered to its customers, at no additional cost.	The Contractor shall maintain a record of the activities related to warranty repair or maintenance activities performed for the State. The logs shall be provided upon request.
New Hampshire		New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire
perations and	Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance	Operations and Maintenance
5.2.1.1 (k) O		5.2.1.1 (I)	5.2.1.1 (m)	5.2.1.1 (n)	5.2.1.1 (0)	5.2.1.1 (p)	5.2.1.1 (q)	5.2.1.1 (r)	5.2.1.1 (s)	5.2.1.1 (t)



**Operations and Maintenance** 

Section	Section-Title	Program	Section of the sectio	Response	Delivery Method Comments	mendoks
5.2.1.1 (u)	pu	New Hampshire		Yes	Standard	
5.2.1.1 (v)	Operations and Maintenance	New Hampshire	The Contractor must work with the State to identify and troubleshoot potentially large-scale System failures or Deficiencies by collecting the following information: 1) mean time between reported Deficiencies with the Software; 2) diagnosis of the root cause of the problem; and 3) identification of repeat calls or repeat Software problems.	Yes	Standard	
5.2.1.2 (a)	Data Center	New Hampshire	The Contractor shall provide a secure Class A Data Center providing equipment (including dedicated servers), managed firewall services, and managed backup Services.	Yes	Standard	
5.2.1.2 (b)	Data Center	New Hampshire	Data Center Air Conditioning – used to control temperature and humidity in the Data Center. Temperature ranges shall be between 68 and 75 °F.	Yes	Standard	
5.2.1.2 (c)	Data Center	New Hampshire	Data Center Humidity shall be non-condensing and be maintained between 40-55% with maximum dew point of 62 °F.	Yes	Standard	
5.2.1.2 (d)	Data Center	New Hampshire	Data Center Backup Power – uninterruptible power supplies shall be sized to sustain computer systems and associated components for, at a minimum, the amount of time it takes for a backup generator to take over providing power. Where possible, servers shall contain redundant power supplies connected to commercial power via separate feeds.	Yes	Standard	
5.2.1.2 (e)	Data Center	New Hampshire	Data Center Generator – shall be sufficient to sustain computer systems and associated components for, at a minimum, the amount of time it takes for commercial power to return. Fuel tanks shall be large enough to support the generator at -full load for a period not less than 1 ½ days of operation.	Yes	Standard	
5.2.1.2 (f)	Data Center	New Hampshire	Data Center Floor – A raised floor is required for more uniform air circulation in the form of a plenum for cold air as well as to provide space for power cabling and wetness monitoring.	Yes	Standard	

## E) OS/05/2014 Response Attachment E

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5.2.1.2 (g)		}	Data Center fire Protection System – fire detectors in conjunction with suppression gaseous systems must be installed to reduce the risk of loss due to fire.	Yes	Standard	
5.2.1.2 (h)	Data Center	New Hampshire	The Data Center must be physically secured – restricted access to the site to personnel with controls such as biometric, badge, and others security solutions. Policies for granting access must be in place and followed. Access shall only be granted to those with a need to perform tasks in the Data Center.	Yes	Standard	
5.2.1.3 (a)	Hosting Security	New Hampshire	The Contractor shall employ security measures ensure that the State's application and data is protected.	Yes	Standard	
5.2.1.3 (b)	Hosting Security	New Hampshire	If New Hampshire data is hosted on multiple servers, data exchanges between and among servers must be encrypted.	Yes	Standard	Remote databases synchronize with the consolidated database through the Sybase SQLRemote replication technology and the replication messages are fully encrypted.
5.2.1.3 (c)	Hosting Security	New Hampshire	All servers and devices must have currently-supported and hardened operating systems, the latest anti-viral, anti-hacker, anti-spam, anti-spyware, and anti-malware utilities. The environment, as a whole, shall have aggressive intrusion-detection and firewall protection.	Yes	Standard	
5.2.1.3 (d)	Hosting Security	New Hampshire	All components of the infrastructure shall be reviewed and tested to ensure they protect New Hampshire's hardware, software, and its related data assets. Tests shall focus on the technical, administrative and physical security controls that have been designed into the System architecture in order to provide confidentiality, integrity and availability.	Yes	Standard	
5.2.1.3 (e)	Hosting Security	New Hampshire	In the development or maintenance of any code, the Contractor shall ensure that the Software is Independently verified and validated using a methodology determined appropriate by New Hampshire. All software and hardware shall be free of malicious code.	Yes	Standard	Software is independently verified via the established UAT process

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Section			1	asions	MARKET STATE OF THE STATE OF TH	-1
5.2.1.3 (1)	Hosting Security	New Hampshire	Ine Contractor shall notify the New Hampshire WIL Director of any security breaches within two (2) hours of the time that the Contractor learns of their occurrence.		Standard	
5.2.1.3 (g)	Hosting Security	New Hampshire	The Contractor shall ensure its complete cooperation with the New Hampshire Chief Information Officer in the detection of any security vulnerability of the Contractors' hosting infrastructure and/or the application.	Yes	Standard	
5.2.1.3 (h)	Hosting Security	New Hampshire	The Contractor shall be solely liable for costs associated with any breach of New Hampshire data housed at their location(s) including but not limited to notification and any damages assessed by the courts.	Yes	Standard	
5.2.1.3 (i)	Hosting Security	New Hampshire	The Contractor shall authorize New Hampshire to perform scheduled and random security audits, including vulnerability assessments, of the Contractor's hosting infrastructure and/or the application upon request.	Yes	Standard	
5.2.1.3 (j)	Hosting Security	New Hampshire	The Contractor shall provide fire detection and suppression system, physical security of and infrastructure security of the proposed hosting facility. The environmental support equipment of the Contractor website hosting facility; power conditioning; HVAC; UPS; generator must be acceptable to New Hampshire.	Yes	Standard	
5.2.2.1 (a)	Operations and Maintenance	Kansas and ITCA	The Contractor will perform system support maintenance on the central processor servers after the normal business day and during the weekends, to minimize the impact of down time on MIS users for the State of Kansas and ITCA WIC Programs.	Yes	Standard	
5.2.2.1 (b)	Operations and Maintenance	Kansas and ITCA	The Contractor will monitor on-site IT operations and maintenance of the Central Site Processor on Program supplied equipment	Yes	Standard	
5.2.2.1 (c)	Operations and Maintenance	Kansas and ITCA	The Contractor will provide and monitor the coordination of all data communications between the State Agency, Local Agencies and clinics, and the CSP. This activity includes all uploads, downloads, centralized backup, recovery procedures, etc.	Yes	Standard	
5.2.2.1 (d)	Operations and Maintenance	Kansas and ITCA	The Contractor will make every effort to resolve off-hours maintenance issues without on-site IT personnel support.	Yes	Standard	
5.2.2.1 (e)	Operations and Maintenance	Kansas and ITCA	The Contractor will maintain the Operations Manual reflecting up- to-date processes	Yes	Standard	



				Nestone Delver Metros Comments
5.2.2.1 (f)		Kansas and ITCA	Il communicate with on-site IT staff and the ager (or designee) of any scheduled will occur during evenings and/or weekends.	Standard
5.2.3.1 (a)	Operations and Maintenance	MSC	All File Maintenance Requirements - This support must ensure Yes backups, archiving of data and maintenance of database synchronization between systems and system modules are performed on a daily basis.	Standard
5.2.3.1 (b)	Operations and Maintenance	MSC	System Data Tables - Must provide for the maintenance of all CSP Yes Application, state office and standard clinic system data tables.	Standard
5.2.3.1 (c)	Operations and Maintenance	MSC	Software Changes - Programmer/analyst staff must be available Yes to correct software problems in the system as well as to develop system enhancements. These services are to be performed under general maintenance or task order hourly contract provisions as appropriate to the type of change.	Standard
5.2.3.1 (d)	Operations and Maintenance	MSC	Data Communications - Assure the coordination of all data communications between the State Office, clinics, CSP, and within clinic networks. This activity must include all uploads, downloads, centralized backup, recovery procedures, synchronization, etc. Support on-line or dial up capability to the Central Site Processor for the generation of ad hac reports	Standard
5.2.4.1 (a)	Operations and Maintenance - Warranty	MSC	Maintain the hardware and Software in accordance with the Yes Specifications, terms, and requirements of the Contract, including providing, upgrades and fixes as required.	Standard
5.2.4.1 (b)	Operations and Maintenance - Warranty	MSC	Repair or replace the System Software or any portion thereof so Yes that the System operates in accordance with the Specifications, terms and requirements of the Contract	Standard
5.2.4.1 (c)	Operations and Maintenance - Warranty	MSC	Maintain a record of the activities related to warranty repair or Yes maintenance activities performed	Standard
5.2.4.1 (d)	Operations and Maintenance - Warranty	MSC	For all Warranty Service calls, the Contractor shall ensure the Yes following information will be collected and maintained: 1) nature of the Deficiency; 2) current status of the Deficiency; 3) action plans, dates, and times; 4) expected and actual completion time; 5) Deficiency resolution information; 6) resolved by 7) identifying number i.e. work order number; 8) issue identified by.	Standard



Attachment B - Proposal Response Requirements

Section		Рюдган	Requirement	esponse	Response   Delivery Method   Comments	Amments.
5.2.4.1 (e)	5.2.4.1 (e) Operations and	MSC	The Contactor must work with the State to identify and	Yes	Standard	
	Maintenance - Warranty		troubleshoot potentially large-scale Software failures or			
			Deficiencies by collecting the following information: 1) mean time			
			between reported Deficiencies with the Software; 2) diagnosis of			
			the root cause of the problem; and 3) identification of repeat calls			
			or repeat Software problems			
5.2.4.1 (f)	5.2.4.1 (f) Operations and	MSC	All Deficiencies found during the Warranty Period and all	Yes	Standard	
	Maintenance - Warranty		Deficiencies found with the Warranty Releases shall be corrected			
			by the Contractor no later than 5 business days, unless			
			specifically extended in writing by the MSC, and at no additional			
j			cost.			

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										Response Attachment E
Yes Standard		Standard	Standard	Standard	Standard	Standard	Standard	Standard	Standard	Response Attach
Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
The Contractor must operate hosting Services on a network offering adequate performance to meet the business requirements for the State application. For the purpose of this	RFP, adequate performance is defined as 99.9% uptime, exclusive of the regularly scheduled maintenance window.	The Contractor shall provide network redundancy deemed adequate by the State by assuring redundant connections provided by multiple internet Vendors, so that a failure of one internet connection will not interrupt access to the State application.	Where redundant connections are not provided, then the internet Vendor who provides the internet service to the Contractor must have their service supplied by a provider(s) that has multiple feeds to ensure that a fallure in one of the larger carriers will not cause a failure of the State's Service.	The Contractor's network architecture must include redundancy of routers and switches in the Data Center.	Remote access shall be customized to the State's business application. In instances where the State requires access to the application or server -resources not in the DMZ, the Contractor shall provide remote desktop connection to the server through secure protocols such as a Virtual Private Network (VPN).	The Contractor shall provide the State with a personal secure FTP site to be used the State for uploading and downloading files.	Remote network administration – assure secure, remote access to the CPS using a broadband, persistent connection, remotely monitor all servers, and using remote application software to troubleshoot and maintain the servers.	Remote database administration – adjust indexes, make changes to the database appropriate for new software requirements, and manage log files; perform scheduled, annual maintenance of clinic databases to improve performance.	The Contractor shall work in conjunction with Local Clinic IT support and/or State IT in performing all system troubleshooting activities which include the diagnosis and resolution of problems identified by the Contractor, reported by a State Program, Local clinics, or external entities.	8
New Hampshire		New Hampshire	New Hampshire	New Hampshire	New Hampshire	New Hampshire	Kansas and ITCA	Kansas and ITCA	Kansas and ITCA	
5.2.5.1 (a) System Maintenance and New Hampshire Network Services		System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance and Network Services	System Maintenance
5.2.5.1 (a)		5.2.5.1 (b)	5.2.5.1 (c)		5.2.5.1 (e)	5.2.5.1 (f)		5.2.5.2 (b)	5.2.5.2 (c)	System M

## System Maintenance

Section	Section Title	Program	Requirement	Response	Response   Delivery Method Comments	Omments
5.2.5.2 (d)	itenance and vices	nd ITCA	The Contractor shall log all problems with the date and time reported, a recommended priority (critical to low), and log the resolution	Yes	Standard	
5.2.5.2 (e)	System Maintenance and Network Services	Kansas and ITCA	The Contractor shall address problem resolution in accordance with their priority as determined by the MSC Project Manager (or designee); e.g. critical problems must be addressed immediately with frequent updates to the MSC WIC Project Manager (or designee) on progress made.	Yes	Standard	
5.2.5.2 (f)	System Maintenance and Network Services	Kansas and ITCA	The Contractor shall provide technical staff for responding to questions and problems which adversely affect the MIS application and/or production operation problems within thirty (30) minutes of notification receipt during normal business hours, or within 4 hours of notification receipt after normal business hours. The response is to include an estimated approach and timeline to resolve the reported issue.	Yes	Standard	
5.2.5.2 (g)	System Maintenance and Network Services	Kansas and ITCA	The Contractor must ensure the application runs reliably with a minimum 99.9% system availability during normal business hours. The Contractor will be required to work with Local Agencies IT and/or Program IT staff in addressing issues outside of the application which has a direct or indirect impact on maintaining system availability.	Yes	Standard	
5.2.5.3 (a)	System Maintenance and Network Services	MSC	Data synchronization management – The Contractor shall monitor replication logs to ensure all MSC clinics are replicating with the Central Processing Site (CPS), diagnose and troubleshoot problems, and execute manual replication if necessary.	Yes	Standard	
(5.2.5.3 (b)	System Maintenance and Network Services	MSC	Centralized application security management — The Contractor shall review usage logs and pinpoint abnormal usage patterns such as off-hours use, multiple failed logins, and extended user sessions; tightly control database users and the permissions assigned to those users, assuring network logins are current and that accounts are disabled or removed for staff as appropriate.	Yes	Standard	
5.2.5.3 (c)	System Maintenance and Network Services	MSC	Security management – The Contractor shall plan for and Implement multiple levels and types of security to include physical, inventory and configuration control, data, telecommunications, network, operating system, and personnel security.	Yes	Standard	

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Response Attachment E

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v ~	System Maintenance and Network Services	MSC		Yes	Standard	
-	System Maintenance and Network Services	MSC	The Contractor shall set up a process for verifying that all systems were backed up each work day during non-business hours.	Yes	Standard	
V) &	System Maintenance and Network Services	MSC	The Contractor will provide and monitor the process of archiving of data and the maintenance of database synchronization between system modules on a daily basis.	Yes	Standard	
	System Maintenance and Network Services	MSC	The Contractor shall monitor all system components for the need of version upgrades, including but not limited to; operating systems, third-party components, ASA Sybase database, and all related components.	Yes	Standard	
	System Maintenance and Network Services	MSC	The Contractor shall perform system and software upgrades approved by the MSC Project Manager (or designee) ensuring upgrades work properly and do not disrupt the operational status of the system.	Yes	Standard	
	System Maintenance and Network Services	MSC	The Contractor shall perform all system upgrades after normal business hours (unless approved otherwise by the MSC in the event the upgrade is required to address a situation which is impeding or preventing the clinic from performing their overall processing).	Yes	Standard	
	System Maintenance and Network Services	MSC	There must be a system backup prior to beginning of an upgrade to provide a contingency plan in case a return to a pre-upgrade version is required.	Yes	Standard	

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Carelon	Continu Title	Program		Petronee	Response   Delivery Method Comments	ommende
5.2.6.1 (a)	onitoring, e and is	MSC	will address and perform the daily monitoring sntifled in the Operations Manual.	Yes	Standard	
5.2.6.1 (b)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor shall ensure that issues identified by the monitoring activities are addressed daily with Issue resolution recorded. The MSC Project Manager (or designee) may request a copy of this documentation at any time in which the Contractor shall provide.	Yes	Standard	
5.2.6.1 (c)	Software Monitoring, Maintenance and Modifications	MSC	Unless otherwise agreed by the MSC Project Manager for designee) during the course of the contract, the contractor must provide at least (4) four software builds annually, or more as necessary to meet critical business problems.	Yes	Standard	
5.2.6.1 (d)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor shall ensure that all system changes are tracked by a software version control system. The process must indicate what changes are applicable to each copy of the system.	Yes	Standard	
5.2.6.1 (e)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor shall be required to detail the IT project methodology used (i.e. ITIL, ISO9000) for change management testing.	Yes	Standard	
5.2.6.1 (f)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor must perform application testing using an Industry standard and MSC approved testing methodology.	Yes	Standard	
5.2.6.1 (g)	Software Monitoring, Maintenance and Modifications	MSC	All testing results must be shared with the respective State Program.	Yes	Standard	
5.2.6.1 (h)	Software Monitoring, Maintenance and Modifications	MSC	The Contactor must perform application stress testing and tuning.	Yes	Standard	
5.2.6.1 (i)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor shall develop and/or modify software based on programmatic errors and/or change requests. The change requests may be considered part of normal maintenance or based on Federal requirements and may require the use of the Task Order process.	Yes	Standard	
5.2.6.1 (j)	Software Monitoring, Maintenance and Modifications	MSC	The Contractor shall use a change management policy for notification and tracking of change requests as well as critical outages.	Yes	Standard	
5.2.6.1 (k)	Software Monitoring, Maintenance and Modifications	MSC	A critical outage will be designated when a business function cannot be met by a nonperforming application and there is no work around to the problem.	Yes	Standard	

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Section		Program	一方 のおような 形成人の でんじゅう のまか 一定なる 事が かんし	PSCOREE	Resource Defrety Method Reports	Comments
5.2.6.1 (I)	ing,	MSC	shall update all system documentation to reflect age to the system and maintain documentation to ent production version accurately.	Yes	Standard	
5.2.6.2 (a)	Software Releases	MSC	The Contractor shall coordinate the implementation of approved software.	Yes	Standard	
5.2.6.2 (b)	Software Releases	MSC	Prior to the installation of a new release, the Contractor will provide a list of the changes and a list of activities with proposed timing for implementing the new software in each Program.	Yes	Standard	
5.2.6.2 (c)	Software Releases	MSC	The Contractor shall provide a contingency plan to address any failures.	Yes	Standard	
5.2.6.2 (d)	Software Releases	MSC	The Contractor shall communicate to all MIS users of the pending implementation.	Yes	Standard	
5.2.5.2 (e)	Software Releases	MSC	The Contractor shall install new releases during non-regular business hours and verify the reliable operation of the system following the implementation (with the exception of what would be determined by the MSC Project Manager (or designee) to be an emergency release which could be done during working hours).	Yes	Standard	
5. <b>2</b> .6.2 (f)	Software Releases	MSC	The Contractor shall be available for support at the start of the working day immediately following the implementation to assist MSC Program staff in assisting with Help Desk calls related to the changes.	Yes	Standard	
5.2.6.2 (g)	Software Releases	MSC	The Contractor shall be prepared to uninstall a release and revert to the previous working system state if significant problems are encountered and the MSC Project Manager (or designee) approves the reversion.	Yes	Standard	
5.2.6.3 (a)	Software Security	MSC	Verify the identity or authenticate all of the system client applications before allowing use of the system to prevent access to inappropriate or confidential data or services.	Yes	Standard	
5.2.6.3 (b)	Software Security	MSC	Verify the identity or authenticate all of the system's users before allowing them to use its capabilities to prevent access to inappropriate or confidential data or services.	Yes	Standard	
5.2.6.3 (c)		MSC	Enforce unique user names.	Yes	Standard	
5.2.6.3 (d)	Software Security	MSC	Enforce complex passwords for Administrator Accounts of ten characters or more.	O <sub>N</sub>	Future	The MSC WIC System passwords are currently eight (8) characters; system can be modified to ten (10) characters



Section	Section Title	Program		Response	Response Delivery Medical Comments	Comments
5.2.6.3 (e)	Software Security	MSC	of complex passwords for general users using numbers and special characters.	Yes	Standard	
5.2.6.3 (f)	Software Security	MSC	Encrypt passwords in transmission and at rest within the database.	S	Future	The MSC WIC System passoword is not
						encrypted in the database but is
						encripted when transmittig it via bitos
5.2.6.3 (g)	Software Security	MSC	Expire passwords after 90 days.	Yes	Standard	
5.2.6.3 (h)	Software Security	MSC	Authorize users and client applications to prevent access to inappropriate or confidential data or services.	Yes	Standard	
5.2.6.3 (i)	Software Security	MSC	Provide ability to limit the number of people that can grant or change authorizations	Yes	Standard	
5.2.6.3 (j)	Software Security	MSC	Establish ability to enforce session timeouts during periods of inactivity.	Yes	Standard	
5.2.6.3 (k)	Software Security	MSC	Ensure application has been tested and hardened to prevent critical application security flaws. ( At a minimum, the application shall be tested against all flaws outlined in the Open Web Application Security Project (OWASP) Top Ten	Yes	Standard	
5.2.6.3 (1)	Software Security	MSC	The application shall not store authentication credentials or sensitive Data in its code	Yes	Standard	
5.2.6.3 (m)	Software Security	MSC	Audit all attempted accesses that fail identification, authentication and authorization requirements	Yes	Standard	
5.2.6.3 (n)	Software Security	MSC	The application shall log all activities to a central server to prevent parties to application transactions from denying that they have taken place. The logs must be kept until back-ups are created.	Yes	Standard	
5.2.6.3 (0)	Software Security	MSC	The application must allow a user to explicitly terminate a session. No remnants of the prior session should then remain.	Yes	Standard	
5.2.6.3 (p)	Software Security	MSC	Use only the Software and System Services designed for use	Yes	Standard	
5.2.6.3 (q)	Software Security	MSC	The application Data shall be protected from unauthorized use when at rest	Yes	Standard	
5.2.6.3 (r)	Software Security	MSC	Keep any sensitive Data or communications private from unauthorized individuals and programs.	Yes	Standard	
5.2.6.3 (s)	Software Security	MSC	Subsequent application enhancements or upgrades shall not remove or degrade security requirements	Yes	Standard	
5.2.6.3 (t)	Software Security	MSC	Create change management documentation and procedures	Yes	Standard	
5.2.6.4 (a)	Software Security Testing	MSC	All components of the Software shall be reviewed and tested to ensure they protect the State's web site and its related Data assets.	Yes	Standard	
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Software

e de la constante de la consta		Support of LAN and desktop computing is the responsibility of the local agency, however CQuest's network support staff provide support staff manages permissions for logging onto CQuest's own internal network.							
Standard Standard	Standard	Not Proposing	Standard	Standard	Standard	Standard	Standard	Standard	Standard
0254	Yes	N N	Yes	Yes	Yes	Yes	Yes	Yes	Yes
The Contractor shall be responsible for security testing, as appropriate. Tests shall focus on the technical, administrative and physical security controls that have been designed into the System architecture in order to provide the necessary confidentiality, integrity and availability.	Test for identification and Authentication; supports obtaining information about those parties attempting to log onto a system or application for security purposes and the validation of users	Test for Access Control; supports the management of permissions for logging onto a computer or network	Test for encryption; supports the encoding of data for security purposes	Test the Intrusion Detection; supports the detection of illegal entrance into a computer system	Test the Verification feature, supports the confirmation of authority to enter a computer system, application or network	Test the Digital Signature; guarantees the unaltered state of a file	Test the User Management feature; supports the administration of computer, application and network accounts within an organization.	Test Role/Privilege Management; supports the granting of abilities to users or groups of users of a computer, application or network	Test Audit Trail Capture and Analysis; supports the identification and monitoring of activities within an application or system
MSC	MSC	MSC	MSC	MSC	MSC	MSC	MSC	MSC	MSC
<b>#</b>	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing	Software Security Testing
5.2.6.4 (b)	5.2.6.4 (c)	5.2.6.4 (d)	5.2.6.4 (e)	5.2.6.4 (f)	5.2.6.4 (g)	5.2.6.4 (h)	5.2.6.4 (i)	5.2.6.4 (j)	5.2.6.4 (k)



Software

Section	Section Title	Program	Recuirement	Response	Delivery Method Comments	
5.2.6.4 (1)	Software Security Testing	MSC	ion; ensures the application is protected from ross-site scripting, SQL injection, and ess of files and/or directories on the server.		Standard	
5.2.6.4 (m)	Software Security Testing	MSC	Prior to the System being moved into production, the Contractor shall provide results of all security testing to each program for review and acceptance.	Yes	Standard	
5.2.7.1 (a)	System Response Time and Availability	MSC	Window Processing in the Applications - seven seconds or less for 80 percent of the transactions submitted and never more than 15 seconds.	Yes	Standard	
5.2.7.1 (b)	System Response Time and Availability	MSC	FI Printing – must be completely printed within 10 seconds of function initiation (keystroke or mouse click that initiates the actual print).	Yes	Standard	
5.2.7.1 (c)	System Response Time and Availability	MSC	File Check Out/In – file synchronization to a portable computer to support a remote clinic must be completed in less than 20 minutes.	Yes	Standard	
5.2.7.1 (d)	System Response Time and Availability	MSC	Synchronization of State Office Files – the state files must be synchronized with all clinics with no interference with any other scheduled batch processes and 60 minutes should be available to deal with any unexpected problems during this period.	Yes	Standard	
5.2.7.1 (e)	System Response Time and Availability	MSC	On Une to State Processor – clinic on line access to the state processor (if used) must be seven seconds or less for 80 percent of the transactions submitted and never more than 15 seconds.	Yes	Standard	
5.2.7.1 (f)	System Response Time and Availability	MSC	The system must be available during normal operating hours 52 weeks per year as well as during nighttime data transmission sessions.	Yes	Standard	
5.2.7.1 (g)	System Response Time and Availability	MSC	The Contractor shall guarantee 99.9% uptime, exclusive of the regularly scheduled maintenance window.	Yes	Standard	
5.2.7.1 (h)	System Response Time and Availability	MSC	If the contractor is unable to meet the 99.9% uptime requirement, the contractor shall credit the affected program's account in an amount based upon the following formula: (Total Contract Item Price/365) x Number of Days Contract Item Not Provided. The State must request this credit in writing.	Yes	Standard	

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Response Attachment E

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5.2.8.1 (a)	Support Response Time	MSC	Class A Deficiency - (i) The Contractor shall have available on-call telephone assistance, with issue tracking available, during system operations with an email / telephone response within two (2) hours of request; or the Contractor shall provide support on-site or with remote diagnostic Services, within four (4) business hours of a request.	Yes	Standard	
5.2.8.1 (b)	Support Response Time	MSC	Class B & C Deficiency - MSC system users (local clinics or State Agency staff) shall notify the Contractor of such Deficiencies during regular business hours and the Contractor shall respond back within four (4) hours of notification of planned corrective action; The Contractor shall repair or replace Software, and provide maintenance of the Software in accordance with the Specifications, Terms and Requirements of the Contract.	Yes	Standard	
5.2.9.1 (a)	Security and Confidentiality of Data	MSC	Submit to the MSC Project Manager (or designee) a signed Confidentiality Agreement prior to starting work.	Yes	Standard	
5.2.9.1 (b)	Security and Confidentiality of Data	MSC	Any issue regarding unauthorized intrusion, corruption or attempted corruption of data and/or communications, unauthorized software modifications, etc. (as detailed in the list) shall be reported to the MSC Project Manager (or designee) and the appropriate WIC Program Director within two (2) recognized business working days.	Yes	Standard	
5.2.9.1 (c)	Security and Confidentiality of Data	MSC	Identification/Authentication to ensure that externals to the software are who and what they say they are	Yes	Standard	
5.2.9.1 (d)	Security and Confidentiality of MSC Data	MSC	Authorization to ensure individuals or authenticated externals have access to specific data and system components if, and only if, they have been explicitly authorized to do so by a properly appointed entity; Immunity to ensure that the software is protected from infection by undesirable programs (e.g. computer viruses, worms, Trojans horses, etc.)	Yes	Standard	
5.2.9.1 (e)	Security and Confidentiality of Data	MSC	Intrusion detection that specifies the extent to which an application or software component shall detect and record attempted access or modification by unauthorized individuals	Yes	Standard	
5.2.9.1 (f)	Security and Confidentiality of Data	MSC	No repudiation ensuring adequate tamper-proof records are maintained to prevent dispute of transactions taking place between authorized and authenticated parties	Yes	Standard	

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Attachment B - Proposal Response Requirements

Section	Section Title	Program	Requirements	asponse	Response   Delivery Westhood Comments	
5.2.9.1 (g)	Security and Confidentiality of Data	MSC	ure unauthorized individuals and external parties ess to sensitive data and/or communications	Yes	Standard	
5.2.9.1 (h)	Security and Confidentiality of Data	MSC	System maintenance procedures that prevent authorized software modifications (e.g. defect fixes, enhancements, updates) from accidentally defeating its security mechanisms.	Yes	Standard	
5.2.10.1 (a) Training	Training	MSC	The Contractor must provide training material for new system enhancements and new State Office and/or Local Clinic staff as requested.	Yes	Standard	
5.2.10.1 (b) Training	Training	MSC	The Contractor shall assist State Office staff in developing and/or maintaining the Training and User documentation (Help files) to ensure it is current and reflects the current version of the production MIS.	Yes	Standard	
5.2.10.1 (c)	Training	MSC	The training databases, materials and methods are to be kept up- to-date (i.e. updating with new versions of Client Services and reflect current versions of Central Office applications)	Yes	Standard	
5.2.11.1 (a)	External Interfaces	MSC	The Contractor shall transfer data to external entitles	Yes	Standard	
5.2.11.1 (b)	5.2.11.1 (b) External Interfaces	MSC	Ability to access data using open standards access drivers (please specify supported versions in the comments field).	Yes	Standard	
5.2.11.1 (c)	5.2.11.1 (c) External Interfaces	MSC	The system software adheres to open standards and is not proprietary.	Yes	Standard	
5.2.11.1 (d)	5.2.11.1 (d) External Interfaces	MSC	The database platform adheres to open standards.	Yes	Standard	
5.2.11.1 (e)	5.2.11.1 (e) External Interfaces	MSC	The Solution must comply with Open Standards as specified in RSA 21-R:10 and 21-R:13, including but not limited to Open Data Formats.	Yes	Standard	
5.2.11.1 (f)	External Interfaces	MSC	Web-based compatible and in conformance with the following W3C standards: (i) XHTML 1.0 (ii) CSS 2.1 (iii) XML 1.0 (fourth edition)	Yes	Standard	:



No.	The state of the s			Pespoose   Delivery Method   Comments
5.3.1 (a)	Disaster Recovery	npshire	shall have in place adequate disaster recovery ch shall be approved by the State of New	Standard
5.3.1 (b)	Disaster Recovery	New Hampshire	The Contractor shall have documented disaster recovery plans Yes Sta that address the recovery of lost New Hampshire data as well as their own. Systems shall be architected to meet the defined recovery needs.	Standard
5.3.1 (c)	Disaster Recovery	New Hampshire	The disaster recovery plan shall identify appropriate methods for Yes Sta procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.	Standard
5.3.1 (d) 5.3.1 (e)	Disaster Recovery Disaster Recovery	New Hampshire	The Contractor shall adhere to a defined and documented back- Yes Stall up schedule and procedure.  Back-up copies of data are made for the purpose of facilitating a Yes Stall restore of the data in the event of data loss or System failure.	Standard
5.3.1 (f)	Disaster Recovery	New Hampshire	Scheduled backups of all servers must be completed regularly. At Yes Stan a minimum, servers shall be backed up nightly, with one daily, one weekly, and one monthly backup stored in a secure location to assure data recovery in the event of disaster. Provide details in narrative regarding hosting software. New Hampshire standard is Bluehost.	Standard
5.3.1 (g)	Disaster Recovery	New Hampshire	The minimum acceptable frequency is differential backup daily, Yes Stal and complete backup weekly.	Standard
5.3.1 (h)	Disaster Recovery	New Hampshire	Tapes or other back-up media tapes must be securely transferred Yes Sta from the site to another secure location to avoid complete data loss with the loss of a facility	Standard

Disaster Recovery New Hampshire if State data is personally Identifiable, data must be encrypted in No Standard the operation environment and on backup tapes.  The operation environment and on backup tapes.  Disaster Recovery  Kansas and JTCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring about instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed component and component all the standards and services however, these failed component and co	Section	Section Title	Program		Response	Delivery Methodi Comments	Chameric
Disaster Recovery  Kansas and JTCA  The disaster recovery plan shall identify appropriate methods for yes plans in the later in not instance, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate sevices however, these failed component the sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to the sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficient to terminate sevices however, these failed component sufficien			pshire	If State data is personally identifiable, data must be encrypted in		Standard	The database files are not
Disaster Recovery  Kansas and ITCA. The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instance, system stall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.				the operation environment and on backup tapes.			encrypted using an
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for prouring additional hardware in the event of a component failure. In most issuess, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be lossed a drive or label.							Industry-standard
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a fevel of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components unlike to be reliabled.							encryption technique;
Disaster Recovery  Kansas and ITCA The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive on power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							however, the database
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							files and log files are
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							binary files and are
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							obfuscated (not human
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							readable). While some
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.						-	random words in the
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to reminate services however, these failed components will have to be replaced.					•		database file may be
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to remmare services however, these failed components will have to be replaced.							decipherable using a disk
Disaster Recovery  Mansas and ITCA  The disaster recovery plan shall identify appropriate methods for procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to reminate services however, these failed components will have to be replaced.							utility, the lack of context
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.						-	and connection with other
Disaster Recovery  Conponents and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							information makes that
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Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							means to get to a
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							readable format of client
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							data is through the Sybase
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							tools and API. These
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for  procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.				-			enforce security and
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these falled components will have to be replaced.					_		require credential
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							validation.
Disaster Recovery  Kansas and ITCA  The disaster recovery plan shall identify appropriate methods for Yes  procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							Our remote datases
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these falled components will have to be replaced.							synchronize with our
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							consolidated databases
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							through the Sybase
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							SQLRemote replication
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							technology and the
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes Standard procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these falled components will have to be replaced.							replication messages are
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							fully encrypted.
Disaster Recovery Kansas and ITCA The disaster recovery plan shall identify appropriate methods for Yes procuring additional hardware in the event of a component failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.							
failure. In most instances, systems shall offer a level of redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.	5.3.2 (a)	Disaster Recovery	Kansas and ITCA		Yes	Standard	
redundancy so the loss of a drive or power supply will not be sufficient to terminate services however, these failed components will have to be replaced.				failure. In most instances, systems shall offer a level of			
sufficient to terminate services however, these falled components will have to be replaced.				redundancy so the loss of a drive or power supply will not be			-
components will have to be replaced.				sufficient to terminate services however, these falled			
				components will have to be replaced.			

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	Database files and logs	are copied to a backup	folder every evening.	The database and logs	in the backup folder	serve three purposes:	1) as the source	database and logs for	those WIC Programs	who routinely backup	their database and logs	to another medium	(e.g. tape); 2) for rapid	recovery of production	data; and 3) for	researching the	transaction logs for who	performed a particular	data modification ( the	logs can be translated	and searched by	transaction time,	username, and data	modification details).					
	rd	are	fold	The	<u> </u>	Ser	e (1	dat	tho	¥₽.	the	toa	(e.8	, rec	data	rese	trar	De l	dat	Spoi	pue	trar	use	ğ.	· · ·	Standard			
A CONTRACTOR	Yes					_						_										-				Yes			
	A Data recovery - In the event that recovery back to the last backup	is not sufficient to recover program data, the contractor shail	employ the use of database logs in addition to backup media in	the restoration of the database(s) to afford a much closer to real-	time recovery. To do this, logs must be moved off the volume	Contains the database with a from the match the builties	ביייים מונים משושה אונים שונים שובלחביורל ומיושוריו ווב חמיווובים	needs.																		The Contractor shall perform testing and verification of disaster	recovery procedures as part of the inspection task, validating the	functionality of the procedures for the local clinics, State Office,	Contractor offices and Help Desk.
The second second	Kansas and ITCA																									Kansas and ITCA			
	Disaster Recovery																						-			Disaster Recovery			
	5.3.2 (b)																								-	5.3.2 (c)			

Section	Section Title	Program	Requirement	Response Debugy Mathod Comments
5.4.1 (a)	sk Order	MSC	pecific MSC Program (or designee), name, mailing	Standard
			address, physical address, telephone number, facsimile number and billing address. Unless explicitly indicated in writing within the Task Order, the party responsible for acceptance of the Services or Deliverables under the Task Order shall be the party responsible for payment.	
5.4.1 (b)	Submitting Task Order	MSC	The name of the MSC Project Manager (or designee) requesting the Task Order and the name(s) of any other person(s) who may be contacted during any phase of the performance of work related to the Task Order	Standard
5.4.1 (c)	Submitting Task Order	MSC	The Task Order must include a detailed analysis of the desired result, problem, or task	Standard
5.4.1 (d)	Submitting Task Order	MSC	The Task Order must include a detailed work plan to be utilized in Yes order to complete the Task Order	Standard
S.4.1 (e)	Submitting Task Order	MSC	The Task Order must include a list of possible impact(s) the work plan may have on other Services or Deliverables to be or being provided by the Contractor	Standard
5.4.1 (f)	Submitting Task Order	MSC	The Task Order must include starting and completion time frames Yes for start and completion of the work	Standard
5.4.1 (8)	Submitting Task Order	MSC	The Task Order must include total person hours to be expended Yes by personnel classification, if applicable	Standard
5.4.1 (h)	Submitting Task Order	MSC	The Task Order must include the desired result to be achieved Yes	Standard
5.4.1 (i)	Submitting Task Order	MSC	The Task Order must include the name of the MSC individual Yes responsible for acceptance of the specific Deliverables, Services and payment of associated invoices	Standard
5.4.1 ()	Submitting Task Order	MSC	The Task Order must include the precise, mutually agreed "not to Yes exceed" cost to the MSC or the requesting WIC Program.	Standard
5.4.1 (k)	Submitting Task Order	MSC	The Task Order must include the work plan or its reference to be Yes followed during the Task Order performance	Standard
5.4.1 (1)	Submitting Task Order	MSC	The Task Order must include the payment schedule or its Yes reference applicable to each Deliverable or Service	Standard
5.4.1 (m)	Submitting Task Order	MSC	The Task Order must include precise and specific criteria for Yes acceptance of Deliverables and Services	Standard



Scenification (Scenification (Scenif						
Standard Standard	Standard	Standard	Standard	Standard	Standard	Standard
Yes	Yes	Yes	Yes	Yes	Yes	Yes
The Task Order must include a line providing for signatures of, and the date signed by the Contractor, the MSC Project Manager (or designee) and/or WiC Program Director, authorizing work under the Task Order (i) The Task Order must include A line provided for each Programs signature to indicate explicit acknowledgment, verifying that no terms regarding acceptance criteria, nor time for performance, nor the cost to the MSC or requesting WIC Program, nor Services, nor Deliverables, nor the work plan may be changed or altered in any way without the agreement of all signatories to the Task Order	Pricing for services and deliverables for a Task Order negotiated by each MSC Director, MSC Project Manager (or designee), and the Contractor in the execution of this Contract shall be considered a "not to exceed" price.	Task order pricing will not include the costs associated with existing personnel identified as a System Maintenance Contractor resource assigned to this Operations and Maintenance Contract.	The Contractor shall provide the MSC Project Manager (or designee) and originating WIC Program Director with invoices for each respective Task Order and will not include Task Order invoices as part of the monthly Operations and Maintenance invoice.	Each Task Order invoice shall include a section detailing amounts billed for completed deliverables supported by timesheets of each individual working on the Task Order showing time used by task.	The invoice shall identify the Task Order by number and descriptive title.	Task Order invoices shall be for progress payments and shall
MSC	MSC	MSC	MSC	MSC	MSC	MSC
5.4.1 (n) Submitting Task Order	Pricing Task Orders	Pricing Task Orders	Invoicing Task Orders	Invoicing Task Orders	Invoicing Task Orders	Invoicing Task Orders
5.4.1 (n)	5.4.2 (a)	5.4.2 (b)	5.4.3.(a)	5.4.3.(b)	5.4.3.(c)	5.4.3.(d)

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Section	Section Title	Program	Regularization of the second o	Delhact Method Corrosests
5.5.1.1 (a)		MSC	ices must be available at all times during system  yes  ods to assure same day response to system  ey occur.	Standard
5.5.1.1 (b)	Help Desk	MSC	The Contractor must provide sufficient documentation and Yes reference materials to support Help Desk activities. The Contractor Help Desk assumes all technical support duties and responsibilities.	Standard
5.5.1.1 (c)	Help Desk	MSC	The Contractor will be responsible for providing and configuring Yes the necessary equipment and software to allow prompt diagnosis, tracking and resolution of problems.	Standard
5.5.1.1 (d)	Help Desk	MSC	Remote access software for diagnosing operating difficulties is Yes required for Help Desk use.	Standard
5.5.1.1 (e)	Help Desk	MSC	Provide a resolution of any question or problem associated with Yes the system including hardware, application software, operating system(s) and WIC specific applications.	Standard
5.5.1.1 (f)	Help Desk	MSC	Provide immediate responses to system or equipment failures at Yes any MSC State Office and WIC clinic sites (the MSC WIC State Offices or the clinics may prefer to address technical issues by their own IT Support Staff).	Standard
5.5.1.1 (g)	Help Desk	MSC	Track and document all calls and provide responses to telephone Yes inquiries from a State Office or clinics when users experience difficulties in operating a MIS application. All Program policy questions will be referred to the appropriate state office.	Standard
5.5.1.1 (h)	Help Desk	MSC	Calls involving an applicant or participant for whom the staff is Yes unable to certify or issue food instruments will be given priority handling.	Standard
5.5.1.1 (1)	Help Desk Help Desk	MSC	Calls must be answered within 4 rings.  Callers may not be put on hold for more than 3 minutes and calls  Yes requiring research must be returned within 4 hours.	Standard Standard
5.5.1.1 (k)	Help Desk	MSC	Provide reports to each State Agency detailing calls received.  Yes including numbers of calls responded or not responded in a timely manner.	Standard
5.6.1 (a)	Local Clinic Network Support New	New Hampshire	The Contractor shall be required to provide on-site services via a Yes subcontract with a New Hampshire based company.	Standard
5.6.2 (a)	Local Clinic Network Support MSC	MSC	The Contractor may be required to determine needs and work tasks with the Local Clinic IT staff to facilitate the correction of faulty installations	Standard

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# Attachment B - Proposal Response Requirements

Network Support MSC The Contractor must work directly with Local Clinic IT staff, when Yes Standard Installing new LANs, or in rare installation and configuration), all third party software on the Local Clinics computers.	Network Support MSC At a minimum, the System should support this client Yes Standard configuration; Pentium 4, 630/3.0GHz PC, Microsoft Windows XP Professional Version 2002, Internet Explorer 6, and 128 bit
5.6.2 (b) Local Clinic Network Support MSC	5.6.2 (c) Local Clinic Network Support MSC
5.6.2 (b)	5.6.2 (c)

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Attachment B - Proposal Response Requirements

Section	Section Title	Program		98400	Response   Dollvery Method Comments	
5.7.1 (a)	Communication Plan (Reports MSC	MSC	The Contractor shall adhere to the MSC Communication Plan	Yes	Standard	
	and Meetings)		protocol.			   
5.7.1 (b)	Communication Plan (Reports	MSC		Yes	Standard	
	and Meetings)		contractor related to the maintenance of FI inventory. This			
			involves communications from the Contractor Help Desk to the		_	
			third party contractor regarding the disbursement of FI to the			
			Local Clinics.			
5.7.1 (c)	Communication Plan (Reports	MSC	The Contractor may be required to attend and participate in	Yes	Standard	
	and Meetings)		blannual meetings at a time and location to be designated by the			_
			MSC.			
5.8.1.1 (a)	Service Level Agreement	MSC	The contractor shall write and submit a SLA to each State	Yes	Standard	
			Program annually.			
5.8.1.1 (b)	Service Level Agreement	MSC	The SLA will be reviewed annually and updated as necessary.	Yes	Standard	
		00.0			7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	
S.8.1.1 (c)	Service Level Agreement	MSC		res	Standard	
			commence upon the Effective Date and extend through the end			
			of the Contract term, and any extensions thereof.			
5.8.1.1 (d)	Service Level Agreement	MSC	Maintain the hardware and Software in accordance with the	Yes	Standard	
			Specifications, terms, and requirements of the Contract, including			
			providing, upgrades and fixes as required.			
5.8.1.1 (e)	Service Level Agreement	MSC	Repair or replace the hardware or Software, or any portion	Yes	Standard	•
			thereof, so that the System operates in accordance with the		_	
			Specifications, terms, and requirements of the Contract.			
5.8.1.1 (f)	Service Level Agreement	MSC	The State shall have unlimited access, via phone or Email, to the	Yes	Standard	_
			Contractor technical support staff during normal business hours.			

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ý.	System Documentation	MSC	Documentation must be delivered in electronic searchable format, unless otherwise requested. The documentation must be updated based on timeframes determined by the MSC.	Yes	Standard	
-	System Documentation	MSC	The Contractor must version control all documentation which allows readers' to identify the latest version of a document.	Yes	Standard	
	System Documentation	MSC	The Contractor must maintain up to date documentation for each release. The media for these revisions, updates, and modifications shall be in a format easily readable by MSC staff.	Yes	Standard	
	System Documentation	MSC	Source Code: The Contractor must update source code as revisions are made and submit copy of the source code and the standard change control documentation as requested by each State Program. The history is to include the date of the change, author of the change, and a description as to why and where the change was made.	Yes	Standard	
	System Documentation	MSC	Release Notes: The Contractor must provide release notes that include the enhancement or defect tracking number, a short description/title, and a comprehensive description of the issue and its resolution.	Yes	Standard	
_	System Documentation	MSC	The Contractor must maintain the data dictionary	Yes	Standard	
	System Documentation	MSC	The Contractor must update training documentation to reflect the changes, modifications and/or enhancements to the application.	Yes	Standard	
	System Documentation	MSC	All user, technical, and System Documentation as well as Project Schedules, plans, status reports, and correspondence must be maintained as project documentation.	Yes	Standard	

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Section	Section Section 1964	Proexam	は、一般では、一般のなどのなどでは、これには、これには、これには、これには、これには、これには、これには、これに	Second	a A franchisch	
5.10.1.1 (a)	itaffing Levels		shall ensure that key personnel meet the dentified in this RFP. Each person assigned to work S and related systems is required to submit to the anager (or designee) a signed Confidentiality or to starting work.	\ \	Standard	Please refer to our RFP response, Section 2.5 for further description for all rows in this section.
5.10.1.1 (b)	Contractor Staffing Levels	MSC	Any substitution of proposed staff or staffing required must have the same or better qualifications and be approved by the MSC Project Manager (or designee).	Yes	Standard	
5.10.1.1 (c)	Contractor Staffing Levels	MSC	The Contractor shall provide name and resumes for the key personnel.	Yes	Standard	
5.10.1.1 (d)	5.10.1.1 (d) Contractor Staffing Levels	MSC	The Contractor staff identified may not be assigned to non-MSC MIS related activities without prior approval from the MSC Project Manager (or designee).	Yes	Standard	
5.10.1.1 (e)	Contractor Staffing Levels	MSC	The Contractor shall reduce the Monthly Maintenance and Operations invoice for staff hours spent on work for other Contractor clients and/or projects.	Yes	Standard	
5.10.1.1 (f)	Contractor Staffing Levels	MSC	The Contractor must provide a detailed staffing plan for each State Program including a description of staff level, FTE and a listing of staff competencies and skills for system operations. Proposals submitted for the Contractor operation which do not identify staff with appropriate experience as described above will be rejected as non-responsive and unqualified.	Yes	Standard	
5.11.1.1(a)	Transition to a New Contractor	MSC	Two-months prior to the cutover date (July 1, 2014), the Contractor should have on staff a Database Administrator (DBA) and Network Administrator. The incumbent contractor is to provide a one month or longer orientation with the Contractor to review the Database Administrator and Network Administrator operations and disaster recovery procedures. The Contractor will have their DBA work side by side with the incumbent Contractor's Database Administrator for up to four weeks prior to cutover. This on-the-job training needs to include a month-end close out process.	Yes	Standard	
5.11.1.1 (b)	Transition to a New Contractor	MSC	Transfer of State hardware used for testing (desktops, laptops, scanners, printers, signature pads, peripherals, etc.)	Yes	Standard	
5.11.1.1 (c)	Transition to a New Contractor	MSC	Preservation and protection of the data prior to and during the physical move of the server(s) with full restoration afterward.	Yes	Standard	
5.11.1.1 (d)	Transition to a New Contractor	MSC	Formal testing of the System following its physical move including full functionality	Yes	Standard	

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Hampshire The Contractor shall submit a finalized Work Plan within ten (10) days after Contract award and annoval by Governor and Council
days after Contract award and approval by Governor and Council. The Work Plan shall include, without limitation, a detailed description of the Schedule, tasks, Deliverables, critical events, task dependencies, and payment Schedule. The plan shall be updated no less than every two weeks.

### 2014-011 ATTACHMENT C BEST AND FINAL OFFER (BAFO)

Nutrition & WIC Services 1000 SW Jackson Ste 220 Topeka KS 66612-1274



Phone: 785-296-1320 Fax: 785-296-1326 www.kansaswic.org

Robert Moser, MD, Secretary

Department of Health & Environment

Sam Brownback, Governor

April 25, 2014

To Kelly Chilson, Director

KDHE Division of Management and Budget, Purchasing Section

RE: Bid Event #EVT0002842

The three members of the Multi-State Consortium (MSC), Inter Tribal Council of Arizona, Kansas and New Hampshire, reviewed the Technical proposal submitted by CQuest as a result of Bid Event #EVT0002842 and found that it met all stated specifications and was complete as submitted.

On April 9, 2014 a conference call was held wherein CQuest heard questions posed by members of the MSC. Additional to the questions posed on April 9, 2014 CQuest and the MSC posed follow-up questions. The members of the MSC accept all responses and documents submitted by CQuest. In the opinion of the MSC, CQuest meets the requirements of the RFP.

The members of the MSC reviewed the cost proposal submitted by CQuest and asked follow-up questions regarding the methods used to arrive at the proposed cost and for a best and final offer. The MSC accepts the responses to the questions posed and the proposed cost as submitted by CQuest.

This is the formal notification that all members of the Multi-State Consortium (Kansas, New Hampshire and Inter Tribal Council of Arizona) have accepted CQuest's responses to Bid Event #EVT0002842 and all questions that arose during the conference call on April 9 and subsequent follow-up questions asked of CQuest. The MSC members also accept the cost proposal and recommend that, in the best interest of the States of Kansas, New Hampshire and the Inter Tribal Council of Arizona, that CQuest be awarded the contract.

Thank you for all of your help and support during this procurement process.

David Thomason

Director, KDHE Nutrition and WIC Services

David A. Thowason

Kansas Secretary of Administration's designated member of the Procurement Negotiating Committee and on behalf of New Hampshire and the Inter Tribal Council of Arizona.

ATTACHMENT C OSO X ZEN

### 2014-011 ATTACHMENT C BEST AND FINAL OFFER (BAFO)



RE: EVT0002842 WIC Operations

'MMurphy@dhhs.state.nh.us',

Kelly\_Chilson \

David Thomason to <a href="mailto:kchilson@kdheks.gov/0="kchilson@kd

Frey, \(\Omega\) (\text{kdhepp2.internal.loc}\)

Mindy Jossefides, "Theresa.Curtis@doit.nh.gov",

Cc: "leslie.mason@doit.nh.gov", "Michael.ONeil@doit.nh.gov", "BDupee@dhhs.state.nh.us", "JBardsley@dhhs.state.nh.us",

"MWells@dhhs.state.nh.us"

History:

This message has been replied to.

Thank you all. I appreciate everyone's effort during this procurement. We will submit the formal response of acceptance and recommend awarding the contract to COuest.

Dave Thomason David Thomason KDHE, Bureau of Family Health, Nutrition and WIC Services 1000 SW Jackson St. Suite 220 Topeka, KS 66612-1274 785-296-1324 (office) 785-296-1326 (fax) dthomason@kdheks.gov

----Original Message----

From: MMurphy@dhhs.state.nh.us [mailto:MMurphy@dhhs.state.nh.us]

Sent: Friday, April 25, 2014 10:21 AM

To: Kelly\_Chilson \* <kchilson@kdheks.gov<mailto:kchilson@kdheks.gov/O=,

Sandi Frey, / \*@kdhepp2.internal.loc

Cc: David Thomason; Mindy Jossefides; Theresa. Curtis@doit.nh.gov;

leslie.mason@doit.nh.gov; Michael.ONeil@doit.nh.gov; BDupee@dhhs.state.nh.us;

JBardsley@dhhs.state.nh.us; MWells@dhhs.state.nh.us

Subject: Fw: EVT0002842 WIC Operations

Sandi & Kelly,

I am pleased to tell you that NH accepts CQuest response and finds that they have met the requirements of the RFP.

Margaret S. Murphy, Administrator Healthy Eating & Physical Activity Section 29 Hazen Drive Concord, NH 03301 603.271.4545

NH WIC inspires, promotes and supports healthy behaviors.

---- Forwarded by Margaret Murphy/CommPublicHealth/Hazen/DHHS on 04/25/2014 08:55 AM -----

From:

"Pare-Curtis, Theresa" <Theresa.Curtis@doit.nh.gov>

To:

"MMurphy@dhhs.state.nh.us" <MMurphy@dhhs.state.nh.us>, "Mason,

Leslie" <Leslie.Mason@doit.nh.gov>, "O'Neil, Michael"

<Michael.ONeil@doit.nh.gov>, Brook Dupee <BDupee@dhhs.state.nh.us>, Jerry Bardsley

<JBardsley@dhhs.state.nh.us>

04/25/2014 11:24 AM



RE: EVT0002842 WIC Operations

MMurphy@dhhs.state.nh.us, Mason,

Pare-Curtis, Theresa to: Leslie, O'Neil, Michael, Brook Dupee, Jerry Bardsley

04/24/2014 06:25 PM

History:

This message has been replied to and forwarded.

Thank you. I suspected they may do this during code review but it is good to have them verify that fact. I have no issues with this response

From: MMurphy@dhhs.state.nh.us [MMurphy@dhhs.state.nh.us]

Sent: Thursday, April 24, 2014 5:59 PM

To: Mason, Leslie; Pare-Curtis, Theresa; O'Neil, Michael; Brook Dupee; Jerry

Bardsley

Subject: Fwd: EVT0002842 WIC Operations

Attached is CQuest response to your question. Sent from my iPad

Begin forwarded message:

From: "Sandi Fry" <SFry@kdheks.gov<mailto:SFry@kdheks.gov>>

Date: April 24, 2014 at 5:37:38 PM EDT

To: "Margaret Murphy" <MMurphy@dhhs.state.nh.us<
mailto:MMurphy@dhhs.state.nh.us>>, "Mindy Jossefides "

<Mindy.Jossefides@itcaonline.com<mailto:Mindy.Jossefides@itcaonline.com>>
Cc: "David Thomason" <dthomason@kdheks.gov<mailto:dthomason@kdheks.gov
>>, "Kelly Williams " <KLWilliams@kdheks.gov<mailto:KLWilliams@kdheks.gov>>

Subject: Fwd: EVT0002842 WIC Operations

Sandi Fry IT Project Manager Kansas WIC Program Office 785-296-1327 Cell 785-213-6442

Begin forwarded message:

From: "Kelly Chilson" <kchilson@kdheks.gov<mailto:kchilson@kdheks.gov>> To: "David Thomason" <dthomason@kdheks.gov<mailto:dthomason@kdheks.gov>>, "Sandi Fry" <SFry@kdheks.gov<mailto:SFry@kdheks.gov>>

Subject: FW: EVT0002842 WIC Operations

From: Sherley, Tami [PU] [mailto:Tami.Sherley@da.ks.gov]

Sent: Thursday, April 24, 2014 12:07 PM

To: Kelly Chilson

Subject: PW: EVT0002842 WIC Operations

FYI

Tami Sherley, CPPB Procurement Officer/Procurement and Contracts Kansas Department of Administration 800 SW Jackson, Ste. 600/Topeka, KS 66612

08/05/2014

2014-011 ATTACHMENT C BEST AND FINAL OFFER (BAFO)

(785) 296-3122 / Fax (785) 296-7240
tami.sherley@da.ks.gov<mailto:tami.sherley@da.ks.gov><
mailto:tami.sherley@da.ks.gov> /
http://admin.ks.gov/offices/procurement-and-contracts/
Follow Us: facebook.com/KSDofA<http://facebook.com/KSDofA> /
twitter.com/KSDoA<http://twitter.com/KSDoA>

(cid:image003.jpg@01CF5FA4.E9DF8950)

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From: Diane Decker [mailto:ddecker@cquest.us] Sent: Thursday, April 24, 2014 12:07 PM To: Sherley, Tami [PU]

Subject: RE: EVT0002842 WIC Operations

Tami,

Please find CQuest's response to the question below attached as a .PDF document.

Thank you,

Diane

Diane E. P. Decker
Vice President of Business Development
[cid:image002.png@01CF5FA4.E9DF8950]
711 Capitol Way S, Suite 301
Olympia, WA 98501
Phone: (360) 528-8264
Fax: (360) 528-8265
Cell Phone: (360) 701-9624

From: Sherley, Tami [PU] [mailto:Tami.Sherley@da.ks.gov]

Sent: Wednesday, April 23, 2014 8:34 AM

To: Diane Decker

Subject: EVT0002842 WIC Operations

Diane:

We have a follow-up question that we would like a written response to by noon, Thursday, April 24tb.

1. After reviewing the outline in Attachment A the State does not see any specific steps taken to ensure the code is written in a secure manner and complies, at a minimum, with the OWASP Top 10. Can CQuest address where in the deployment steps this type of review is done?

Thank you,

Tami

Tami Sherley, CPPB

08/05/201-1

### 2014-011 ATTACHMENT C BEST AND FINAL OFFER (BAFO)

Procurement Officer/Procurement and Contracts
Kansas Department of Administration
800 SW Jackson, Ste. 600/Topeka, KS 66612
(785) 296-3122 / Fax (785) 296-7240
tami.sherley@da.ks.gov<mailto:tami.sherley@da.ks.gov><
mailto:tami.sherley@da.ks.gov> /
http://admin.ks.gov/offices/procurement-and-contracts/
Follow Us: facebook.com/KSDofA<http://facebook.com/KSDofA> /
twitter.com/KSDoA<http://twitter.com/KSDoA>

[cid:image003.jpg@01CF5FA4.E9DF8950]

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08/05/2014



### CQuest/MSC RFP Negotiations Code Verification per OWASP

Submitted: April 24, 2014

### **Principle Question**

After reviewing the outline in Attachment A the State does not see any specific steps taken to ensure the code is written in a secure manner and complies, at a minimum, with the OWASP Top 10. Can CQuest address where in the deployment steps this type of review is done?

### Response

CQuest applications are designed and built around the Microsoft Technology stack, utilizing standard practices and trusted technologies (e.g., WCF, WPF, SOAP, XML, etc.) to implement the current system.

The security architecture underpinning the CQuest applications is built into the CQuest application framework on top of the Microsoft .NET Framework. Any enhancements, upgrades, or new development that are implemented beneath this framework inherit the security benefits of the framework. The application code related to any enhancements, upgrades, or new development is reviewed during the Peer Review of Design Specifications for its use and conformity with the CQuest application framework. All application development is audited through automated Code Analysis and reviewed by peers to confirm that it is using the best practices and not introducing known vulnerabilities.

The following is the Top 10 list for the OWASP standards. CQuest has provided an answer to each category of the Top 10 list as follows:

### 2013 OWASP Top 10 List

A1-Inj	ection
	200,000

Injection flaws, such as SQL, OS, and LDAP injection occur when untrusted data is sent to an interpreter as part of a command or query.

unintended commands or accessing data without proper authorization.

### CQuest Response:

along with the command query design patterns ensure that SQL injection attacks are not an issue with our applications. Furthermore, all commands received by the Web Services are validated for data integrity, business rule compliance, data type mismatch, and authorization before execution of the requested command. Finally, code Peer Review of the Design Specification and implementations ensure the use of the Entity

design of all solutions.

A2-Broken
Authentication
and Session
Management

Application functions related to authentication and session management are often not Implemented correctly, allowing attackers to compromise passwords, keys, or session tokens, or to exploit other implementation

Submitted to KDHE: 4/24/2014

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ATTACHMENT

NO selve bout

### 2013 OWASP Top 10 List

### CQuest Response:

The MSC establishes the priority of modifications made to the MSC WIC System. If the MSC is willing to adjust the priorities already established for Release 43, we can implement stronger password policy enhancements and encryption of passwords being stored in the database.

management techniques.

### A3-Cross-Site Scripting (XSS)

XSS flaws occur whenever an application takes untrusted data and sends it to a web browser without proper validation or escaping. XSS allows

sessions, deface web sites, or redirect the user to malicious sites.

### CQuest Response:

Not applicable. The CQuest application is not a browser application:

### A4-Insecure Direct Object References

A direct object reference occurs when a developer exposes a reference to an Internal implementation object, such as a file, directory, or database key. Without an access control check or other protection, attackers can manipulate these references to access unauthorized data.

### CQuest Response:

Not applicable. The CQuest application is not a browser application, and does not allow for remote access to server resources through resource

-tier architecture design ensures a

separation of concerns. Each layer of the application framework exposes only objects and members needed for functionality of the preceding layer.

### A5-Security Misconfiguration

Good security requires having a secure configuration defined and deployed for the *application*, *frameworks*, *application server*, *web server*, *database server*, *and platform*. Secure settings should be defined, implemented, and maintained, as defaults are often insecure. Additionally, software should be kept up to date.

### CQuest Response:

Note that this standard refers to several different areas of consideration, ranging from application through platform. CQuest implements and supports secured servers and application framework using Active Directory security. It maintains database security through specified logins and secured passwords.

While additional layers of security related to application services is an area of consideration for enhanced security, the MSC establishes the priority of modifications made to the MSC WIC System. If the MSC is willing to undertake those stricter measures of security in these areas, we can plan and prioritize this review work and application enhancements after Release 43.

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Submitted to KDHE: 4/24/2014

## 2013 OWASP Top 10 List

### A6-Sensitive Data Exposure

Many web applications do not properly protect sensitive data, such as credit cards, tax IDs, and authentication credentials. Attackers may steal or modify such weakly protected data to conduct credit card fraud, identity theft, or other crimes. Sensitive data deserves extra protection such as encryption at rest or in transit, as well as special precautions when exchanged with the browser.

### CQuest Response:

Not applicable. The CQuest application is not a browser application. However, CQuest ensures and insists on the use of SSL/TLS encryption for all data transactions between the client applications and web services; additionally, data is not stored on the client system.

### A7-Missing Function Level Access Control

Most web applications verify function level access rights before making that functionality visible in the UI. However, applications need to perform the same access control checks on the server when each function is accessed. If requests are not verified, attackers will be able to forge requests in order to access functionality without proper authorization.

### CQuest Response:

Not applicable. The CQuest application is not a browser application. Furthermore, all service commands validate all command parameters for user authorization, authentication, and data validity before processing to database handling. Any additional enhancements regarding security to CQuest application services can be planned and prioritized by the MSC after Release 43.

### A8-Cross-Site Request Forgery

A CSRF attack forces a logged-

# (CSRF)

included authentication information, to a vulnerable web application. This

vulnerable application thinks are legitimate requests from the victim.

### CQuest Response:

Not applicable. The CQuest application is not a browser application. However, later enhancements regarding security to CQuest application services can be planned and prioritized by the MSC after Release 43.

### A9-Using Components with Known Vulnerabilities

Components, such as libraries, frameworks, and other software modules, almost always run with full privileges. If a vulnerable component is exploited, such an attack can facilitate serious data loss or server takeover. Applications using components with known vulnerabilities may undermine application defenses and enable a range of possible attacks and impacts.

### <u>CQuest</u> <u>Response:</u>

with limited reliance on other 3rd party or open source binaries to ensure that unknown vulnerabilities from attacks are not inherited from untrusted vendors. All software components, services, and applications developed, designed, or used are run using the least privilege access

Submitted to KDHE: 4/24/2014

ATTACHMENTIC

### 2013 OWASP Top 10 List

level; consequently, no software used or developed by CQuest requires administrative or system access rights to run.

A10-Unvalidated Redirects and Forwards Web applications frequently redirect and forward users to other pages and websites, and use untrusted data to determine the destination pages. Without proper validation, attackers can redirect victims to phishing or malware sites, or use forwards to access unauthorized pages.

<u>CQuest</u> Response: Not applicable. The CQuest application is not a browser application. Therefore, it is not vulnerable to unvalidated redirects and forwards.

### **CQuest Build Process**

CQuest uses industry standard technologies designed to Ilmit exposure to possible vulnerabilities and development issues throughout the build process. Such as the use of Entity Framework and parameterized database procedures to prevent direct SQL access to application, and integration databases that can be compromised.

Except for the current use of Sybase database and Active Reports reporting, the MSC WIC System is based solely on the Microsoft technology stack, consequently, software development is done using manual and automated quality assurance. Moreover, all development follows

us/library/ms182020(v=vs.110).aspx) which parallels the Microsoft development tools and integrates with automated quality assurance.

Through the use of the Microsoft development tools and code repositories, enforcement of automated standard and custom Code Analysis Warnings in each check in of development ensure known issues are not introduced.

The following are the currently used Minimum Code Analysis Warnings which focus on the most critical problems in code, including potential security holes, application crashes, and other important logic and design error including:

<u>Design Warnings</u> Warnings that support correct library design as specified by the

.NET Framework Design Guidelines.

Globalization Warnings Warnings that support world-ready libraries and applications.

Interoperability Warnings Warnings that support interaction with COM clients.

Maintainability Warnings Warnings that support library and application maintenance.

Mobility Warnings Warnings that support efficient power usage.

Naming Warnings Warnings that support adherence to the naming conventions of

the .NET Framework Design Guidelines.

ATTACHMENT C

Performance Warnings Warnings that support high-performance libraries and applications.

Portability Warnings Warnings that support portability across different platforms.

Reliability Warnings Warnings that support library and application reliability, such as

correct memory and thread usage.

Security Warnings Warnings that support safer libraries and applications.

Warnings that support appropriate usage of the .NET Framework. Usage Warnings

Code Analysis Policy Errors Errors that occur if the code analysis policy is not satisfied at

check-in.

Reference: "Code Analysis for Managed Code Warnings", http://msdn.microsoft.com/enus/library/ee1hzekz(v=vs.110).aspx

enforced as exceptions in the build and prohibited from introduction into the code repositories:

### Description Rule

CA2100: Review SQL queries for security

vulnerabilities

A method sets the

System.Data.IDbCommand.CommandText property by using a string that is built from a string argument to the method. This rule assumes that the string argument contains user input. A SQL command string built from user input is vulnerable to SQL

injection attacks.

CA2102: Catch non-CLSCompliant

exceptions in general handlers

A member in an assembly that is not marked with the RuntimeCompatibilityAttribute or is marked RuntimeCompatibility(WrapNonExceptionThrows =

false) contains a catch block that handles System. Exception and does not contain an immediately following general catch block.

CA2103: Review imperative security

A method uses Imperative security and might be constructing the permission by using state information or return values that can change while the demand is active. Use declarative security

whenever possible.

CA2104: Do not declare read only mutable

reference types

An externally visible type contains an externally visible read-only field that is a mutable reference

Submitted to KDHE: 4/24/2014

<u>Rule</u>	<u>Description</u>
	type. A mutable type is a type whose instance data can be modified.
CA2105: Array fields should not be read only	When you apply the read-only (ReadOnly in Visual Basic) modifier to a field that contains an array, the field cannot be changed to reference a different array. However, the elements of the array stored in a read-only field can be changed.
CA2106: Secure asserts	A method asserts a permission and no security checks are performed on the caller. Asserting a security permission without performing any security checks can leave an exploitable security weakness in your code.
CA2107: Review deny and permit only usage	Using the PermitOnly method and CodeAccessPermission.Deny security actions should be used only by those with an advanced knowledge of .NET Framework security. Code that uses these security actions should undergo a security review.
CA2108: Review declarative security on value types	A public or protected value type is secured by Data Access or Link Demands.
CA2109: Review visible event handlers	A public or protected event-handling method was detected. Event-handling methods should not be exposed unless absolutely necessary.
CA2111: Pointers should not be visible	A pointer is not private, internal, or read-only.  Malicious code can change the value of the pointer, potentially allowing access to arbitrary locations in memory or causing application or system failures.
CA2112: Secured types should not expose fields	A public or protected type contains public fields and is secured by Link Demands. If code has access to an instance of a type that is secured by a link demand, the code does not have to satisfy the link demand to access the type's fields.
CA2114: Method security should be a superset of type	A method should not have both method-level and type-level declarative security for the same action.
CA2115: Call GC.KeepAlive when using native resources	This rule detects errors that might occur because an unmanaged resource is being finalized while it is still being used in unmanaged code.

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CA2116: APTCA methods should only call

APTCA methods

When the APTCA (AllowPartiallyTrustedCallers) attribute is present on a fully trusted assembly, and the assembly executes code in another assembly that does not allow partially trusted callers, a security exploit is possible.

CA2117: APTCA types should only extend APTCA base types When the APTCA (AllowPartiallyTrustedCallers) attribute is present on a fully trusted assembly, and a type in the assembly inherits from a type that does not allow partially trusted callers, a security exploit is possible.

CA2118: Review

SuppressUnmanagedCodeSecurityAttribute

usage

SuppressUnmanagedCodeSecurityAttribute changes the default security system behavior for members that execute unmanaged code that uses COM Interop or platform invocation. This attribute is primarily used to increase performance; however, the performance gains come with significant security rdsks.

CA2119: Seal methods that satisfy private

interfaces

An inheritable public type provides an overridable method implementation of an internal (Friend in Visual Basic) interface. To fix a violation of this rule. prevent the method from being overridden outside the assembly.

CA2120: Secure serialization constructors

This type has a constructor that takes a System.Runtime.Serialization.SerializationInfo object and a

System.Runtime.Serialization.StreamingContext

object (the signature of the serialization constructor). This constructor is not secured by a security check, but one or more of the regular

constructors in the type are secured.

CA2121: Static constructors should be

private

The system calls the static constructor before the first instance of the type is created or any static members are referenced. If a static constructor is not private, it can be called by code other than the system. Depending on the operations that are performed in the constructor, this can cause

unexpected behavior.

CA2122: Do not indirectly expose methods

with link demands

A public or protected member has Link Demands and is called by a member that does not perform any security checks. A link demand checks the permissions of the immediate caller only.

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CA2123: Override link demands should be identical to base

This rule matches a method to its base method, which is either an interface or a virtual method in another type, and then compares the link demands on each. If this rule is violated, a malicious caller can bypass the link demand just by calling the unsecured method.

CA2124: Wrap vulnerable finally clauses in outer try

A public or protected method contains a try/finally block. The finally block appears to reset the security state and is not itself enclosed in a finally block.

CA2126: Type link demands require Inheritance demands

A public unsealed type is protected with a link demand and has an overridable method. Neither the type nor the method is protected with an inheritance demand.

CA2136: Members should not have conflicting transparency annotations

Critical code cannot occur in a 100%-transparent assembly. This rule analyzes 100%-transparent assemblies for any SecurityCritical annotations at the type, field, and method levels.

CA2147: Transparent methods may not use security asserts

This rule analyzes all methods and types in an assembly that is either 100% transparent or mixed transparent/critical, and flags any declarative or imperative use of Assert.

<u>CA2140: Transparent code must not</u> <u>reference security critical Items</u> Methods that are marked with SecurityTransparentAttribute call non-public members that are marked as SecurityCritical. This rule analyzes all methods and types in an assembly that is mixed transparent/critical, and flags any calls from transparent code to non-public critical code that are not marked SecurityTreatAsSafe.

CA2130: Security critical constants should be transparent

Transparency enforcement is not enforced for constant values because compilers inline constant values so that no lookup is required at run time. Constant fields should be security transparent so that code reviewers do not assume that transparent code cannot access the constant.

CA2131: Security critical types may not participate in type equivalence

A type participates in type equivalence and a either the type itself, or a member or field of the type, is marked with the SecurityCriticalAttribute attribute. This rule fires on any critical types or types that contain critical methods or fields that are participating in type equivalence. When the CLR detects such a type, it fails to load it with a

Submitted to KDHE: 4/24/2014

ATTACHMENT C

TypeLoadException at run time. Typically, this rule fires only when users implement type equivalence manually rather than by relying on tibimp and the compilers to do the type equivalence.

### CA2132: Default constructors must be at least as critical as base type default constructors

Types and members that have the SecurityCriticalAttribute cannot be used by Silverlight application code. Security-critical types and members can be used only by trusted code in the .NET Framework for Silverlight class library. Because a public or protected construction in a derived class must have the same or greater transparency than its base class, a class in an application cannot be derived from a class marked SecurityCritical.

# CA2133: Delegates must bind to methods with consistent transparency

This warning fires on a method that binds a delegate that is marked with the SecurityCriticalAttribute to a method that is transparent or that is marked with the SecuritySafeCriticalAttribute. The warning also fires a method that binds a delegate that is transparent or safe-critical to a critical method.

### CA2134: Methods must keep consistent transparency when overriding base methods

This rule fires when a method marked with the SecurityCriticalAttribute overrides a method that is transparent or marked with the SecuritySafeCriticalAttribute. The rule also fires when a method that is transparent or marked with the SecuritySafeCriticalAttribute overrides a method that is marked with a SecurityCriticalAttribute. The rule is applied when overriding a virtual method or implementing an interface.

### CA2135; Level 2 assemblies should not contain LinkDemands

LinkDemands are deprecated in the level 2 security rule set. Instead of using LinkDemands to enforce security at just-in-time (JIT) compilation time, mark the methods, types, and fields with the SecurityCriticalAttribute attribute.

# CA2136: Members should not have conflicting transparency annotations

Transparency attributes are applied from code elements of larger scope to elements of smaller scope. The transparency attributes of code elements with larger scope take precedence over transparency attributes of code elements that are contained in the first element. For example, a class that is marked with the SecurityCriticalAttribute attribute cannot contain a method that is marked

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Page 9

with the SecuritySafeCriticalAttribute attribute.

CA2137: Transparent methods must contain only verifiable IL

A method contains unverifiable code or returns a type by reference. This rule fires on attempts by security transparent code to execute unverifiable MSIL (Microsoft Intermediate Language). However, the rule does not contain a full IL verifier, and instead uses heuristics to catch most violations of MSIL verification.

CA2138: Transparent methods must not call methods with the SuppressUnmanagedCodeSecurity attribute

A security transparent method calls a method that is marked with the SuppressUnmanagedCodeSecurityAttribute attribute.

CA2139: Transparent methods may not use the HandleProcessCorruptingExceptions

attribute

This rule fires any method which is transparent and attempts to handle a process corrupting exception by using the

HandleProcessCorruptedStateExceptionsAttribute attribute. A process corrupting exception is a CLR version 4.0 exception dassification of exceptions such AccessViolationException. The

HandleProcessCorruptedStateExceptionsAltribute attribute may only be used by security critical methods, and will be ignored if it is applied to a transparent method.

CA2140: Transparent code must not reference security critical items

A code element that is marked with the SecurityCriticalAttribute attribute is security critical. A transparent method cannot use a security critical element. If a transparent type attempts to use a security critical type a TypeAccessException, MethodAccessException, or FieldAccessException is raised.

CA2141:Transparent methods must not satisfy LinkDemands

A security transparent method calls a method in an assembly that is not marked with the AllowPartiallyTrustedCallersAttribute (APTCA) attribute, or a security transparent method satisfies a LinkDemand for a type or a method.

CA2142: Transparent code should not be protected with LinkDemands

This rule fires on transparent methods which require LinkDemands to access them. Security transparent code should not be responsible for verifying the security of an operation, and therefore should not demand permissions.

Submitted to KDHE: 4/24/2014

ATTACHMENT C

CA2143: Transparent methods should not use security demands Security transparent code should not be responsible for verifying the security of an operation, and therefore should not demand permissions. Security transparent code should use full demands to make security decisions and safe-critical code should not rely on transparent code to have made the full demand.

CA2144: Transparent code should not load assemblies from byte arrays

The security review for transparent code is not as thorough as the security review for critical code, because transparent code cannot perform security sensitive actions. Assemblies loaded from a byte array might not be noticed in transparent code, and that byte array might contain critical, or more importantly safe-critical code, that does need to be audited.

CA2145: Transparent methods should not be decorated with the SuppressUnmanagedCodeSecurityAttribute Methods decorated with the SuppressUnmanagedCodeSecurityAttribute attribute have an implicit LinkDemand placed upon any method that calls it. This LinkDemand requires that the calling code be security critical. Marking the method that uses SuppressUnmanagedCodeSecurity with the SecurityCriticalAttribute attribute makes this requirement more obvious for callers of the method.

CA2146: Types must be at least as critical as their base types and interfaces This rule fires when a derived type has a security transparency attribute that is not as critical as its base type or implemented interface. Only critical types can derive from critical base types or implement critical interfaces, and only critical or safe-critical types can derive from safe-critical base types or implement safe-critical interfaces.

CA2147: Transparent methods may not use security asserts

Code that is marked as SecurityTransparentAttribute is not granted sufficient permissions to assert.

CA2149: Transparent methods must not call into native code

This rule fires on any transparent method which calls directly into native code, for example, through a P/Invoke. Violations of this rule lead to a MethodAccessException in the level 2 transparency model, and a full demand for UnmanagedCode in the level 1 transparency model.

Submitted to KDHE: 4/24/2014

ATTACHMENT C

14/05/20/80



### CQuest's Response to Questions/Clarifications from KDHE Bid Event Number: 17300 - EVT0002842

1) KDHE - On the Proposed Work Plan (pgs 137-140) the Month End Summarizations due dates vary. We would like the month end summarizations completed by the eighth calendar day of the following month. For example, the monthly July summarization would be completed and available to all MSC staff by August 8. Can this requirement be met?

KDHE follow-up question: Can CQuest complete month end summarizations by the tenth calendar day of the following month?

CQuest's Response: The due dates vary on the proposed work plan as we planned for the month end summarizations to be completed by the eighth business day (which varies month to month) as is the current procedure. Historically, on average we have completed month summarization by eighth calendar day but there have been a few instances where the banking reconciliation process impacted the completion date. Given the request to provide month end summarization to address the business need for an exact day of the month that staff can expect summarized reports CQuest will complete month end summarization by the 10th calendar day of the following month.

2) KDHE - There are two full-time DBA's assigned per this response. Please provide specific and compelling rationale for 2 full-time DBA positions.

CQuest's Response: CQuest used actual hours for DBA's supporting the MSC WIC system (all 3 states combined) during calendar year 2013 to arrive at our proposed two full-time DBA's.

Actual DBA hours for FY13 was 3676/1864 = 1.97 FTEs.

Actual DBA hours for FY14 YTD is 2726; Projected DBA hours for FY14 Is 3635/1864 = 1.95 FTEs.

There are Task Orders in process that once completed may reduce the number of DBA hours required to support the MSC WIC System. CQuest only invoices the three States for hours used (actual hours). CQuest will reflect the reduced DBA hours on our monthly invoice should their hours decrease as a result of the implemented Task Orders.

3) New Hampshire - 5.2.1.3(e) - Please validate that CQuest understands this requirement. The State of NH expects that an independent third party vendor must perform an analysis when new code is introduced to ensure that it conforms to our security standards. This includes maintenance releases. Intrusion detection is not a function included in UAT.

Follow-up question: Please provide a description of CQuest's code verification process, showing the separation of duties and provide the resume and qualifications of their security expert.

# https://www.owasp.org/index.php/Top 10 2013-Top 10

Hosting Security	Hampshire	In the development or maintenance of any code, the Contractor shall ensure that the Software is independently verified and validated using a methodology determined appropriate by New Hampshire. All software		Software is independently verified via the established UAT process
		<b>.</b>		

**CQuest's Response:** A description of CQuest's code verification process describing the separation of duties is provided as Attachment A.

Please find resumes attached for the following staff responsible for ensuring CQuest's security standards are implemented, maintained, and followed:

- Russell Huebner
- William Roth
- 4) New Hampshire 5.2.6.3(d) When can the requirement for 10 character passwords be implemented?

	Software Security		Enforce complex passwords for Administrator Accounts of ten characters or more.	No	The MSC WIC System passwords are currently eight (8) characters; system can be modified to ten (10) characters
L	t	<u> </u>	!		 ten (10) characters

**CQuest's Response:** The MSC establishes the priority of modifications made to the MSC WIC System. If the MSC is willing to adjust the priorities already established for Release 43 CQuest can modify all passwords from eight (8) characters to ten (10) characters, with strong password encryption, in the Client Services Release 43 scheduled for the September 2014 timeframe.

This explanation is acceptable to Kansas and New Hampshire.

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5) New Hampshire – 5.2.6.3(f) – Under this contract the passwords must be encrypted in transmission and at rest. CQuest responded that this is planned for the future. Please provide more information on your plans to implement this practice.

5.2.6. 3 (f)	Software Security	Encrypt passwords in transmission and at rest within the database.	No	The MSC WIC System password is not encrypted in the database but is
				encrypted when transmitting it via https

**CQuest's Response:** Currently, the following two applications satisfy the requirement for being encrypted at rest within the database:

- Vendor Portal browser based- Password field length = 128, already encrypted in the database
- Client Portal browser based Password field length = 128, already encrypted in the database

The MSC establishes the priority of modifications made to the MSC WIC System. If the MSC is willing to adjust the priorities already established for Release 43 CQuest can include the requirement for encrypted passwords at rest as part of Release 43 scheduled for the September 2014 timeframe.

This explanation is acceptable to Kansas and New Hampshire.

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6) New Hampshire – 5.3.1(i) – The State of NH would like to participate on a call with CQuest to understand their environment relative to this issue.

5.3.1	Disaster	New	If State data is	No	Standard	The database files are not
(I)	Recovery	Hampshire	personally			encrypted using an
) ·		'	identifiable, data			industry-standard
		İ	must be encrypted in			encryption technique;
ł			the operation			however, the database files
ļ	1		environment and on			and log files are binary files
	j		backup tapes.			and are obfuscated (not
						human readable). While
l .						some random words In the
	i					database file may be
1						decipherable using a disk
1	i					utility, the lack of context
	Ī					and connection with other
	İ					information makes that
1						database content
1			i .			indecipherable. The only
	}	1	1			means to get to a readable
	Į.					format of client data is
Ì						through the Sybase tools and API. These enforce
	1		•			
ļ		ĺ				security and require credential validation.
						Our remote databases
1		1				synchronize with our
						consolidated databases
1						through the Sybase
		1				SQLRemote replication
						technology and the
1						replication messages are
	]	1			i	fully encrypted.

**CQuest's Response:** The database files and log files are binary files and are obfuscated (not human readable) without the use of Sybase tools and API. While some random words in the database file may be decipherable using a disk utility, the lack of context and connection with other information makes that database content indecipherable.

This explanation is acceptable to Kansas and New Hampshire.

7) This statement: "The StarLINC software and any enhancements, maintenance releases, bug fixes, or other custom development shall remain in the public domain." appears in the NH Terms and conditions list. In reviewing the RFP, the USDA has stated "...that the software is not in the public domain. Basically, "public domain" means, Joe in Texas could go to the Internet and get it and use it for free." Therefore the MSC proposes that the RFP be changed to read: "The StarLINC software and any enhancements, maintenance releases, bug fixes, or other custom development shall remain the property of the state." In addition anywhere else in the RFP that the phrase "public domain" appears relating to state ownership rights will be similarly changed to reflect that the states own the software. Please acknowledge in your response that you concur with this change.

**CQuest's Response:** CQuest acknowledges and accepts the need to change all references to "public domain" to "property of the state" in the RFP and our response.

8) Please explain the method(s) used to establish and use 1,864 hours per year in the cost proposal sheet.

CQuest's Response: The calculation CQuest used to determine number of hours for an FTE is as follows:

Hours	Description	Calculation
2,080	Number of weekday hours in a year	52 weeks X 40 hours
-80	Vacation	10 days
-80	Holidays	10 days (Based on Kansas, New Hampshire, and ITCA's holiday schedule)
-24	Personal Days	3 days
-32	Sick Days	4 days (varies depending on staff)
1,864	Total Net Hours	

9) Does the Estimated Annual Cost of \$2,693,014 on page A.1 represent 12 calendar months of cost?

**CQuest's Response:** Yes, the annual cost of \$2,693,014 is for one calendar year.

10)Please correct the heading on Cost Proposal Sheet, page A.1 to read: July 1, 2014-June 30, 2019.

**CQuest's Response:** The heading on the attached BAFO Cost Proposal Sheet, page A.1 has been corrected to read: July 1, 2014 - June 30, 2019.

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11) Please explain the method(s) used to determine the cost increase from the Base Period (years 1,2,3,4 and 5) to each Option Years 6, 7 and 8.

**CQuest's Response:** CQuest's cost proposal is based upon a combination of current FY14 contract costs and actual staffing usage for the current and two prior fiscal years by staff role. The chart on the next page shows the methodology used to determine the cost increase from the Base Period (years 1-5) to each Option Years (years 6-8). CQuest diligently prepared our Cost Proposal with the intent to be as fiscally conservative and responsible as possible while ensuring we maintain the high professional level of service expected by the MSC.

- CQuest added the total amount of MSC Contracts for FY14 (\$2,537,532.00) to determine a base starting point.
- CQuest added a 2% Increase to the base starting point. The 2% increase was
  determined using an average of the past 4 years' Consumer Price Index
  (CPI).
- The 2% increase was applied to each year in the Base Period (years 1-5).
- For option years 6, 7, and 8 key personnel hourly rates were increased by 2%.

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Multi-State	CQuest America, I Consortium Pricing Meth		
	Current Monthly Billable Amount	Number of Months in a	Annual ·
******	(if applicable)	Year	Amount
FY14 Kansas Contract			1,761,177.0
FY14 New Hampshire Contract	35,656.25	12	427,875.0
FY14 ITCA Contract	29,040.00	12	348,480.0
	Total Annual Amount	of MSC Contracts	2,537,532.0
	Prior Year	Percentage	Angual
	Annual Amount	Increase	Amount
July 1, 2014 - June 30, 2015	2,537,532.00	2%	2,583,282.6
July 1, 2015 - June 30, 2016	2,588,282.64	2%	2,640,048.2
July 1, 2016 - June 30, 2017	2,640,048,29	2%	2,692,849.2
July 1, 2017 - June 30, 2018	2,692,849.26	2%	2,746,706.2
July 1, 2018 - June 30, 2019	2,746,706.24	2%	2,801,640.3
	tal Cost for MSC over 5	Year Base Period	13,469,526.8
	Number of Years D	uring Base Period	
		rage Annual Cost	2,693,905.3
Averag	Annual Cost Submitted	•	2,693,014.0
		(see Note 1 below)	891.3

Note 1: Cost amount submitted in bid was less as hourly rates were rounded to the nearest whole dollar.

Table Below: Consumer Price Index - All Urban Consumers (Not Seasonally Adjusted - 12-Month Percent Change)

	Annual	
Year	CFI	
2010	1,6	
2011	3.2	
2012	2.1	
2013	1.5	
Total T	8.4	
Number of Years Listed Above	4	
Average CPI over prior 4 years	2.1	(see Note 3 beloπ)

Note 3: CQuest used a conservative 2% CPI for calculating its increases.

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12) The MSC requests that CQuest review their cost proposal and submit any Improvements or reductions in costs that can be made in the revised offer.

The MSC expects a lower cost based on at least two contributing factors: (a) upgrading to the .NET platform has resulted in a system that is easier and less work intensive to operate and maintain, and (b) issuing a joint RFP and the resulting contracts should realize cost efficiencies by having the three systems and work processes being identical in most respects.

**CQuest's Response:** Based on our understanding of the RFP requirements, along with our knowledge and experience operating and maintaining the MSC WIC System, we believe our original cost proposal is sound. We took extreme care and diligence to prepare a cost proposal that was fair and applicable to the work performed.

We have not made any changes to the cost proposal other than correcting the dates as documented in Question #10 above.

We realize that there is an expectation that upgrading to the .NET platform would result in a system that is easier and less work intensive to operate and maintain. It is true that some work required to maintain the previous PowerBuilder version of the system has been eliminated or decreased; however in some instances it has been offset by other work required in the .NET environment that was not required in the PowerBuilder environment. Maintaining the .NET system isn't necessarily less work, it is different work.

Regarding factor (b) above, we realize that the MSC is expecting to realize cost efficiencies by having the three systems and work processes being identical in most respects going forward in a new contract. That may be the case as the three states gain experience in working together under a single contract. However, New Hampshire and ITCA are transitioning into the new contract which is more in line with the current Kansas contract. CQuest will provide a more complete level of support for New Hampshire and ITCA going forward than we have provided to them in their current contracts.

New Hampshire's current contact only provides for operations support. The current New Hampshire contract is not designed to include funds for modifications such as the password modifications described above in Question #4 and #5. In contrast, the current Kansas contract includes discretionary hours dedicated for ongoing maintenance and minor system improvements. General maintenance modifications such as the password modification can be made using these hours. Task Orders are only used when the scope of the requested modification is beyond what is available under the O&M contract.

Recently, ITCA's contract with CQuest was amended for CQuest to provide Level I and Level II Help Desk, network support, and database support. To absorb the additional workload CQuest hired additional staff and assigned additional tasks to existing staff. This amendment provides for a set number of hours each month for services. Several times since the execution of the amendment the actual hours have exceeded the maximum limit. During this early transition period, in an effort to keep costs down for ITCA, and for CQuest staff to work through the transition of the additional work load, we have chosen to absorb the extra hours rather than passing the cost on to ITCA.

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Both ITCA and New Hampshire have clinics being served using distributed databases. There may be cost savings realized in the future when these clinics are converted to a multi-site (centrally served) database. Until that time, CQuest must continue to dedicate DBA hours to maintain and monitor system databases; monitor replication; and monitor mobile check-in/check-out for the distributed clinics. Future cost savings cannot be accurately determined until we have actual hours expended under the new paradigm.

As stated above in our response to Question #2 there are Task Orders in process that once completed may reduce the number of DBA hours required to support the MSC WIC System. CQuest only invoices the three States for hours used (actual hours). CQuest will reduce the DBA hours invoiced should their hours decrease as a result of the implemented Task Orders.

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08/05/2014

# CQuest's Response to Questions/Clarifications from KDHE

Question #3: Code Verification, Deployment, and Separation of Responsibilities

## Software Development Life Cycle/ Production Deployment

CQuest follows an Agile methodology in its software development life cycle, strictly delineated as planning, required analysis, designing, building, and testing. While the building process is characterized as being iterative in nature, the planning, required analysis, and designing is a controlled, detailed, documented, peer reviewed process of engagement by multiple levels of peer review and direction.

## Planning

# Software Release Identification and Priority

CQuest leaders and project managers consolidate, coordinate, and prioritize requested and needed software fixes, upgrades, and enhancements that are scheduled in conjunction with client priorities into software releases during each calendar year. Initial scope is defined by the project management team and placed in the SDLC development process for transition through the cycle into the finished software product.

Project meetings are held with functional and technical resources to relate the initial scope of the work and to familiarize assigned resources with timelines, codes freezes, testing dates in test, UAT, and QA regions. The work is then transferred to the functional designer for the creation of detailed specifications.

## Required Analysis/Designing

# Functional Designer - Technical Writer

The functional designer/technical writer is responsible for the development of comprehensive specifications gleaned from conversations with dient project resources, analysis of the business problem with other functional experts, and developing architects who give technical structure and key support to the documentation of the solution.

## **Technical Developer**

The technical developer is responsible for the development of comprehensive technical specifications, including Visio layouts and technical design specifications, delineating the architectural approach documented in conjunction with the functional designer and client project resources.

#### Peer Review of Design Specifications

A milestone of the detailed functional and technical design specification process is the Detailed Design Peer Review meeting. Both the primary functional designer and the primary technical designer present their solution design before a committee of their peers, which include CQuest senior project managers, functional testers, and other technical developers, to defend their design in a critiquing and questioning session. This allows the CQuest team to validate the approach, verify consistency with the detailed structure of the existing application, and to verify that the business flow of the application meets the standards that CQuest holds for its application architecture.

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2014-011 ATTACHMENT C BEST AND FINAL OFFER (BAFO)

### Attachment A

# CQuest's Response to Questions/Clarifications from KDHE Question #3: Code Verification, Deployment, and Separation of Responsibilities

#### Building

Building is characterized by an iterative process where the functional designer and technical developer construct the solution and validate expectations regarding solution ease-of-use, process flow, stability and aesthetic usability. This is a continuous process of peer validation during the solution build.

CQuest is protected from SQL injection attacks through its state-of-the-art use of Entity Framework within an MVVM architecture for its applications. There is not direct SQL access to the application databases that can be compromised.

Unit testing by the technical developer is composed of over 5200 automated test cases related to every area of the Client Services application. These automated test cases are a cumulative programmatic audit of system integrity and functionality.

When the solution has been unit tested, and the functional designer and technical developer have reached and agreed on the quality and functionality of the peer reviewed design, the solution is deployed to the functional testers for quality review, regression testing, integrated testing, and process validation and documentation of test cases.

# Testing

The functional testers have developed a regression testing framework that is composed of cumulative test cases addressing all areas of the system to comprehensively validate integrity of all system functionality, not just the particular area of the system that might have been affected by the change. They further access every screen and function in the system manually to verify all functionality is operating according to specifications. And finally, specific and thorough testing is completed on the area of concentration related to the approved, peer reviewed development specification documentation.

At the completion of testing, all testing documentation and results are archived according to release or special deployment that required maintenance.

#### **Production Deployment**

A final deployment preparation meeting composed of all parties involved with design, development, testing, and deployment is scheduled. The final deployment preparation meeting is peer reviewed and monitored by CQuest senior security resources and senior operations directors for integrity of the audit trail, verification of security protocols associated with development, application packaging, and separation of responsibilities related to deployment. The results of testing are verified and reviewed for any outstanding issues recorded in the issue logs. Reports are made by functional testers as to the integrity of the application functionality. CQuest senior security resources and senior operations directors are responsible to maintain and confirm the security and integrity of the deployment process.

Strategy for production deployment is developed and agreed upon, and timelines of deployment activities are peer reviewed and approved by all parties. The deployment signoff document and the deployment schedule are prepared and signed by the project manager to authorize the hand-off of application packages and installers to

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# CQuest's Response to Questions/Clarifications from KDHE Question #3: Code Verification, Deployment, and Separation of Responsibilities

the network operations deployment team for implementation according to the deployment schedule.

Database scripts and stored procedures are documented and transferred to DBA resources, along with the deployment schedule and instructions for the administration of the scripts and stored procedures.

# **Technical Description of Application Deployment Packages**

## **CQuest ClickOnce automated package and deployment process:**

When development resources are checked into Team Foundation Server (TFS) by the technical developer and merged into a deployment environment, the TFS Build Process will automatically create a deployment package through the CQuest Deployment Packaging tool takes all relevant binaries and executables for a ClickOnce release and digitally signs all application manifest files and executables using a certified code signing certificate secured from an authorized provider. All resource files in a ClickOnce deployment package are cataloged in the manifest along with their corresponding hash key. A manifest file cannot be modified without losing/corrupting its digital signature; at which point it must be resigned with a digital signature. Conversely, no resource file may be modified without resigning the manifest file; at which point the resources hash key is updated in the manifest. This ensures that a deployment package has not been externally tampered with or modified without prior knowledge or consent by CQuest who controls and maintains the digital certificate. A detailed log is always created for each automated package build.

## **CQuest Application Service Host Windows MSI Installer:**

When development resources are checked into TFS by the technical developer and merged into a deployment environment, the TFS Build Process will automatically create an Application Service Host Windows MSI installer through the CQuest Deployment Packaging tool. The custom Windows MSI installer build process will take all relevant resource files and package them into a tightly controlled MSI installer package. Before packaging, all relevant executables are digitally signed using a certified code signing certificate secured from an authorized provider. After the Windows MSI installer has been Built, the Installer itself is digitally signed using a certified code signing certificate obtained secured from an authorized provider. A detailed log is always created for each Application Service Host installer generated.

The development team technical lead is responsible for ensuring the final deployment has been securely packaged, verified, archived and transferred to a secured pre-deployment staging area to await handoff to the network operations deployment team.

The hand-off of the deployment package and installer to the network operations deployment team is accompanied by the Deployment Signoff document which has been created, reviewed, and signed during the final deployment preparation meeting.

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**VOLUME 2: COST PROPOSAL** 

Bid Event Number: 17300 - EVT0002842

Closing Date: February 4, 2014



Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium:
State of Kansas Department of Health and Environment New Hampshire Department of Health and Human Services Inter Tribal Council of Arizona

BAFO

CQuest's Primary Contact:

Diane E. P. Decker Vice President of Business Development

Desk Phone: (360) 528-8264 Cell Phone: (360) 701-9624 E-mail: ddecker@cquest.us



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Operations and Maintenance of WIC MIS for the Multi-State WIC Consortium Bid Event Number: 17300 - EVT0002842

# **Cost Proposal - Executive Summary**

CQuest is pleased to submit the **Price Schedule** portion of our response to the Request for Proposal (RFP), Bid Event Number 17300-EVT0002842, from the Multi-State Consortium (MSC) regarding the operations and maintenance of the MSC WIC System. Based on our understanding of the RFP requirements, along with our knowledge and experience operating and maintaining the MSC WIC System, we believe our cost proposal is sound.

CQuest is committed to providing dedicated, qualified, sufficient, and experienced staff for the duration of this contract. CQuest's approach to staffing is to provide coverage using an FTE approach. Each area of responsibility has key personnel identified who are qualified, experienced with the MSC WIC System, and available to provide the level of expertise needed to ensure coverage for the work identified within the RFP. The individuals chosen for this contract have many years of WIC experience, including the development, implementation, operations, and maintenance of the MSC WIC System. Each key role is complemented by additional CQuest staff whose skill and expertise are equal to or greater than the named individual. This method of staffing provides the MSC with the required coverage with no gaps in service because of illness, an unplanned absence, or vacations. In addition to specific redundancy, this staffing model also demonstrates that CQuest has staff available who are highly skilled, knowledgeable of WIC and the MSC WIC System(s), and are available as a resource to provide support and expertise as needed.

CQuest made the following assumption when creating the Cost Proposal:

 CQuest is aware that New Hampshire (NH) is considering transitioning from individual distributed databases to a single consolidated database. This transition has implications on CPS hosting costs. For purposes of this RFP Cost Proposal, CQuest has priced NH hosting using the current hosting configurations. Should NH proceed with plans for a consolidated database CQuest will provide information regarding the associated cost. There may be cost savings should all three states in the Consortium transition hosting services to CQuest.

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# **COST PROPOSAL SHEET**

# **A.1** Base Period for Years 1, 2, 3, 4 and 5 (July 1, 2014 – June 30, 2019)

# A.1.1 Base Period Requirements

The number of staff and anticipated number of hours per key Contractor staff is estimated. Qualifications for Key Personnel are set forth in section 4.10.1 Key Personnel Qualifications. The Operations Contractor shall provide the Hourly Rate (which should include load) and Estimated Annual Cost per staff using the following table. Bid prices are fixed for the base period.

Key Personnel	# Staff		Hourly Rate		Hours per Year		Estimated Annual Cost
Project Manager	1.00	Х	132.00	Х	1,864	=	246,048
Sr. Network Analyst	1.00	X	90.00	X	1,864	=	167,760
DBA/DA	2.00	X	118.00	Χ	1,864	=	439,904
Quality Assurance Specialist	1.50	X	92.00	X	1,864	=	257,232
Technical Writer	1.00	X	105.00	X	1,864	=	195,720
Help Desk Operator	3.00	X	82.00	X	1,864	=	458,544
Help Desk Lead/Manager	0.50	X	87.00	х	1,864	=	81,084
Business Analyst	0.75	X	107.00	X	1,864	=	149,586
Sr. Programmer Analyst	2.25	X	128.00	Х	1,864	=	536,832
Systems Operations	1.00	X	86.00	X	1,864	=	160,304
			Estimate	ed A	nnual Co	st:	<b>2,693,014</b> X 5 years
					Total	***	13,465,070

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# A.2 Option Period for Year 6 (July 1, 2019 – June 30, 2020)

Key Personnel	# Staff		Hourly Rate		Hours per Year		Estimated Annual Cost
Project Manager	1.00	Х	134.64	Χ	1,864	=	250,969
Sr. Network Analyst	1.00	X	91.80	X	1,864	=	171,115
DBA/DA	2.00	X	120.36	X	1,864	=	448,702
Quality Assurance Specialist	1.50	X	93.84	X	1,864	=	262,377
Technical Writer	1.00	X	107.10	X	1,864	=	199,634
Help Desk Operator	3.00	X	83.64	X	1,864	=	467,715
Help Desk Lead/Manager	0.50	X	88.74	X	1,864	=	82,706
Business Analyst	0.75	X	109.14	X	1,864	=	152,578
Sr. Programmer Analyst	2.25	X	130.56	X	1,864	=	547,569
Systems Operations	1.00	X	87.72	X	1,864	=	163,510
	Estimated Annual Cost:				st:	2,746,875	
						_	X 1 year
					Total		2,746,875



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# A.3 Option Period for Year 7 (July 1, 2020 - June 30, 2021)

Key Personnel	# Staff		Hourly Rate		Hours per Year		Estimated Annual Cost
Project Manager	1.00	Χ	137.33	Χ	1,864	=	255,983
Sr. Network Analyst	1.00	X	93.64	X	1,864	=	174,545
DBA/DA	2.00	X	122.77	X	1,864	=	457,687
Quality Assurance Specialist	1.50	X	95.72	X	1,864	=	267,633
Technical Writer	1.00	X	109.24	X	1,864	=	203,623
Help Desk Operator	3.00	X	85.31	X	1,864	=	477,054
Help Desk Lead/Manager	0.50	X	90.51	X	1,864	=	84,355
Business Analyst	0.75	X	111.32	X	1,864	=	155,625
Sr. Programmer Analyst	2.25	X	133.17	X	1,864	=	558,515
Systems Operations	1.00	X	89.47	X	1,864	=	166,772
			Estimate	ed A	nnual Co	st:	2,801,792
							X 1 year
					Total		2,801,792

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# A.4 Option Period for Year 8 (July 1, 2021 - June 30, 2022)

Key Personnel	# Staff		Hourly Rate		Hours per Year		Estimated Annual Cost
Project Manager	1.00	X	140.08	Х	1,864	=	261,109
Sr. Network Analyst	1.00	X	95.51	X	1,864	=	178,031
DBA/DA	2.00	X	125.23	X	1,864	=	466,857
Quality Assurance Specialist	1.50	X	97.63	X	1,864	=	272,973
Technical Writer	1.00	X	111.42	X	1,864	=	207,687
Help Desk Operator	3.00	X	87.02	X	1,864	=	486,616
Help Desk Lead/Manager	0.50	X	92.32	X	1,864	=	86,042
Business Analyst	0.75	X	113.55	X	1,864	=	158,743
Sr. Programmer Analyst	2.25	X	135.83	X	1,864	=	569,671
Systems Operations	1.00	X	91.26	X	1,864	=	170,109
			Estimate	ed A	nnual Co	st:	<b>2,857,838</b> X 1 year
					Total		2,857,838

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# A.5 State Specific Requirement(s)

This section is a summary of the total costs for an individual State's need.

Description	Costed As	Cost
A.5.1 New Hampshire Yearly Hosting costs (Base Period – 24,630 per year)	Operations & Maintenance	123,150
A.5.2 New Hampshire Yearly Hosting costs (Option Period year 6)	Operations & Maintenance	25,122
A.5.2 New Hampshire Yearly Hosting costs (Option Period year 7)	Operations & Maintenance	25,625
A.5.2 New Hampshire Yearly Hosting costs (Option Period year 8)	Operations & Maintenance	26,137
	Total	200,034





# A.6 Transitioning Costs

This section is a summary of the total costs for an individual State's need. Each transition month needs to be totaled with the Total of the 3 month period indicated in the yellow box.

Description	Costed As	Due Date	Cost
A.6.1 Transition 1 <sup>st</sup> month - Total	Transition	May 30, 2014	N/A
A.6.1.1 Kick-off Meeting	Transition	May 6, 2014	N/A
A.6.1.2 O&M Transition Work Plan	Transition	May 14, 2014	N/A
A.6.1.3 Testing Hardware Transition Work Plan	Transition	May 23, 2014	N/A
A.6.1.4 Central Host Site Transfer Work Plan (New Hampshire only)	Transition	May 23, 2014	N/A
A.6.2 Transition 2 <sup>nd</sup> month - Total	Transition	June 30, 2014	N/A
A.6.2.1 Central Host Site Transfer (New Hampshire only)	Transition	June 30, 2014	N/A
A.6.2.1.1 Standup hardware and infrastructure software A.6.2.1.2 Initial load of NH StarLINC software A.6.2.1.3 Initial load of NH data to new environment A.6.2.1.4 Perform UAT in test system A.6.2.1.5 Final load of software and data A.6.2.1.6 Provide required operational procedures A.6.2.1.7 Cutover to new system	Transition	Dates to be determined by Central Host Site Transfer Work Plan	N/A
A.6.3 Transition 3 <sup>rd</sup> month - Total	Transition	July 31, 2014	N/A
A.6.3.1 Full responsibility of MIS	Transition	July 31, 2014	N/A
		Total	N/A





# A.7 Cost Summary Worksheet and Grand Total

This worksheet is a summary of the total costs for each of the individual sections (A.1 through A.6). The dollar amounts shown in the "Total" boxes from the preceding sections should be entered in the "Cost" column in the following table.

Description	Costed As	Cost
A.1 Base Period for years 1, 2, 3, 4 and 5	Operations & Maintenance	13,465,070
A.2 Option Period for year 6	Operations & Maintenance	2,746,875
A.3 Option Period for year 7	Operations & Maintenance	2,801,792
A.4 Option Period for year 8	Operations & Maintenance	2,857,838
A.5 State Specific Requirement(s)	Operations & Maintenance	200,034
A.6 Transitioning costs	Transition	N/A
	Financial Proposal Grand Total	22,071,609



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