2021 NEW HAMPSHIRE STATEMENT OF FINANCIAL INTERESTS - RSA 15-A

Type or Print Clearly			
Full Name Heidi J. Marshall	Work Address	50 Dow Street, Manchester, NH 0	3101
Primary Occupation Civil Engineer	e-mail hmarshall@hoyletann er. com	Work Phone	603.460.5195
lame the office, position, board or commission, board of lirectors, etc. or employment with state or county jovernment held by you. NO ACRONYMS	Member of the New Hampshire Transportat	ion Council	
List below the name, address, and type of any profession oprietor, or employee, or served in any other profession alendar year. Sources of retirement benefits other than feder	nal or advisory capacity, and from which a	iny income in excess of \$10,000	was derived during the preceding
Hoyle, Tanner & Associates, 150 Dow St., Manchest	er, NH 03101 - Employee Consulting Engiee	ring Firm	
New Hampshire Department of Transportation, 7 H	lazen Dr., PO Box 483, Concord, NH 03302 -	State Agency	
you have no qualifying income indicate by writing your ini	itials next to the following statement.	My income does not qual	ify
Indicate below whether you or a family member has a spe portable special interest in an item on this list if a change i scipline a licensee or permittee, or other decision by gover nancial effect on you or a family member than it would on	n law, a change in administrative rule, a dec rnment affecting the listed business, profess the general public:	ision whether or not to award a c ion, occupation, group, or matter	ontract, grant a license or permit,
 Any profession, occupation, or business license profession, occupation, or category of business: 	Professional Engineer	e. List each such	
	Estate, including brokers, 5. Bar developers, and landlords service		State of New Hampshire, county, or nicipal employment
7. N.H. Retirement System 8. Current use land assessment program	9. Restaurants/	10. Sale and distribution of alc beverages	oholic 11. Practice of law
	13. Horse or dog racing, or other legal form of gambling	¹⁵ / 14. Education / 1	5. Water Resources
16. Agriculture 17. N.H. Business taxes: Profits Tax	Business Interest and Enterprise Tax Dividends Tax		y other area in which you have a
have read RSA 15-A and hereby swear or affirm that the fore erson who knowingly fails to comply with the provisions o			
Date December 1, 2021	Deid	Marla	2 RECEIVE

Signature of Reporting Individual

DEC **01** 2021

NEW RAMPSHIRE DEPARTMENT OF STATE

Return to: Office of Secretary of State, 107 North Main Street, State House Room 204, Concord, NH 03301